

## Meeting Attachments

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## **Ordinary Meeting**

Meeting Date: Tuesday, 29 June, 2021

**Location**: Council Chambers, City Administrative Building, Bridge Road, Nowra

## **Attachments (Under Separate Cover)**

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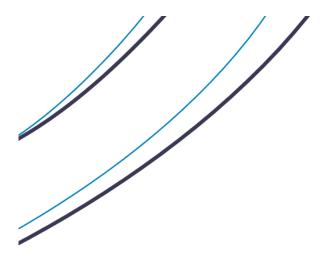


## Delivery Program Operational Plan & Budget

2021/22 - Draft Post Exhibition







## Acknowledgment of country

We acknowledge the traditional owners and custodians of this country and their continuing connection to the land through culture and community. We pay our respects to Elders past, present and future.



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As we look ahead to 2021-22, the future appears promising as we return to a more regular way of life. Our facilities and services are open, and our businesses are reporting growth.

This year's Delivery Program and Operational Plan will continue to deliver upon priorities as determined by you - our community, by way of the Community Strategic Plan.

There are some really exciting major projects underway and due for completion this year. Council continues to forge ahead with industry-leading waste management initiatives including the Materials Recovery Facility, and our partnership with Bioelektra, which will drastically reduce our landfill deposits and significantly extend the life of our West Nowra Waste Facility. It is inspiring to see Shoalhaven City paving the way in best practice waste management initiatives to help create a more sustainable future for our community and our environment.

Council continues to take proactive steps towards managing and catering for our current and emerging population, with significant infrastructure projects in progress, including sewer and water infrastructure along Moss Vale Road to support our growing population.

It is important to create safe and inspiring spaces for the community to come together in relaxation and play. Boongaree Park in Berry is quickly taking shape and when it reaches fruition, will be a wonderful hub for all members of the community and a major drawcard for the area. The sustainable tourism projects being undertaken across the Shoalhaven will allow both residents and visitors improved access to some of our incredible natural areas and will help to frame popular tourist spots whilst limiting environmental impacts from its use.

Importantly, Council will continue its crucial work in recovery and resilience. The next twelve months will see further developments in resilience plans, flood studies and Coastal Management Programs to help prepare for future events and to preserve and care for our coastal waterways.

In 2021, our Council is in good shape to meet the needs of our current and future community and I look forward to the Delivery Plan and Operational Program being rolled out over the next twelve months.

#### Amanda Findley

Mayor





I am thrilled to present the Delivery Program and Operational Plan for 2021-22. This document is your guide to the priorities and outcomes you have set for Council to deliver over the next twelve months.

As restrictions ease and we move through bushfire recovery and into resilience, we return to a more consistent pace of business this year, confident in delivering our projects and outcomes for the community.

You have told us that revitalisation of public spaces through infrastructure and activation is important. The long-term development of the Shoalhaven Community and Recreation Precinct at Artie Smith Oval will provide open space and community sporting facilities in one location, including a community pavilion providing support services with the potential to provide aquatic, medical, physiotherapy, rehabilitation health, wellness and fitness services. This hub will play an important role in the health, wellbeing and connection of the local community, now and into the future.

Activation campaigns such as the upcoming 'Live and Local' campaign will support our local musicians and venues, whilst creating vibrant events and helping to bring the community together through shared experiences.

Major community facilities in the pipeline such as the Sanctuary Point Library are fast becoming a reality. The development will provide a place for community activity; access to technology and information; a place for meeting, collaborating, connecting, studying; and access to business spaces, reader services and collections.

Strategic Road Projects including the Far-North Collector Road will better connect our communities and improve travel times by relieving the pressure from nearby roads.

Diversifying the economic base of our region is important in ensuring a stable and resilient local economy. The upcoming release of Stage 10 at Flinders Industrial Estate and Stage 5 at Albatross Aviation Technology Park will encourage the set up or relocation of large-scale commercial operations into the Shoalhaven area, increasing local jobs and flow-on economic benefits in region.

The development of the Ulladulla Harbour berthing facility will have a significant impact on the Shoalhaven's commercial and tourism offering, opening up further opportunities for economic growth and development for our community.

Council continues to refocus on Customer Service as the centrepiece of everything we do and the new customer service centre remains a key project. I hope you enjoy looking through the 2021-22 Delivery Program and Operational Plan, your road map to Council's actions and priorities over the next twelve months, to achieve the aspirations of the Shoalhaven community.

**Stephen Dunshea** *Chief Executive Officer* 





#### Collaboration

We enjoy working together to deliver for our community

### Adaptability

We are ready for change and willing to embrace a new situation

### Integrity

We are committed to maintain high ethics and standards

#### Respect

We are mindful of and care about the feelings, wishes and rights of others

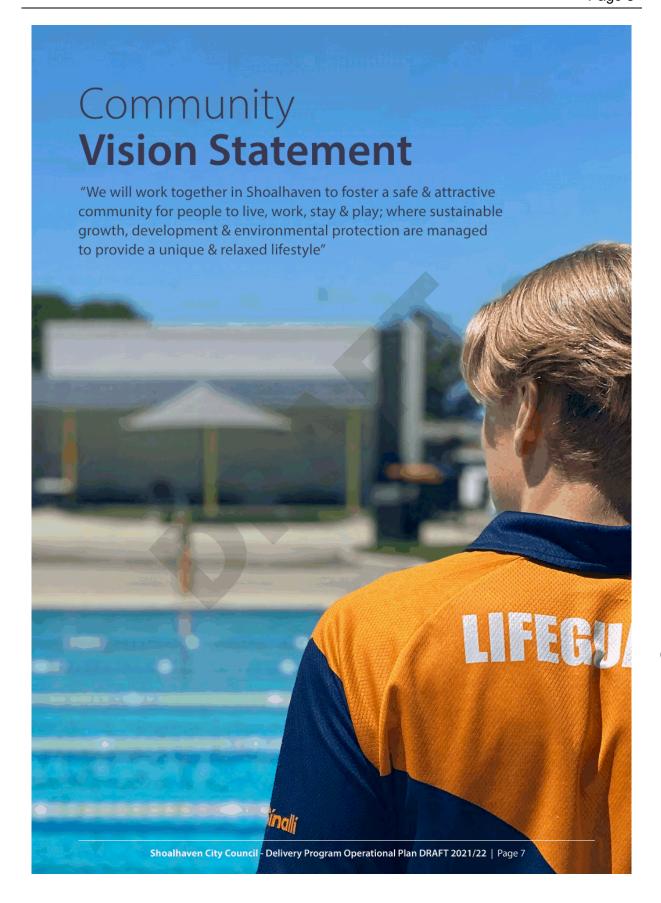
## Values are the fundamental beliefs of a person or organisation.

These principles guide behaviour and help organisations to determine if they are on the right path and fulfilling their goals by creating an unwavering guide for all to follow.

Shoalhaven City Council has chosen four Core Values: Council's Core Values are reflected throughout the Code of Conduct.











## Our **Community**

Shoalhaven is unique with its spectacular natural environment, growing population and robust economy. It is a wonderful place to live, work, stay and play. From Berry to Durras, the coastal strip sustains diversity of places, people and environments.

Shoalhaven is located on the south coast of New South Wales, with the regional centre of Nowra-Bomaderry located about 160 kilometres south of Sydney. Most of the population is concentrated along the coastal fringe, which is traversed by the Princes Highway. The major centres include Nowra-Bomaderry, Milton-Ulladulla, Huskisson-Vincentia, St Georges Basin District, Culburra Beach and Sussex Inlet. The area encompasses a total land area of about 4,531 square kilometres, including substantial areas of national park, state forest, bushland, beaches and lakes. The natural amenity of the area is a strong attractor, for both new residents, holiday makers and day trippers.

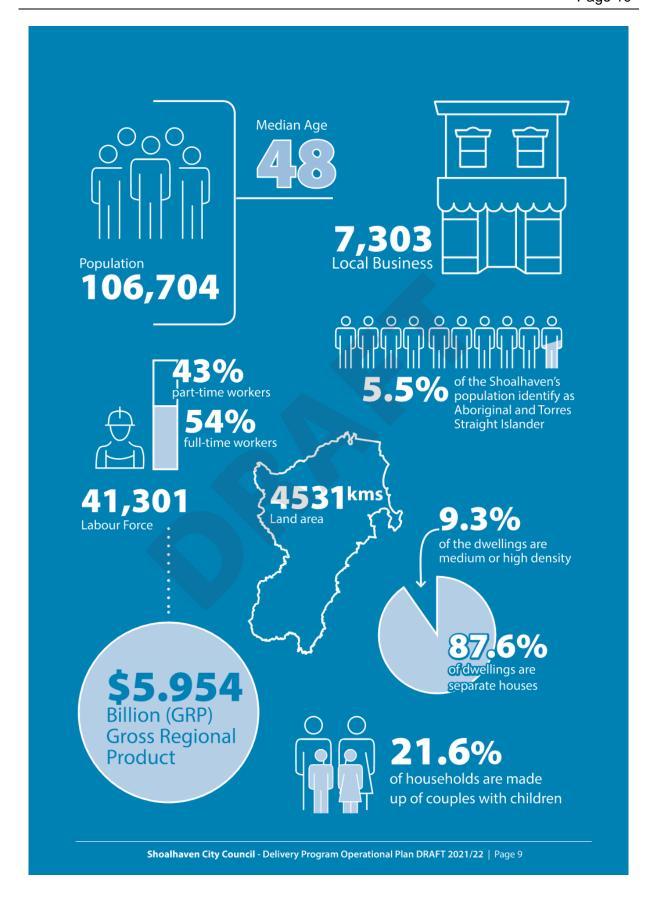
The original inhabitants of the Shoalhaven area are the Wodi Wodi, Wandandian and Murramarang Aboriginal people. European settlement dates from 1822 when land was taken up near the mouth of the Shoalhaven River.

The Shoalhaven is blessed with perhaps the most scenically beautiful landscapes on the east coast of Australia, ranging from the lush rainforests, woodlands, rocky terrain, coastal plains, farmland and floodplains. The area also has more than 165 kilometres of coastline, the longest of any local government area in NSW. The coast is very diverse in its character, with major estuaries, many coastal lakes, long wild beaches and small pocket beaches, extensive coastal dune systems, towering sandstone headlands and rugged bluffs.

The Shoalhaven population has a strong sense of community, a desire to help one another, friendly, welcoming and caring. Community involvement in Council and community activities is reflective of the large numbers attending key events being held throughout the year.

This Integrated Plan aims to complement the wonderful place that is the Shoalhaven and to build priorities, goals and actions that provide direction for the community and Council into the future.







## **Our** Councillors



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WARD 2

WARD



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WARD 3



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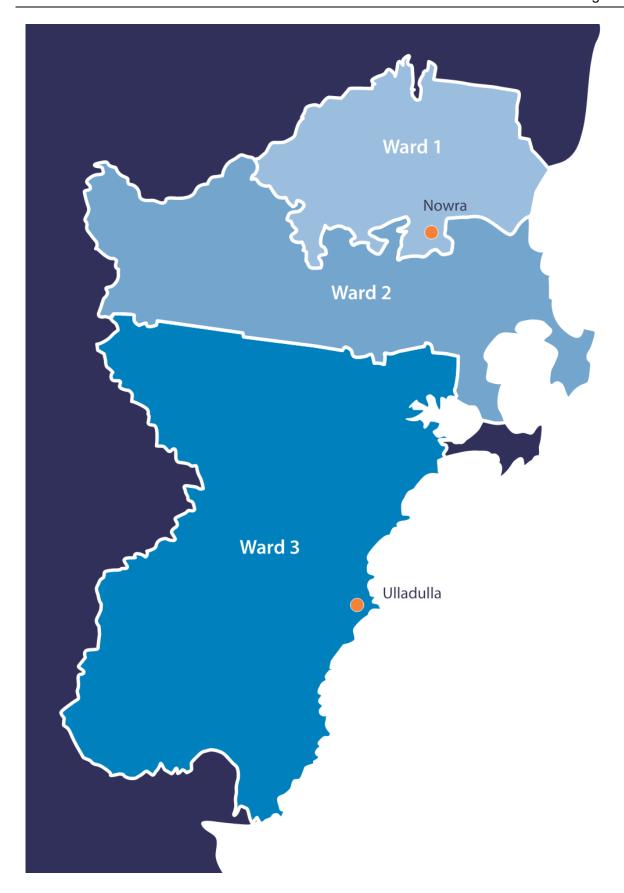
Bob Proudfoot Councillor 0428 970 086 Bob.Proudfoot@ shoalhaven.nsw.gov.au



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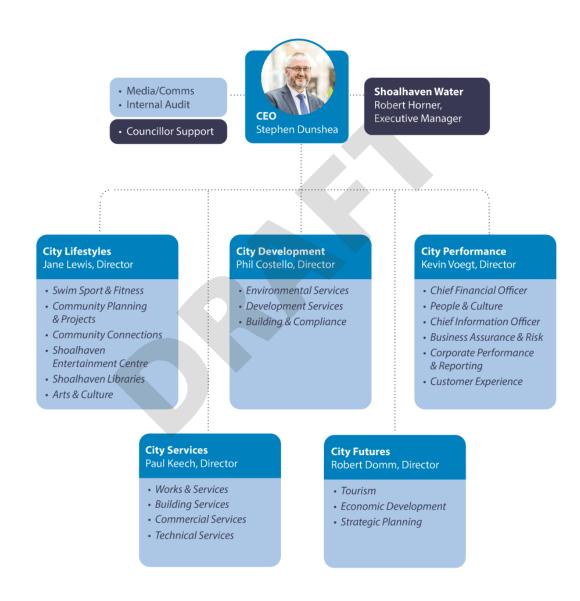




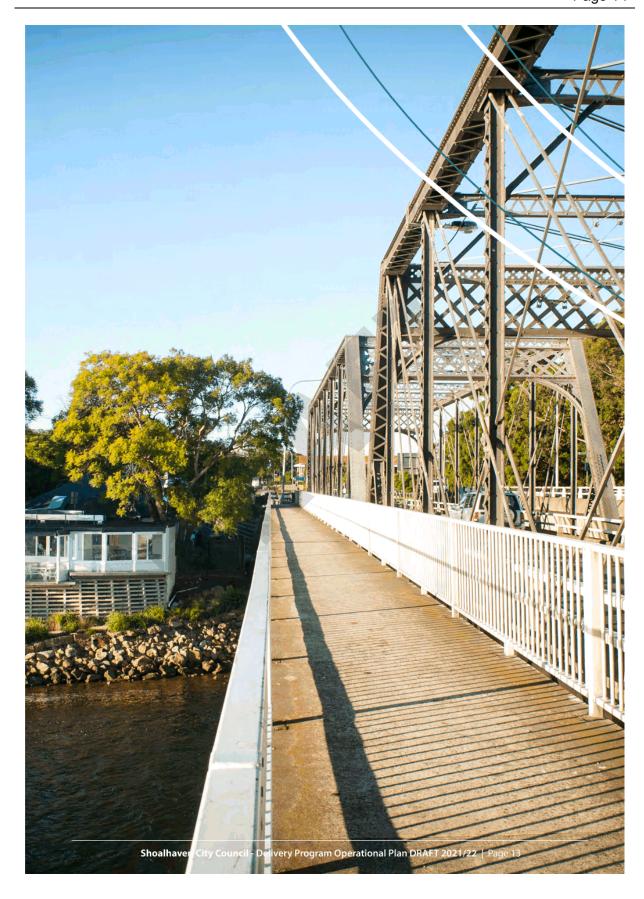


## **Executive**

## & Organisational Structure













## Resilient, Safe and Inclusive Communities

Council will continue to work towards the vision for the Shoalhaven to emerge from the 2019-20 bushfires and its impacts in a better, stronger and more resilient position than it was prior to the emergency.

The operational plan includes activities which will minimise and mitigate the impact of future natural disasters. There is a continued focus on community recovery through programs which build the resilience of Shoalhaven community and our natural environment.

Council will continue to implement priorities from our coastal management plans and deliver asset protection projects which will safeguard important community assets and build our resilience so that we can be more prepared for future disasters.

Ongoing actions include:

- Working with partners to implement initiatives which encourage help-seeking and to build community understanding of mental health issues and available supports
- Supporting the development of a long term Community-led Resilience Plan
- Implementation of the updated Shoalhaven Adaptation Plan
- Encouragement of business growth and job creation in response to the COVID-19 pandemic
- Engagement to improve community understanding of emergency management arrangements



This Delivery Program including the Operational Plan 2021/22 and Annual Budget has been prepared under the evolving response to the Novel Coronavirus pandemic (COVID-19), which may have a unknown impact on the delivery of Council's objectives as the situation evolves.

The financial impact of the situation is continually monitored, along with options to ensure Council continues to be managed in a fiscally responsible manner and any necessary adjustments to the 2021/22 Budget will be provided for consideration through the quarterly budget review process or sooner should the circumstances warrant.



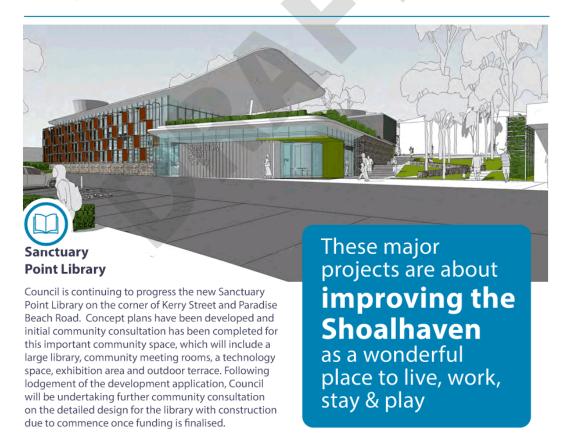
## Our **Major Projects**



## Shoalhaven Community & Recreation Precinct (SCaRP)

Shoalhaven Community and Recreational Precinct is an integrated regional community and recreation facility that aims to meet the needs of the Shoalhaven's growing community. In 2021/22, Council aims to progress with three components of the SCaRP masterplan. The Artie Smith component will see the commencement of the construction and delivery phase which includes new sporting facilities for AFL, Cricket and Croquet with associated sporting amenities, spectator viewing areas, car parking and supporting infrastructure.

The redevelopment of the original Bomaderry Basketball Stadium will also progress to the construction and delivery stage and aim to bring the original facility up to date and provide additional indoor recreation area for various indoor sports to supplement the Shoalhaven Indoor Sports Centre. Council aims to progress to the investigation and design phase of Stage 2 (Northern Precinct), which incorporates the new community pavilion, athletics track, and rugby league fields. This investigation and design of Stage 2 (Northern Precinct) aims to develop more detailed concepts as articulated in the masterplan, in a staged approach.







#### Nowra Riverfront Precinct

The Nowra Riverfront Precinct provides a significant opportunity to shape the future of Nowra and strengthen its role as the civic, community, tourism and recreational hub for the Shoalhaven region.

Council is committed to moving forward with proposed urban design and land use planning changes that will enable the redevelopment of this key precinct. Council is actively participating in the Nowra Riverfront Advisory Taskforce that has been set up by the NSW Government to drive the revitalisation of the precinct and assist in fast-tracking development in the area. This joint state and local government approach will ensure activities are coordinated and aligned to the existing works underway, including the new Nowra Bridge and Shoalhaven Hospital Masterplan. New detailed planning and development controls will be prepared to help facilitate these changes and will involve further community consultation and input opportunities.



#### Material Recovery Facility

The global recycling crisis over the past 2 years prompted Council to critically analyse opportunities to improve the quality of recyclable product within the region. Success in recycling is achievable if materials can be sorted into their purest form. Council have committed to design, develop and construct a state-of-the-art materials recovery facility at West Nowra. This facility will process the recycling materials collected in the yellow lid bins, from Council's 10 depots and other local commercial operations. The Council owned and operated facility, will provide flexibility in adapting to external pressures that affect the economics and management of recycling, improve Council's landfill diversion rate and assist in the transition towards a circular economy.



### Far-North Collector Road

The Far North Collector Road (FNC) is an integral part of a suite of new roads and upgrades required to accommodate housing growth in the Moss Vale Road Urban Release Areas. The FNC Road will link Illaroo Road (at western end of West Cambewarra

Road, Bangalee) to Moss Vale Road (at Bells Lane). The new road will reduce traffic volumes on Illaroo Road and alleviate congestion near the Shoalhaven Bridge crossing. Construction of the Southern Connection elements was completed by February 2021, with construction on the Far North Collector Road to commence later in 2021 and estimated for completion by June 2024.



### Boongaree - Stages 2, 3 and 4

Boongaree is quickly shaping up to becoming an attraction for the township of Berry and for the greater Shoalhaven. Council is aiming to commence the construction and delivery of stages 2, 3, and 4 which include the pump track, skatepark, practice netball courts and cricket nets, and reconciliation garden in 2021/22. As the works on Stage 1 Rotary Nature Play Park draw closer to completion, they will be complemented with a new and larger skate park, sealed pump track which will be an exciting addition to the Youth Zone. Stage 4 will see the commencement of works in the eastern precinct of Boongaree with the investigation, design and construction of two synthetic practice netball courts and four cricket nets, and the design of the reconciliation garden, a unique and educational garden. The full set of works are expected to be completed by December 2023.



#### Resource Recovery Facility

Household mixed-waste collected in the red lidded kerbside bins in the Shoalhaven will soon be sent to a Resource Recovery Facility to recover recyclable materials from the mixed waste stream. The new facility will be located adjacent to Council's current landfill site in West Nowra. It will be constructed and operated by Bioelektra Australia, using an autoclave process to sterilise and dry the waste, which is then readily sorted into its different recyclable components using traditionally sorting technologies. Everything that can be reused or recycled is extracted in this one process.

This state of-the-art facility will be Australia's first Advanced Waste Treatment plant capable of diverting over 90% of mixed waste from landfill. Works will commence in late 2021 and the facility is expected to be fully operational by 2023.



## Our **Capital Projects**



#### Creating Prosperous Communities

- Redevelopment of Vincentia's Burton Street Mall
- Continued development of our Industrial Estates
- Ulladulla Harbour Berthing Facility.



#### Improving Transport Connectivity

- · Replacement of 6 bridges \$4.66M
  - Bundewallah Bridge (Berry)
  - Henry's Bridge (Cambewarra)
  - Kaloona Bridge (Bangalee)
  - Petty's Bridge (Croobyar)
  - Tannery Bridge (Cambewarra)
  - Yarramunmun Bridge (Yalwal).



#### Recreational Waterways Program

- Crookhaven Heads Boat Ramp Facility -Investigation and Design
- · Ulladulla Harbour Marina Visitor Pontoons
- Havilland Street, Lake Conjola New Boat Ramp Facility (Stage 1)
- Callala Bay Boat Ramp widening & walkway
- Myola Boat Ramp Upgrade Currambene Creek.



## Footpaths and Cycleways

- Caulfield Pde, Old Erowal Bay -Missing Link Asphalt Path
- Nowra Kalandar Street and South Nowra -Isa Road - Shared User Pathways\*
- · Wullun Close, Sanctuary Point Path Link
- · Terara Road and Ferry Lane Shared User Pathway\*
- · Myola Active Transport Improvements\*
- · Berry Street, Vincentia Missing Link Footpath\*
- Greenwell Point Road Pyree Lane Intersection Shoulder Cycling Treatment\*
- Matron Porter Drive Bishop Drive -Shared User Pathway\*
- The Springs Road Shared User Path Bridge Project\*
- Ulladulla High School Safety Improvements\*
- Murramurang Road -Shared User Path (Bawley Point - Kioloa)\*
- Millards Creek, Princes Highway Ulladulla, Shared User Pathway Bridge Project\*.

\*Awaiting grant funding confirmations



## Water & Wastewater Services – Shoalhaven Water

- Moss Vale Road Urban Release area water and sewer development
- South Nowra Surcharge Main and Lyrebird Gravity Main Upgrade
- New Reclaimed Water Management Scheme (REMS) Storage Dam
- Asset protection projects identified in the Coastal Zone Management Plan.







## Our **finances**

The 2021/22 budget is in accordance with Council's adopted budget principles for no cash deficit budgeting and provides funding for strategic priorities identified in the operational plan totalling \$516 million comprising of an operating budget of \$266 million and a capital works program of \$250 million.

Council continues to operate in the context of uncertainty with the proposed 2021/22 budget being a flexible and dynamic budget to ensure that the levels of service provided to the community remain unchanged with opportunities for expansion to be considered as and when the uncertainty decreases.

Whilst Council continues to prioritise renewal and maintenance of existing assets, the amount available for these activities remains insufficient. An average of 40% of Council's assets are beyond their expected life with many assets in a condition which is below the expected levels of service. This remains an ongoing fiscal challenge for Shoalhaven City Council, and many other Councils in NSW, and is a key factor considered in Council's long-term financial and asset management strategic plans.

Council has used the additional funds from the introduction of the Special Rates Variation (SRV) to substantively address the asset maintenance backlog. There remains an estimated backlog of \$56M of to bring assets to a satisfactory condition which meets the community's needs identified in the Community Strategic plan (CSP). Council has also identified a current funding shortfall of \$9M annually to keep assets to a satisfactory condition into the future.

Our \$250 million capital works program includes:

Our \$250 million capital works program includes.				
21	021/22 \$'000			
Buildings and Property	15,355			
Commercial Undertakings	19,911			
Community and Culture	2,627			
Economic Development	35,411			
Environmental Management	2,834			
Fire Protection and Emergency Services	649			
Internal Corporate Services	3,387			
Open Space, Sport and Recreation	21,107			
Regulatory Services	174			
Roads and Transport	45,145			
Waste and Recycling Program	42,210			
Total General Fund	188,810			
Water and Sewer Capital Works	61,168			
Total Capital Program	249,978			

The funding sources for the capital program are:

Funding Source	\$'000
Water and Sewer Funds	61,195
Grants	52,821
Existing Loans	34,409
Loans	32,714
General Fund Including Carry Forwards	19,628
Special Rates	11,401
Industrial Land	9,614
Section 7.11 Deleted	8,025
Waste Reserve	7,210
Plant Replacement	5,904
Section 7.11	1,861
Stormwater Levy	1,559
Other Internal Reserves	3,637
Total Capital Program	249,978

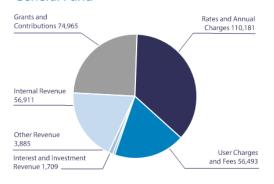
The 2021/22 balanced budget is outlined below (\$'000):

	General Fund	Water Fund	Sewer Fund
Income from Continuing Operations	304,144	29,378	55,983
Expenses from Continuring Operations	251,517	29,329	43,961
Net Operating Result	52,627	49	12,022
Net Operating Results Before Capital	(1,636)	(801)	8,672
Net CashMovement	(63,486)	(16,056)	(16,615)
Net Reserve Movement	(63,486)	(16,056)	(16,615)
Net Unrestrited Cash Movement	0	0	0

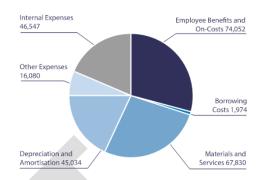


## The charts provide an overview of the composition of budgeted income and expenditure for:

#### **General Fund**

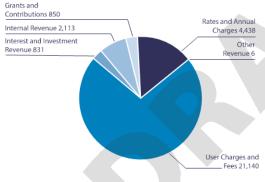


Revenue Breakdown 2021/22 (\$,000)

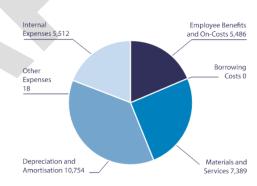


Operating Expenditure Breakdown 2021/22 (\$,000)

#### Water Fund

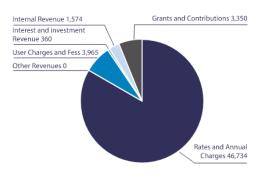


Revenue Breakdown 2021/22 (\$,000)

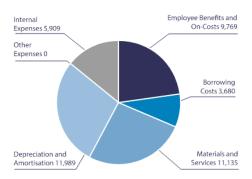


Operating Expenditure Breakdown 2021/22 (\$,000)

#### Sewer Fund



Revenue Breakdown 2021/22 (\$,000)



Operating Expenditure Breakdown 2021/22 (\$,000)

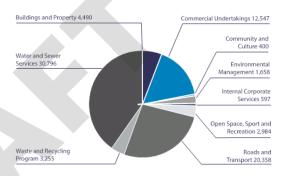


### Capital Program 2021/22 General Fund

# Asset Growth 51,338 76,785 Asset Renewal 121,550

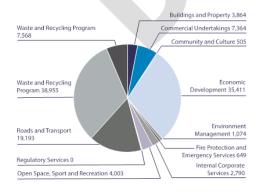
#### **Asset New**

Expenditure which creates new asset providing a new service/output that did not exist beforehand.



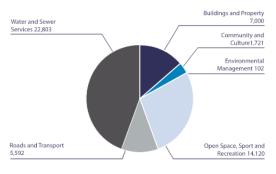
#### **Asset Renewal**

Expenditure on an existing asset, or on replacing an existing asset, which returns the service capacity of the asset up to that which it had originally or up to a lower service capacity.

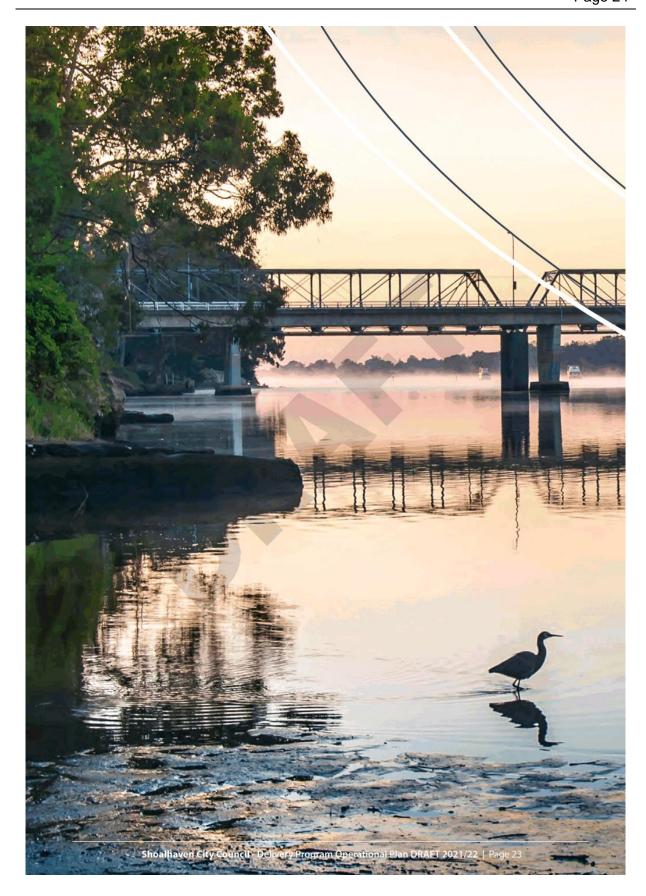


#### **Asset Growth**

Expenditure that extends the capacity of an existing asset to provide benefits, at the same standard as is currently enjoyed by existing beneficiaries, to a new group of users.









## Our **Services**

## We provide a vast range of services and facilities to our community and provide more than just the standard "roads, rates and rubbish".

Council is part of your everyday life from the footpaths you walk on, the water that comes out of the tap, the roads that you drive on and the recreational activities that you enjoy.

Some of the services that we provide everyday include:

#### **Footpaths, Roads and Traffic and Stormwater**

- Service over 1,737 km of Council maintained roads
- Manage 246 road and pedestrian bridges, culverts and causeways
- Maintain 109 roundabouts.
- · Maintain 247km of cycleways and footpaths

#### **Community Services, Events and Culture**

- Support, facilitate and evaluate a program of events with and for community
- Support the tourism industry resulting in the delivery of high quality products and events
- Facilitate, coordinate and support community grants programs
- Plan for and provide family day care services for children aged 0-6 years
- Provide 5 libraries including 2 mobile libraries
- Provide the Entertainment centre which provides a range of entertainment opportunities.

#### **Environment and Sustainability**

- Manage 40 of the 109 beaches in Shoalhaven and including over 220 beach access ways
- · Help protect 152 threatened species.

#### **Regulatory Services**

- Process approximately 100 development applications, certificates and approvals per week
- · Investigate over 700 incidents each year.

#### **Water, Waste Water and Waste Services**

- Manage 10 recycling and waste depots
- Manage 4 water treatment plants and 1214km of pipes
- Provide 45 million litres of water each day to more than 48,000 households and businesses
- Manage 13 Wastewater treatment plants and 1200km sewer mains.
- Collect and treat more than 18 million litres of wastewater each day.

#### **Community Safety and Community Groups**

- Deliver, monitor and maintain over 40 CCTV cameras in the Nowra, Sanctuary point, Bomaderry Areas
- Support 55 parkcare groups and 60 bushcare groups.

#### **Visitor Services**

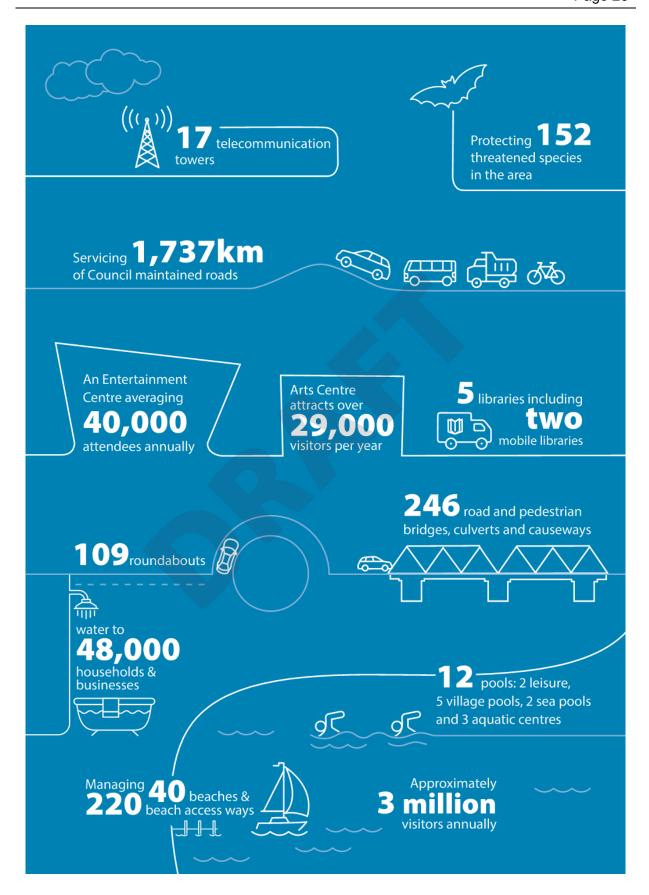
- Manage 12 holiday parks
- Drive \$900 million in visitor spend, resulting in an estimated 7,000 tourism related jobs
- Manage 2 visitor information centres and associated mobile services

#### **Corporate Support**

Supporting the delivery of a range of services for our community is our efficient and effective Corporate support teams including:

- · Finance and Procurement
- · Human Resources, Work Health and Safety
- Business Assurance, Governance and Legal Services
- Information and Communications Technology
- Corporate Performance and Reporting
- · Customer Experience
- · Communication and Engagement, Internal Audit.







## **Planning & Reporting**Framework

The Integrated Plan is developed in conjunction with State and Regional Plans, the Resourcing Strategy, other supporting plans, Councillors, staff and community.

The community plan for the Shoalhaven over the next ten years is captured in the Community Strategic

Plan (CSP). While Council will use the plan to develop its Goals and Actions, other government and non-government organisations can and will use the CSP to align their activities to meet Shoalhaven's needs.

The Resourcing Strategy is used to address the budget needs through the Long Term Financial Plan, assets required through the Asset Plan and Council's workforce through the workforce plan. The Delivery Program Goals are Council's response to the Community Strategic Plan. The one-year Operational Plan Actions details what will be completed over the each 12 month period.



(Figure 1): Integrated Planning and Reporting Framework



## **Shoalhaven's** Integrated Plan Structure

#### The Shoalhaven Integrated Plan is made up of four key components (Figure 1):

- Shoalhaven 2027 Community Strategic Plan (CSP)
- 2. Delivery Program Goals
- Operational Plan Actions, Financials, Fees & Charges, Budget
- 4. Council's Resourcing Strategy

The Integrated Plan is developed in conjunction with State and Regional Plans, the Resourcing Strategy, other supporting plans, Councillors, staff and community. Monitoring and adjustment is carried out through quarterly and annual reports.

The community plan for the Shoalhaven over the next ten years is captured in the Community Strategic Plan (CSP). While Council will use the plan to develop its Goals and Actions, not everything in the plan is Council's responsibility. Other government and non-government organisations can and will use the CSP to align their activities to meet Shoalhaven's needs.

The Resourcing Strategy is critical to the successful development and completion of the Plan's Actions. It is used to address the budget needs through the Long Term Financial Plan, assets required through the Asset Plan and Council's workforce through the workforce plan.

The Delivery Program Goals are Council's response to the Community Strategic Plan.

The Goals are developed in conjunction with its Resourcing Strategy, supporting plans and legislation.

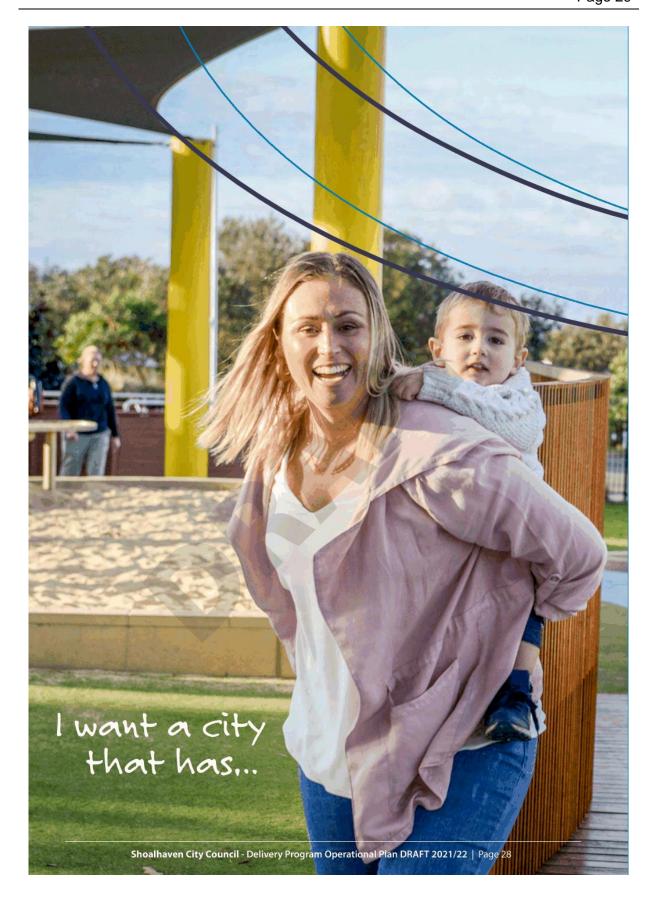
The one-year Operational Plan Actions details what will be completed over the next 12 months to address the Delivery Program Goals. Budget, staff resources and assets are allocated to ensure the Actions are undertaken.

Due to the postponement of the local government elections, the current Delivery Program will be extended by an additional year to June 2022.



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## **Key Themes** & Priorities

Each of the key Themes and Priorities that have been identified by the community have been allocated long term goals and one-year actions. These are outlined in the following sections.

Each section explains why the priority is important, what goal has been set and actions that will be taken to meet each goal. Measurements are also outlined to ensure that Council continues to be accountable for the actions and goals that have been set to meet community priorities.



## Resilient, Safe and Inclusive Communities

- 1.1 Build inclusive, safe and connected communities
- 1.2 Activate communities through arts, culture and events
- 1.3 Support active, healthy liveable communities



#### Sustainable, Liveable Environments

- 2.1 Improve and maintain road and transport infrastructure
- 2.2 Plan and manage appropriate and sustainable development
- 2.3 Protect and showcase the natural environment



## Prosperous Communities

**3.1** Maintain and grow a robust economy with vibrant towns and villages



## Responsible Governance

- 4.1 Reliable services that meet daily community needs
- **4.2** Provide advocacy and transparent leadership through effective government and administration
- **4.3** Inform and engage with the community about the decisions that affect their lives



## How to Read this Plan

Community Strategic
Plan Code
Plan Goal
Council Department
Responsible for Action

Puriority 1.1
Build inclusive, safe and connected communities

#### Why is this priority important?

The health of our community members is reliant on and affected by how safe, included and connected they feel within their community. Being connected and feeling included in the lives of others has been proven to increase overall happiness and wellbeing.

#### How will we know we are making a difference?

- · When people feel more connected to their community
- When people feel safer in their neighbourhood
- When Council has improved resilience and readiness capability in emergency management

#### What will Council focus on over the coming year?

Deliver	Program Goal	Responsible Directorate
1.1.01	Undertake to prevent, prepare for, respond to and recover from natural disasters	All Council
1.1.02	Support communities to become safer and stronger through positive and effective planning, partnerships and programs	City Lifestyles     City Performance
1.1.03	Develop plans and strategies which help to create an inclusive, caring and accessible community	City Lifestyles
1.1.04	Provide solid waste and recycling collection, resource recovery and landfilling	City Services
1.1.05	Develop plans which enable a variety of housing options to be provided for the community and which helps to connect people and places.	City Futures
1.1.06	Use Council's regulatory powers and government legislation to enhance community safety	City Development
1.1.07	Continue to maintain and improve emergency service facilities	City Services



ivery Pro de and A What wil		Council Unit or Sec Responsible for Ac 2?		Target
	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
1.1.01 - U	Indertake to prevent, prep	are for, respond to ar	nd recover from natural disas	sters
1.1.01.01	Execute the duties of the Local Emergency Management Officer (LEMO)	Technical Services	Percentage of Shoalhaven Supporting Plans and Consequence Management Guides reviewed	≥ 80%
1.1.01.02	Inspect Asset Protection Zones and fire trails for compliance against bushfire mitigation	Works & Services	Percentage of Asset Protection Zones inspected	100%
	guidelines		Percentage of Asset Protection Zones maintained	100%
1.1.01.03	Annual audit of Council's responsibilities within the Shoalhaven District Bushfire Plan	Works & Services	Audit completed, certified bushfire mitigation works assessed and asset custodians notified of rectification works by June 2022	100%
1.1.01.04	Advocate for legislative change to allow the implementation of measures to assist protection of Shoalhaven urban areas from future bushfire attack	Strategic Planning	Number of advocacy initiatives	Count
1.1.01.05	Undertake community engagement to enhance the understanding of Emergency Management Arrangements within NSW	Technical Services	Number of community engagement sessions undertaken to enhance the understanding of NSW Emergency Management Arrangements	≥ 4
1.1.01.06	Implement high priority actions (0 -2 years) in the certified Coastal Zone Management Plan	Environmental Services	Number of priority actions implemented	Count





## The Shoalhaven community has a higher average age than many other areas in NSW.

An ageing population is a typical feature of coastal locations in NSW, given the high retiree population and the fact that younger people often migrate to other locations for educational or work pursuits. Approximately seven in every 10 Shoalhaven City households are a family, with two in 10 a single

person. Nearly all occupied dwellings in the City are single houses, with most of the population living in detached low-density housing.

Shoalhaven City has a rich Aboriginal cultural heritage, with nearly one in 20 residents identifying as Aboriginal or Torres Strait Islander. These strong links with Aboriginal culture are further reflected in Council's recognition of the strong spiritual ties that the traditional owners continue to have with the land.

#### **Links to State and Regional Plans**

### NSW Premier's Priorities for Resilient, safe and inclusive communities include:

- Protecting our most vulnerable children
- Increasing permanency for children in out-of-home care
- · Reducing domestic violence reoffending
- Reducing recidivism in the prison population
- · Reducing homelessness
- · Improving service levels in hospitals
- Improving outpatient and community care
- · Towards zero suicides

### Illawarra Shoalhaven Joint Organisation Strategic Priorities

 Ensure all members of the community have a sense of belonging and the ability to make healthy lifestyle choices.

#### What's important to the community:

### A broad range of issues were identified for this theme including:

- Community safety, such as additional policing especially in the Bay and Basin area
- Support for those struggling with substance abuse
- · Activities for youth and young families
- A close and involved community
- An inclusive community
- · Improved health care especially for the elderly
- Homelessness and the need for affordable housing
- Increased number of cultural events and improvements to Shoalhaven's arts
- · Improvements to our parks and reserves
- · Focus on better sporting facilities
- · Better facilities for children and youth
- · Provide more dog friendly areas







## Priority 1.1 Build inclusive, safe and connected communities

#### Why is this priority important?

The health of our community members is reliant on and affected by how safe, included and connected they feel within their community. Being connected and feeling included in the lives of others has been proven to increase overall happiness and wellbeing.

#### How will we know we are making a difference?

- · When people feel more connected to their community
- · When people feel safer in their neighbourhood
- · When Council has improved resilience and readiness capability in emergency management

#### What will Council focus on over the coming year?

Delivery Program Goal		Responsible Directorate
1.1.01	Undertake to prevent, prepare for, respond to and recover from natural disasters	All Council
1.1.02	Support communities to become safer and stronger through positive and effective planning, partnerships and programs	City Lifestyles     City Performance
1.1.03	Develop plans and strategies which help to create an inclusive, caring and accessible community	City Lifestyles
1.1.04	Provide solid waste and recycling collection, resource recovery and landfilling	City Services
1.1.05	Develop plans which enable a variety of housing options to be provided for the community and which helps to connect people and places.	• City Futures
1.1.06	Use Council's regulatory powers and government legislation to enhance community safety	City Development
1.1.07	Continue to maintain and improve emergency service facilities	City Services



#### What will Council do in 2021/22?

	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target	
1.1.01 - Undertake to prevent, prepare for, respond to and recover from natural disasters					
1.1.01.01	Execute the duties of the Local Emergency Management Officer (LEMO)	Technical Services	Percentage of Shoalhaven Supporting Plans and Consequence Management Guides reviewed	≥ 80%	
1.1.01.02	Inspect Asset Protection Zones and fire trails for compliance against bushfire mitigation guidelines	Works & Services	Percentage of Asset Protection Zones inspected	100%	
			Percentage of Asset Protection Zones maintained	100%	
1.1.01.03	Annual audit of Council's responsibilities within the Shoalhaven District Bushfire Plan	Works & Services	Audit completed, certified bushfire mitigation works assessed and asset custodians notified of rectification works by June 2022	100%	
1.1.01.04	Advocate for legislative change to allow the implementation of measures to assist protection of Shoalhaven urban areas from future bushfire attack	Strategic Planning	Number of advocacy initiatives	Count	
1.1.01.05	Undertake community engagement to enhance the understanding of Emergency Management Arrangements within NSW	Technical Services	Number of community engagement sessions undertaken to enhance the understanding of NSW Emergency Management Arrangements	≥ 4	
1.1.01.06	Implement high priority actions (0 -2 years) in the certified Coastal Zone Management Plan	Environmental Services	Number of priority actions implemented	Count	



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
1.1.01.07	initiatives to encourage help-seeking and to build community understanding of Mental Health issues and available supports –	Connections	Number of initiatives that engage partner organisations	Count
			Number of events (workshops/expos/info nights) completed	Count
	including newsletters and other publications.		Percentage of partner organisations reporting new help seeking activities	≥ 80%
1.1.01.08	Deliver the Shoalhaven Community Recovery Into Resilience Project		Support development of the Long Term Community- led Resilience Plan	100%
			Deliver the agreed communications and power infrastructure installations	100%
	Support communities to become blanning, partnerships and partnerships are partnerships and partnerships are partnerships and partnerships are partnerships and partnerships and partnerships are partnerships are partnerships and partnerships are partnerships and partnerships are		ger through positive and ef	fective
1.1.02.01	O2.01 Consult the community on the development and planning of Community facilities	Community Planning & Projects	Continue to develop masterplans for Council parks, reserves and sportsgrounds	100%
			Review and update the Access Areas for Dogs Policy including signage and guide	100%
1.1.02.02	Undertake social mapping to identify community needs	Community Connections	Number of social maps and/or community needs assessments completed for selected communities	≥ 3
1.1.02.03	Coordinate and support community development programs and events in the Shoalhaven	Community Connections	Number of community events coordinated and supported including NAIDOC, Youth and Seniors Weeks	≥3
			Number of Targeted Early Intervention Program initiatives supported and coordinated	Count



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target	
1.1.02.04	Partner with relevant agencies in the response to and recovery from the coronavirus pandemic	Corporate Performance & Reporting	Number of partnership initiatives in response to coronavirus pandemic	Count	
1.1.02.05	Work with stakeholders to implement child safe standards to support the organisation and put strategy in place to keep children safe	People & Culture	Child Safe standards implemented by June 2022	100%	
	Develop plans and strategie community	s which help to creat	e an inclusive, caring and ac	cessible	
1.1.03.01	Conduct and respond to biennial WHS inspections at public halls and management committee facilities across precincts	Swim Sport & Fitness	Percentage of scheduled facility inspections completed and actioned	100%	
1.1.03.02	.03.02 Shoalhaven Regional Art Gallery to deliver Art Workshops and	Arts & Culture	Number of Pop Up Art workshops delivered to outlying areas	≥ 4	
	curriculum education programs across the Shoalhaven		Number of Students participating in curriculum based programs	≥ 500	
1.1.04 - P	rovide solid waste and recy	cling collection, reso	urce recovery and landfilling	g	
1.1.04.01	1.1.04.01 Provide recycling and waste management services to the	waste management Services		Reduce total waste to landfill per person	≤ 606kg
	community		Percentage increase recovery of waste year on year	≥ 2%	



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
1.1.04.02			Materials Recovery Facility (MRF) developed, constructed, and commissioned by 30 June 2022	100%
			Bioelektra Processing Facility Development Approval and EPA licence obtained and construction commenced by 30 June 2022	100%
			Landfill extension preparatory works 30 June 2022	100%
	evelop plans which will ena ommunity and helps to con		ing options to be provided es	to the
1.1.05.01	Undertake projects in the Strategic Planning Works Program to meet community needs regarding housing and the built environment including continued implementation of the Affordable Housing Strategy, review of the Milton-Ulladulla Structure Plan and review of the Shoalhaven's economy	Strategic Planning	Annual Council report on Strategic Planning Works Program by June 2022	100%
	se Council's regulatory pow afety	vers and government	legislation to enhance com	munity
1.1.06.01	1.1.06.01 Perform the duties required to ensure the satisfactory operation of on-site sewage	Environmental Services	Percentage of planned on- site sewage management systems inspections completed	100%
	management systems		Percentage of follow up regulatory action commenced in response to failed on-site sewage management system inspections	100%



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
1.1.06.02	06.02 Undertake environmental health regulatory inspections to ensure compliance with	Environmental Services	Percentage of planned environmental health inspections completed	100%
	legislative standards		Percentage of follow up regulatory action commenced in response to failed environmental health inspections	100%
1.1.06.03	Undertake swimming pool inspections in accordance with the adopted program	Certification & Compliance	Percentage of planned swimming pool inspections completed	≥ 95%
1.1.06.04	Ranger Services undertake proactive patrols in order to meet the needs of the community and council	Certification & Compliance	Number of proactive ranger patrols	≥ 3000
1.1.06.05	Undertake retail food regulatory inspections to ensure compliance with legislative standards	Environmental Services	Percentage of businesses achieving 'good' or 'excellent' food safety star rating	≥ 80%
			Percentage of follow up regulatory action commenced in response to failed food hygiene inspections	100%
1.1.07 - C	ontinue to maintain and im	prove emergency se	rvice facilities	
1.1.07.01	Liaise with the Rural Fire Service Strategic Planning Committee to deliver assigned and future projects for emergency service facilities	Building Services	Number of RFS Strategic Planning Committee meetings held	≥ 2
1.1.07.02	Review and update State Emergency Service and Rural Fire Service Building Services agreement	Building Services	Agreement reviewed and updated by June 2022	100%



Priority 1.2
Activate communities through arts, culture and events



Culture binds a community to past, present and future collective experiences of the physical surroundings and interactions with others. The Arts play a major role in creating those experiences and events enable communities to interact and have fun.

#### How will we know we are making a difference?

- When the number and / or variety of cultural activities/events is increasing
- · Community satisfaction with Shoalhaven arts and culture is improving

Delivery	Program Goal	Responsible Directorate
1.2.01	Bring the Arts to the community	City Lifestyles
1.2.02	Provide cultural facilities that meet the needs of the community	City Lifestyles
1.2.03	Recognise and protect our cultural heritage	City Futures



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
1.2.01 - B	ring the Arts to the Commu	ınity		
1.2.01.01	Undertake strategic investigations to support Arts & Culture in the Shoalhaven	Arts & Culture	Investigate opportunities for a Regional Art Development Officer in conjunction with Create NSW	100%
		Library Services	Complete investigation into the development of a Shoalhaven Children's Festival in conjunction with Shoalhaven Entertainment Centre and Shoalhaven Regional Gallery	100%
1.2.01.02	O1.02 Shoalhaven Regional Gallery to deliver a diverse program of arts and cultural activities that cater for audiences across the Shoalhaven	Gallery to deliver a diverse program of arts and cultural activities that cater for audiences across	Number of visitors to Shoalhaven Regional Gallery	≥ 32,000
			Percentage of visitors 'likely or very likely' to recommend the gallery	≥ 50%
			Number of people paying to attend public programs	≥ 500
1.2.01.03	Shoalhaven Entertainment Centre will curate and deliver an inclusive Annual  Shoalhaven Entertainment Centre	Entertainment	Rebuild attendance to ticketed performances at the Shoalhaven Entertainment Centre	≥ 25,000
	Season of shows, events and public programs for 2021-22 reflective of our diverse community		Percentage of audience members' positive perception of the Centre's contribution to cultural life in the Shoalhaven	≥ 85%



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
1.2.01.04	Deliver Live and Local Shoalhaven to engage with the sector and increase live music performance opportunities	Shoalhaven Entertainment Centre	Number of Live and Local microfestivals featuring Shoalhaven musicians	≥ 2
1.2.01.05	Prepare Shoalhaven Live Music Action Plan	Shoalhaven Entertainment Centre	Live Music Action Plan prepared for Council adoption by June 2022	100%
1.2.01.06	Enhance the Shoalhaven Regional Gallery forecourt to improve the entrance and provide a community meeting place	Arts & Culture	Complete landscaping and associated Gallery forecourt improvements by March 2022	100%
1.2.01.07	Increase diversification of income streams to support the activities of the Shoalhaven Regional Gallery	Arts & Culture	Number of grant applications prepared and submitted	≥ 5
1.2.01.08	Continue to progress development of the Shoalhaven Arts Foundation	Arts & Culture	Funding allocated to facilitate drafting of Shoalhaven Foundation Constitution	100%
1.2.02 - P	rovide cultural facilities tha	t meet the needs of t	he community	
1.2.02.01	Shoalhaven Libraries will create opportunities for diverse communities	Library Services	Number of Library events delivered	≥ 500
	to be welcomed and celebrated in appropriate		Number Library Visits	≥ 420,000
	ways through a range of events		Number of Virtual Visits at Council's Libraries	≥ 374,000



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
1.2.02.02	Progress design and Library Servicents Construction of a new Library at Sanctuary Point	Library Services	Detailed design completed for the new Sanctuary Point Library by June 2021	100%
			Completed tender for construction and commenced build for new Sanctuary Point Library	100%
1.2.02.03	Develop new Shoalhaven Libraries Strategic Plan 2021-2024	Library Services	Number of actions implemented from the Shoalhaven Libraries Strategic Plan 2021 - 2024	≥ 12
1.2.02.04	Investigate library service delivery options for the Sussex Inlet community	Library Services	Complete investigation into the library service delivery options for the Sussex Inlet community	100%
1.2.02.05	Business & Marketing Plan to support the future growth and development	Shoalhaven Entertainment Centre Unit	Percentage increase of food and beverage income stream at Encore Café and Dining	≥ 5%
	of the Shoalhaven Entertainment Centre		Increase the number of Season Memberships to build audience engagement	≥ 50
1.2.03 - R	ecognise and protect our c	ultural heritage		
1.2.03.01	1.2.03.01 Undertake projects in the Strategic Planning Works Program to maintain and enhance Shoalhaven's cultural heritage, including continuing to run Council's annual local Heritage Assistance Grants	Strategic Planning	Number of Heritage Assistance grants issued	Count
		enhance Shoalhaven's cultural heritage, including continuing to run Council's annual local Heritage Assistance		Value of Heritage Assistance grants issued



## Priority 1.3 Support active and healthy communities



Health is a key component to life expectancy and quality of life for our community. A community that is built to allow for activity to occur daily as part of everyday life, increases health outcomes. A more livable city attracts populations, tourists, businesses and improves economic outcomes.

#### How will we know we are making a difference?

- · When people's perception of Shoalhaven as livable city is increasing
- Community satisfaction with parks, play grounds, sporting venues, aquatic centres, and public halls is improving

Delivery	Program Goal	Responsible Directorate
1.3.01	Undertake maintenance and enhancements of Council parks and sporting fields	<ul><li>City Services</li><li>City Lifestyles</li></ul>
1.3.02	Provide recreation and leisure facilities to meet community needs	City Lifestyles
1.3.03	Plan, manage and provide for the social and recreational infrastructure needs of the community to ensure access, equity and sustainability	City Lifestyles





	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
1.3.01 - U	ndertake maintenance and	enhancements of Co	uncil parks and sporting fie	lds
1.3.01.01	Undertake scheduled park servicing as listed in the Maintenance Management System at the commencement of the financial year	Works & Services	Percentage of the Parks and Reserves' services completed against scheduled services	≥ 80%
1.3.01.02	Support Parkcare Group Volunteers to improve local parks and reserves	Works & Services	Maintain Annual Parkcare volunteer hours	≥ 3,500
1.3.01.03	Deliver improved playing surfaces in precincts and Destination Parks in the Shoalhaven	Swim Sport & Fitness	Undertake annual sportsfield improvement program	100%
1.3.01.04	Develop a framework for the implementation of Asset Management Plans across Shoalhaven Swim Sport Fitness including destination parks, sporting precincts and showgrounds	Swim Sport & Fitness	Asset management plan framework completed and 25 percent populated	25%



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
1.3.02 - Pr	rovide recreation and leisur	e facilities to meet co	mmunity needs	
1.3.02.01	Provide a range of programs and services to cater for community demand for aquatics, health and fitness programs	Shoalhaven Swim Sport Fitness	Maintain the number of attendances at Council's aquatic and leisure centres	≥ 800,000
1.3.02.02	Collaborate across City Lifestyles departments to provide a range of	Lifestyles departments to provide a range of programs to activate Destination Parks and	Implement programs at each destination park - Northern Precinct	≥ 4
	Destination Parks and showgrounds		Implement programs at each destination park - Central Precinct	≥ 4
			Implement programs at each destination park - Southern Precinct	≥ 4



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target	
	1.3.03 - Plan, manage and provide for the social and recreational infrastructure needs of the community to ensure access, equity and sustainability				
1.3.03.01	Liaise with Management Committees within precincts to meet their financial reporting requirements	Swim Sport & Fitness	Percentage of Management Committees within precincts that meet financial reporting requirements	≥ 90%	
1.3.03.02	Continue to deliver priorities in the Community Infrastructure Strategic Plan	Community Planning & Projects	Commence construction of pump track and skate park at Boongaree by January 2022	100%	
			Commence construction of Skate Park at Bay & Basin by September 2021	100%	
			Commence construction of southern section of SCARP (Artie Smith Oval) by October 2021	100%	
			Finalise detailed design and commence construction of Francis Ryan Amenities, Sanctuary Point by December 2021	100%	
1.3.03.03	Review and update the Community Infrastructure Strategic Plan	Community Planning & Projects	Community Infrastructure Strategic Plan updated by June 2022	100%	
1.3.03.04	Review and update the Playspace Strategy and renewals program	Community Planning & Projects	Playspace strategy updated by June 2022	100%	





## Shoalhaven's significant environmental qualities stem from its extensive natural areas, vast biodiversity and relatively small area of settlement.

The natural and rural landscapes form part of the cultural heritage and sense of connection for the community and are an important tourism and economic assets. Nowra, regarded as the major regional centre of Shoalhaven, is located on the banks of the Shoalhaven River, providing administrative, commercial and other high order services for the area. Ulladulla and the Vincentia district (Bay and Basin area) are Shoalhaven's major towns. Shoalhaven's major settlement areas are Nowra-Bomaderry, Milton-Ulladulla and the Bay and Basin area.

#### **Links to State and Regional Plans**

### NSW Premier's Priorities for Sustainable, liveable environments include:

- Greener public spaces
- Greening our city

#### Illawarra Shoalhaven Regional Plan

- Economic development and employment growth
- Housing and settlement
- Natural environment and agriculture/ resource lands
- Transport and networks

### Illawarra Shoalhaven Joint Organisation Strategic Priorities

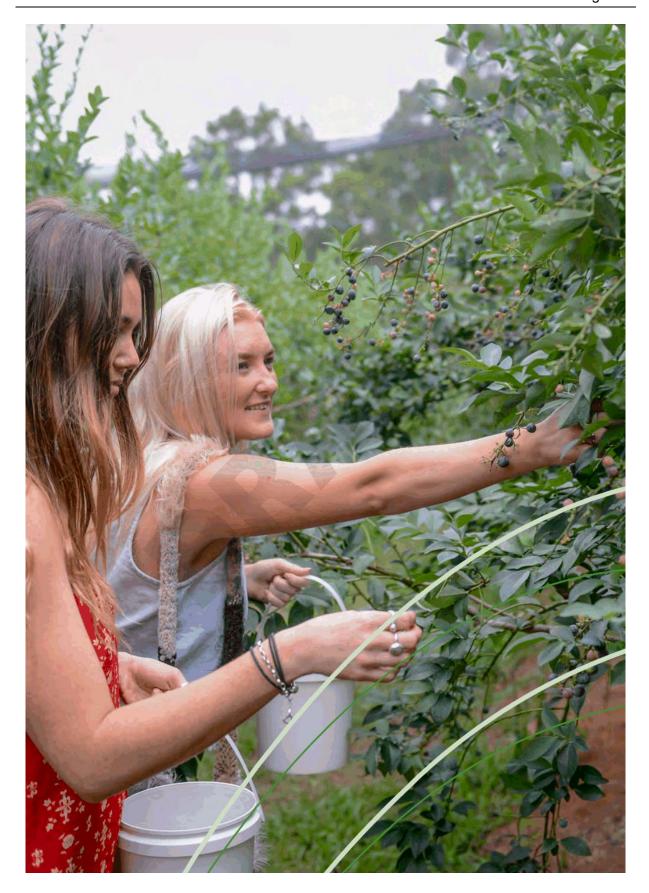
- Maximising the region's assets through enabling connectivity both across our region, to our neighbouring regions and globally.
- Protect our region's natural assets through managing our environmental footprint and impact on the natural environment.

#### What's important to the community:

### A broad range of issues were identified for this theme including:

- Road improvement, including maintenance, renewal and resealing programs
- · Improved public transport options
- More paths and better maintenance of the ones we have.
- More cycleways and improved road shoulders for cycling
- Protection and restoration of the natural environmental
- · Mitigate and adapt to climate change
- Bypasses for Nowra and Milton/Ulladulla and a third bridge over the Shoalhaven River
- · Improved parking options
- · Maintain our infrastructure
- Appropriate, sustainable development
- · Better use of the Shoalhaven river and foreshore
- Improved planning controls
- · Continue to revitalise Shoalhaven's CBDs
- · Retain amenity of the area, keep the village feel
- Restrict over-development in the coastal villages
- Sustainable / renewable energy
- Look after and where possible improve our unique environments
- Development that is in keeping with our unique natural environment







### Priority 2.1

Improve and maintain our road and transport infrastructure

#### Why is this priority important?

Having the ability to move around the Shoalhaven, connect for personal and business reasons is essential in creating a vibrant, connected and economically viable Shoalhaven.

Improving our transport links and road networks enable the residents and visitors to easily move around the Shoalhaven complete business, social activities, family commitments and much more.

#### How will we know we are making a difference?

- · When community satisfaction with roads is increasing
- · When the number of complaints regarding road-condition is falling
- · When the total length of pathways is increasing
- · When our backlog of repair and renewal of community assets is falling

Delivery	Program Goal	Responsible Directorate
2.1.01	Advocate for improvements to regional transport linkages	City Futures
2.1.02	Manage and maintain administrative buildings, depots, jetties & boat ramps	City Services
2.1.03	Build and improve roads, bridges and drainage	City Services
2.1.04	Manage footpaths and cycle ways	City Futures     City Services
2.1.05	Manage roads, drainage and bridges	City Services



Operational Plan Action - Reference and Action		Responsible Department	Reporting Measure	Target
2.1.01 - A	dvocate for improvements	to regional transport	linkages	
2.1.01.01  Work with all levels of government, public transport providers/ operators and private organisations to advocate for improvements to public transport and improve transport links.	government, public transport providers/ operators and private	Economic Development	Number of South East Australian Transport Strategy Inc. meetings attended	≥ 3
	Strategic Planning	Number of submissions made to Transport for NSW advocating on improvements to transport planning, infrastructure and services	Count	
2.1.02 - N	lanage and maintain admir	nistrative buildings, d	epots, jetties & boat ramps	
2.1.02.02	Support the organisation to review and update Asset Management Plans	Technical Services	Number of workshops and training sessions held to support Asset custodians	≥ 8
2.1.02.03	Advocate and apply for funding to deliver waterways infrastructure	Works & Services	Annual grant application program developed by June 2022	100%
2.1.02.04	Review of Community and Public Buildings for fire compliance	Building Services	Building Fire Compliance Action Plan completed by June 2022	100%
2.1.03 - Build and improve roads, bridges and drainage				
2.1.03.01	Complete the Stormwater Drainage Program as listed in the 2021-22 adopted capital works program	Works & Services	Percentage of planned stormwater drainage projects completed	85%



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
2.1.03.02	Complete the Waterways Infrastructure Program as listed in the 2021-22 adopted capital works program	Works & Services	Percentage of planned waterways infrastructure projects completed	90%
2.1.03.03	Complete the Local Road Repair Program as listed in the 2021-22 adopted capital works program	Works & Services	Percentage of planned road rehabilitation projects completed	80%
2.1.03.04	Implement Council's Road Risk Management Procedure by ensuring reportable defects are repaired	Works & Services	Percentage of reportable defects addressed within timeframes in the procedure	90%
2.1.03.05	Prioritise inclusions of sealing of Budgong Road / Mt Scanzi Road in the 10-year indicative capital works program	Works & Services	Priority road sealing projects included in the 10 year indicative capital works program	100%
2.1.04 - N	lanage footpaths and cycle	ways		
2.1.04.01	Provide a safe and efficient active transport network of pathways for cycling, walking and various travel needs.	Strategic Planning	Renewal of the Pedestrian and Mobility Action Plan by June 2022	100%
2.1.04.02	Create the annual maintenance program for the renewal of pathways and cycleways	Works & Services	Annual maintenance program for pathways and cycleways developed by June 2022	100%
2.1.05 - N	Nanage roads, drainage and	bridges		
2.1.05.01	Apply for available funding to improve road safety, efficiency and active transport solutions	Works & Services	Percentage of successful grant applications	≥ 90%
2.1.05.02	Create the annual maintenance program for the renewal of roads, bridges and drainage	Works & Services	Annual maintenance and replacement program for roads, bridges and drainage developed by June 2022	100%



## Priority 2.2 Plan & manage appropriate & sustainable development



#### Why is this priority important?

As the Shoalhaven grows it is important that any development that occurs is sustainable for the future. We need to all work together to plan for a future that will meet the needs of generations to come.

#### How will we know we are making a difference?

- · When community satisfaction with the strategic planning process is improving
- · When more people are involved in the strategic planning process
- · When Development Applications assessment times are below the required times

Delivery	y Program Goal	Responsible Directorate
2.2.01	Develop quality land use plans	City Futures
2.2.02	Facilitate the provision of development that meets the changing needs and expectations of the community	City Development
2.2.03	Manage development to ensure compliance with land use plans and approvals	City Development
2.2.04	Provide strategic planning support services to the organisation and community	• City Futures



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
2.2.01 - D	evelop land use plans whic	h reflect community	needs and ongoing populat	ion growth
2.2.01.01	Prepare and maintain strategies and plans outlined in the Strategic Planning Works Program to support appropriate population growth or development, and environmental conservation in Shoalhaven, including progressing the detailed planning controls for the Moss Vale Road North Urban Release Area.	Strategic Planning	Annual Council report on Strategic Planning Works Program by June 2022	100%
	acilitate the provision of de f the community	velopment that meet	ts the changing needs and e	xpectations
2.2.02.01	Assess and determine development applications within legislative timeframes and community expectations	Development Services	Percentage of Development Applications processed within 40 days (DAs & S4.55s)	≥ 65%
2.2.02.02	Resolve Subdivision and Subdivision Works Certificates to meet	Development Services	Percentage of Subdivision Certificates resolved within 14 days	≥ 75%
	applicant and community expectations.		Percentage of Subdivision Works certificates completed in 28 days	≥ 65%
2.2.02.03	Continue implementation of recommendations from Development Services independent review to improve development and approval outcomes	Development Services	Number of recommendations implemented	Count



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
2.2.03 - N	Nanage development to ens	sure compliance with	land use plans and approva	ıls
2.2.03.01	Provide development compliance services to the community	Certification & Compliance	Number of development non-compliance matters received	Count
			Number of development non-compliance actions completed	Count
2.2.04 - P	Provide strategic planning s	upport services to the	e organisation	
2.2.04.01	Provide graphics and cartography support to the organisation and issue Zoning (10.7) and dwelling entitlement certificates to the community	Strategic Planning	Number of 10.7 dwelling entitlement certificates issued	Count



## Priority 2.3 Protect and showcase the natural environment

#### Why is this priority important?

Shoalhaven is blessed with a beautiful natural environment, distinct and unique ecosystems, 165km of coastline, forests, woodlands and mountains. The environment attracts visitors to our City and is one of the key attractors for residents. The environment aids our economy, provides opportunities for the community to enjoy a wide range of recreational activities and helps to improve the wellbeing of the community.

#### How will we know we are making a difference?

- · When community perception of the natural environment health is improving
- · When community perception of environmental protection and enforcement is improving
- When the number of endangered species is falling
- · When our waterway environments are improving
- · When Council's energy usage is reducing

Delivery	Program Goal	Responsible Directorate
2.3.01	Improve the protection of valuable natural and cultural roadside assets	City Services
2.3.02	Develop strategies to help to reduce Shoalhaven's carbon footprint	<ul><li>City Development</li><li>City Services</li><li>Shoalhaven Water</li></ul>
2.3.03	Maintain and enhance the natural environment	City Development     City Services



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
2.3.01 - Ir	mprove the protection of va	aluable natural and cu	ultural roadside assets	
2.3.01.01	Maintain environmental assessments to ensure protection of natural and cultural roadside assets	Works & Services	Environmental assessments completed for roadside projects	100%
2.3.02 - D	evelop strategies to help to	reduce Shoalhaven's	s carbon footprint	
2.3.02.01	Coordinate implementation of the Shoalhaven Adaptation Plan 2030	Environmental Services	Number of initiatives implemented	Count
2.3.02.02	Review and update Sustainability Action Plan 2030	Technical Services	Draft Sustainability Action Plan completed by 30 November 2021	100%
2.3.02.03	Conduct energy audits at Nowra and Bomaderry Wastewater Treatment Plants to identify energy efficiency and greenhouse gas emissions reduction opportunities	Water Asset Planning & Development	Number of energy audits conducted	≥ 2
2.3.02.04	Continue implementation of Council's Sustainable Energy Strategy 2020-25 to reduce carbon emissions and increase the uptake of renewable energy to achieve Sustainable Energy Policy targets	Technical Services	Number of initiatives implemented  Value of projects funded through the Revolving Energy Fund	Amount funded (\$)
2.3.02.05	Supervise University of Wollongong Engineering Honours student as they investigate greenhouse gas emissions from Shoalhaven water and wastewater treatment plants	Water Operations and Maintenance	Honours thesis on greenhouse gas emissions from Shoalhaven water and wastewater treatment plants completed	100%



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target	
2.3.03 - Maintain and enhance the natural environment					
2.3.03.01	Implement Council's policies, plans and strategies for natural area reserves	Environmental Services	Number of natural area reserves with works completed	Count	
2.3.03.02	Develop and implement strategies that reduce illegal dumping in the Shoalhaven	Certification & Compliance	Number of proactive illegal dumping enforcement programs	≥ 2	
2.3.03.03	Implement Council's Walking Track Asset Management Plan	Works & Services	Percentage of reported walking track asset defects repaired	100%	
2.3.03.04	Progress a solution for a sustainable entrance for Lake Conjola	Environmental Services	Complete entrance opening works subject to Crown Land licence being received and Council funding the program	100%	
2.3.03.05	2.3.03.05 Undertake water quality monitoring program of the Shoalhaven's	monitoring program of the Shoalhaven's	Percentage of planned water quality monitoring program completed	100%	
	estuaries, lakes, rivers and beaches		Percentage of follow up investigations commenced in response to irregular water quality results	100%	
2.3.03.06	Develop Coastal Management Programs as per the requirements of the NSW Coastal Management Act 2016 and the Coastal Manual	Environmental Services	Percentage of coastal management program complete for the Shoalhaven Open Coast and St Georges Basin Estuary	50%	
			Percentage of coastal management program complete for the Shoalhaven River Estuary Coastal Management Program	50%	
			Percentage of coastal management program complete for Lake Conjola Estuary	90%	



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
2.3.03.07	Undertake Flood Studies and develop Flood Risk Management Plans	Environmental Services	Millards Creek and Currarong Creek Flood Study adopted by Council by October 2021	100%
			Lower Shoalhaven River and St Georges Basin Flood Risk Management Study and Plan adopted by Council by June 2022	100%
2.3.03.08	Review and implement the asset management plan for flood mitigation	Environmental Services	Length of flood mitigation assets inspected	≥ 30
	plan for nood miligation		Percentage of reported flood mitigation asset defects repaired	100%
2.3.03.09	Prepare, review and implement Bushcare Group Action Plans in consultation with community	Environmental Services	Number of Bushcare Group Action Plans reviewed	≥ 8
2.3.03.10	Undertake compliance actions associated with	Environmental Services	Number of priority weed inspections	≥ 1,560
	priority weeds and biosecurity in accordance with the Regional Plan		Percentage of follow up action commenced in response to failed priority weed inspections	100%
2.3.03.11	Support organisational requirements for environmental planning and assessment	Environmental Services	Number of Environmental Assessments complete	Count





## The City's economy consists of a range of industry sectors resulting in a robust and resilient economy.

Key industries that have, and will continue to have a significant role in maintaining and growing our

economy include Defence and Public Administration; Manufacturing; Professional and Technical Services; Transport, Logistics and Wholesale Trade; Agriculture and Aquaculture; Health Care and Human Services; Education and Training; Tourism, Accommodation and Food Services; and Retail Trade.

#### **Links to State and Regional Plans**

### NSW Premier's Priorities for Prosperous communities include:

- Bumping up education result for children
- Increasing the number of Aboriginal young people reaching their learning potential

### Illawarra Shoalhaven Joint Organisation Strategic Priorities

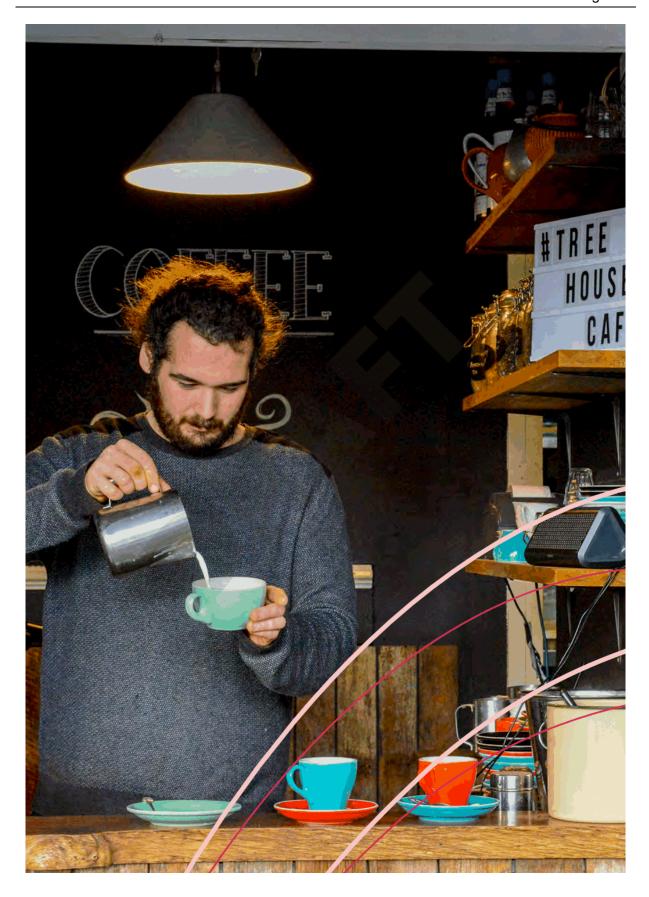
 Lead regional initiatives to attract new business, maintain and grow existing businesses and advocate for related infrastructure to ensure a strong, resilient and diversified economy.

#### What's important to the community:

A broad range of issues were identified for this theme including:

- Employment, more jobs are needed
- · Invest in tourism
- Education and training options especially for Shoalhaven's youth
- Build a vibrant community
- · Greater shopping variety in the local area
- Continue to improve Nowra CBD
- Help create growth through business opportunities
- Help to build sporting facilities that bring growth and jobs to Shoalhaven
- Development and release of new employment lands







# Priority 3.1 Maintain and grow a robust economy with vibrant towns and villages

#### Why is this priority important?

Innovation creates growth and change. It provides new ways of doing things and different opportunities for our community. By encouraging innovation, we create a place where our community grows and thrives. Busy and vibrant towns and villages encourages businesses to invest, job opportunities to be created, new activities and interests for residents and visitors to be enjoyed.

#### How will we know we are making a difference?

- · When the community's satisfaction with Shoalhaven's CBDs is improving
- · When the community feels the Shoalhaven is a vibrant place to live and work
- · When the Shoalhaven economy is growing

Delivery	Program Goal	Responsible Directorate
3.1.01	Work with business, government and other entities to build a strong and productive Shoalhaven economy	City Futures
3.1.02	Actively pursue innovative processes and new technologies for the benefit of the Shoalhaven community	City Futures
3.1.03	Promote and service the Shoalhaven as a diverse tourist destination	City Futures
3.1.04	Provide tourism services for the Shoalhaven	City Futures
3.1.05	Identify individual trends and develop strategies for Holiday Haven Tourist Parks which meet business needs.	City Services
3.1.06	Make our CBDs and town centres active places	• City Futures



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target	
	ork with business, governme hoalhaven economy	nt and other entiti	ies to build a strong and prod	uctive	
3.1.01.01	Develop, maintain and/ or enhance industry and government networks and relationships	Economic Development	Number of government and industry meetings attended	≥ 300	
3.1.01.02	Maintain stocks of employment land in line with Council's employment land strategy	Economic Development	Number of blocks of employment land available	≥ 25	
3.1.01.03	Deliver key outcomes in the Economic Development Strategy 2017-26 which	Economic Development	Develop Stage 10 at Flinders Industrial Estate	60%	
	focus on transport infrastructure; liveability and lifestyle; labour force capability and future economic vision for a Productive Shoalhaven		Develop Stage 5 at Albatross Aviation Technology Park	75%	
			Redevelop Vincentia's Burton Street Mall	100%	
			Develop a berthing facility within Ulladulla Harbour	90%	
3.1.01.04	Facilitate business training and enhance labour force capabilities in parallel with bushfires and pandemic recovery	Economic Development	Number of business training sessions facilitated	30	
3.1.02 - Actively pursue innovative processes and new technologies for the benefit of the Shoalhaven community					
3.1.02.01	Investigate, facilitate and develop economic development and	Economic Development	Increase in grant funds secured	Amount (\$)	
infrastructure projects that meet the objectives of relevant federal and state government grants		Number of grant applications submitted	Count		



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target	
3.1.03 - Promote and service the Shoalhaven as a diverse tourist destination					
3.1.03.01	Advocate for strategic Destination Management Planning to effectively manage and drive visitation and tourism expenditure goals for the region	Tourism	Maintain strong relationships with the tourism industry through regular meetings with the Shoalhaven Tourism Advisory Group	≥ 4	
Mark Shoa regic visita visita	Deliver effective Destination Marketing to promote the Shoalhaven as a diverse region, drive off-season visitation and encourage visitor dispersal in peak periods	Tourism	Number of Shoalhaven Tourism Advisory Group endorsed flagship marketing campaigns delivered  Total economic impact of expenditure by all visitors to the Shoalhaven  ≥ 4	≥ 4	
				≥ \$1billion	
			Increase in total subscribers to the direct marketing consumer database	≥ 10%	
3.1.03.03	Deliver an event support program to drive off-season visitation to reduce seasonality of tourism employment opportunities	Tourism	Maintain or increase number of supported events	≥ 30	
			Increase total return on investment for supported events	≥ 10%	
3.1.03.04	Facilitate and support the delivery of community and tourism events striving to achieve engaged, activated and liveable communities	Tourism	Number of approved events on Council owned or managed land	≥ 120	
3.1.03.05	Support local tourism businesses and industry with regular communications and funding for cooperative precinct marketing projects	Tourism	Number of regular email communications to the tourism operator database	≥ 12	
			Deliver financial assistance for precinct marketing programs	≥ \$20,000	
3.1.03.06	Provide product development, marketing and trade support to Aboriginal Tourism Operators	Tourism	Number of additional Australian Tourism Data Warehouse listings for Aboriginal Tourism Operators	≥ 3	



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target		
3.1.04 - P	3.1.04 - Provide tourism services for the Shoalhaven					
3.1.04.01	Annual review and delivery of a strategic plan for visitors' services including growing ambassadors, delivery of operational visitors centres and mobile	Tourism	Maintain a high quality of service and achieve Google business reviews equal to or above 4 stars for the Shoalhaven Visitor Centre	≥ 4*  ≥ 10%  ≥ 45,000  •ks which  Count		
	tourism services	Grow the number of tourism ambassador volunteers  Maintain Customer Service enquiry numbers at Visitor Centres	Grow the number of tourism ambassador volunteers	≥ 10%		
			enquiry numbers at Visitor	≥ 45,000		
3.1.05 - Identify individual trends and develop strategies for Holiday Haven Tourist Parks which meet business needs						
3.1.05.01	Maintain Holiday Haven Revenue at record 2020-21 level	Commercial Services	Holiday Haven Revenue compared to same period in 2020-21	Count		
3.1.05.02	Review each Holiday Haven Park Contractor service level agreement every six months.	Commercial Services	Six monthly review and performance feedback provided to Contractors	100%		
3.1.06 - Make our CBDs and town centres active places						
3.1.06.01	Undertake projects in the Strategic Planning Works Program to activate and strengthen Shoalhaven's CBD's and town centres including progressing the activation of the Shoalhaven River-Front Precinct and the Nowra CBD revitilisation.	Strategic Planning	Annual Council report on Strategic Planning Works Program by June 2022	100%		





Responsible Governance covers the services provided to the community by all government departments, as well as the internal operations needed to support those community services and the effective governance processes needed to run a local government authority.

#### Links to State and Regional Plans

### NSW Premier's Priorities for Responsive governance include:

- Government made easy
- World class public service

#### Illawarra Shoalhaven Joint Organisation Strategic Priorities

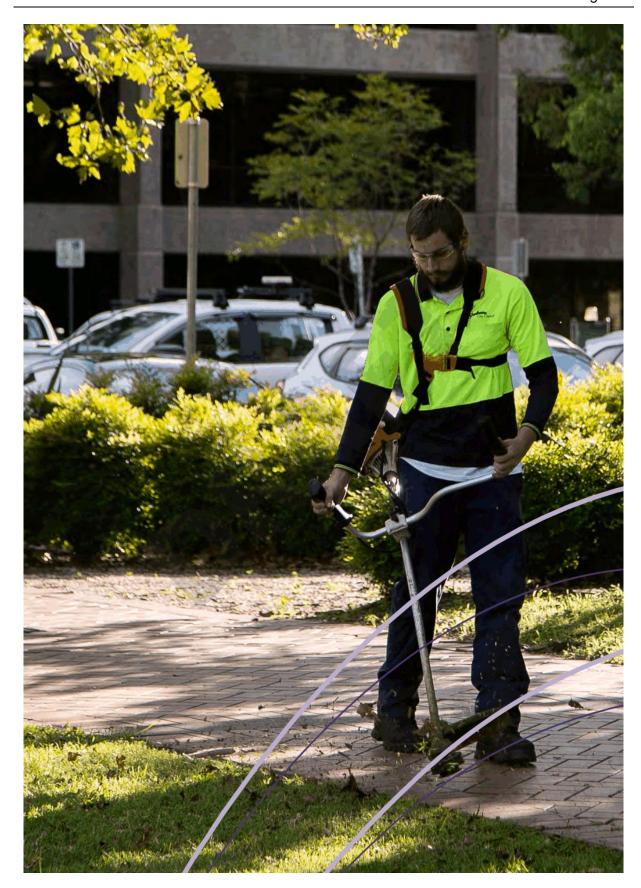
- Reduce duplication by operating a range of shared services that ultimately result in collective member council economies of scale with greater reach in achieving regional outcomes.
- Facilitates inter-council collaborative working groups to deliver on regional priorities.

#### What's important to the community:

A broad range of issues were identified for this theme including:

- Green bins and better ways to recycle waste
- Improved medical facilities especially for those coastal villages
- More park bins and improved cleaning in the CBD
- Strong leadership
- · A cohesive Council that can be trusted
- Ensure funding equity across the Shoalhaven
- · Ability to participate in decision making
- Ability to have "their say" in Councils projects, policies and plans
- · Vibrant and active CBDs and town centre







## Priority 4.1 Reliable services that meet daily community needs

#### Why is this priority important?

Council supports the community in many ways such as the provision of sport fields, swimming pools, libraries, waste services, roads, water services, development assessment, ranger services and much more. Our community expects that these services will meet their daily needs provided by Council and other government agencies into the future.

#### How will we know we are making a difference?

- · When the community's satisfaction with basic council services is improving
- · When community expectations about customer service are being met

Delivery Program Goal		Responsible Directorate	
4.1.01	Provide quality customer service through the customer service unit	City Performance	
4.1.02	Provide an accessible quality Family Day Care service	City Lifestyles	
4.1.03	Provide sustainable burial, cremation, memorial services and cemetery maintenance to the Shoalhaven community and seek to influence policy development in the industry.	City Services	
4.1.04	Manage the delivery of infrastructure, roads, drainage and bridges	City Services	
4.1.05	Deliver a full range of Council's services at Ulladulla Service Centre	City Development	
4.1.06	Deliver water and sewerage capital works	Shoalhaven Water	
4.1.07	Plan for water and sewage capital work	Shoalhaven Water	



Operational Plan Action - Reference and Action		Responsible Department	Reporting Measure	Target	
4.1.01 - Provide quality customer service through the Customer Experience Department					
custom throug custom	Provide an excellent customer experience through resolving	Customer Experience	Percentage of calls to Contact Centre answered within 30 seconds	≥ 90%	
	customer enquiries at first contact		Average wait time at the Customer Service Counter	≤ 5 minutes	
4.1.01.02	Ensure Council's website provides accurate and actionable customer service information and utilise digital platforms to improve service delivery	Customer Experience	Number of customer service digital initiatives implemented	≥3	
4.1.01.03 Establish and grow Council's new Contact Centre	Customer Experience	New Customer Experience team trained and new phone software operating by August 2021	100%		
			Customer Quality Assurance plan developed by September 2021	100%	
			Service levels agreed and and calls transitioned to the new Contact Centre by December 2021	100%	



Operational Plan Action - Reference and Action		Responsible Department	Reporting Measure	Target		
4.1.02 - Pı	4.1.02 - Provide an accessible quality Family Day Care service					
4.1.02.01	Coordinate the delivery of a high quality Family Day Care service	Community Connections	Increase the total number of Family Day Care Educators	≥ 30		
			Percentage of scheduled Family Day Care inspections undertaken	100%		
4.1.03 - Provide sustainable burial, cremation, memorial services and cemetery maintenance to the Shoalhaven community and seek to influence policy development in the industry						
4.1.03.01	Maintain cemeteries to meet community standards	Commercial Services	Maintain or improve satisfaction levels with services	≥ 99%		
4.1.03.02	Maintain and enhance Bereavement industry connections and involvement in policy and legislation development and implementation	Commercial Services	Contribution to Industry Associations and Statutory Authorities through meeting attendance	100%		



Operational Plan Action - Reference and Action		Responsible Department	Reporting Measure	Target	
4.1.04 - Manage the delivery of infrastructure, roads, drainage and bridges					
4.1.04.01	Create the annual Capital Works Program which outlines new roads, bridges and drainage infrastructure	Works & Services	Annual new capital works program for roads, bridges and drainage developed by June 2022	100%	
4.1.04.02	Far-North Collector Road	Technical Services	Present a financial and works program to Council before 31 August 2021	100%	
4.1.04.03	East Nowra Sub Arterial Road	Technical Services	Present an option report to Council before 31 August 2021, having regard to the latest geotechnical information received	100%	
4.1.05 - D	eliver a full range of Counci	l's services at Ulladul	la Service Centre		
4.1.05.01	Provide customer support services through the Ulladulla Service Centre	Ulladulla Service Centre	Percentage of the full range of Council services that can be accessed via the Ulladulla Service Centre	100%	
4.1.06 - Plan and deliver Water and Wastewater Capital Works					
4.1.06.01	Construct Sewer & Water infrastructure to support Moss Vale Road Urban Release Areas	Water Asset Planning & Development	Percentage of annual capital works completed that support Moss Vale Road Urban Release Areas	100%	



Priority **4.2**Provide advocacy and transparent leadership

Provide advocacy and transparent leadership through effective government and administration

### Why is this priority important?

All levels of government must provide strong leadership and advocacy for and on behalf of their communities. The community expects government to provide the direction for the future, to act with integrity, manage budgets appropriately, be ethical and responsible within requirements of legislation. Government is expected to employ sound decision-making processes and continue to seek ways to support the community's needs.

### How will we know we are making a difference?

- · When Council workforce demographics is representative of the community
- · When Council's financial position is 'Fit for the Future'
- · When the capital works program rollover is reducing

### What will Council focus on over the coming year?

Deliver	y Program Goal	Responsible Directorate
4.2.01	Ensure community needs and priorities are reflected within Council's IP&R framework and that legislative requirements are met	City Performance
4.2.02	Provide corporate services which support the progress of legal matters, corporate planning and reporting and maintains a rigorous internal audit processes	CEO     City Performance
4.2.03	Maintain and improve Council's reputation and brand within the community and throughout the region	• CEO
4.2.04	Enhance organisational diversity	City Performance
4.2.05	Provide corporate services which support the operations of Council including Governance, Human Resource, Insurance/Risk Management, Work, Health & Safety	City Performance
4.2.06	Continue to provide software and IT solutions to ensure ongoing support for operational requirements.	City Performance





Delivery	Program Goal	Responsible Directorate
4.2.07	Continue to provide Financial operations	City Performance
4.2.08	Continue to deliver the Technology One project to provide ongoing improvements to internal Council systems and operations	City Performance
4.2.09	Continue to provide mechanical and fabrication services to support the operations of Council	City Services
4.2.10	Identify and pursue opportunities for investment in property and proactively manage Council's property portfolio to maximise returns	<ul><li>City Services</li><li>City Futures</li></ul>
4.2.11	Provide innovative & rigorous customer interaction on all Water Utility services to meet & exceed customer expectations, National standards and Shoalhaven Water Group operations	Shoalhaven Water
4.2.12	Use Council's regulatory functions and government legislation - Shoalhaven Water	Shoalhaven Water
4.2.13	Enhance Asset Management Capability - Shoalhaven Water	Shoalhaven Water



### What will Council do in 2021/22?

	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target	
	4.2.01 - Ensure community needs and priorities are reflected within Council's IP&R framework and that legislative requirements are met				
4.2.01.01	Manage the organisational corporate planning and reporting	Corporate Performance & Reporting	Produce the Annual Report by November 2021	100%	
	needs and continue to provide improvements in business planning and reporting		Develop new Delivery Program Operational Plan by June 2022	100%	
4.2.01.02	Support collaboration through Illawarra Shoalhaven Joint Organisation (ISJO) to advance Council and regional strategic objectives	Corporate Performance & Reporting	Number of partnership initiatives for mutual benefit of ISJO stakeholders	≥ 4	
	ovide corporate services w anning and reporting and r		gress of legal matters, corpo ternal audit processes	rate	
4.2.02.01	Coordinate Audit, Risk and Improvement Committee functions & responsibilities and deliver the planned internal audits	Internal Audit	Audit, Risk and Improvement Committee meetings delivered as per the Charter requirements	5	
4.2.02.02	Provide legal services and support to the organisation including management of the external legal services panel	Business Assurance & Risk	Quarterly reporting to Executive Management Team on use of Panel and Legal issues facing Council	4	
4.2.02.03	Increase knowledge and awareness of current legal issues impacting the organisation	Business Assurance & Risk	Number of legal education sessions delivered for Councillors and council staff	≥ 3	



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
4.2.02.04	Provide organisational support for the corporate planning and audit reporting software	Corporate Performance & Reporting	Percentage management satisfaction with the planning and reporting tool	≥ 70%
	aintain and improve Counc roughout the region	il's reputation and br	and within the community a	and
4.2.03.01	Implement Council's Branding Guidelines across the organisation	Communications & Engagement	Key templates with corporate branding identified and available for business	100%
4.2.03.02	Review and implement Council's Media and Social Media Policy	Communications & Engagement	Deliver Media improvement training for key staff and media spokespeople	100%
4.2.04 - Er	nhance organisational dive	rsity		
4.2.04.01	4.2.04.01 Annual review and update of Council's Workforce Plan to ensure strategies are updated and implemented	update of Council's	Updated Workforce Plan completed by June 2022	100%
			Number of Equal Opportunity Plan initiatives implemented	Count
			Leadership Development Program implemented by June 2022	100%



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target	
	4.2.05 - Provide corporate services which support the operations of Council including Governance, Human Resource, Insurance/ Risk Management, Work, Health & Safety				
4.2.05.01	Implement initiatives identified in the Work Health Safety & Injury Management Strategic Business Plan	People & Culture	Number of Strategic WHS Plan initiatives implemented	≥8	
4.2.05.02	Ensure Safety Performance improvement compared to previous 3 year period	People & Culture	Percentage improvement in Lost time Injury Frequency Rate	≥ 5%	
4.2.05.03	Process application requests for access to public information	Business Assurance & Risk	Percentage of formal GIPA requests met within statutory requirements	100%	
4.2.05.04	Review and update Council's Business Continuity Planning Documents	Business Assurance & Risk	Staff provided training on revised Business Continuity Plans	100%	
4.2.05.05	Support the 2021 Shoalhaven City Council Local Government Elections	Business Assurance & Risk	Elections delivered as required by NSW Election Commissions	100%	



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
4.2.05.06	Review and Implement Risk Management Framework	Business Assurance & Risk	Risk Register reported to Executive Management Team and Audit Committee	4
4.2.05.07	Manage Workers Compensation Self - Insurers Licence	Business Assurance & Risk	Achieve SIRA Auditing requirements for Workers Compensation Insurers Licencees	96%
4.2.05.08	Provide effective, proactive and strategic support to the organisation for Human Resources	People & Culture	Number of workplace change initiatives implemented	Count
			Recruitment and onboarding process reviewed and updated by June 2022	100%
			Develop the talent attraction strategy by June 2022	100%
	ontinue to provide software perational requirements	and IT solutions to e	ensure ongoing support for	
4.2.06.01	Provide spatial services including Council's cadastre and land information maintenance,	Information Services	Percentage of Addressing and Road Naming applications processed within 7 days	100%
	online GIS, mapping systems integration, road and place naming and property addressing.		Percentage of registered plans processed within 2 days of Land Registry Services notification	100%



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
4.2.06.02	Maintain and improve Council's corporate business systems to ensure legislative compliance, effective operation and security	Information Services	Council software licence compliance maintained	100%
4.2.06.03	Provide effective, secure and efficient record keeping frameworks and services to meet strategic, legislative and operational requirements of the organisation	Information Services	Percentage of strategic Information Management Service Review recommendations implemented	≥ 50%
4.2.06.04	Provide efficient and secure Information Technology Support Services and Systems	Information Services	Percentage of service desk requests completed within service level agreements	≥ 80%
			Critical systems Up Time	≥ 99.9%
4.2.06.05	Commence planning for consolidation of Council's name and address register	Information Services	Strategic direction adopted and implementation strategy endorsed by June 2022	100%
4.2.07 - Co	ontinue to provide Financia	loperations		
4.2.07.01	Continue to improve operating efficiencies in Revenue Unit	Finance	Percentage of electronic rate notice distribution	≥ 20%
4.2.07.02	Manage Council's liquidity	Finance	Rates and annual charges outstanding	≤ 10%
4.2.07.03	Continue to improve operating efficiencies in Payroll Unit	People & Culture	Number of timesheet employees transitioned to electronic time and attendance system	≥ 50
4.2.07.04	Manage Council's Investment Portfolio to maximise returns with due consideration for risk, liquidity and security	Finance	Investment portfolio performance above AusBond Bank Bill Index	Count



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
4.2.07.05	Ensure procurement probity controls are in place and noncompliance is regularly reported to the Executive Management Team	Finance	Quarterly Non-compliance report provided to the Executive Management Team	4
4.2.07.06	Comply with the engagement timetable for the 2020/21 financial statements	Finance	Annual audited statement adopted without qualified comments by October 2021	100%
4.2.07.07	Approval of 2021-22 Budget assumptions by Council	Finance	2021-22 Budget assumptions approved by 31 December 2021	100%
4.2.07.08	Continue OneCouncil business improvement initiatives to achieve efficiencies and improve levels of service provided by Finance Department	Finance	Number of improvement initiatives implemented	Count
4.2.07.09	Improve integration of Council's resourcing strategies with the Long Term Financial Plan to provide more accurate long term forecasting	Finance	Updated Long Term Financial Plan endorsed by 30 June 2022	100%
	ontinue to deliver the Techr ternal Council systems and		provide ongoing improver	nents to
4.2.08.01	Provide Corporate Systems transformation through the	Project Manager - Corporate Systems	Phase 4 - Regulatory DA Management - System live by November 2021	100%
implementation of TechnologyOne's OneCouncil system		Reporting, Dashboarding and Data Strategy established across OneCouncil System by Feb 2022	100%	
			Phase 4 - CRM, System Live by May 2022	100%
			Worx.Online Implementation Complete by June 2022	100%



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
4.2.09 - Continue to provide mechanical and fabrication services to support the operations of Council				
4.2.09.01	Deliver mechanical services to the organisation	Commercial Services	Deliver plant and vehicles in accordance with the approved Replacement Program	≥ 95%
			Scheduled maintenance of plant and vehicles including Rural Fire Service Fleet	100%
4.2.10 - Id Co	entify and pursue opportu ouncil's property portfolio t	nities for investment to maximise returns	in property and proactively	manage
4.2.10.01	Identify a number of potential future tenants for Council's properties to improve the timely letting of Council's properties	Building Services	Vacancy rate (across all categories) of Council tenanted buildings	≤ 5%
4.2.10.02	Update the Shoalhaven City Council Property Strategy	Strategic Property	Property Strategy reviewed and updated by June 2022	100%
4.2.11 - Pr	ovide efficient, effective ar	nd affordable Water a	nd Wastewater services	
4.2.11.01	Ensure water is affordable for our customers	Water Business Services	Maintain ranking in the top 10% of the most affordable water price in utility category	10%
4.2.11.02	Undertake regulatory and business performance reporting and report results annually to Council	Water Business Services	Provide data for the annual Water Industry National Performance Report and report results to Council	100%
			Participate in the annual Best Practice Management for Water Supply and Sewerage Systems Audit and report results to Council	100%



	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target		
4.2.12 - O	4.2.12 - Operate and Maintain Water and Wastewater Schemes to Regulatory Requirements					
4.2.12.01	Improve Shoalhaven Water's levels of service for Development & Regulatory Function	Water Asset Planning & Development	Percentage of Development Application and subdivision referrals completed within 21 days	≥ 80%		
			Percentage of all approved Tradewaste discharge locations inspected	≥ 90%		
4.2.12.02	Implement initiatives to reduce the number of dry weather sewage overflow events	Water Operations & Maintenance	Percentage of sewer relining program completed	100%		
	overnow events		Number of monitoring sensors installed and monitored using "Internet of Things" technology	100		
4.2.12.03	Provide potable water supply in accordance with Australian Drinking Water Guidelines.	Water Operations & Maintenance	Number of E-Coli incidents encountered through testing program	0		
4.2.13 - D	4.2.13 - Develop asset resilience and security of water supply programs.					
4.2.13.01	Investigate asset resilience and security of water supply opportunities	Water Asset Planning & Development	Options Report completed and Concept adopted for improved transfer of water from Northern to Southern Shoalhaven	100%		



Priority 4.3
Inform and engage with the community about the decisions that affect their lives

### Why is this priority important?

All levels of government must engage with and inform community about the decisions that are being made. Engagement and consultation is legislated within the IP&R framework, planning legislation and many other aspects of Council's business. It is an essential component of most Council projects and enables our community to provide us with their needs and wants, so that Council can better meet community expectations.

### How will we know we are making a difference?

- · When community satisfaction with Council's engagement is improving
- · When the community believes, they have had the opportunity to be informed and engaged

### What will Council focus on over the coming year?

Delivery	Program Goal	Responsible Directorate
4.3.01	Improve and enhance council's communication and engagement with the community about our future direction, major projects, key policies and messages	• CEO
4.3.02	Support effective communications between Council and community	• CEO
4.3.03	Build community awareness and involvement in the natural environment	City Development
4.3.04	Continue to inform and consult with the community about planning and development policies and applications in accordance with legislative requirements	City Development     City Futures



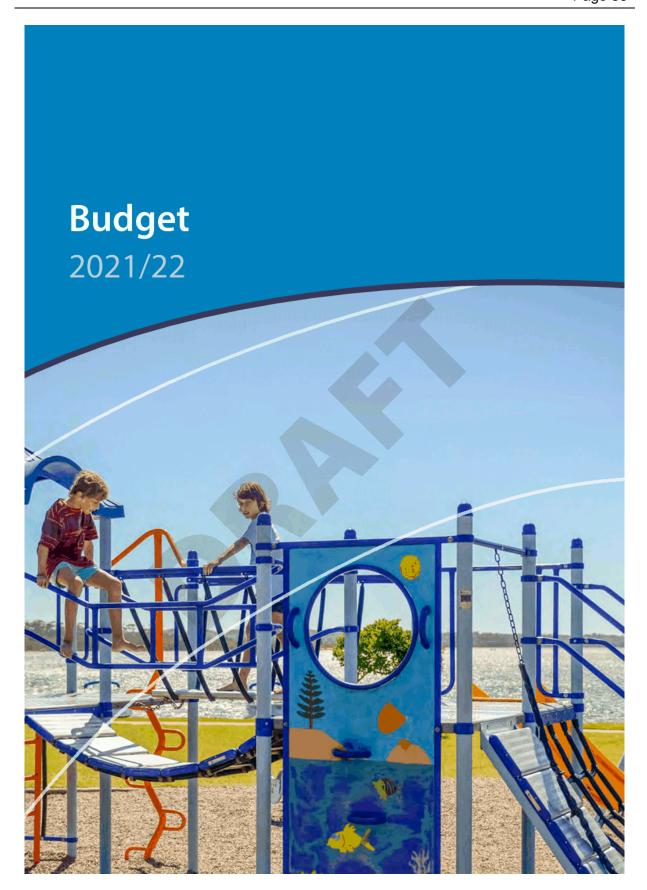
### What will Council do in 2021/22?

	nal Plan Action - e and Action	Responsible Department	Reporting Measure	Target
	nprove and enhance counci bout our future direction, m		nd engagement with the cor licies and messages	nmunity
4.3.01.01	Provide opportunities to connect with Council's civic events, major	Communications & Engagement	Provide face to face opportunities for the community to connect	Count
	projects, key policies and future direction		Increase number of registrations on Council's Get Involved Platform	Count
4.3.02 - Sı	upport effective communic	ations between Coun	cil and community	
4.3.02.01	Provide opportunities for the community to engage with Council consultations, projects	Communications & Engagement	Increase the publication of positive media releases through media outlets	≥ 5%
and information		Increase the engagement of Council's digital communications platforms	Count	
4.3.03 - B	uild community awareness	and involvement in t	he natural environment	
4.3.03.01	Engage with the community about maintaining and enhancing the natural environment	Environmental Services	Number of community engagement activities conducted	Count
	ontinue to inform and const olicies and applications in a		ity about planning and deve ative requirements	elopment
4.3.04.01	Inform and consult with the community in accordance with the community consultation policy for development applications	Development Services	Compliance with consultation policy for all development applications	100%
4.3.04.02	Inform and consult with the community about strategic planning in accordance with legislative requirements	Strategic Planning	Number of formal exhibitions or consultations	Count











# **Revenue** Policy

Shoalhaven City Council's Revenue Policy is developed in response to its legislative reporting requirements under the Local Government Act 1993. The Policy provides the community with an indication of the type and breakdown of revenue sources available to Council to support its Operational Plan.

### Council's Revenue Policy comprises the following elements:

- 1. Estimated income and expenditure
- 2. Ordinary rates and special rates
- 3. Pricing methodology
- 4. Proposed borrowings

### Estimated Income and Expenditure 2021/22

In 2010, the Independent Pricing and Regulatory Tribunal of New South Wales (IPART) was delegated responsibility for determining the allowable annual increase in local government general rates income.

Shoalhaven City Council was declared as a Fit for the Future Council by the NSW State Government in 2015. This was based on a Council submission provided to the Office of Local Government (OLG) and IPART which outlined several actions Council would undertake to improve its financial sustainability.

To ensure consistency with our Long Term Financial Plan (LTFP) and to meet our Fit for the Future benchmarks, Council successfully applied to IPART, in February 2018, for an SRV for each of the three financial years: 2018/19; 2019/20 and 2020/21.

A Special Rates Variation was approved in order to allow the council to improve its financial sustainability, fund capital expenditure, reduce its infrastructure backlog, reduce its operating deficit and fund asset renewal and maintenance.

As per IPART determination, in 2020/2021 Shoalhaven City Council could increase rates by maximum 5% (2.6% rate peg plus 2.4% increase in addition to the rate peg as per approved SRV). However, considering unprecedented times of COVID-19 pandemic, Shoalhaven City Council did not take up full SRV and increased rates by 2.6% (rate peg only) in 2020/21. According to the Local Government Act 1993, Council has up to 10 years to catch-up on the Special Rates Variation increase that wasn't taken up last financial year.

Considering the ongoing impact of the COVID-19 pandemic, Shoalhaven City Council will not take up any SRV catch-up from last year and will instead increase rates by 2.0% (rate peg only) in 2021/22.

The increase in rates revenue will allow the Council to maintain its financial sustainability and to generate sufficient revenue to deliver the services and infrastructure that meet community needs and expectations.

As permitted under the section 511 of the Local Government Act 1993, the Council will catch-up on the shortfall in general income in the following years.



### The major assumptions included in the 2021/22 estimates are:

Consumer Price Index (CPI)	0.26% (mid-point of RBA inflation target range)
Heavy and civil engineering construction Australia	0.51% (source: ABS Producer Price Index 3101)
Population Growth	0.67% pa (source: forecast. id)
Number of Assessable Properties	+1.0% pa
Rate Increases	2.0% increase
Financial Assistance Grant	CPI
Other Recurrent Government Grants	+2.0% pa
Interest on Investments	1.5% (estimate of weighted average return applied to cash flow projection)
Employee Costs	2% award increase
On-Costs	38.9%
Materials and Contracts	0.5%
Electricity Costs	no increase
Borrowings Repayment Schedule	10 years
Interest Expense For New Loans	1.9%
Other Expenses	No increase

### Rating Structure - ordinary rates and special rates

The Local Government Act 1993 makes provision for rates to comprise:

- An ad valorem amount (which may be subject to a minimum rate amount) or
- A base amount to which an ad valorem amount is added

The base charge amount is a standard amount which is applied to all properties.

The ad valorem charge is a distribution of the residual rating income, calculated as a proportion of the properties land valuation. The land valuation calculated for each property is determined by the Valuer General's Department and is reviewed every three years.

#### **Ordinary rates**

Council has resolved to maintain the 2020/21 rating structure, comprising both base and ad valorem amounts. This is a common rating structure that is used to provide the fairest and most equitable distribution of the rate levy across the LGA.

The rating structure has a flat base amount of \$668, with the exception of Residential – Non-Urban category that has a base of \$47 and Business – Ordinary category that does not have a base amount and is subject to an ad valorem rate in the dollar levied on the value of the property supplied by the Valuer General of NSW. Business – Ordinary rates are levied on parcels of land held by the Crown and categorised as Business Permit (i.e., Crown leases such as permissive occupancies, jetties, slipways, moorings, pastoral leases, etc.).

# The following rates are proposed for 2021/22 in respect of each category of ordinary rate levied by Council:

- Residential: Will be levied a base amount of \$668 and an ad valorem rate of 0.18112 cents in the \$ for Ordinary Residential Rates and a base amount of \$47 and an ad valorem of 0.18112 cents in the \$ for Residential-Non-Urban Rates.
- Farmland: The rates for both Farmland and Dairy Farmland will be levied a base amount of \$668 and an ad valorem rate of 0.1501 and 0.07640 cents in the \$, respectively.
- Business: All sub-categories will utilise the same base amount of \$668, excluding Business Permit (Ordinary Business category), where no base amount is applied given the type of properties within this category. However, different ad valorems have been applied, depending upon the level of service provided in each area. An ad valorem rate for Nowra CBD business rates is 0.56070 cents in the \$, Business Permit 0.37282 and Business Commercial Industrial 0.26240.



### Council's Proposed Section 508A 2020/21 Rating Structure

		ed Section .							
Sub-Category	No. of Rateable Properties	Land Value	Average Land Value	Ad Valorem (c in \$)	Base Rate Amount (\$)	Base Rate %age	Ad Valorem Yield (\$)	Base Rate Yield (\$)	Total Rate Yield (\$)
Residential									
Ordinary Residential Rates	54,852	\$20,285,733,305	\$369,829.73	0.18112	\$668.00	49.93%	\$36,741,520	\$36,640,835	\$73,382,355
Residential Non Urban Rates	948	\$36,762,400	\$38,778.90	0.18112	\$47.00	40.09%	\$66,584	\$44,556	\$111,140
Farmland									
Ordinary Farm- land Rates	662	\$904,500,200	\$1,366,314.50	0.15010	\$668.00	24.57%	\$1,357,655	\$442,216	\$1,799,871
Farmland Rates - Dairy Farmers	141	\$251,131,000	\$1,781,070.92	0.07640	\$668.00	32.93%	\$191,864	\$94,188	\$286,052
Business									
Ordinary Busi- ness Rates	152	\$1,782,320	\$11,725.79	0.37282			\$6,645		\$6,645
Business Nowra Rates	364	\$229,907,900	\$631,615,11	0.56070	\$668.00	15.87%	\$1,289,094	\$243,152	\$1,532,246
Business Commercial / Industrial Rates	1,775	\$1,043,015,190	\$587,614.19	0.26240	\$668.00	30.23%	\$2,736,872	\$1,185,700	\$3,922,572
Total	58,894	\$22,752,832,315					\$42,390,233	\$38,650,647	\$81,040,880



# **Special Rate Variations**

As shown in the summary below, Council continues to improve its operational efficiencies and in 2021/22 \$1.2million of SRV was reallocated from funding Council operations to Roads Renewal Program. This shift in allocation is in line with the Council's IPART SRV Application.

	2019/20 SRV Levied	2020/21 Special Rates Levied Increased by the Ratepeg (2%) only
Borrowing cost - Verons Estate infrastructure	68,503	65,662
Allow Council to cover the cost of existing service levels	3,036,916	2,838,413
Fund new/enhanced service levels (i.e. sustainability pro	gram)	
Additional Maintenance - Roads	630,375	166,637
Additional Maintenance - Buildings	210,125	214,328
Additional Maintenance - Parks and Reserves	210,125	214,328
Additional Operations	2,091,000	2,143,275
Capital Expenses		
Roads and Transport Renewals	2,371,293	3,895,845
Streetscape renewal	525,313	535,819
Sports Grounds Upgrades	224,446	535,819
Public Amenities	314,000	
Buildings Renewals	1,781,000	1,081,000
Loan Repayments		
Principal Repayments - Verons Estate infrastructure	80,478	83,319
Total:	11,543,574	11,774,445

The special rate introduced in 2013/2014 of 4.6% created additional revenue of approximately \$2.75 million in 2021/22. The escalated funds will be used for the following projects in 2021/22:

Capital Renewal	
Callala Beach Rd	450,000
Matron Porter Dr	300,000
Meroo Rd Design & Completion	275,000
Old Southern Road, Browns Rd to Twin Waters South	98,000
Tourist Rd	483,600
Village Dr - Highway to Timbs	200,000
Streetscape - Owen St Huskisson - North side	100,000
Murramarang Rd Bawley Pt CH0.320-1.360	500,000
Lake Conjola Entrance Rd (partially funded by SRV)	174,752
Jacobs Dr	171,360
Total	2,752,712



# Council **Special Rates**

### Special Category Rates – Sussex Inlet CBD Promotion

Council has maintained a special category rate for 2021/22 for the promotion of Sussex Inlet, pursuant to Section 495 of the Local Government Act 1993. The structure of this special rate is an ad valorem rate only, levied on the land value of each rateable property, as supplied by the Valuer General of NSW. The Sussex Inlet special rate applies to all properties within the Sussex Inlet area that are categorised as Business for rating purposes.

### Resolving Small Lot Rural Subdivisions (Paper Subdivisions)

Council also levies a number of special rates, pursuant to Section 495 of the Local Government Act 1993, on all small lot rural subdivisions (Residential Non Urban rating category), which in Council's opinion will benefit from rezoning investigations, road design and construction works.



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## In respect of each special rate levied by Council, the following are proposed as the special rates for 2021/22:

Sub-Category	No. of Rateable Properties	Land Value	Average Land Value	Ad Valorem (c in \$)	Base Rate Amount (\$)	Base Rate %age	Ad Valorem Yield (\$)	Base Rate Yield (\$)	Total Rate Yield (\$)
Sub-	No. o Prop	Land	Average Land Val	Ad Vale (c in \$)	Base	Base R %age	Ad Valor Yield (\$)	Base	Total Rai Yield (\$)
Residential									
Verons Road Upgrade Special Rate - Dwelling Potential (commenced 1 July 2017)	22	\$9,440,000	\$429,090.91	0.62359	\$2,673.98	49.98%	\$58,867	\$58,828	\$117,694
Verons Road Upgrade Special Rate - No Dwelling Potential (commenced 1 July 2017)	10	\$2,127,000	\$212,700.00	0.14010	\$298.00	50.00%	\$2,980	\$2,980	\$5,960
Nebraska Road Con- struction Special Rate	23	\$2,402,400	\$104,452.17	0.11677	\$121.00	49.80%	\$2,805	\$2,783	\$5,588
Jerberra Rd Infrastructure	106	\$27,147,100	\$256,104.72	0.43171	\$1,103.76	49.96%	\$117,197	\$116,999	\$234,195
Jerberra Electrcity Infrastructure	106	\$27,147,100	\$256,104.72	0.14580	\$371.55	49.88%	\$39,580	\$39,384	\$78,965
Jerberra Road - E2	16	\$469,000	\$29,312.50	0.88001	\$257.56	49.96%	\$4,127	\$4,121	\$8,248
Business									
Sussex Area Special Rates	99	\$51,790,315	\$523,134.49	0.03167			\$16,402	\$0	\$16,402
Total	382	\$120,522,915					\$241,959	\$225,094	\$467,053



### **Stormwater Management Service Charge**

Council introduced a Stormwater Management Service Charge in 2006/07, pursuant to Section 501 of the Local Government Act 1993. The charge for 2021/22 will remain at \$25.00 per eligible residential or business rate assessment. The charge per strata assessment for the 2021/22 rating period will remain at \$12.50.

Stormwater Management will be spent on the following projects:		Fu	nding Sc	ources
Proposed Drainage Projects	Proposed Budget (\$)	General Fund (\$)	Other (\$)	Stormwater Levy (\$)
Bawley Point - Harrington Cr - Coastal Erosion-rehab (Design)	5,000	5,000	0	0
Bawley Point - Tingira Av - Coastal Erosion rehab - (design)	6,000	6,000	0	0
Bomaderry - Halstead Place – Drainage Improvement	25,000	25,000	0	0
Conjola Park - Cameron/Hayward St - Drainage Improvement	45,000	45,000	0	0
Culburra Bch - Prince Edwards Av (skate prk) - water qual investigation	5,000	5,000	0	0
Ulladulla - Canal St/Village Dr - Construct - Stormwater Upgrades	110,000	0	0	110,000
Environmental Stormwater Management	82,300	0	0	82,300
Fishermen Paradise - Cornfield/Anglers Pde - S'water Improve	18,000	18,000	0	0
Greenwell Pt - Church St/Comerong Av - S'water design	11,000	0	0	11,000
Hyams Beach - Cyrus St - S'water Pipe Outlet rehab (design)	17,000	17,000	0	0
Kangaroo Valley - Brooks Ln – Drainage & Road Upgrade	18,000	18,000	0	0
Milton - Croobyar Rd - Culvert Widening – Ch0.96km	10,000	10,000	0	0
Ulladulla - #71 North St - Pipe Open Drain	140,000	140,000	0	C
Nowra - Greenwell Point Rd - Drainage(Surv/Invest/Des)	25,000	25,000	0	C
Nowra - Hyam St (behind Nowra pool) - marshland water quality assessment	7,000	7,000	0	C
Nth Nowra - Illaroo R Drain (Judith Drive) - GPT & Detention basin (Contribution plan project – new subdivison)	229,873	0	229,873	(
Pipe inspection, renewal & refurbishment - Basin	105,000	0	0	105,000
Pipe inspection, renewal & refurbishment – Central - Shoalhaven River to Currambene Ck	105,000	0	0	105,000
Pipe inspection, renewal & refurbishment - North	105,000	0	0	105,000
Pipe inspection, renewal & refurbishment - south	105,000	0	0	105,000
Piping easements in Existing Subdivisions (POL16/143) - Various location	25,000	0	0	25,000
Sanctuary Point - 52 Sanctuary Point Rd -Drain Ease (Design)	8,000	8,000	0	(
Sanctuary Point - Fredrick St K&G (design)	10,000	10,000	0	(
Sanctuary Point-5-7 Pelican St-Pipe Capacity Invest (design)	7,000	7,000	0	(
Sanctuary Point-Fredrick St/Karne St- S'water drain Upgrade (design)	8,000	8,000	0	(
Shoalhaven Heads - DiscoveryPl/NoakesSt - Sinkholes Remediation	75,000	0	0	75,000
Strategic Stormwater Catchment Studies	20,600	0	0	20,600
Sussex Inlet - Road Subsoil Drains - stage 1 improvements	29,000	0	0	29,000
Sussex Inlet - Ellmoos Reserve - Drainage Improvements (Design)	8,000	8,000	0	(
Sussex Inlet - Poole Ave - Drainage Improvement Works (Design)	15,000	15,000	0	(
Sussex Inlet - River Rd (129) / Lagoon Cr	15,000	15,000	0	(
Termeil - Bawley Point Rd - Culvert Real - Ch0.46km (Design)	10,000	10,000	0	C
Ulladulla - Millards Ck & Harbour - GPT - Water Quality Feasability	80,000	31,300	0	48,700
Mollymook Beach - Woodglen Cres - Improve Drainage	140,000	0	0	140,000
Worrigee - Worrigee Rd/Isa Rd Intersection - Drainage Const	260,000	40,000	0	220,000
Worrigee - Worrigee Rd/Isa Rd Intersection – Drainage upgrade	30,000	30,000	0	C
	1,914,773	503,300	229,873	1,181,600



### **Subsidies In Foregone Rental**

Subsidies by way of foregone rental income for community properties, based on current arrangements put in place by Council, are anticipated for the 2021/22 financial year as follows:

Type of organisation/ rental	Number	Amount
Community Groups	56	\$755,000
Men's Shed	8	\$16,500
Golf club	2	\$64,615
Preschool/Childcare Playgroups	14	\$487,700
Sports Groups	3	\$20,400
Meals on Wheels	6	\$45,100
Telcos	14	\$40,920
Outdoor dining	60	\$36,000
		C1 400 225

Basis of assessment: The above figures are based on a desktop review, taking a conservative approach: rounding down, pro rata for leases less than the full year, market rental valuations on hand irrespective of date, estimates by comparison and reporting subsidies/donations in Council minutes.

### **Rate Relief for Drought-Affected Farmers**

In September 2018, Council gave public notice of proposed financial assistance measures for drought affected farmers and the following measures were adopted:

 Council amended its Hardship Policy to allow all Farmland rated property owners experiencing financial hardship due to the drought to make an application to have their rates payment deferred to the 2020/21 financial year on submission of a Financial Hardship Application – Farmland form

- Suspension of the accrual of interest on overdue rates payments from Farmland and Farmland – Dairy Farmers assessments
- Support for any application for Tractor and B-Double access to local roads.
- Waiver of fees for commercial quantity loads (over 2m3) of Council's pasteurised garden waste product, where and when available
- Acceptance of sufficiently decontaminated silage wrap, at no charge, at all 10 waste depots (not just West Nowra and Ulladulla) to minimise travel distance for farmers

It was proposed that the City be defined as droughtaffected while its parishes are identified by the Department of Primary Industries' Combined Drought Indicator (CDI) as being in the Given the long-term effect of drought conditions in the City, Council proposes to continue its drought assistance measures.

### **Interest on Overdue Rates & Charges**

Council's current policy is to adopt the maximum permissible interest rate for each year on overdue rates, charged on a simple interest basis.

However, in response to the financial impacts faced by the community as a result of the COVID-19 Pandemic and in accordance with section 566(3) of the Act, it has been determined that the rate of interest payable on overdue rates and charges for the period 1 July 2021 to 30 June 2022 (inclusive) will be 1.5% per annum.

Interest charges will be waived for the ratepayers that experience financial hardship and apply for the financial assistance under the Council Hardship Policy.



### **Pricing Methodology**

Under the principle of "user pays", fees are introduced to offset the cost-of-service provision or, in the case of commercial activities, to realise a reasonable rate of return on assets employed by Council to support the provision of services and to alleviate the burden that would otherwise be unfairly placed upon ratepayers. Council has given due consideration to the following

factors in determining the appropriate price for each fee

- · Cost of providing the service
- Whether the goods or services are supplied on a commercial basis
- · Importance of the service to the community
- · Capacity of the user to pay
- · Impact of the activity on public amenity
- · Competitive market prices
- · Prices dictated by legislation

In accordance with Section 608 of the Local Government Act 1993, Shoalhaven City Council determines fees and charges based on the following pricing methodologies:

**Full cost recovery** - Recovery of all direct and overhead costs associated with providing a service. This includes employee benefits, other direct expenses and overheads.

**Subsidised / Partial cost recovery -** Council recovers less than full cost for reasons of community obligation, legislated limits on charging, etc.

- Subsidised / Partial cost recovery Council recovers less than full cost for reasons of community obligation, legislated limits on charging, etc.
- Rate of return Council recovers the full cost of providing the service/activity plus a profit margin.
- Market Price of the service determined by investigating alternative prices of surrounding service providers.
- Statutory Price of the service is determined by legislation and may or may not recover full cost.

### **Proposed Borrowings**

Council's borrowings are governed by the provisions of the Local Government Act 1993 and the Local Government (General) Regulation 2005.

These borrowings will be secured by the usual method of a mortgage over Council's income. Competitive quotations are obtained from major banks and financial institutions with the aim of securing a low interest rate.

### The proposed loan program for 2021/22 is:

General Fund Projects	2021/22	Funding Source
Bioelektra Resource Recovery Facility	\$7,000,000	Waste Fund
Material Recovery Facility (will not be required if BLER Grant application is successful)	\$8,000,000	Waste Fund
Bomaderry Basketball Stadium	\$1,250,000	General Fund
Caravan Park Development	\$5,264,300	Additional Revenue from Tourist Parks
Local Roads Renewal	\$2,500,000	General Fund
Public Amenities (Francis Ryan Reserve and Hyams Beach Reserve)	\$1,350,000	General Fund
Total	\$25,364,300	
Additional provision for borrowings if grant applications are successful		
Matching Funding for potential grants (\$6 million for Sanctuary Point Library and \$1.35 million for Ulladulla Skate Park)*	\$7,350,000	General Fund
Total	\$32,714,300	
Total General Fund Loans	\$12,450,000	

<sup>\*</sup>Council pursues various grant opportunities and additional borrowings might be required to fund Council contribution to the grant funded projects.



### **Donations, Sponsorships and Subsidies**

Council must comply with the provisions of Section 356 of the Local Government Act, 1993 in respect of donations, sponsorships and subsidies to groups or individuals.

The proposed donations, sponsorships and subsidies for the Operational Plan 2021/22 are shown in the following table.

This listing also highlights proposed commitments in terms of specific programs, e.g., festival funding, cultural activities and Holiday Haven programs, which

are included in Council's budget for the 2021/22 financial year. While public notice is not required (refer to Section 356(3)) for these particular programs, an indicative total budget is provided within the listing.

It should be noted, however, that Council may resolve to amend or adjust the budget for any one, or all, of these items as part of Quarterly Budget Reviews. Any payment made to an individual from the uncommitted allocation will be in accordance with Section 356 of the Local Government Act.

Purpose	Recipient	Amount
Beach Patrol Subsidy	Mollymook Surf Life Saving Club	\$5,000
Beach Patrol Subsidy	Nowra Culburra Surf Life Saving Club	\$5,000
Beach Patrol Subsidy	Shoalhaven Heads Surf Life Saving Club	\$5,000
Beach Patrol Subsidy	Sussex Inlet Surf Life Saving Club	\$5,000
Community Bus	Shoalhaven Community Transport**	\$10,360
Community Consultative Body	Basin Villagers Forum	\$500
Community Consultative Body	Bawley Point / Kioloa Progress Association	\$500
Community Consultative Body	Berry Forum	\$500
Community Consultative Body	Budgong Community Group	\$500
Community Consultative Body	Callala Bay Community Association	\$500
Community Consultative Body	Callala Beach Progress Association	\$500
Community Consultative Body	Cambewarra Residents & Ratepayers Association	\$500
Community Consultative Body	Conjola Community Forum	\$500
Community Consultative Body	Culburra Beach Progress Association	\$500
Community Consultative Body	Currarong Community Association	\$500
Community Consultative Body	Huskisson / Woollamia Community Voice	\$500
Community Consultative Body	Hyams Beach Villagers Association	\$500
Community Consultative Body	Milton 2538	\$500
Community Consultative Body	Pride of Bomaderry	\$500
Community Consultative Body	Red Head Villages Association	\$500
Community Consultative Body	Shoalhaven Heads Community Forum	\$500
Community Consultative Body	Sussex Inlet & Districts Community Forum	\$500
Community Consultative Body	Tabourie Lake Residents & Ratepayers Association	\$500
Community Consultative Body	Tomerong Community Forum	\$500
Community Consultative Body	Ulladulla & Districts Community Forum	\$500



Purpose	Recipient	Amount
Community Consultative Body	Vincentia Residents & Ratepayers Association	\$500
Community Consultative Body	Wandandian Progress Association	\$500
School Citizenship Award - Bomaderry High School	Bomaderry High School	\$100
School Citizenship Award - Nowra Anglican College	Nowra Anglican College	\$100
School Citizenship Award - Nowra Christian Community School	Nowra Christian Community School	\$100
School Citizenship Award - Nowra High School	Nowra High School	\$100
School Citizenship Award - Shoalhaven High School	Shoalhaven High School	\$100
School Citizenship Award - St John the Evangelist Catholic High School	St John the Evangelist Catholic High School	\$100
School Citizenship Award - Ulladulla High School	Ulladulla High School	\$100
School Citizenship Award - Vincentia High School	Vincentia High School	\$100
Museum Subsidy	Berry Historical Society Museum	\$2,000
Museum Subsidy	Kangaroo Valley Pioneer Museum	\$2,000
Museum Subsidy	Shoalhaven Historical Society Museum	\$2,000
Museum Subsidy	Tabourie Museum	\$6,500
Operational Costs	Nowra RSPCA	\$1,000
Operational Costs	Ulladulla RSPCA	\$1,000
Operational Costs	Westpac Lifesaver Rescue Helicopter	\$5,000
Operational Costs	Wildlife Rescue South Coast Inc.	\$2,470
Sponsorship	Illawarra Academy of Sport	\$17,000
Community Event - Australia Day	Multiple Events	\$31,000
Community Event - Berry Celtic Festival	Showground Fee Rental	\$2,000
Community Event - Blessing of the Fleet Ulladulla	Blessing of the Fleet Committee	\$15,000
Community Event - Carols by Candlelight	Multiple Events	\$7,925
Community Event - Easter Carnival Huskisson	White Sands Carnival Committee	\$2,000
Community Event - Family Day Out	Shoalhaven Turf Club	\$6,000
Community Event - New Years Eve Celebrations	Multiple Events	\$36,000
Shoalhaven City Eisteddfod	City Eisteddfod **	\$10,180
Sponsorship	Cancer Council Relay for Life - Milton *	\$1,285
Sponsorship	Cancer Council Relay for Life - Nowra *	\$6,360



Purpose	Recipient	Amount
Hire Fees - Callala Community Centre	Friends of Callala Seniors Group	\$1,270
Rates Shoalhaven City Council	Property & Public Halls	\$32,200
Rental Assistance	Sussex Inlet CTC	\$8,530
School of Arts Fees - Albatross Music Company	Albatross Music Company*	\$8,970
School of Arts Fees - Music Shoalhaven	Music Shoalhaven*	\$1,205
School of Arts Fees - Shoalhaven City Concert Band	Shoalhaven City Concert Band*	\$2,520
Nowra Showground Pavilion Fees	Helping the Homeless Soup Kitchen*	\$6,410
Nowra School of Arts Annex Fees	Lay Missionaries of Charity*	\$4,250
Shoalhaven Youth Orchestra	Youth Orchestra	\$8,000
Driver Education Program	Milton Ulladulla Driver Education Program	\$3,000
Sponsorship	Bravehearts Inc. Education	\$5,000
Sponsorship	Milton Ulladulla Entertainers	\$2,500
Trophy - Berry and District Garden Club Inc.	Berry and District Garden Club Inc	\$100
	Committed Donation Allocation	\$282,835
	Uncommitted Donation Allocation	\$69,503
	Total	\$352,338
	Other Programs	
	Events - Tourism	\$135,000
	Holiday Haven Programs/Commercial	\$10,458
	Business Awards	\$41,415
	Planning Service - Heritage Programs	\$21,422
	Other Programs - Total	\$208,295
	Full Total	\$560,633

<sup>\*</sup> Paid by internal journal transfer

<sup>\*\*</sup> Will be subject to CPI increase once rate is determined



# **General Fund**

# Budget

Changing restrictions and unexpected business disruption that is being experienced due to the COVID-19 pandemic response might have significant financial consequences on the proposed 2021/22 Budget.

The financial impact of this situation is monitored, along with options to ensure Council continues to be managed in a fiscally responsible manner and any necessary adjustments to the 2021/22 Budget will be provided for consideration through the quarterly budget review process or sooner should the circumstances warrant.

will be provided for consideration through the quarterly budget review process or sooner should	Estimated Result For the Year Ending 30 June
the circumstances warrant.	2021/22
Income Statement - Consolidated	\$'000
Income from Continuing Operations	
Revenue:	
Rates and Annual Charges	161,353
User Charges and Fees	81,598
Interest and Investment Revenue	2,705
Other Revenues	3,891
Grants and Contributions provided for Operating Purposes	20,702
Grants and Contributions provided for Capital Purposes	58,463
Other Income:	
Net Gains from the disposal of assets	0
Total Income from Continuing Operations	328,712
Expenses from Continuing Operations	
Employee Benefits and On-Costs	88,723
Borrowing Costs	5,459
Materials and Services	86,019
Depreciation and Amortisation	67,777
Other Expenses	16,036
Net Losses from the disposal of assets	0
Fair value decrement on investment property	
Total Expenses from Continuing Operations	264,014
Net Operating Result	64,698
Net Operating Result before grants and contributions provided for capital purposes	6,235



	Estimated Result as at 30 June
	2021/22
Statement of Financial Position - Consolidated	\$'000
ASSETS	
Current Assets	
Cash and Cash Equivalents	30,945
Investments	68,368
Receivables	20,309
Inventories	3,522
Other	1,103
Non-current Assets Classified as 'Held for Sale'	0
Total Current Assets	124,247
Non-Current Assets	
Investments	8,000
Receivables	7,163
Inventories	24,486
Infrastructure, Property, Plant & Equipment	3,087,286
Investment Property	1,650
Intangible Assets	8,331
Right of use assets	222
Total Non-Current Assets	3,137,138
Total Assets	3,261,385
LIABILITIES	
Current Liabilities	
Payables	21,548
Income received in advance	1,606
Contract liabilities	6,316
Lease liabilities	146
Borrowings	15,604
Provisions	33,026
Total Current Liabilities	78,246
Non-Current Liabilities	
Payables	0
Lease liabilities	84
Borrowings	171,340
Provisions	6,408
Total Non-Current Liabilities	177,832
Total Liabilities	256,078
Net assets	3,005,307
EQUITY	
Retained Earnings	1,702,418
Revaluation Reserves	1,302,889
Total Equity	3,005,307



	Estimated Result For the Year Ending 30 June
	2021/22
Statement of Cash Flows - Consolidated	\$'000
Cash Flows from Operating Activities	
Receipts:	
Rates and Annual Charges	161,353
User Charges and Fees	81,598
Interest and Investment Revenue	2,705
Grants and Contributions	79,165
Other Revenues	3,891
Payments:	
Employee Benefits and On-Costs	(88,723)
Borrowing Costs	(5,459)
Materials and Contracts	(86,019)
Other Expenses	(16,036)
Net Cash Provided from Operating Activities	132,475
Cash Flows from Investing Activities	
Receipts:	
Sale of Investment Securities	87,000
Sale of Investment Property	0
Sale of Real Estate	2,400
Sale of Infrastructure, Property, Plant & Equipment	3,116
Sale of Interest in Joint Venture & Associates	0
Other	0
Payments:	
Purchase of Investment Securities	0
Purchase of Investment Property	0
Purchase of Infrastructure, Property, Plant & Equipment	(225,607)
Purchase of Real Estate Assets	(24,370)
Purchase of Interest in Joint Ventures & Associates	0
Deferred Debtors & Advances Made	0
Net Cash Provided from Investing Activities	(157,461)
Cash Flows from Financing Activities	
Receipts:	
Proceeds from Borrowings & Advances	32,714
Other Financing Activity Receipts	0
Payments:	
Repayment of borrowings & Advances	(16,885)
Repayment of Finance Lease Liabilities	0
Other Financing Activity Payments	0
Net Cash Provided from Financing Activities	15,829
Net Increase/(Decrease) in Cash & Cash Equivalents	(9,157)
Plus: Cash & Equivalents - beginning of year	40,102
Cash & Equivalents - end of year	30,945



	Estimated Result For the Year Ending 30 June
	2021/22
Income Statement - General Fund	\$'000
Income from Continuing Operations	
Revenue:	
Rates and Annual Charges	110,181
User Charges and Fees	56,493
Interest and Investment Revenue	1,709
Other Revenues	3,885
Internal Revenue	56,911
Grants and Contributions provided for Operating Purposes	20,702
Grants and Contributions provided for Capital Purposes	54,263
Other Income:	
Net Gains from the disposal of assets	0
Total Income from Continuing Operations	304,144
Expenses from Continuing Operations	
Employee Benefits and On-Costs	74,052
Borrowing Costs	1,974
Materials and Services	67,830
Depreciation and Amortisation	45,034
Other Expenses	16,080
Internal Expenses	46,547
Net Losses from the disposal of assets	0
Fair value decrement on investment property	0
Total Expenses from Continuing Operations	251,517
Net Operating Result	52,627
Net Operating Result before grants and contributions provided for capital purposes	(1,636)



	Estimated Result as at 30 June
	2021/22
Statement of Financial Position - General Fund	\$'000
ASSETS	
Current Assets	
Cash and Cash Equivalents	7,889
Investments	40,351
Receivables	12,986
Inventories	2,285
Other	1,103
Non-current Assets Classified as 'Held for Sale'	0
Total Current Assets	64,614
Non-Current Assets	
Investments	4,326
Receivables	4,130
Inventories	24,486
Infrastructure, Property, Plant & Equipment	2,041,757
Investment Property	1,650
Intangible Assets	5,625
Right of use assets	222
Total Non-Current Assets	2,082,196
Total Assets	2,146,810
LIABILITIES	
Current Liabilities	
Payables	13,413
Income received in advance	0
Contract liabilities	6,316
Lease liabilities	146
Borrowings	10,188
Provisions	33,026
Total Current Liabilities	63,089
Non-Current Liabilities	
Payables	0
Lease liabilities	84
Borrowings	92,301
Provisions	6,408
Total Non-Current Liabilities	98,793
TOTAL LIABILITIES	161,882
NET ASSETS	1,984,928
NEI AJSEIJ	1,964,926
EQUITY	
Retained Earnings	1,029,750
Revaluation Reserves	955,178
Total Equity	1,984,928



	Estimated Result For the Year Ending 30 June
	2021/22
Statement of Cash Flows - General Fund	\$'000
Cash Flows from Operating Activities	
Receipts:	
Rates and Annual Charges	110,181
User Charges and Fees	56,493
Interest and Investment Revenue	1,709
Grants and Contributions	74,965
Other Revenues	3,885
Internal Revenues	56,911
Payments:	
Employee Benefits and On-Costs	(74,052)
Borrowing Costs	(1,974)
Materials and Contracts	(67,830)
Other Expenses	(16,080)
Internal Expenses	(46,547)
Net Cash Provided from Operating Activities	97,661
Cash Flows from Investing Activities	
Receipts:	
Sale of Investment Securities	55,000
Sale of Investment Property	0
Sale of Real Estate	2,400
Sale of Infrastructure, Property, Plant & Equipment	2,896
Sale of Interest in Joint Venture & Associates	0
Other	0
Payments:	
Purchase of Investment Securities	0
Purchase of Investment Property	0
Purchase of Infrastructure, Property, Plant & Equipment	(164,412)
Purchase of Real Estate Assets	(24,370)
Purchase of Interest in Joint Ventures & Associates	0
Deferred Debtors & Advances Made	0
Net Cash Provided from Investing Activities	(128,486)
Cash Flows from Financing Activities	<u> </u>
Receipts:	
Proceeds from Borrowings & Advances	32,714
Other Financing Activity Receipts	0
Payments:	
Repayment of borrowings & Advances	(10,375)
Repayment of Finance Lease Liabilities	(10,373)
Other Financing Activity Payments	0
Net Cash Provided from Financing Activities	22,339
Net Increase/(Decrease) in Cash & Cash Equivalents	(8,486)
Plus: Cash & Equivalents - beginning of year	16,375
Cash & Equivalents - end of year	7,889



	Reserves Movements for Financial Years ending 30 June
	2021/22
General Fund Restricted	\$'000
Transfer To Reserve	
Externally Restricted	
Developer Contributions	4,499
Grants	55,117
Loans	32,714
Self Insurance	1,279
Special Rates Variation	14,527
Stormwater Levy	1,153
Waste Disposal	65,129
Internally Restricted	174,418
Arts Collection	0
Cemeteries  Coastal Management & Infrastructure	37
Coastal Management & Infrastructure	500
Committed Capital Works Communication Towers	0 891
Critical Asset Compliance	0
Crown Reserve Trust	0
Dog Off Leash Area Reserve	70
Economic Development Projects	0
Emergency Management Centre	0
Employee Leave Entitlement	0
Events	0
Financial Assistance Grant	0
General Insurance	2,109
Industrial Land Development	2,400
Investment Writedowns	2,400
Jetty Licensing	0
Land Decontamination	0
North Nowra Link Road	0
	-
Plant Replacement	10,917
Regional Local Community Infrastructure Program	0
Developer Contributions Matching Funds	0
Developer Contributions Recoupment	566
Sporting Facilities	51
Strategic Projects	1,149
Revolving Energy	0
River Foreshore Development	0
Deposits, retentions and bonds	0
	19,490
	193,908



	2021/22
General Fund Restricted	\$'000
Transfer From Reserve	
Externally Restricted	
Developer Contributions	2,622
Grants	55,336
Loans	67,097
Self Insurance	1,279
Special Rates Variation	17,127
Stormwater Levy	1,559
Waste Disposal	66,894
	211,914
Internally Restricted	
Arts Collection	0
Cemeteries	0
Coastal Management & Infrastructure	1,696
Committed Capital Works	6,626
Communication Towers	626
Critical Asset Compliance	851
Crown Reserve Trust	0
Dog Off Leash Area Reserve	120
Economic Development Projects	200
Emergency Management Centre	0
Employee Leave Entitlement	0
Events	0
Financial Assistance Grant	0
General Insurance	2,109
Industrial Land Development	10,031
Investment Writedowns	0
Jetty Licensing	0
Land Decontamination	78
North Nowra Link Road	0
Plant Replacement	11,105
Regional Local Community Infrastructure Program	0
Developer Contributions Matching Funds	64
Developer Contributions Recoupment	10,715
Sporting Facilities	95
Strategic Projects	713
Property	451
Revolving Energy	0
River Foreshore Development	0
Deposits, retentions and bonds	0
	45,480
	257,394



	2021/22
General Fund Restricted	\$'000
Estimated Reserve Balances	
Externally Restricted	
Developer Contributions	16,922
Grants	0
Loans	0
Self Insurance	1,725
Special Rates Variation	0
Stormwater Levy	0
Waste Disposal	5,488
I B at a l	24,135
Internally Restricted	
Arts Collection	41
Cemeteries	211
Coastal Management & Infrastructure	0
Committed Capital Works	0
Communication Towers	265
Critical Asset Compliance	397
Crown Reserve Trust	0
Dog Off Leash Area Reserve	20
Economic Development Projects	985
Emergency Management Centre	0
Employee Leave Entitlement	7,924
Events	0
Financial Assistance Grant	0
General Insurance	578
Industrial Land Development	11
Investment Writedowns	0
Jetty Licensing	19
Land Decontamination	0
North Nowra Link Road	0
Plant Replacement	318
Regional Local Community Infrastructure Program	0
Developer Contributions Matching Funds	247
Developer Contributions Recoupment	8,604
Sporting Facilities	2
Strategic Projects	0
Property	886
Revolving Energy	0
River Foreshore Development	1,171
Deposits, retentions and bonds	3,018
Deposits, retentions and bonds	24,697
Net Cook Marrows at from 1/45 December	48,832
Net Cash Movement from / (to) Reserves	63,486

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	Estimated Result For the Year Ending 30 June
	2021/22
Income Statement - Water Fund	\$'000
Income from Continuing Operations	
Revenue:	
Rates and Annual Charges	4,438
User Charges and Fees	21,140
Interest and Investment Revenue	831
Other Revenues	6
Internal Revenue	2,113
Grants and Contributions provided for Operating Purposes	0
Grants and Contributions provided for Capital Purposes	850
Other Income:	
Net Gains from the disposal of assets	0
Total Income from Continuing Operations	29,378
Expenses from Continuing Operations	<b>&gt;</b>
Employee Benefits and On-Costs	5,486
Borrowing Costs	0
Materials and Services	7,389
Depreciation and Amortisation	10,754
Other Expenses	18
Internal Expenses	5,512
Net Losses from the disposal of assets	0
Total Expenses from Continuing Operations	29,159
Net Operating Result	219
Net Operating Result before grants and contributions provided for capital purposes	(631)



	Estimated Result as at 30 June
	2021/22
Statement of Financial Position - Water Fund	\$'000
ASSETS	
Current Assets	
Cash and Cash Equivalents	14,425
Investments	23,206
Receivables	3,103
Inventories	1,237
Other	0
Non-current Assets Classified as 'Held for Sale'	0
Total Current Assets	41,971
Non-Current Assets	
Investments	2,361
Receivables	3,014
Inventories	0
Infrastructure, Property, Plant & Equipment	398,278
Investment Property	C
Intangible Assets	2,674
Right of use assets	C
Total Non-Current Assets	406,327
TOTAL ASSETS	448,298
LIABILITIES Current Liabilities	2,302
Payables Income received in advance	
Contract liabilities	1,606 0
Lease liabilities	0
	0
Borrowings Provisions	0
Total Current Liabilities	3,908
Total Current Liabilities	3,900
Non-Current Liabilities	
Payables	C
Lease liabilities	C
Borrowings	C
Provisions	C
Total Non-Current Liabilities	0
TOTAL LIABILITIES	3,908
NET ASSETS	444,390
EQUITY	
	233,112
Retained Earnings Revaluation Reserves	
	211,278
TOTAL EQUITY	444,390



	Estimated Result For the Year Ending 30 June
	2021/22
Statement of Cash Flows - Water Fund	\$'000
Cash Flows from Operating Activities	
Receipts:	
Rates and Annual Charges	4,438
User Charges and Fees	21,140
Interest and Investment Revenue	831
Grants and Contributions	850
Other Revenues	6
Internal Revenues	2,113
Payments:	
Employee Benefits and On-Costs	(5,486)
Borrowing Costs	0
Materials and Contracts	(7,389)
Other Expenses	(188)
Internal Expenses	(5,512)
Net Cash Provided from Operating Activities	10,803
Cash Flows from Investing Activities	
Receipts:	
Sale of Investment Securities	20,000
Sale of Investment Property	20,000
Sale of Real Estate	0
Sale of Infrastructure, Property, Plant & Equipment	120
Sale of Interest in Joint Venture & Associates	0
Other	1,052
Payments:	1,032
Purchase of Investment Securities	0
Purchase of Investment Property	0
Purchase of Infrastructure, Property, Plant & Equipment	(28,031)
Purchase of Real Estate Assets	(20,031)
Purchase of Interest in Joint Ventures & Associates	0
Deferred Debtors & Advances Made	0
Net Cash Provided from Investing Activities	(6,859)
	(0,000)
Cash Flows from Financing Activities	
Receipts:	
Proceeds from Borrowings & Advances	0
Other Financing Activity Receipts	0
Payments:	
Repayment of borrowings & Advances	0
Repayment of Finance Lease Liabilities	0
Other Financing Activity Payments	0
Net Cash Provided from Financing Activities	0
Net Increase/(Decrease) in Cash & Cash Equivalents	3,944
Plus: Cash & Equivalents - beginning of year	10,481
Cash & Equivalents - end of year	14,425



	Estimated Result For the Year Ending 30 June
	2021/22
Income Statement - Sewer Fund	\$'000
Income from Continuing Operations	
Revenue:	
Rates and Annual Charges	46,734
User Charges and Fees	3,965
Interest and Investment Revenue	360
Other Revenues	0
Internal Revenue	1,574
Grants and Contributions provided for Operating Purposes	0
Grants and Contributions provided for Capital Purposes	3,350
Other Income:	
Net Gains from the disposal of assets	0
Total Income from Continuing Operations	55,983
Expenses from Continuing Operations	
Employee Benefits and On-Costs	9,769
Borrowing Costs	3,680
Materials and Services	11,135
Depreciation and Amortisation	11,989
Other Expenses	0
Internal Expenses	5,909
Net Losses from the disposal of assets	0
Total Expenses from Continuing Operations	42,482
Net Operating Result	13,501
Net Operating Result before grants and contributions provided for capital purposes	10,151



Statement of Financial Position - Sewer Fund  ASSETS Current Assets Cash and Cash Equivalents Investments Assets Other Other Other Other Investment Assets Investments Investment Assets Investment Property Intangible Assets International Investment International Internatio		Estimated Result as at 30 June
Statement of Financial Position - Sewer Fund ASSETS Current Assets Cash and Cash Equivalents Investments Receivables Inventories Other Non-current Assets Classified as 'Held for Sale' Total Current Assets Investments Receivables Investments Investments Receivables Investments Investment Property Intangible Assets Inglish of use assets Total Non-Current Assets  Italialities Current Liabilities Payables Income received in advance Contract liabilities Borrowings Total Current Liabilities Provisions Total Current Liabilities Payables Icase liabilities Icase liabilities Borrowings Provisions Total Current Liabilities Provisions Total Landilities Provisions Total Current Liabilities Provisions Total Curre		2021/22
ASSETS Current Assets Cash and Cash Equivalents investments Aff. Receivables Inventories Other Non-current Assets Classified as 'Held for Sale' Total Current Assets Investments Receivables Investments Investments Investments Investments Investments Investments Investments Investment Property Intrangible Assets Right of use assets Total Non-Current Assets Intragible Assets Right of use assets Total Non-Current Assets Intragible Assets Right of use assets Intragible Assets Revelvables Revelv	Statement of Financial Position - Sewer Fund	\$'000
Cash and Cash Equivalents Investments Investments Investments Inventories Other Non-current Assets Investments Investments Intestments Investments Investments Infrastructure, Property, Plant & Equipment Investment Property Intangible Assets Right of use assets Intrastructure, Property Intangible Assets Intrastructure, Investment Assets Intrastructure, Investment Property Intangible Assets Intrastructure, Investment Property Intangible Assets Intrastructure, Investment	ASSETS	
Investments  Age Receivables Receivables Other  Non-current Assets Classified as 'Held for Sale'  Total Current Assets Investments Investments Investments Investments Investment Property, Plant & Equipment Investment Property Intangible Assets Total Non-Current Assets  LIABILITIES Current Liabilities Payables Lease liabilities Borrowings Provisions Total Current Liabilities Payables Lease liabilities Payables Lease Investment Ron-Current Liabilities Payables Lease Investment Ron-Current Liabilities Payables Lease Index Ron-Current Liabilities Ron-Curre	Current Assets	
Receivables 5,2 Inventories Other Other Non-current Assets Classified as 'Held for Sale' Total Current Assets Investments 1,2 Receivables 1,2 Inventories Infrastructure, Property, Plant & Equipment Investment Property Intangible Assets Right of use assets Total Non-Current Assets 649,8 TOTAL ASSETS 668,5  LIABILITIES Current Liabilities Payables Income received in advance Contract liabilities Borrowings Total Current Liabilities Total Current Liabilities Payables Income received in advance Contract liabilities Total Current Liabilities Provisions Total Current Liabilities Payables Lease liabilities Dorrowings Total Current Liabilities Provisions Total Non-Current Liabilities Payables Lease Inventoria Section	Cash and Cash Equivalents	8,631
Inventories Other Non-current Assets Classified as 'Held for Sale' Total Current Assets Investments Investments Inventories Infrastructure, Property, Plant & Equipment Inventories Infrastructure, Property, Plant & Equipment Investment Property Intrangible Assets Right of use assets Total Non-Current Assets TOTAL ASSETS  Current Liabilities Payables Lease liabilities Borrowings Total Current Liabilities  Non-Current Liabilities Borrowings Total Current Liabilities Payables Lease liabilities Borrowings Total Current Liabilities Payables Lease Infrastructure, Property, Plant & Equipment Income received in advance Contract liabilities Borrowings Total Current Liabilities Payables Lease liabilities Borrowings Total Current Liabilities Payables Lease Infrastructure, Property, Plant & Equipment Income received in advance Contract liabilities Payables Lease Infrastructure, Property, Plant & Equipment Income received in advance Contract liabilities Payables Income received in advance Contract Liabilities Payables Income received in advance Income received in advance Contract Liabilities Income received in advance Income	Investments	4,811
Other Non-current Assets Classified as 'Held for Sale' Total Current Assets  Non-Current Assets Investments Investments Investments Investments Investment Property, Plant & Equipment Investment Property, Plant & Equipment Investment Property Intangible Assets Right of use assets Total Non-Current Assets  TOTAL ASSETS  Current Liabilities Payables Income received in advance Contract liabilities Provisions Total Current Liabilities Provisions Total Current Liabilities Payables Lease liabilities Provisions Total Current Liabilities Payables Lease liabilities Porowings Provisions Total Current Liabilities Payables Lease liabilities Provisions Total Non-Current Liabilities Payables Lease liabilities Porowings Provisions Total Non-Current Liabilities Payables Lease liabilities Porowings Provisions Total Non-Current Liabilities Payables Lease liabilities Porowings Provisions Total Non-Current Liabilities Payables Lease liabilities P	Receivables	5,339
Non-current Assets Classified as 'Held for Sale' Total Current Assets  Investments Investments Receivables Inventories Infrastructure, Property, Plant & Equipment Investment Property Intangible Assets Right of use assets Total Non-Current Assets Total Non-Current Liabilities Payables Income received in advance Contract liabilities Lease liabilities Borrowings Provisions Total Current Liabilities Payables Lease liabilities Provisions Total Current Liabilities Portification Total Non-Current Liabilities Received In Accurrent Liabilities Received	Inventories	0
Total Current Assets  Non-Current Assets  Investments Receivables Infrastructure, Property, Plant & Equipment Investment Property Intrangible Assets Right of use assets Total Non-Current Assets TOTAL ASSETS  LIABILITIES Current Liabilities Payables Income received in advance Contract liabilities Borrowings Froisions Total Current Liabilities Payables Lease liabilities Borrowings Froisions Total Current Liabilities  Non-Current Liabilities  Receivables Research Reference Receivables Research Reference Research Rese	Other	0
Investments 1,3 Receivables 1,3 Inventories 1,3 Inventories 1,3 Investment Property, Plant & Equipment 647,3 Investment Property Intangible Assets Right of use assets 7 Total Non-Current Assets 649,8 TOTAL ASSETS 668,5  LIABILITIES Current Liabilities 9 Payables 5,8 Income received in advance Contract liabilities Borrowings 6,5 Provisions Total Current Liabilities 12,3  Non-Current Liabilities 9 Payables 12,3  Non-Current Liabilities 15,0  Non-Current	Non-current Assets Classified as 'Held for Sale'	0
Investments Receivables Incervations Investment Property, Plant & Equipment Infrastructure, Property, Plant & Equipment Investment Property Intangible Assets Right of use assets Total Non-Current Assets Total Non-Current Assets  Current Liabilities Payables Income received in advance Contract liabilities Lease liabilities Borrowings Frovisions Total Current Liabilities  Non-Current Liabilities  Royables Income received in advance Contract liabilities Income received in advance Total Current Liabilities Income received in advance	Total Current Assets	18,781
Investments Receivables Inceivables Infrastructure, Property, Plant & Equipment Investment Property Intangible Assets Right of use assets Total Non-Current Assets  Intractives Intractives Intabilities Intractives Intabilities Intractives Intracti		
Receivables 1,2 Inventories 1,2 Inventories 647,2 Investment Property, Plant & Equipment 647,2 Investment Property 647,2 Investment Property 7,2 Investment Property 7,2 Intrangible Assets 7,2 Right of use assets 1,2 Right		
Inventories Infrastructure, Property, Plant & Equipment Investment Property Intangible Assets Right of use assets TOTAL ASSETS  CUTENT Liabilities Payables Lease liabilities Borrowings Provisions Total Current Liabilities Payables Lease liabilities Provisions Total Current Liabilities Payables Lease Income received in advance Contract liabilities Borrowings Bor		1,313
Infrastructure, Property, Plant & Equipment Investment Property Intangible Assets Right of use assets Total Non-Current Assets TOTAL ASSETS  Current Liabilities Payables Income received in advance Contract liabilities Borrowings Provisions Total Current Liabilities Payables Lease liabilities Porowings Provisions Total Current Liabilities Payables Lease Inabilities  Non-Current Liabilities Payables Lease Inabilities  Total Current Liabilities Payables Lease Inabilities Payables Payables Lease Inabilities Payables Payable		1,209
Investment Property Intangible Assets Right of use assets Total Non-Current Assets TOTAL ASSETS 668,5  LIABILITIES Current Liabilities Payables Income received in advance Contract liabilities Borrowings Provisions Total Current Liabilities Payables Lease liabilities Payables Lease liabilities Total Current Liabilities Payables Lease Inabilities Total Current Liabilities Payables Lease Inabilities Payables Lease Inabilities Payables Lease Inabilities Porrowings Provisions Total Non-Current Liabilities Forrowings Provisions Total Non-Current Liabilities Total Non-Current Liabilities Provisions Total Non-Current Liabilities Total LIABILI		0
Intangible Assets Right of use assets Total Non-Current Assets TOTAL ASSETS 668,5  LIABILITIES Current Liabilities Payables Income received in advance Contract liabilities Borrowings Frovisions Total Current Liabilities Payables Income received in advance Contract liabilities Borrowings Frovisions Total Current Liabilities Income received in advance Survey of the		647,251
Right of use assets  Total Non-Current Assets  TOTAL ASSETS  668,5  LIABILITIES  Current Liabilities  Payables  Contract liabilities  Lease liabilities  Borrowings  Provisions  Total Current Liabilities  Payables  Lease liabilities  Total Current Liabilities  Payables  Lease liabilities  Total Current Liabilities  Provisions  Total Current Liabilities  Payables  Lease liabilities  Borrowings  Provisions  Total Non-Current Liabilities  Payables  Lease liabilities  Borrowings  Provisions  Total Non-Current Liabilities  Borrowings  Boy,2  TOTAL LIABILITIES  Boy,2  TOTAL LIABILITIES  Soy,5  NET ASSETS  Soy,9  EQUITY  Retained Earnings  439,5  Revaluation Reserves		0
Total Non-Current Assets  LIABILITIES Current Liabilities Payables Income received in advance Contract liabilities Borrowings Frovisions Total Current Liabilities Payables Lease liabilities Borrowings Provisions Total Current Liabilities Payables Lease liabilities  Borrowings Provisions Total Current Liabilities Payables Lease liabilities Borrowings Provisions Total Non-Current Liabilities Payables Lease liabilities Borrowings Provisions Total Non-Current Liabilities Provisions Total Non-Current Liabilities Total Non-Current Liabilities Total Non-Current Liabilities Roya Revaluation Reserves  439,5 Revaluation Reserves		32
TOTAL ASSETS  LIABILITIES  Current Liabilities Payables Payables Income received in advance Contract liabilities Lease liabilities Borrowings Frovisions  Total Current Liabilities Payables Lease liabilities Provisions  Total Current Liabilities  Payables Lease liabilities Payables Total Non-Current Liabilities Payables Lease liabilities Porrowings Provisions  Total Non-Current Liabilities Provisions Total Non-Current Liabilities Provisions Total Non-Current Liabilities Provisions Total Non-Current Liabilities Total Non-Current Liabilities Payables Revaluation Reserves  136,48		0
LIABILITIES  Current Liabilities Payables Income received in advance Contract liabilities Lease liabilities Borrowings Frovisions  Total Current Liabilities Payables Lease liabilities Payables Lease liabilities Provisions  Total Current Liabilities Payables Lease liabilities Borrowings Provisions Total Non-Current Liabilities  Borrowings Provisions  Total Non-Current Liabilities  Borrowings Provisions  Total Non-Current Liabilities  Borrowings Provisions  Total Non-Current Liabilities  Total		
Income received in advance Contract liabilities Lease liabilities Borrowings 6,5 Provisions  Total Current Liabilities Payables Lease liabilities Borrowings 80,2 Provisions  Total Non-Current Liabilities  Total Non-Current Liabilities Borrowings 80,2 Provisions  Total Non-Current Liabilities 80,2  Footal Non-Current Liabilities 92,5 NET ASSETS 575,9  EQUITY Retained Earnings 439,5 Revaluation Reserves 136,4		5,833
Contract liabilities Lease liabilities Borrowings 6,5 Provisions  Total Current Liabilities 12,3  Non-Current Liabilities Payables Lease liabilities Borrowings 80,2 Provisions  Total Non-Current Liabilities 80,2 Provisions  Total Non-Current Liabilities 92,5 NET ASSETS 575,9  EQUITY Retained Earnings 439,5 Revaluation Reserves 136,4		0
Lease liabilities Borrowings Frovisions  Total Current Liabilities  Non-Current Liabilities  Payables Lease liabilities  Borrowings Frovisions  Total Non-Current Liabilities  Total Non-Current Liabilities  Frovisions  Total Non-Current Liabilities  Total Non-Current Liabilities  TOTAL LIABILITIES FORTOW STORM S		0
Borrowings Provisions  Total Current Liabilities  Non-Current Liabilities  Payables Lease liabilities  Borrowings Provisions  Total Non-Current Liabilities  **Total Non-Current Liabilities**  **Total Non-Current Liabilities**  **Total Non-Current Liabilities**  **Total Non-Current Liabilities**  **Total Non-Current Liabilities**  **T		0
Provisions  Total Current Liabilities  Non-Current Liabilities  Payables Lease liabilities  Borrowings Provisions  Total Non-Current Liabilities  80,2  TOTAL LIABILITIES 80,2  EQUITY  Retained Earnings 439,5  Revaluation Reserves		6,535
Non-Current Liabilities Payables Lease liabilities Borrowings Provisions  Total Non-Current Liabilities  80,2  TOTAL LIABILITIES 92,5  NET ASSETS 575,9  EQUITY Retained Earnings 439,5 Revaluation Reserves		0
Payables Lease liabilities Borrowings 80,2 Provisions  Total Non-Current Liabilities 80,2 TOTAL LIABILITIES 92,5 NET ASSETS 575,9  EQUITY Retained Earnings 439,5 Revaluation Reserves 136,4	Total Current Liabilities	12,368
Payables Lease liabilities Borrowings 80,2 Provisions  Total Non-Current Liabilities 80,2 TOTAL LIABILITIES 92,5 NET ASSETS 575,9  EQUITY Retained Earnings 439,5 Revaluation Reserves 136,4		
Lease liabilities  Borrowings 80,2  Provisions  Total Non-Current Liabilities 80,2  TOTAL LIABILITIES 92,5  NET ASSETS 575,9  EQUITY  Retained Earnings 439,5  Revaluation Reserves 136,4		
Borrowings 80,2 Provisions  Total Non-Current Liabilities 80,2  TOTAL LIABILITIES 92,5  NET ASSETS 575,9  EQUITY  Retained Earnings 439,5  Revaluation Reserves 136,4	•	0
Provisions  Total Non-Current Liabilities 80,2  TOTAL LIABILITIES 92,5  NET ASSETS 575,9  EQUITY  Retained Earnings 439,5  Revaluation Reserves 136,4		0
Total Non-Current Liabilities 80,2 TOTAL LIABILITIES 92,5 NET ASSETS 575,9  EQUITY Retained Earnings 439,5 Revaluation Reserves 136,4		80,229
TOTAL LIABILITIES 92,5 NET ASSETS 575,9  EQUITY Retained Earnings 439,5 Revaluation Reserves 136,4		0
EQUITY Retained Earnings 439,5 Revaluation Reserves 136,4		80,229
EQUITY Retained Earnings 439,5 Revaluation Reserves 136,4		92,597
Retained Earnings 439,5 Revaluation Reserves 136,4	NET ASSETS	5/5,989
Revaluation Reserves 136,4	EQUITY	
	Retained Earnings	439,556
TOTAL EQUITY 575,9	Revaluation Reserves	136,433
	TOTAL EQUITY	575,989



	Estimated Result For the Year Ending 30 June
	2021/22
Statement of Cash Flows - Sewer Fund	\$'000
Cash Flows from Operating Activities	
Receipts:	
Rates and Annual Charges	46,734
User Charges and Fees	3,965
Interest and Investment Revenue	360
Grants and Contributions	3,350
Other Revenues	0
Internal Revenues	1,574
Payments:	
Employee Benefits and On-Costs	(9,769)
Borrowing Costs	(3,680)
Materials and Contracts	(11,135)
Other Expenses	(1,479)
Internal Expenses	(5,909)
Net Cash Provided from Operating Activities	24,011
Cash Flows from Investing Activities	
Receipts:	
Sale of Investment Securities	12,000
Sale of Investment Property	0
Sale of Real Estate	0
Sale of Infrastructure, Property, Plant & Equipment	100
Sale of Interest in Joint Venture & Associates	0
Other	0
Payments:	
Purchase of Investment Securities	0
Purchase of Investment Property	0
Purchase of Infrastructure, Property, Plant & Equipment	(33,164)
Purchase of Real Estate Assets	0
Purchase of Interest in Joint Ventures & Associates	0
Deferred Debtors & Advances Made	0
Net Cash Provided from Investing Activities	(21,064)
Cash Flows from Financing Activities	
Receipts:	
Proceeds from Borrowings & Advances	0
Other Financing Activity Receipts	0
Payments:	
Repayment of borrowings & Advances	(7,562)
Repayment of Finance Lease Liabilities	0
Other Financing Activity Payments	0
Net Cash Provided from Financing Activities	(7,562)
Net Increase/(Decrease) in Cash & Cash Equivalents	(4,615)
Plus: Cash & Equivalents - beginning of year	13,246
Cash & Equivalents - end of year	8,631



20		

	2021/22		
Net Cost of Programs	Revenue	Operating and Capital Expenditure	Net Cost of Program
General Fund			
Operating Program			
General Purpose Revenue	80,087	0	(80,087)
Buildings and Property	1,322	10,388	9,066
Commercial Undertakings	40,590	39,582	(1,008)
Community and Culture	2,605	8,938	6,333
Economic Development	149	911	762
Environmental Management	2,195	3,381	1,186
Fire Protection and Emergency Services	823	3,437	2,614
Governance and Civic	19	7,091	7,072
Internal Corporate Services	48,331	44,199	(4,132)
Land Use Planning	610	3,339	2,729
Open Space, Sport and Recreation	357	14,348	13,991
Regulatory Services	8,230	16,965	8,735
Roads and Transport	2,816	38,467	35,651
Waste and Recycling Program	64,887	59,298	(5,589)
Water and Sewer Services	1,188	1,170	(18)
	254,209	251,514	(2,695)
Capital Program			
Buildings and Property	0	15,355	15,355
Commercial Undertakings	0	19,951	19,951
Community and Culture	1,354	2,627	1,273
Economic Development	26,117	35,411	9,294
Environmental Management	698	2,794	2,096
Fire Protection and Emergency Services	649	649	0
Governance and Civic	0	0	0
Internal Corporate Services	0	3,352	3,352
Land Use Planning	0	0	0
Open Space, Sport and Recreation	4,100	21,107	17,007
Regulatory Services	0	174	174
Roads and Transport	17,018	45,145	28,127
Waste and Recycling Program	0	42,210	42,210
Water and Sewer Services	0	9	9
	49,936	188,784	138,848
General Fund Total	304,145	440,298	136,153



	2021/22		
	Revenue	Operating and Capital Expenditure	Net Cost of Program
Water Fund			
Operating Program			
Water and Sewer Services	29,377	29,159	(218)
Capital Program			
Water and Sewer Services	0	27,995	27,995
Internal Corporate Services	0	35	27,995
	29,377	57,189	27,812
Other Outgoings			
Dividend and Tax Equivalent to General Fund		170	
Sewer Fund			
Operating Program			
Water and Sewer Services	53,484	42,480	(11,004)
Capital Program			
Water and Sewer Services	2,500	33,164	30,664
	55,984	75,644	19,660
Other Outgoings			
Dividend and Tax Equivalent to General Fund		1,479	



#### **Key Performance Indicators Statement**

Catastrophic bushfires followed by floods and now the COVID-19 pandemic significantly impacted next year's financial position of the Council. As a result, some Key Performance Indicators are expected to remain below the benchmarks. However, as per communications received from the OLG, they acknowledge the challenges councils face during COVID-19 crisis and indicated easing adherence to the Fit for the Future indicators during these unprecedented times.

Indicator	Target	Fund	2021/22
Local Government Industry Indicators			
Operating Performance Ratio	Greater than 0%	Consolidated	2.3%
		General	-0.7%
		Water	-2.2%
		Sewer	19.3%
Own Source Operating Revenue Ratio	Greater than 60%	Consolidated	75.9%
,		General	75.4%
		Water	97.1%
		Sewer	94.0%
Unrestricted Current Ratio	Greater than 1.5	Consolidated	1.63
		General	1.50
		Water	7.66
		Sewer	1.52
Debt Service Cover Ratio	Greater than 2.0	Consolidated	3.67
		General	3.67
		Water	No Debt
		Sewer	2.52
Rates, Annual Charges, Interest and Extra Charges	Less than 10%	Consolidated	8.4%
Outstanding Percentage		General	8.4%
		Water	12.9%
		Sewer	8.2%
Cash Expense Cover Ratio	Greater than 3 months	Consolidated	4.74
		General	2.15
		Water	20.75
		Sewer	3.98
Infrastructure Asset Performance Indicators			
Infrastructure Renewals Ratio	Greater than 100%	Consolidated	86.3%
· ·		General	96.6%
		Water	42.9%
		Sewer	86.8%
Infrastructure Backlog Ratio	Less than 2%	Consolidated	2.3%
J.		General	2.5%
		Water	2.1%
		Sewer	1.8%
Asset Maintenance Ratio	Greater than 1x	Consolidated	0.89
		General	0.78
		Water	1.06
		Sewer	1.00
Cost to bring assets to agreed service level	No Benchmark	Consolidated	0.85%
J	No benefitialk	General	1.05%
		Water	0.54%
		Sewer	0.54%



#### **Available Working Capital**

Available Working Capital is a measure of Council's ability to meet short-term financial shocks, whether they be reductions in anticipated revenues or unplanned additional expenditure.

The Available Working Capital for Shoalhaven City Council for the next financial year is estimated below:

	2021/22
Working Capital Calculation	\$'000
Current Assets	
Cash and cash equivalents	7,889
Investments	40,351
Receivables	12,986
Non-current assets	
Investments	4,326
Current liabilities	
Payables	(13,413)
Non-current liabilties	
Payables	0
Net Assets	52,139
Adjustments for Restrictions	
External Cash Restrictions	(24,135)
Internal Cash Restrictions	(24,697)
Restrictions in receivables	
Grant receivables	(4,321)
Domestic waste not received	(900)
Restrictions in payables	
Domestic Waste and Recycling Contract	1,000
Deposits, retentions and bonds	3,018
Restricted capital creditors at YE	6,500
Estimated Working Capital Available	8,604

In determining the optimal level at which Council should be aiming to maintain its Available Working Capital balance in its long term financial planning, a common practice of Council is to set a benchmark that equals or exceeds the recorded asset balances for debtors (excluding restricted debtors) and inventory (including real estate held for sale). An analysis of Council's June 2022 Forecasted Balance Sheet has assessed that benchmark as being \$8 million – meaning that Council is continuing to maintain a healthy Working Capital Balance.

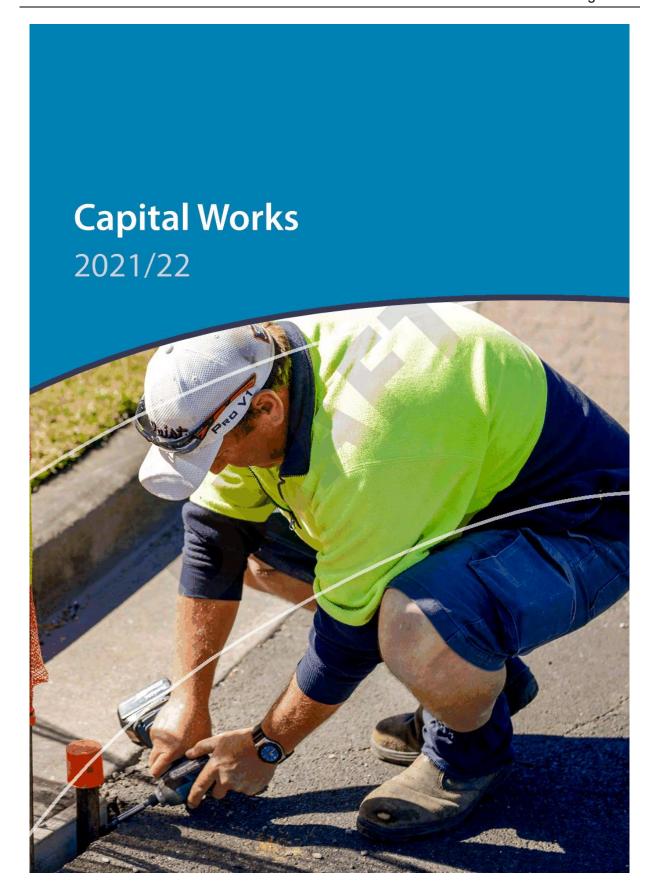


	2021/22
Summary of Council Borrowings	\$'000
Debt at Start of Year	
General Fund	79,884
Water Fund	0
Sewer Fund	94,326
Total	174,210
Borrowings	
General Fund	32,714
Water Fund	0
Sewer Fund	0
Total	32,714
Repayments	
General Fund	10,375
Water Fund	0
Sewer Fund	7,562
Total	17,937
Debt Outstanding	
General Fund	102,223
Water Fund	0
Sewer Fund	86,764
Total	188,987

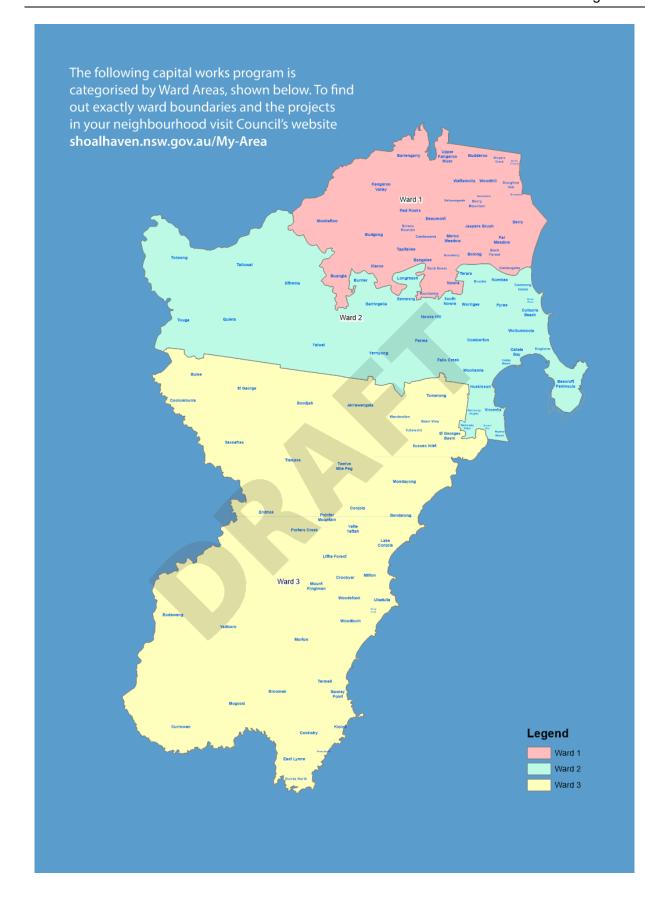














## Council **Program**

#### **Capital Listing**

Κ	e	У

Capital works	Project contingen
program item	on grant approva

Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Buildings and Property	15,354,592	1,278,743	9,514,596	498,040	4,063,213
Community, Residential and Commercial Buildin	igs				
Arts Centre	23,600	23,600	0	0	0
Berry Showground - fire, electrical, access	186,443	186,443	0	0	0
Buildings Asbestos Removal Programme	93,000	0	0	0	93,000
Building Fire Compliance - Programmed works to meet compliance regulations	350,000	0	0	0	350,000
Commercial Building Component Renewal Programme	105,000	0	0	0	105,000
Community Buildings - Keyless Electronic Entry	52,500	0	0	0	52,500
Community Buildings Scheduled Improvements	278,000	0	0	0	278,000
Depot Sites Building Component Renewal Programme	50,000	0	0	0	50,000
Erina Rd, Woollamia - Office Extension Woollamia	275,000	0	275,000	0	0
Fire Services Upgrade - Nowra Showground	199,636	0	199,636	0	0
Gallery Meeting Room Upgrade	28,000	28,000	0	0	0
Greenwell Point-Titania reserve- New Public Toilet-Construct	430,000	0	430,000	0	0
Hyams Beach Boat Ramp Amenities - Rebuild - Design	40,000	0	40,000	0	0
Jervis Bay Maritime Museum Boardwalk Renewal Works	40,000	0	40,000	0	0
Milton Theatre- Renewal works	200,000	0	0	200,000	0
Nowra Admin Building - Northern carpark safety works	50,000	50,000	0	0	0
Nowra Arts Centre - Roof renewal works	150,000	150,000	0	0	0
Nowra Endeavour Park Amenities - Refurbish - Single Unisex	55,000	55,000	0	0	0
Nowra School of Arts building and Annex renewal	300,000	300,000	0	0	0
Nowra, Sanctuary Point & Milton Library Component Renewal Programme	70,500	0	0	0	70,500
Preschool Building Component Renewal Programme	35,000	0	0	0	35,000
Public Amenities Programmed Works - Various	50,000	0	0	0	50,000
Public Amenity - Hyams Beach Reserve	450,000	0	450,000	0	0
Public Halls Building Component Renewal Programme	400,000	0	0	0	400,000
Recreation Buildings Programmed Works - Central	141,760	0	141,760	0	0
Recreation Buildings Programmed Works - North	177,200	177,200	0	0	0
	_				



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Recreation Buildings Programmed Works - South	124,040	0	0	124,040	0
RFS/Emergency Building Component Renewal Programme	77,213	0	0	0	77,213
Sanctuary Point - Francis Ryan Reserve - New Amenities	900,000	0	900,000	0	0
Sanctuary Point Library	7,000,000	0	7,000,000	0	0
Shoalhaven Heads - Jerry Bailey Oval - New Public Toilet	195,000	195,000	0	0	0
Shoalhaven Heads Surf Club - Twin unisex facilities - Design	30,000	30,000	0	0	0
Surf Life Saving Clubs Building Component Renewal Programme	42,000	0	0	0	42,000
Ulladulla - Deering St - Ulladulla Depot master plan implem	80,000	0	0	80,000	0
Ulladulla Depot - renew sheds	44,000	0	0	44,000	0
Ulladulla-Boree Street-Four unisex facilities - Design	50,000	0	0	50,000	0
Woollamia Depot - wash bay, sewer connection	38,200	0	38,200	0	0
Youth Hall - Nowra Showground - Compliance	83,500	83,500	0	0	0
Corporate Buildings					
IT Cabling Upgrade (in conjunction with fire system upgrade)	500,000	0	0	0	500,000
Nowra Admin Building - Basement carpark roller door replacement	40,000	0	0	0	40,000
Nowra Admin Building - Digital Signage upgrade in public areas & council offices	60,000	0	0	0	60,000
Nowra Admin Building - Reception Service Counter Renewal	150,000	0	0	0	150,000
Nowra Admin Building - Required building works to meet compliance (fire)	1,010,000	0	0	0	1,010,000
Nowra Admin Building - Upgrade accessible amenities	250,000	0	0	0	250,000
Nowra Administration Bdg Proposed works	100,000	0	0	0	100,000
Ulladulla Admin Building - Renewal works to back office area	150,000	0	0	0	150,000
Property Management					
Property Develop General	200,000	0	0	0	200,000
Commercial Undertakings	19,910,770	2,378,500	322,000	1,452,200	15,758,070
Cemeteries					
Asset refurbishment & replacement - Various	477,570	0	0	0	477,570
Bereavement Software Purchase- TechOne Interface	125,000	0	0	0	125,000
Children's Lawn 2 at SMGLC	15,000	15,000	0	0	0
Disability Access Mollymook	50,000	0	0	50,000	0
Kangaroo Valley Cemetery Ingress Improvements	8,000	8,000	0	0	0
SMGLC Chapel Expansion	25,000	25,000	0	0	0



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Solar Array & Storage Battery - Shoalhaven Crematorium	5,000	0	0	0	5,000
Entertainment Centre					
SEC Upgrade & Cladding	2,000,000	1,800,000	0	0	200,000
Shoalhaven Entertainment Centre	57,000	57,000	0	0	0
Mechanical Services					
Fleet Plant Purchases	2,200,000	0	0	0	2,200,000
Fleet Vehicle Purchases	3,347,500	0	0	0	3,347,500
Mechanical Workshop Capital	288,000	0	0	0	288,000
Swim and Fitness					
Bay & Basin Leisure Centre - electrical board and building management system	100,000	0	100,000	0	0
Bay & Basin Leisure Centre - multiple projects	132,000	0	132,000	0	0
Berry Village Pool - multiple projects	8,000	8,000	0	0	0
Bomaderry Aquatic Centre - multiple projects	108,000	108,000	0	0	0
Huskisson Sea Pool - multiple projects	90,000	0	90,000	0	C
Kangaroo Valley Village Pool - multiple projects	23,000	23,000	0	0	C
Milton Village Pool - multiple projects	20,200	0	0	20,200	C
Nowra Aquatic Park - multiple projects	58,500	58,500	0	0	C
Shoalhaven Heads Village Pool - multiple projects	26,000	26,000	0	0	C
Shoalhaven Indoor Sports Centre - multiple projects	20,000	20,000	0	0	C
Sussex Inlet Leisure Centre - multiple projects	111,000	0	0	111,000	С
Ulladulla Leisure Centre - multiple projects	191,000	0	0	191,000	C
Tourist Parks					
Aquatic Recreation Area - Lake Conjola	480,000	0	0	480,000	C
Conference/Multi Use Building Kangaroo Valley	230,000	230,000	0	0	C
Holiday Haven Amenities	785,000	0	0	0	785,000
Holiday Haven Cabins	3,005,000	0	0	0	3,005,000
Holiday Haven Ensuites					
Holiday Haven Other Build	420,000	0	0	0	420,000
Holiday Haven Other Infrastructure	740,000	0	0	0	740,000
Holiday Haven Recreation	2,335,000	0	0	0	2,335,000
Holiday Haven Roadworks	660,000	0	0	0	660,000
Holiday Haven Siteworks	1,050,000	0	0	0	1,050,000
Lake Tabourie Amenities Building	600,000	0	0	600,000	C
Community and Culture	2,626,750	440,000	0	0	2,186,750
Library					
Books & Audio Visual	405,900	0	0	0	405,900



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Library Furniture & Equip	59,500	0	0	0	59,500
Shoalhaven Flood Boat	400,000	400,000	0	0	0
Tourism and Events					
Sustainable Tourism Projects - Boardwalks & Accessible Paths	1,721,350	0	0	0	1,721,350
Arts Centre					
Artwork storage shelving	40,000	40,000	0	0	0
Economic Development	35,410,669	0	3,340,669	7,700,000	24,370,000
Economic Development					
Industrial Land Development	6,370,000	0	0	0	6,370,000
Placemaking for Vincentia Village BBRF	3,340,669	0	3,340,669	0	0
South Nowra Industrial Access	18,000,000	0	0	0	18,000,000
Ulladulla Boardwalk	4,600,000	0	0	4,600,000	0
Ulladulla Maritime - Berthing Facility	3,100,000	0	0	3,100,000	0
Environmental Management	2,833,748	405,800	549,200	945,148	933,600
Coastal and Estuary Management					
Bendalong Boat Harbour Master Plan - Drainage	130,000	0	0	130,000	0
Burrill Lake Foreshore Nourishment and Vegetation	57,950	0	0	57,950	0
Climate change impact assessment	50,000	0	0	0	50,000
Coastal Cliffs, Slopes Emergency Action Plan	50,000	0	0	0	50,000
Collingwood Beach Implementation Program	77,200	0	0	77,200	0
Huskisson - Sea Pool Steps	16,200	0	16,200	0	0
Improving Beach Access Ways (Various)	104,500	0	0	0	104,500
Installation - Foreshore disabled access per strategy (Various)	53,000	0	0	0	53,000
Lower Shoalhaven River Estuary - Development of Coastal Management Plan	328,300	328,300	0	0	0
Mollymook Sewage Pump Stations Coastal Protection	300,000	0	0	300,000	0
Narrawallee - Viewing Platform, Surfers Ave	39,998	0	0	39,998	0
Penguin Head - cliff/slope stability (Construct)	233,000	0	233,000	0	0
Repair/replace beach access infrastructure (Various)	517,100	0	0	0	517,100
Shoalhaven Heads Viewing Platform and Dune Management	52,500	52,500	0	0	0
South Mollymook Coastal Protection Design	300,000	0	0	300,000	0
St Georges Basin & Sussex Inlet - Development of Coastal Management Plan	300,000	0	300,000	0	0
Floodplain Management					
Flood Alert Network - Lake Conjola Rainfall Gauge	15,000	0	0	15,000	0
Floodplain Program (Various Projects)	38,900	0	0	0	38,900
Shoalhaven River FRMS&P	25,000	25,000	0	0	0
St Georges Basin FRMS&P	25,000	0	0	25,000	0



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Natural Areas					
Bushwalk Upgrades (Various)	40,100	0	0	0	40,100
Fire Trails & Walking Track – Upgrades / Maintenance (Various)	80,000	0	0	0	80,000
Fire Protection and Emergency Services	649,000	0	0	0	649,000
Fire Protection and Emergency Services					
Fire Stations (Various)	649,000	0	0	0	649,00
Internal Corporate Services	3,387,308	0	50,000	0	3,337,30
Asset Planning and Development					
Comerong Island Ferry Precinct Scoping	50,000	0	50,000	0	
Fleet and Plant					
Fleet Services Business & Master Plan	50,000	0	0	0	50,00
Information Technology					
Corporate PC Hardware	445,300	0	0	0	445,30
Councillor ICT Devices	40,000	0	0	0	40,00
Multifunction machine purchase	25,000	0	0	0	25,00
Wifi Infrastructure Upgrade - all council sites inc. HH, SW	150,000	0	0	0	150,00
Management and Support					
OneCouncil Implementation - Phase 4 (GF)	2,500,000	0	0	0	2,500,00
Strategic Asset Management	91,728	0	0	0	91,72
Upgrade to CiA	35,280	0	0	0	35,28
Open Space, Sport and Recreation	20,906,506	14,939,016	1,820,588	3,241,937	904,96
Parks, Reserves, Sport and Recreation Areas					
Bay & Basin Recreation Hub	520,000	0	520,000	0	
Bomaderry - Gardenia Crescent - Playground	150,000	150,000	0	0	(
Bomaderry - Sampson Crescent - Playground	150,000	150,000	0	0	(
Boongaree - Construction	7,900,000	7,900,000	0	0	
Callala Sportsground Irrigation & drainage	261,591	0	261,591	0	
Car Parking Active (Crown Land) - Central	36,360	0	36,360	0	
Car Parking Active (Crown Land) - North	30,906	30,906	0	0	
Car Parking Active (Crown Land) - South	23,634	0	0	23,634	
Community Facilities Equipment Renewal	43,665	0	0	0	43,66
Dog Off-leash Areas - Various Areas	70,000	0	0	0	70,00
Erowal Bay Lions Park Playground Replacement	82,014	0	82,014	0	
Finkernagel Oval Irrigation	158,974	0	0	158,974	
Floodlight Controller Installations - Lighthouse Oval	70,000	0	0	70,000	
Forward Design	41,200	0	0	0	41,20
Frogs Holla Reserve Upgrade	420,512	0	0	420,512	
Implementation of Plans of Management	40,100	0	0	0	40,10
Mollymook - Bill Andriske Oval Irrigation	98,614	0	0	98,614	(



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Moss Vale Road South URA Open Space Embelishment - Construct	600,000	0	0	0	600,000
Moss Vale Road South URA Open Space Embelishment - Inv & Des	100,000	0	0	0	100,000
Original Bomaderry Basketball Stadium Construction	900,000	900,000	0	0	0
Original Bomaderry Basketball Stadium Redesign	350,000	350,000	0	0	0
Paringa Park Detailed Design	250,000	250,000	0	0	0
Park Road Netball Court Redevelopment - South Nowra	136,579	0	136,579	0	0
Precinct Building Equipment Renewal	10,000	0	0	0	10,000
Showground Stimulus - Milton	265,093	0	0	265,093	0
Southern SCARP - Artie Smith	5,000,000	5,000,000	0	0	0
Sports Capital Works Partnership Program - Central	46,060	0	46,060	0	0
Sports Capital Works Partnership Program - North	82,250	82,250	0	0	0
Sports Capital Works Partnership Program - South	36,190	0	0	36,190	0
St Georges Basin - Blackett Park Playground Replacement	130,161	0	130,161	0	0
Tennis Court Capital -Renewal - Central	33,378	0	33,378	0	0
Tennis Court Capital -Renewal - North	75,860	75,860	0	0	0
Tennis Court Capital -Renewal - South	42,482	0	0	42,482	0
Tennis Minor Program - Central	52,000	0	52,000	0	0
Thurgate Oval Dog Off-leash Area	50,000	50,000	0	0	0
Tilbury Reserve Playground Replacement	322,445	0	322,445	0	0
Titania Park Exercise Circuit & Pathway	200,000	0	200,000	0	0
Ulladulla Skate Park	1,350,000	0	0	1,350,000	0
Ulladulla Sporting Complex Floodlight Upgrade	150,000	0	0	150,000	0
Ulladulla Tennis Lighting Upgrade	200,000	0	0	200,000	0
West Ulladulla Sports Complex	350,000	0	0	350,000	0
Yulunga Reserve Sportsfield drainage	76,438	0	0	76,438	0
Regulatory Services	174,000	0	0	0	174,000
Development, Building and Compliance					
Development Services Equipment	147,000	0	0	0	147,000
Environmental Regulation					
Environmental Services Capital	27,000	0	0	0	27,000
Roads and Transport	45,344,661	10,251,779	17,414,262	11,695,629	5,982,991
Car Parking					
Nowra - Berry/Worrigee Street - Multistorey Car Park - Investigate and Design	500,000	0	500,000	0	0
Nowra - Marriott Park - Investigation & Design - Car Parking	200,000	200,000	0	0	0
Nowra - Marriott Park - Investigation	200,000	200,000	0	0	



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Nowra CBD - All Day Car Parking	300,000	300,000	0	0	0
Sanctuary Point - Car Parking	714,116	0	714,116	0	0
Sussex Inlet - Car Parking	442,077	0	0	442,077	0
Sussex Inlet - Sussex Rd - Boat ramp car park renewal	40,000	0	0	40,000	0
Pedestrian Facilities					
Bawley Point - Murramurang Rd - Construct - Shared User Path (D&C)	300,000	0	0	300,000	0
Callala Beach - Boardwalk/ Pathway - Design	50,000	0	50,000	0	0
Cambewarra - Main Rd - Footpath Extension	40,000	40,000	0	0	0
CPTIGS Accessible PT 2019-21 - Bus nfrastructure (Construct)	120,000	0	0	0	120,000
Dolphin Point Road footpath	10,000	0	0	10,000	0
Kerb Ramps - Various (Construct)	20,000	0	0	0	20,000
Mayfield - Greenwell Point Rd Pyree Lane - int - Shoulder (Cycling Treatment) - D&C	300,000	0	300,000	0	0
Milton - Matron Porter Dr / Bishop Dr - Shared User Path (Construct)	300,000	0	0	300,000	0
Myola - Catherine St East End BBRF Path & Parking (Construct)	432,500	0	432,500	0	0
Nowra - Berry St/Worrigee St - Int upgrade Fraffic Lights (Design)	60,000	0	60,000	0	0
Nowra - Kalandar St - Shared User Path - Hwy to Kinghorne St (Construct)	100,000	100,000	0	0	0
Nowra - Terara Rd & Ferry Ln - Construct - Shared User Path (Construct)	545,000	0	545,000	0	0
Old Erowal Bay - Caulfield Pde - Construct Missing Link - Asphalt Path (Construct)	6,000	0	6,000	0	0
Sanctuary Point - Wullun Cl - Construct Path Link	16,000	0	16,000	0	0
South Nowra - Isa Rd - Shared User Path - Old Southern Rd to Basil St & Golden Ash Cl to Worrigee Rd (D&C)	300,000	0	300,000	0	0
iussex Inlet - The Springs Road Shared User Path Bridge (D&C)	200,000	0	0	200,000	0
Jlladulla - Millards Creek Princes Hwy - Shared User Path Bridge Project (D&C)	200,000	0	0	200,000	0
Jlladulla - St Vincent St - High School Safety mprovement (D&C)	250,000	0	0	250,000	0
/incentia – Elizabeth Dr to Blenheim- Frederick-Round The Bay	50,000	0	50,000	0	0
Vincentia safety improvements	150,000	0	150,000	0	0
Roads					
Bangalee - Bingara Lane - Sacrificial Seal	42,000	42,000	0	0	0
Bangalee - Koloona Rd- Bridge – Replacement (Construct)	850,000	850,000	0	0	0
Basin View - Mathie St - D&C - Pavement Rehabilitation (Ch.110-230)	15,000	0	0	15,000	0
Bawley Point - Murramarang Road CH0.320-1,360) – Rehabilitation (Construct)	1,500,000	0	0	1,500,000	0



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Berry - Tannery & Beach Rd - Road & Bridge Contribution Plan Project (Quarry Works)	287,861	287,861	0	0	0
Berry - Woodhill Mountain Road - Road rehabilitation – Various (Construct)	500,000	500,000	0	0	0
Bolong Rd - Road rehabilitation – Site unallocated (D&C)	19,304	19,304	0	0	0
Bomaderry - Meroo Rd - Road Rehabilitation (D&C)	1,100,000	1,100,000	0	0	0
Bomaderry - Moss Vale Road South URA land acquisitions	850,000	0	0	0	850,000
Bomaderry - Moss Vale Road URA Road Construction	1,000,000	0	0	0	1,000,000
Budgong – Budgong Rd / Mt Scanzi Rd – progressive seal (Design and staging plan)	150,000	150,000	0	0	0
Bundewallah Bridge – Replacement (Construct)	600,000	600,000	0	0	0
Burrier - Yalwal Road	20,350	0	20,350	0	0
Callala Bay - Callala Bay Rd former DCP41	150,000	0	150,000	0	0
"Callala Beach - Callala Beach Rd – Road Rehabilitation & Culvert replacement (D&C)"	450,000	0	450,000	0	0
Cambewarra - Main Rd	400,000	400,000	0	0	C
Cambewarra - Tannery Rd – Bridge Replace- ment (Construct)	400,000	400,000	0	0	O
Cambewarra - Tourist Rd - Road rehabilitation - Various (Construct)	483,600	0	0	483,600	C
Comerong Island Rd	700,000	0	700,000	0	C
Concrete culvert (bridge sized structures) replacement – Various (Construct)	75,000	0	0	0	75,000
Conjola Park - Windemere Dr – K&G Replacement	16,800	0	0	16,800	C
Coonemia Rd	2,375,630	0	2,375,630	0	(
Croobyar Rd - Croobyar Creek - Rep Pettys Bridge - Des&Const	1,000,000	0	0	1,000,000	(
Culburra - Culburra Beach CBD resurfacing (Construct)	150,000	0	150,000	0	C
Culburra - Culburra Rd - Surface (CH 7.711 to CH 8.413) (Construct)	447,595	0	447,595	0	C
Culburra Beach - Orient Point Road - Rehabilitation (D&C)	500,000	0	500,000	0	C
Culburra Rd (R2R) - (CH 0.760 to 1.13km)	250,000	0	250,000	0	C
Culverts - Steel arch refurbishment - Various locations (Construct)	60,000	0	0	0	60,000
Cunjurong Point – No. 10 Quebec St - K&G Repair	19,200	0	0	19,200	(
Far North Collector Road (D&C)	1,200,000	1,200,000	0	0	(
Henry's Bridge - Main Rd Cambewarra – Replacement (Construct)	500,000	500,000	0	0	C
Huskisson - Owen/Sydney St Roundabout (Construct)	300,000	0	300,000	0	(
Hyam's Beach Long Term Traffic Management (Construct)	310,000	0	310,000	0	O
Kangaroo Valley - Mt Scanzi Rd - Seal	52,000	52,000	0	0	C



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Kerb & Guttering - Contribution To Ratepayers Advance	16,200	0	0	0	16,200
Lake Conjola - Entrance Rd – Local Road Repair Program (Construct)	775,000	0	0	775,000	0
Manyana - The Bounty - Road widening & K&G	10,000	0	0	10,000	0
McArthur Dr/Jervis Bay Rd, Falls Creeks - Intersec Upgr Des	30,000	0	30,000	0	0
Milton - Corks Ln - Link Rd & Associated works	35,000	0	0	35,000	0
Milton - Croobyar Rd – Road Rehabilitation and Widening (D&C)	745,600	0	0	745,600	0
Mollymook – No. 20 Seaview St – K&G Repair	24,000	0	0	24,000	0
Mollymook - No. 62 Pengana Cres - K&G Repair	10,400	0	0	10,400	0
Mollymook - Ocean St - K&G - Footpath - Car Park - #45 (Design)	15,000	0	0	15,000	0
Mollymook Beach - Lockhart Ave (Construct	6,400	0	0	6,400	0
Morton - Monkey Mtn Rd - Bitumen Seal - (Ch4.4km to Ch5.4km)	10,000	0	0	10,000	0
Morton - Woodburn Rd - Clyde Ridge Rd to Brooman Rd - Bitumen Seal (Construct)	244,000	0	0	244,000	0
Narrawallee – No. 20 Surfers Ave – K&G Repair	25,800	0	0	25,800	0
Nowra - Kalandar St East (Design)	27,750	27,750	0	0	0
Nowra - Moss Street – Rehabilitation (D&C)	76,000	76,000	0	0	0
Nowra Hill - BTU Rd	660,325	0	660,325	0	0
Resheet/Reseal – Basin (Construct)	414,991	0	0	0	414,991
Resheet/Reseal - Central – Shoalhaven River to Currambene Ck (Construct)	724,991	0	724,991	0	0
Resheet/Reseal – Northern (Construct)	556,991	556,991	0	0	0
Resheet/Reseal – Southern (Construct)	744,992	0	0	744,992	0
Sanctuary Point - The Park Drive (Construct)	275,400	0	275,400	0	0
Sanctuary Point - Walmer Av - D&C - Pavement Rehab (ch.660-860)	20,000	0	20,000	0	0
Sanctuary Point -The Park Drive (Larmer Ave To Boronia Ave) – Rehabilitation – (D&C)	496,040	0	496,040	0	0
Shoalhaven Heads - Shoalhaven Heads Road – Kerb and Gutter (Construct)	50,000	50,000	0	0	0
South Nowra - Browns Rd (From McDonalds east) – Road Rehabilitation (Construct)	300,000	0	300,000	0	0
South Nowra - HYSA (Hillcrest to Yalwal Sub-Arterial) - Investigation	50,000	0	50,000	0	0
South Ulladulla - St Vincent St Extension to Princes Hwy & Roundabout (Construct)	200,000	0	0	200,000	0
St Georges Basin - Island Point Rd - D&C - Pavement Rehab (ch.1340-1515)	21,175	0	21,175	0	0
Strategic Transport Analysis (NBSP Land)	100,000	0	0	0	100,000
Sussex Inlet-Jacobs Dr-Pavement Rehab	171,360	0	0	171,360	0
Sydney / Bowen St - Owen to Hawke St - (Construct)	50,000	0	50,000	0	0
Tapitallee - Riversdale Rd – Road upgrade of unsealed section	450,000	450,000	0	0	0



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Ulladulla - Kings Point Drive (2kms from Princes Highway) (D&C)	1,013,000	0	0	1,013,000	0
Ulladulla - Matron Porter Drive (Construct)	300,000	0	0	300,000	0
Ulladulla – No. 11 Scarlet Gum St - K&G Repair	20,400	0	0	20,400	0
Ulladulla - Village Drive (Construct)	150,000	0	0	150,000	0
Ulladulla - Village Drive-Hwy to Timbs Street - Pavement Rehabilitation (Construct)	200,000	0	0	200,000	0
Worrigee - Old Southern Road - Browns Rd to Twin Waters South (Construct)	98,000	0	98,000	0	0
Worrigee - Worrigee Rd	1,660,000	0	1,660,000	0	0
Worrowing Heights - The Wool Rd - Construct - Asphalt (Ch.8760 to 9700)	200,000	0	200,000	0	0
Yalwal - Yarramunmun Creek – Bridge Replacement (Construct)	980,000	0	980,000	0	0
Yatte Yattah - Currowar Lane - Low Cost Seal - 350m (Construct)	70,000	0	0	70,000	0
Stormwater					
Bawley Point - Harrington Cr - Coastal Erosion-rehab (Design)	5,000	0	0	5,000	0
Bawley Point - Tingira Av - Coastal Erosion rehab - (design)	6,000	0	0	6,000	0
Bomaderry - Halstead Place – Drainage Improvement	25,000	25,000	0	0	0
Cliff & Slope Stabilisation - Coastal Zone Mgt Plan Implementation – Various location	150,000	0	0	0	150,000
Conjola Park - Cameron/Hayward St - Drainage Improvement	45,000	0	0	45,000	0
Culburra Bch - Prince Edwards Av (skate park) - water qual investigation	5,000	0	5,000	0	0
Environmental Stormwater Management	82,300	0	0	0	82,300
Fishermen Paradise - Cornfield/Anglers Pde - S'water Improve	18,000	0	0	18,000	0
Greenwell Pt - Church St/Comerong Av - S'water design	11,000	0	11,000	0	0
Hyams Beach - Cyrus St - S'water Pipe Outlet rehab (design)	17,000	0	17,000	0	0
Kangaroo Valley - Brooks Ln – Drainage & Road Upgrade	18,000	18,000	0	0	0
Milton - Croobyar Rd - Culvert Widening – Ch0.96km	10,000	0	0	10,000	0
Mollymook Beach - Woodglen Cres - Improve Drainage	140,000	0	0	140,000	0
Moss Vale Road South - URA Drainage – Contribution Plan Project	2,861,200	0	0	0	2,861,200
Nowra - Greenwell Point Rd - Drainage (Surv/Invest/Des)	25,000	25,000	0	0	0
Nowra - Hyam St (behind Nowra pool) - marshland water quality assessment	7,000	7,000	0	0	0
Nth Nowra - Illaroo R Drain (Judith Drive) - GPT & Detention basin (Contribution plan project – new subdivison)	229,873	229,873	0	0	0
Pipe inspection, renewal & refurbishment - Basin	105,000	0	105,000	0	0



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Pipe inspection, renewal & refurbishment – Central - Shoalhaven River to Currambene Ck	105,000	0	105,000	0	0
Pipe inspection, renewal & refurbishment - North	105,000	105,000	0	0	0
Pipe inspection, renewal & refurbishment - south	105,000	0	0	105,000	0
Piping easements in Existing Subdivisions (POL16/143) - Various location	25,000	0	0	0	25,000
Sanctuary Point - 52 Sanctuary Point Rd - Drain Ease (Design)	8,000	0	8,000	0	0
Sanctuary Point - Fredrick St K&G (design)	10,000	0	10,000	0	0
Sanctuary Point-5-7 Pelican St-Pipe Capacity Invest (design)	7,000	0	7,000	0	0
Sanctuary Point-Fredrick St/Karne St- S'water drain Upgrade (design)	8,000	0	8,000	0	0
Shoalhaven Heads - DiscoveryPl/NoakesSt - Sinkholes Remediation	75,000	75,000	0	0	0
Strategic Stormwater Catchment Studies	20,600	0	0	0	20,600
Sussex Inlet - Road Subsoil Drains - stage 1 improvements	29,000	0	0	29,000	0
Sussex Inlet - Ellmoos Reserve - Drainage Improvements (Design)	8,000	0	0	8,000	0
Sussex Inlet - Poole Ave - Drainage Improvement Works (Design)	15,000	0	0	15,000	0
Sussex Inlet - River Rd (129) / Lagoon Cr	15,000	0	0	15,000	0
Termeil - Bawley Point Rd - Culvert Real - Ch0.46km (Design)	10,000	0	0	10,000	0
Ulladulla - Millards Ck & Harbour - GPT - Water Quality Feasability	80,000	0	0	80,000	0
Ulladulla - #71 North St - Pipe Open Drain	140,000	0	0	140,000	0
Ulladulla - Canal St/Village Dr - Construct - Stormwater Upgrades	110,000	0	0	110,000	0
Worrigee - Worrigee Rd/Isa Rd Intersection - Drainage Const	260,000	0	260,000	0	0
Worrigee - Worrigee Rd/Isa Rd Intersection – Drainage upgrade	30,000	0	30,000	0	0
Streetscapes					
Huskisson - Owen St - North side - Renewal - Streetscape	100,000	0	100,000	0	0
Nowra CBD Revitalisation	500,000	500,000	0	0	0
Sassafras - Braidwood Rd - Design & Construct - Village Entrance Signs	31,000	0	0	31,000	0
Vincentia - Design & Construct - Village Entrance Sign	31,000	0	31,000	0	0
Traffic Management					
Berry – Kangaroo Valley Road - safer roads project (Design)	30,000	30,000	0	0	0
Braidwood Road - safer roads project	560,000	0	0	560,000	0
Currarong - Currarong Rd from Coonemia Rd – Road Rehabilitation CH.7.5 -1 CH 1.7 (Construct)	620,000	0	620,000	0	0
Forest Road - safer roads project (Design)	50,000	0	50,000	0	0
			1	1	1



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Guardrail renewal and upgrade program - Various (Construct)	50,000	0	0	0	50,000
Huskisson - Burrill St - Moona Moona Creek - safer roads project (Design)	50,000	0	50,000	0	0
Huskisson - Burrill St / Jervis St intersection - safer roads project (Design)	40,000	0	40,000	0	0
Huskisson - Currambene/Bowen St Rounda- bout Safer Roads Project	230,000	0	230,000	0	0
Kangaroo Valley – Upper Kangaroo River Rd - safer roads project (Construct)	685,000	685,000	0	0	0
Local Roads - Survey/Design various locations	61,700	0	0	0	61,700
Nowra - Bridge Rd / HyamSt Int - safer roads project	70,000	0	70,000	0	0
Nowra – Kinghorne St / Worrigee Intersection -safer roads project (Design)	60,000	0	60,000	0	0
Nowra – North St / Graham St Intersection - safer roads project (Design)	70,000	70,000	0	0	0
Nowra - Osborne/Junction St - Roundabout (Construct)	340,000	340,000	0	0	0
Street Lighting Upgrades – Various Locations	46,000	0	0	0	46,000
Ulladulla - Matron Porter Dr SRP - CH 3.65-3.96 (Construct)	295,000	0	0	295,000	0
Vincentia - Elizabeth Dr - Minerva Ave Intersection - safer roads project (Design)	40,000	0	40,000	0	0
Waterways Infrastructure					
Callala Bay - widen ramp and new walkway - Lackersteen St	361,000	0	361,000	0	0
Coomerong - Levee Restoration P11L1 (Construct)	150,000	150,000	0	0	0
Crookhaven Heads - Inv & Design	40,000	40,000	0	0	0
Fishing Cleaning – Renewals (Various)	30,000	0	0	0	30,000
Myola – Catherine St -Renewal– Boat Launching Ramp & Pontoon (D&C)	395,000	0	395,000	0	0
Myola Training Wall - path and fishing platforms (D&C)	118,140	0	118,140	0	0
Shoalhaven Heads - Wharf Road – (Investigation & Design)	50,000	50,000	0	0	0
Shoalhaven Levee Restoration Works (Construct)	200,000	0	200,000	0	O
St Georges Basin - Basin Road – jetty renewal (Investigation & Design)	26,000	0	0	26,000	C
St Georges Basin - Island Point Road - jetty asset renewal (Construct)	140,000	0	140,000	0	C
Ulladulla Harbour - Visiting Berths (Construct)	150,000	0	0	150,000	0
Ulladulla Harbour Asset renewals (Construct)	350,000	0	0	350,000	0
Waste and Recycling Program	42,210,000	0	0	0	42,210,000
Landfill and Transfer Station Operations					
Bins and Equipment	145,000	0	0	0	145,000
Bioelektra Resource Recovery Facility RRF	8,000,000	0	0	0	8,000,000
Cell Install Liner and Leachate Controls - West Nowra	600,000	0	0	0	600,000



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Concrete Hardstand Huskisson Depot	200,000	0	0	0	200,000
Fencing West Nowra Depot	130,000	0	0	0	130,000
Glass Recycling Plant - West Nowra	150,000	0	0	0	150,000
Landfill Cell Construction - West Nowra	1,500,000	0	0	0	1,500,000
Leachate Management Infrastructure	500,000	0	0	0	500,000
Materials Recovery Facility	28,000,000	0	0	0	28,000,000
Relocation and Refurbish Offices Huskisson Depot	150,000	0	0	0	150,000
Waste Depots Solar / Comms / Security	50,000	0	0	0	50,000
Waste Education Centre	500,000	0	0	0	500,000
Waste Plant Purchases Landfill Compactor	1,000,000	0	0	0	1,000,000
Waste Plant Purchases Passenger Vehicles & Utes	200,000	0	0	0	200,000
Waste Plant Purchases Waste Handler	400,000	0	0	0	400,000
Waste Road Works Ulladulla	285,000	0	0	0	285,000
Weighbridge Upgrade Ulladulla	250,000	0	0	0	250,000
West Nowra Landfill Closure Rehabilitation	150,000	0	0	0	150,000
Water and Sewer Services	61,167,653	0	0	0	61,167,653
Sewer Services					
Callala SPS 3 RM Replacement	160,000	0	0	0	160,000
Coastal Zone Mgmt -Sewer Asset Protection	70,000	0	0	0	70,000
Electrical protection upgrade - RCD for EOne Systems	220,000	0	0	0	220,000
FY- SPS Electrical Control Panel Replacements	750,000	0	0	0	750,000
FY21 - SPS Electrical Control Panel Replacements	230,000	0	0	0	230,000
loT rain gauge network	20,000	0	0	0	20,000
Moss Vale Rd expansion area - WWtr	11,570,500	0	0	0	11,570,500
Mundamia SPS N-F4 - RM and GM	120,000	0	0	0	120,000
North Nowra surcharge main excl bridge works stage2	81,000	0	0	0	81,000
Nowra Lyrebird SPS2 GM Upgrade	115,000	0	0	0	115,000
Nowra Nth surcharge main upgrade stage1	3,900,000	0	0	0	3,900,000
Nowra St Anns & Lyrebird Sewer Rising Main	310,000	0	0	0	310,000
Pressure Sewer System Installation	50,000	0	0	0	50,000
Relocation of Sewer RM in Bream Beach caravan park	140,000	0	0	0	140,000
REMS 2.0 - New 900ML Storage Dam	5,000,000	0	0	0	5,000,000
Sewer A&W minor works program	60,000	0	0	0	60,000
Sewer Land Purchases	200,000	0	0	0	200,000
Sewer Low Power - wide area network	200,000	0	0	0	200,000
Sewer Office furniture & equipment	120,000	0	0	0	120,000
Sewer Various access road renewals	10,000	0	0	0	10,000
Sewer Various internal SPS renewals	150,000	0	0	0	150,000



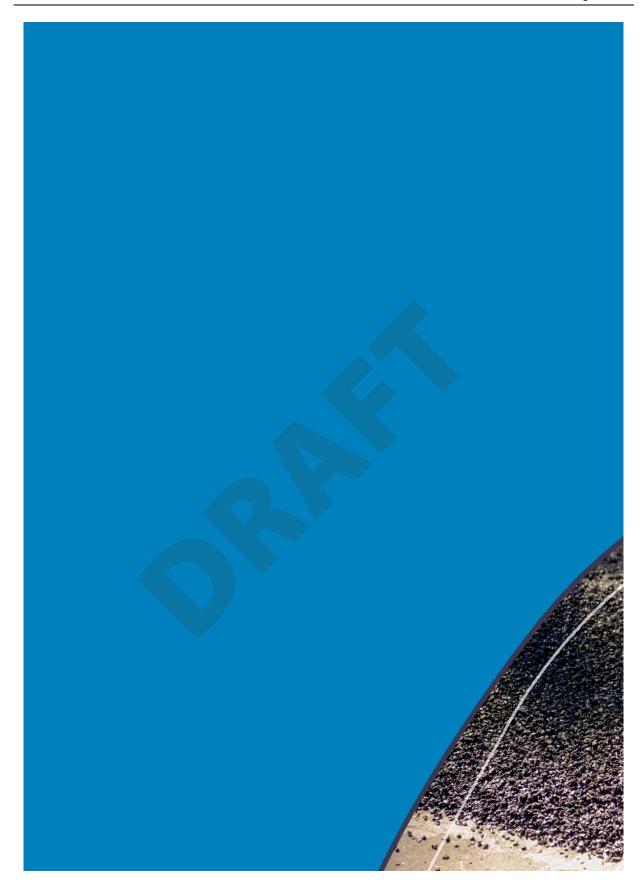
Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Sewer Various minor development works	50,000	0	0	0	50,000
Sewer Various optical fibre install asset enhancement	25,000	0	0	0	25,000
Sewer Various Optical Fibre Install- Replacement	15,000	0	0	0	15,000
Sewer Various security fence replacements	50,000	0	0	0	50,000
Sewer Various SPS electrical replacements	20,000	0	0	0	20,000
Sewer Various SPS VSD replacements	60,000	0	0	0	60,000
Sewer Vehicle Purchases	262,000	0	0	0	262,000
Sewer Plant Purchases	589,000	0	0	0	589,000
South Nowra Surcharge Main	4,028,000	0	0	0	4,028,000
SPS Emergency storage upgrade program	1,355,000	0	0	0	1,355,000
St Anns and Lyrebird Park SPS Upgrade	2,766,000	0	0	0	2,766,000
Sussex Inlet UV System	95,000	0	0	0	95,000
Switch upgrades & SD WAN implementation - STP	22,000	0	0	0	22,000
Various CCTV STP install	30,000	0	0	0	30,000
Various microwave & VOIP upgrade	30,000	0	0	0	30,000
Various odour control	50,000	0	0	0	50,000
Various pump failure replacement program	200,000	0	0	0	200,000
Various STP WHS improvements	10,000	0	0	0	10,000
Waste water various chlorine safety improvements	30,000	0	0	0	30,000
Water Services					
Bendeela Reservoir	336,800	0	0	0	336,800
Bolong Rd & Shoalhaven Hds Rd main replacement	153,600	0	0	0	153,600
Brundee WPS 33kv substation	730,000	0	0	0	730,000
Bunding for Alum deliveries	10,000	0	0	0	10,000
Burrier Replacement of Raw Water Supply	487,000	0	0	0	487,000
Burrier WPS 33 kv Substation	1,298,867	0	0	0	1,298,867
Citect to clear SCADA upgrade	50,000	0	0	0	50,000
Communications Section	8,800	0	0	0	8,800
Currarong Road WM replacement	212,500	0	0	0	212,500
Danjerra Dam Bridge	600,000	0	0	0	600,000
Milton WTP MCC replacement - investigation	240,000	0	0	0	240,000
Mundamia - 200mm Feeder Main	20,000	0	0	0	20,000
Nowra Sth, Flinders Depot electrical work	2,800,000	0	0	0	2,800,000
Nth-Sth transfer system improvements	431,000	0	0	0	431,000
Power to Croziers Rd Reservoir Site	61,000	0	0	0	61,000
SCADA hardware renewals	100,000	0	0	0	100,000
Sth Inlet control valve replacements	30,000	0	0	0	30,000
Various reservoir hatch upgrades	20,000	0	0	0	20,000



Proposed Capital Works Program 2021/22	Proposed Budget \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific * \$
Various reservoirs CCTV instal alarm upgrade	30,000	0	0	0	30,000
Various reservoirs security upgrades	20,000	0	0	0	20,000
Various tablet & hypo chlorine dosing upgrades	50,000	0	0	0	50,000
Various WTP WHS improvements	20,000	0	0	0	20,000
Water A&W minor works program	450,000	0	0	0	450,000
Water Assets redundant power connections - fixed & deployment	100,000	0	0	0	100,000
Water Land Purchases	100,000	0	0	0	100,000
Water Low Power - Wide area network	120,000	0	0	0	120,000
Water Meter New Services/Replacements	100,000	0	0	0	100,000
Water Minor main extension	50,000	0	0	0	50,000
Water Moss Vale Road expansion area	1,260,000	0	0	0	1,260,000
Water New services instal & relocate	500,000	0	0	0	500,000
Water Office furniture & equipment	120,000	0	0	0	120,000
Water Plant Purchases	1,634,000	0	0	0	1,634,000
Water Solar Initiatives	400,000	0	0	0	400,000
Water Switch upgrades & SD WAN implementation - WTP	9,000	0	0	0	9,000
Water Technology - DWQMP improvements	50,000	0	0	0	50,000
Water Technology improvements - pressure logging	20,000	0	0	0	20,000
Water TM relining - Currambene Crk Woollamia	510,000	0	0	0	510,000
Water Various additional valves Capital Enhancement	20,000	0	0	0	20,000
Water Various Chlorine Safety Improvements	90,000	0	0	0	90,000
Water Various electrical replacements	20,000	0	0	0	20,000
Water Various fencing replacements	120,000	0	0	0	120,000
Water Various flow meter replacements	50,000	0	0	0	50,000
Water Various Main Replacements	12,797,586	0	0	0	12,797,586
Water Various microwave and VOIP upgrades	100,000	0	0	0	100,000
Water Various optical fibre install-Asset Enhancement	15,000	0	0	0	15,000
Water Various PRV replacements	100,000	0	0	0	100,000
Water Various road replacements	165,000	0	0	0	165,000
Water Various steel work replacements	20,000	0	0	0	20,000
Water Vehicle Purchases	1,374,000	0	0	0	1,374,000
Grand Total	249,975,657	29,693,838	33,011,315	25,532,954	161,737,550

<sup>\*</sup> Note: URA (Urban Release Areas) projects relate to the Moss Vale Road developments that will provide new housing and infrastructure for the wider community benefit.





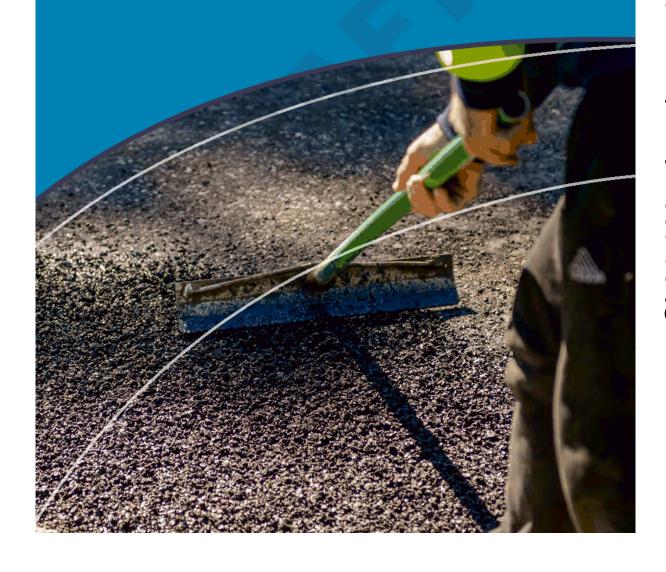




# **Capital Works**

2021/2030 - Working Document

Subject to annual confirmation





### **10 year** Capital Works Program

#### What do the next 10 years look like?

Over the next ten years, Council is planning to:

- Invest more into existing infrastructure, focusing on replacing and renewing existing infrastructure that is in poor condition
- Address current and emerging community needs through the provision of general infrastructure programs and projects, and
- Deliver key strategic projects that will benefit current and future generations, subject to State and Federal Government Funding support, as well as borrowings.

It is important to highlight that there are many variables that can affect Council's priorities over the next decade, including:

- Legislation changes
- · Shifts in community needs
- A changing natural environment including natural disasters, and
- New (or revised) strategies, plans and policies adopted by Council.

In order to assist Council communicate and manage such a complex capital investment Council produces an indicative 10 Year Capital List. The key word here being indicative. Council only allocates an annual budget, not a 10 year budget, so this indicative list is likely to evolve with projects being added and deleted and reprioritised over time. The important role that the indicative 10-year plan plays is that it allows Council to plan strategically and be open and transparent about its longer-term planning.

Competing priorities when considering what projects and programs should be delivered include:

- Existing assets in need of replacement or upgraded to meet future demands
- Commitments and actions relating to existing Council strategies and plans
- The demand for new infrastructure to service growth and development
- Supporting local business and economic development and tourism to the area
- Being prepared for emergencies including flood and bushfire
- · Delivery of developer funded projects, and
- The infrastructure required to support Council's service delivery to the community.

#### **Project Timing**

This is a forward planning document and as such, many projects have not been through a detailed design phase which may change the expected timing of delivery. Some projects may have their work re-phased to a later date, while others are bought forward and delivered sooner than expected.

Projects are confirmed through the development and adoption by Council of the Delivery Program and Operational Plan and Budget each financial year.

#### How to read the document

Capital works projects have been grouped by asset type. Examples include Buildings and Property, Community & Culture or Open Space, Sport & Recreation. Each capital works project is listed with the year the project is programmed to be undertaken. To assist in finding a project of interest use the "Ctrl F" in the PDF electronic version of this plan with the key Road name or Project name. Alternately our Customer Service team will be more than happy to search the list for you and discuss over the phone.



### **Contents**

Buildings and Property	1
Commercial Undertakings	1-
Community and Culture	1
Economic Development	1
Environmental Management	1
Fire Protection and Emergency Services	1
Internal Corporate Services	1
Open Space, Sport and Recreation	1
Regulatory Services	1
Roads and Transport	1
Waste and Recycling Program	1
Water and Sewer Services	1
Land Use Planning	1



#### 10 Year Proposed Capital Works Programming

Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	\$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
1	Buildings and Property	15,355	14,502	8,012	17,943	12,301	3,802	3,610	3,494	4,734	4,028	1,473
2	Community, Residential and	Commer	cial Build	lings								
3	Arts Centre	24	24	25	25	26	26	27	27	28	28	0
4	Bawley Point - Johnston St Reserve - Replace Public Toilet - Twin Unisex	0	0	0	0	0	0	0	0	27	275	0
5	Bawley Point - Tingira Dr Reserve - Replace Public Toilet - Twin Unisex	0	0	0	0	0	0	0	27	270	0	0
6	Berringer Lake - Cunjurong Reserve - New Public Toilet	0	0	0	0	0	0	0	0	25	0	225
7	Berringer Lake - Cunjurong Reserve - New Public Toilet - Single Unisex	0	0	0	0	0	0	20	200	0	0	225
8	Berry District Park - Four Unisex Facilities	0	0	0	0	0	0	0	410	0	0	0
9	Berry -Mark Radium Park- Twin unisex facilities	0	0	0	0	0	20	200	0	0	0	0
10	Berry Showground - fire, electrical, access	186	0	0	0	0	0	0	0	0	0	0
11	Bomaderry Depot - renew/ construct sheds	0	45	0	0	0	0	0	0	0	0	0
12	Buildings Asbestos Removal Programme	93	275	142	145	148	151	154	157	160	164	167
13	Building Fire Compliance - Programmed works to meet compliance regulations	350	950	650	650	650	650	650	650	650	650	0
14	Burrill Lake- McDonald Avenue	0	0	20	150	0	0	0	0	0	0	0
15	Callala Beach - Callala Beach Rd - Replace Public Toilet - Twin Unisex	0	0	0	25	255	0	0	0	0	0	0
16	Callala Beach-Callala Beach Rd-Twin unisex facilities	0	0	25	175	0	0	0	0	0	0	0
17	Carpet and furnishings upgrade including minor refurbishment	0	0	0	0	0	0	50	0	0	0	100
18	Commercial Building Component Renewal Programme	105	100	119	280	136	119	138	118	230	235	0
19	Community Building Component Renewal Programme	0	499	0	0	0	0	0	0	0	0	0
20	Community Buildings - Keyless Electronic Entry	53	53	53	53	53	0	0	0	0	0	0
21	Community Buildings Scheduled Improvements	278	182	126	180	25	236	145	14	842	400	0
22	Culburra Beach - CBD - Replace Public Toilet - Twin Unisex	0	0	0	25	300	0	0	0	0	0	0
23	Culburra Beach - Crookhaven Heads Boat Ramp - Replace Public Toilet - Twin Unisex	0	0	0	0	26	260	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
24	Culburra Beach - Ocean St Beach Access - Replace Public - Twin Unisex	0	0	30	280	0	0	0	0	0	0	0
25	Culburra Beach - Surf Club - Replace Public Toilet - Twin Unisex	0	0	30	300	0	0	0	0	0	0	0
26	Culburra Beach - West Crescent Lakeside Park - Replace Public Toilet - Twin Unisex	0	0	0	0	0	0	0	27	270	0	0
27	Currarong - Bosom Beach - Replace Public Toilet - Four Unisex	0	0	0	0	0	0	35	425	0	0	0
28	Depot Sites Building Component Renewal Programme	50	50	0	36	24	40	0	166	0	50	0
29	Erina Rd, Woollamia - Office Extension Woollamia	275	0	0	0	0	0	0	0	0	0	0
30	Fire Services Upgrade - Nowra Showground	200	0	0	0	0	0	0	0	0	0	0
31	Gallery Meeting Room Upgrade	28	0	0	0	0	0	0	0	0	0	0
32	Greenwell Point - Gordon Ravell Park - Replace Public Toilet-Twin Unisex	0	0	0	0	26	260	0	0	0	0	0
33	Greenwell Point- Swimming Pool Foreshore- Refurbish	0	0	0	0	20	180	0	0	0	0	0
34	Greenwell Point-Titania reserve- New Public Toilet- Construct	430	0	0	0	0	0	0	0	0	0	0
35	Huskisson - Picture Theatre - Replace Public Toilet - Twin Unisex	0	0	0	0	0	0	26	265	0	0	0
36	Huskisson - White Sands Park - Extend Public Toilet - Adult Lift and Change	0	0	0	40	400	0	0	0	0	0	0
37	Hyams Beach Boat Ramp Amenities -Rebuild - Design	40	450	0	0	0	0	0	0	0	0	0
38	Jervis Bay Maritime Museum Boardwalk Renewal Works	40	260	0	0	0	0	0	0	0	0	0
39	Manyana - Manyana Beach Reserve - Replace Public Toilet - Twin Unisex	0	0	0	0	0	0	0	0	27	275	0
40	Milton Theatre- Renewal works	200	0	0	0	0	0	0	0	0	0	0
41	Mollymook Beach - Edith Twynam Reserve - Replace Public Toilet - Twin Unisex	0	0	0	0	0	26	260	0	0	0	0
42	Mollymook Beach-Beach Road-Four unisex facilities - Design	0	40	480	0	0	0	0	0	0	0	0
43	Myola - Catherine St Boat Ramp - Replace Public Toilet - Twin Unisex	0	0	0	0	0	0	0	30	300	0	0

**Shoalhaven City Council - Delivery Program Operational Plan 2021/22 DRAFT** Budgets & Capital Works | Page 141



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
44	Narrawallee-Adjacent Lake Entrance-Four unisex facilities - Design	0	40	400	0	0	0	0	0	0	0	0
45	Nowra - Cemetery Reserve Kalander St - Replace Public Toilet - Twin Unisex	0	0	0	0	0	26	260	0	0	0	0
46	Nowra - Davis Park - Osbourne Street - Decommission	0	0	0	0	0	0	0	0	20	0	0
47	Nowra - Marriot Park - Replace Public Toilet - Design	0	40	450	0	0	0	0	0	0	0	0
48	Nowra - Mavramattes Reserve - Replace Public Toilet - Twin Unisex	0	0	0	0	0	0	0	0	27	275	0
49	Nowra - Stewart Place - Refurbish Public Toilets	0	0	0	0	20	200	0	0	0	0	0
50	Nowra Admin Building - Northern carpark safety works	50	0	0	0	0	0	0	0	0	0	0
51	Nowra Arts Centre - Roof renewal works	150	0	0	0	0	0	0	0	0	0	0
52	Nowra Endeavour Park Amenities - Refurbish - Single Unisex	55	0	0	0	0	0	0	0	0	0	0
53	Nowra Library - Roof & HVAC renewal works	0	500	0	0	0	0	0	0	0	0	0
54	Nowra -Recreation park- When park no longer required.	0	0	0	0	20	0	0	0	0	0	0
55	Nowra School of Arts building and Annex renewal	300	0	0	0	0	0	0	0	0	0	0
56	Nowra, Sanctuary Point & Milton Library Component Renewal Programme	71	0	0	244	0	20	68	39	56	25	0
57	Preschool Building Component Renewal Programme	35	50	70	95	79	50	54	56	51	52	0
58	Public Amenities Programmed Works - Various	50	571	327	318	321	226	452	148	285	500	500
59	Public Amenity - Hyams Beach Reserve	450	0	0	0	0	0	0	0	0	0	0
60	Public Amenity-Erowal Bay-Fire Station R	0	0	250	0	0	0	0	0	0	0	0
61	Public Halls Building Component Renewal Programme	400	740	433	960	246	329	31	253	775	258	0
62	Recreation Buildings Programmed Works - Central	142	179	18	124	54	35	19	55	94	95	0
63	Recreation Buildings Programmed Works - North	177	224	22	155	67	44	24	69	117	119	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
64	Recreation Buildings Programmed Works - South	124	156	16	109	47	31	17	48	82	83	0
65	RFS/Emergency Building Component Renewal Programme	77	228	201	192	109	126	49	40	150	153	156
66	Sanctuary Point - Francis Ryan Reserve - New Amenities	900	300	0	0	0	0	0	0	0	0	0
67	Sanctuary Point Library	7,000	7,000	0	0	0	0	0	0	0	0	0
68	Shoalhaven City Library - Construction	0	0	0	3,815	3,815	0	0	0	0	0	0
69	Shoalhaven City Library - Invest & Design	0	0	2,500	0	0	0	0	0	0	0	0
70	Shoalhaven Heads - Hay Ave -Decommission	0	0	0	0	0	0	0	20	0	0	0
71	Shoalhaven Heads - Jerry Bailey Oval - New Public Toilet	195	0	0	0	0	0	0	0	0	0	0
72	Shoalhaven Heads Surf Club -Twin unisex facilities - Design	30	300	0	0	0	0	0	0	0	0	0
73	Shoalhaven Heads-Curtis Reserve- To Unisex	0	0	0	5	35	0	0	0	0	0	0
74	South Narrawallee Beach - Surfers Ave - New Public Toilet	0	0	0	0	0	20	160	0	0	0	0
75	South Nowra - Rotary Park- Decommission	0	0	0	0	20	0	0	0	0	0	0
76	Surf Life Saving Clubs Building Component Renewal Programme	42	60	60	90	12	101	50	50	50	65	0
77	Sussex Inlet - Marine Rescue Reserve - Replace Public Toilet - Twin Unisex	0	20	170	0	0	0	0	0	0	0	0
78	Sussex Inlet - Neilson Lane - Replace Public Toilet - Single Unisex	0	0	20	175	0	0	0	0	0	0	0
79	Sussex Inlet - Surf Club Reserve - Replace Public Toilet - Twin Unisex	0	0	0	0	0	26	260	0	0	0	0
80	Swanhaven - Dybal Reserve - Replace Public Toilet - Twin Unisex	0	0	0	0	0	26	260	0	0	0	0
81	Ulladulla - Deering St - Ulladulla Depot master plan implementation	80	0	0	0	0	0	0	0	0	0	0
82	Ulladulla Civic Centre Renewal	0	7	60	21	94	13	0	0	0	0	0
83	Ulladulla Depot - renew sheds	44	0	0	0	0	0	0	0	0	0	100
84	Ulladulla-Boree Street-Four unisex facilities - Design	50	500	0	0	0	0	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
85	Ulladulla-Green Street- Decommission when Boree St replaced	0	0	20	0	0	0	0	0	0	0	0
86	Vincentia-Boat Ramp - Holden Ave-Twin unisex facilities	0	0	0	0	25	200	0	0	0	0	0
87	Woollamia Depot - wash bay, sewer connection	38	10	0	0	0	0	0	0	0	0	0
88	Works Depots - Fencing renewal	0	0	46	0	0	0	0	0	0	0	0
89	Works Depots - Outdoor racking	0	0	0	0	0	49	0	0	0	0	0
90	Works Depots - Security	0	0	0	0	48	0	0	0	0	0	0
91	Works Depots - Yard sealing	0	0	0	47	0	0	0	0	0	0	0
92	Youth Hall - Nowra Showground - Compliance	84	0	0	0	0	0	0	0	0	0	0
93	Corporate Buildings											
94	IT Cabling Upgrade (in conjunction with fire system upgrade)	500	0	0	0	0	0	0	0	0	0	0
95	Nowra Admin Building - Basement carpark roller door replacement	40	0	0	0	0	0	0	0	0	0	0
96	Nowra Admin Building - Bathroom & kitchen refurbishment programme											
97	Nowra Admin Building - Digital Signage upgrade in public areas & council offices	60	0	0	0	0	0	0	0	0	0	0
98	Nowra Admin Building - Reception Service Counter Renewal	150	0	0	0	0	0	0	0	0	0	0
99	Nowra Admin Building - Renew/replace roof and drainage	0	50	550	0	0	0	0	0	0	0	0
100	Nowra Admin Building - Required building works to meet compliance (fire)	1,010	0	0	0	0	0	0	0	0	0	0
101	Nowra Admin Building - Upgrade accessible amenities	250	200	0	0	0	0	0	0	0	0	0
102	Nowra Admin Building - Western extension to expand building size	0	0	500	5,000	5,000	0	0	0	0	0	0
103	Nowra Administration Bdg Proposed works	100	200	0	0	0	0	0	0	0	0	0
104	Roof Improvement and Solar Upgrade	0	0	0	1,000	0	0	0	0	0	0	0
105	Ulladulla & Nowra Admin Building Component Renewal Programme	0	0	0	29	0	113	0	0	0	125	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
106	Ulladulla Admin Building - Renewal works to back office area	150	0	0	0	0	0	0	0	0	0	0
107	Property Management											
108	Property Develop General	200	200	200	200	200	200	200	200	200	200	0
109	Commercial Undertakings	19,911	22,935	22,568	22,855	23,633	16,532	20,762	22,317	20,749	19,812	824
110	Cemeteries											
111	Asset refurbishment & replacement - Various	478	377	99	121	525	136	324	275	225	623	0
112	Bereavement Software Purchase-TechOne Interface	125	125	0	0	0	0	0	0	0	0	0
113	Children's Lawn 2 at SMGLC	15	0	0	0	0	0	0	0	0	0	0
114	Disability Access Mollymook	50	0	0	0	0	75	0	0	0	0	0
115	Kangaroo Valley Cemetery Ingress Improvements	8	0	0	0	0	0	0	0	0	0	0
116	SMGLC Chapel Expansion	25	0	1,700	1,700	0	0	0	0	0	0	0
117	Solar Array & Storage Battery - Shoalhaven Crematorium	5	80	0	0	0	0	0	0	0	0	0
118	Upgrade - Cremators Emission Control	0	0	0	10.	500	0	0	0	0	0	0
119	Entertainment Centre											
120	Auditorium floor & stage refurbish/replace (AMP)	0	0	0	0	0	0	0	0	32	0	32
121	Auditorium lighting replacement (house lights) (AMP)	0	0	0	0	0	0	330	0	0	0	40
122	Cool room panels replacement	0	0	0	0	0	0	0	0	5	0	0
123	External light replacements (AMP)	0	0	0	0	0	0	0	36	0	0	164
124	Mastlift - replacement	0	0	15	0	0	0	15	0	0	0	0
125	Operable floor repair kits (AMP)	0	20	0	20	0	20	0	20	0	0	20
126	Refrigeration - upgrade	0	32	0	0	0	0	0	0	0	0	0
127	Replace CCTV system (AMP)	0	0	13	0	0	0	0	0	0	0	1
128	Replace kitchen equipment (AMP)	0	0	0	0	0	34	0	0	0	0	518
129	SEC Upgrade & Cladding	2,000	0	0	0	0	0	0	0	0	0	0
130	Shoalhaven Entertainment Centre	57	55	56	57	58	59	60	61	62	63	0
131	Studio Seat only replacement (excl retractable system)	0	0	0	0	53	0	0	0	0	0	49
132	Mechanical Services											
133	Comerong Ferry Overhaul	0	0	0	25	1,500	0	0	25	800	0	0
134	Fleet Plant Purchases	2,200	2,200	2,300	2,400	2,500	3,000	3,100	3,200	3,300	3,400	0
135	Fleet Vehicle Purchases	3,348	3,500	3,500	3,748	3,748	3,748	3,748	3,748	3,748	3,748	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31	Unfunded \$,000
136	Mechanical Workshop Capital	288	81	82	76	88	37	96	25	97	264	0
137	Swim and Fitness											
138	Aquatic Play Park - Huskisson Sea Pool	0	700	0	0	0	0	0	0	0	0	0
139	Bay & Basin Leisure Centre - electrical board and building management system	100	0	0	0	0	0	0	0	0	0	0
140	Bay & Basin Leisure Centre - filtration and associated plant	0	0	709	0	0	0	0	0	0	0	0
141	Bay & Basin Leisure Centre - Heating, Ventilation & Air Conditioning system	0	250	0	0	0	0	0	0	0	0	0
142	Bay & Basin Leisure Centre - multiple projects	132	558	0	95	1,152	13	47	1,085	212	0	0
143	Berry Village Pool - multiple projects	8	32	565	950	0	0	10	9	0	0	0
144	Berry Village Pool Solar Heating	0	0	45	0	0	0	0	0	0	0	0
145	Bomaderry Aquatic Centre - multiple projects	108	48	139	323	3,605	76	124	75	89	0	0
146	Bomaderry Aquatic Centre - Pool rehabilitation	0	0	2,000	0	0	0	0	0	0	0	0
147	Greenwell Point Village Pool - multiple projects	0	71	300	10	78	292	1,237	0	28	0	0
148	Huskisson Sea Pool - multiple projects	90	0	0	8	30	40	0	0	0	0	0
149	Kangaroo Valley Village Pool - multiple projects	23	21	326	25	5	10	475	0	0	0	0
150	Kangaroo Valley Village Pool Solar Heating	0	45	0	0	0	0	0	0	0	0	0
151	Milton Village Pool - multiple projects	20	23	5	15	305	5	0	257	57	0	0
152	Milton Village Pool Solar Heating	0	0	0	0	45	0	0	0	0	0	0
153	Nowra Aquatic Park - multiple projects	59	36	0	19	8	54	8	0	616	695	0
154	Shoalhaven Heads Village Pool - multiple projects	26	30	80	424	15	0	1,400	9	25	0	0
155	Shoalhaven Heads Village Pool Solar Heating	0	0	0	45	0	0	0	0	0	0	0
156	Shoalhaven Indoor Sports Centre - multiple projects	20	50	20	20	60	20	20	20	20	60	0
157	Sussex Inlet Leisure Centre - multiple projects	111	171	40	10	10	0	20	0	732	75	0
158	Ulladulla Leisure Centre - multiple projects	191	112	110	497	69	49	104	3,412	92	275	0
159	Ulladulla Sea Pool - Upgrade section line from sea	0	0	0	0	0	0	0	0	0	100	0
160	Tourist Parks											



Ref#	Program	2021-22 \$,000	2022-23	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30	2030-31	Unfunded \$,000
161	Aquatic Recreation Area - Lake Conjola	480	0	0	0	0	0	0	0	0	0	0
162	Conference/Multi Use Building Kangaroo Valley	230	0	0	0	0	0	0	0	0	0	0
163	Holiday Haven Amenities	785	1,750	1,940	450	520	440	1,390	50	540	965	0
164	Holiday Haven Cabins	3,005	3,505	1,735	3,805	2,705	4,075	3,605	3,995	6,375	2,925	0
165	Holiday Haven Ensuites	120	170	850	480	180	140	350	90	50	560	0
166	Holiday Haven Other Build	420	1,450	1,830	905	1,710	530	1,040	2,710	220	1,050	0
167	Holiday Haven Other Infrastructure	740	720	720	800	920	970	720	720	720	720	0
168	Holiday Haven Recreation	2,335	5,200	1,760	4,120	2,065	1,365	1,345	125	1,500	2,470	0
169	Holiday Haven Roadworks	660	210	545	490	600	140	280	500	160	495	0
170	Holiday Haven Siteworks	1,050	1,315	1,085	1,210	580	1,205	915	1,870	1,045	1,325	0
171	Lake Tabourie Amenities Building	600	0	0	0	0	0	0	0	0	0	0
172	Community and Culture	2,627	1,376	2,466	551	562	573	584	596	607	619	375
173	Community Services											
174	CCTV Upgrade	0	55	56	57	58	59	60	61	62	63	375
175	Library											
176	Books & Audio Visual	406	414	422	431	439	448	457	466	476	485	0
177	Library Furniture & Equip	60	61	62	63	64	66	67	68	70	71	0
178	Shoalhaven Flood Boat	400	0	0	0	0	0	0	0	0	0	0
179	Tourism and Events											
180	Sustainable Tourism Projects - Boardwalks & Accessible Paths	1,721	846	1,926	0	0	0	0	0	0	0	0
181	Arts Centre											
182	Artwork storage shelving	40	0	0	0	0	0	0	0	0	0	0
183	Economic Development	35,411	2,020	6,120	5,520	3,820	2,520	620	20	2,020	20	0
184	Economic Development											
185	Industrial Land Development	6,370	2,020	6,120	5,520	3,820	2,520	620	20	2,020	20	0
186	Placemaking for Vincentia Village BBRF	3,341	0	0	0	0	0	0	0	0	0	0
187	South Nowra Industrial Access	18,000	0	0	0	0	0	0	0	0	0	0
188	Ulladulla Boardwalk	4,600	0	0	0	0	0	0	0	0	0	0
189	Ulladulla Maritime - Berthing Facility	3,100	0	0	0	0	0	0	0	0	0	0
190	Environmental Management	2,834	1,894	1,534	2,872	3,350	855	860	864	880	911	0
191	Coastal and Estuary Management											
192	Bendalong Boat Harbour Master Plan - Drainage	130	0	0	0	0	0	0	0	0	0	0
193	Burrill Lake Foreshore Nourishment and Vegetation	58	0	0	0	0	0	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
194	Climate change impact assessment	50	0	0	0	0	0	0	0	0	0	0
195	Coastal Cliffs, Slopes Emergency Action Plan	50	51	52	53	54	55	56	57	58	59	0
196	Coastal Monitoring Implementation - Coastsnap/Beachsnap	0	71	28	28	0	0	0	0	0	0	0
197	Collingwood Beach Implementation Program	77	53	97	0	0	0	0	0	0	0	0
198	Huskisson - Sea Pool Steps	16	0	0	0	0	0	0	0	0	0	0
199	Improving Beach Access Ways (Various)	105	80	0	0	0	0	0	0	0	0	0
200	Installation - Foreshore disabled access per strategy (Various)	53	54	55	56	57	59	60	61	62	63	0
201	Lake Conjola CMP	0	275	0	0	0	0	0	0	0	0	0
202	Lower Shoalhaven River Estuary - Development of Coastal Management Plan	328	162	0	0	0	0	0	0	0	0	0
203	Mollymook Sewage Pump Stations Coastal Protection	300	0	0	0	0	0	0	0	0	0	0
204	Narrawallee - Viewing Platform, Surfers Ave	40	0	0	0	0	0	0	0	0	0	0
205	Penguin Head - cliff/slope stability (Construct)	233	0	0	0	0	0	0	0	0	0	0
206	Repair/replace beach access infrastructure (Various)	517	568	570	571	573	574	576	576	587	599	0
207	Shoalhaven Heads Viewing Platform and Dune Management	53	0	0	0	0	0	0	0	0	0	0
208	South Mollymook Coastal Protection Design	300	200	500	2,000	2,500	0	0	0	0	0	0
209	St George's Basin & Sussex Inlet - Development of Coastal Management Plan	300	150	0	0	0	0	0	0	0	0	0
210	Floodplain Management											
211	Flood Alert Network - Lake Conjola Rainfall Gauge	15	0	0	0	0	0	0	0	0	0	0
212	Floodplain Program (Various Projects)	39	40	41	41	42	43	44	45	46	47	0
213	Review of Broughton Creek Flood Study	0	70	70	0	0	0	0	0	0	0	0
214	Shoalhaven River FRMS&P	25	0	0	0	0	0	0	0	0	0	0
215	St Georges Basin FRMS&P	25	0	0	0	0	0	0	0	0	0	0
216	Natural Areas											
217	Bushwalk Upgrades (Various)	40	41	42	43	43	44	45	46	47	48	0
218	Callala Beach - Beach Access Signage	0	0	0	0	0	0	0	0	0	15	0
219	Fire Trails & Walking Track – Upgrades / Maintenance (Various)											



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220	Fire Protection and Emergency Services	649	662	675	689	703	717	731	746	761	776	0
221	Fire Protection and Emergency Services											
222	Fire Stations (Various)	649	662	675	689	703	717	731	746	761	776	0
223	Internal Corporate Services	3,387	4,534	2,751	2,487	2,583	1,735	2,397	1,990	1,886	2,350	0
224	Fleet and Plant											
225	Fleet Office & Warehouse Equipment Refurbishment	0	0	0	25	0	0	0	0	25	0	0
226	Fleet Services Business & Master Plan	50	0	0	0	0	0	0	0	25	0	0
227	Information Technology											
228	CCTV Replacement	0	116	121	127	134	140	147	155	163	171	0
229	CIO Administration	0	7	7	7	7	7	7	7	7	7	0
230	Corporate Audio Video Conference Equipment	0	220	7	7	7	7	250	7	7	7	0
231	Corporate Mobile Devices	0	305	320	336	352	370	389	408	428	450	0
232	Corporate PC Hardware	445	900	538	535	532	528	525	521	531	542	0
233	Corporate UPS Replacement	0	16	17	18	19	20	21	22	23	24	0
234	Councillor ICT Devices	40	9	9	9	10	10	10	10	10	10	0
235	Firewall and AntiVirus Appliance	0	180	0	0	200	0	0	220	0	0	0
236	IT Infrastructure	0	98	100	102	104	106	108	110	112	114	0
237	IT Network Equipment Office Purchase	0	63	66	69	73	77	80	84	89	93	0
238	Master Data Management Solution	0	1,200	1,000	800	0	0	0	0	0	0	0
239	MFD Printer Replacement	0	16	17	17	440	19	21	22	23	470	0
240	Microwave Network Replacement	0	250	263	276	289	304	319	335	352	369	0
241	Minute Books Digitisation	0	325	75	75	75	0	0	0	0	0	0
242	Multifunction machine purchase	25	25	25	25	25	25	25	25	25	26	0
243	Printing Equipment	0	0	0	0	257	61	0	0	0	0	0
244	Replacement of Council's Intranet	0	140	80	0	0	0	0	0	0	0	0
245	Wifi Infrastructure Upgrade -all council sites inc. HH, SW	150	250	15	16	16	17	450	18	18	19	0
246	Management and Support											
247	Corporate Services Equipment	0	41	42	43	43	44	45	46	47	48	0
248	Information Services	0	145	50	0	0	0	0	0	0	0	0
249	OneCouncil Implementation - Phase 4 (GF)	2,500	230	0	0	0	0	0	0	0	0	0
250	Strategic Asset Management	92	0	0	0	0	0	0	0	0	0	0
251	Upgrade to CiA	35	0	0	0	0	0	0	0	0	0	0



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252	Asset Planning and Development											
253	Comerong Island Ferry Precinct Scoping	50	0	0	0	0	0	0	0	0	0	0
254	Open Space, Sport and Recreation	20,907	21,777	20,547	20,138	2,771	2,703	2,817	3,305	2,801	2,596	43
255	Parks, Reserves, Sport and Recreation Areas											
256	Active Recreation Minor Improvement	0	453	286	292	299	303	308	826	843	860	0
257	Bay & Basin Recreation Hub	520	515	12,153	12,153	0	0	0	0	0	0	0
258	Bomaderry - Gardenia Crescent - Playground	150	0	0	0	0	0	0	0	0	0	0
259	Bomaderry - Sampson Crescent - Playground	150	0	0	0	0	0	0	0	0	0	0
260	Boongaree - Construction	7,900	4,000	0	0	0,	0	0	0	0	0	0
261	Callala Sportsground Irrigation & drainage	262	0	0	0	0	0	0	0	0	0	0
262	Car Parking Active (Crown Land) - Central	36	0	0	0	0	0	0	0	0	0	0
263	Car Parking Active (Crown Land) - North	31	0	0	0	0	0	0	0	0	0	0
264	Car Parking Active (Crown Land) - South	24	0	0	0	0	0	0	0	0	0	0
265	Community Facilities Equipment Renewal	44	45	46	47	48	49	51	52	53	54	43
266	Dog Off-leash Areas - Various Areas	70	70	70	70	70	70	70	70	70	70	0
267	Erowal Bay Lions Park Playground Replacement	82	0	0	0	0	0	0	0	0	0	0
268	Finkernagel Oval Irrigation	159	0	0	0	0	0	0	0	0	0	0
269	Floodlight Controller Installations - Lighthouse Oval	70	0	0	0	0	0	0	0	0	0	0
270	Forward Design	41	42	43	44	45	46	46	47	48	49	0
271	Frogs Holla Reserve Upgrade	421	476	0	0	0	0	0	0	0	0	0
272	Implementation of Plans of Management	40	41	42	43	43	44	45	46	47	48	0
273	Irrigation system for Voyager Park Huskisson - Destination Park	0	95	0	0	0	0	0	0	0	0	0
274	Mollymook - Bill Andriske Oval Irrigation	99	0	0	0	0	0	0	0	0	0	0
275	Moss Vale Road South URA Open Space Embelishment - Construct	600	1,082	0	0	0	0	0	0	0	0	0
276	Moss Vale Road South URA Open Space Embelishment - Inv & Des	100	100	0	0	0	0	0	0	0	0	0
277	Narang Rd Tennis Upgrade	0	0	0	0	0	0	0	550	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
278	Northern Shoalhaven Active Rec Precinct / Hub - Invest & Design	0	0	450	800	0	0	0	0	0	0	0
279	Nowra Bridge Playground	0	48	0	0	0	0	0	0	0	0	0
280	Nowra Riverfront Open Space Area - Invest & Design	0	0	600	900	0	0	0	0	0	0	0
281	Nowra showground - Amenities	0	1,200	0	0	0	0	0	0	0	0	0
282	Original Bomaderry Basketball Stadium Construction	900	1,600	1,250	0	0	0	0	0	0	0	0
283	Original Bomaderry Basketball Stadium Redesign	350	0	0	0	0	0	0	0	0	0	0
284	Paringa Park Detailed Design	250	350	0	0	0	0	0	0	0	0	0
285	Park Enhancement Program	0	83	43	44	45	46	46	47	48	49	0
286	Park Road Netball Court Redevelopment - South Nowra	137	5,100	0	0	0	0	0	0	0	0	0
287	Play Equip / Softfall Replace	0	204	208	213	217	221	226	229	234	239	0
288	Playground Replacement	0	845	866	888	910	933	956	980	1,004	1,030	0
289	Precinct Building Equipment Renewal	10	10	10	10	10	0	0	0	0	0	0
290	Precinct Projects (skate parks, bike tracks, pathways)	0	0	56	0	56	0	0	68	0	0	0
291	Restricted Tennis - Milton / Ulladulla	0	0	0	0	0	0	0	0	0	0	0
292	Showground Stimulus - Milton	265	0	0	0	0	0	0	0	0	0	0
293	Showgrounds - Camping Compliance	0	600	0	0	0	0	0	0	0	0	0
294	Southern SCARP - Artie Smith	5,000	2,000	4,000	4,000	0	0	0	0	0	0	0
295	Sports Capital Works Partnership Program - Central	46	47	48	49	50	51	52	53	54	55	0
296	Sports Capital Works Partnership Program - North	82	84	86	87	89	91	93	95	96	99	0
297	Sports Capital Works Partnership Program - South	36	37	38	38	39	40	41	42	42	43	0
298	Sports grounds upgrades	0	1,250	0	261	594	609	624	0	0	0	0
299	St Georges Basin - Blackett Park Playground Replacement	130	0	0	0	0	0	0	0	0	0	0
300	Stronger Country Communities - Various	0	200	200	200	200	200	200	200	200	0	0



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301	Tennis Court Capital -Renewal - Central	33	0	0	0	0	0	0	0	0	0	0
302	Tennis Court Capital -Renewal - North	76	0	0	0	0	0	0	0	0	0	0
303	Tennis Court Capital -Renewal - South	42	0	0	0	0	0	0	0	0	0	0
304	Tennis Minor Program - Central	52	0	54	0	56	0	59	0	61	0	0
305	Thurgate Oval Dog Off- leash Area	50	0	0	0	0	0	0	0	0	0	0
306	Tilbury Reserve Playground Replacement	322	0	0	0	0	0	0	0	0	0	0
307	Titania Park Exercise Circuit & Pathway	200	0	0	0	0	0	0	0	0	0	0
308	Ulladulla Skate Park	1,350	1,000	0	0	0	0	0	0	0	0	0
309	Ulladulla Sporting Complex Floodlight Upgrade	150	0	0	0	0	0	0	0	0	0	0
310	Ulladulla Sports Park Masterplan - Construction	0	200	0	0	0	0	0	0	0	0	0
311	Ulladulla Tennis Lighting Upgrade	200	0	0	0	0	0	0	0	0	0	0
312	West Ulladulla Sports Complex	350	0	0	0	0	0	0	0	0	0	0
313	Yulunga Reserve Sportsfield drainage	76	0	0	0	0	0	0	0	0	0	0
314	Regulatory Services	174	55	56	57	59	130	61	62	63	64	0
315	Development, Building and Compliance											
316	Development Services Equipment	147	28	28	29	29	30	31	31	32	32	0
317	Environmental Regulation											
318	Environment Boat	0	0	0	0	0	70	0	0	0	0	0
319	Environmental Services Capital	27	28	28	29	29	30	31	31	32	32	0
320	Roads and Transport	45,345	75,747	73,935	50,383	50,061	48,443	34,948	23,892	34,655	63,892	47,529
321	Car Parking											
322	Berry Town Centre Car Parking	0	4,005	4,005	0	0	0	0	0	0	0	0
323	Kangaroo Valley - Moss Vale Rd - Construction - Car Parking	0	0	0	0	0	0	171	0	0	0	0
324	Nowra - Berry/Worrigee Street - Multistorey Car Park - Investigate and Design	500	2,000	11,500	0	0	5,000	5,000	0	0	0	0
325	Nowra - Marriott Park - Construction - Car Parking	0	800	1,900	1,250	850	0	0	0	0	0	0
326	Nowra - Marriott Park - Investigation & Design - Car Parking	200	600	250	150	0	0	0	0	0	0	0
327	Nowra CBD - All Day Car Parking	300	0	0	0	0	0	0	0	0	0	24,161



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328	Sanctuary Point - Car Parking	714	0	0	0	0	0	0	0	0	0	0
329	Sussex Inlet - Car Parking	442	0	0	0	0	0	0	0	0	0	0
330	Sussex Inlet - Sussex Rd - Boat ramp car park renewal	40	0	0	0	0	0	0	0	0	0	0
331	Pedestrian Facilities											
332	Bawley Point - Murramurang Rd - Construct - Shared User Path (D&C)	300	1,800	0	0	0	0	0	0	0	0	0
333	Berry - Cemetery/Gables Estate to Thomas CI - Stage 3 - Construct - Path	0	0	0	25	0	0	0	0	0	0	0
334	Berry - Ford St to Cemetery or Gables Estate - Stage 2 - Construct - Path	0	0	0	25	0	0	0	0	0	0	0
335	Berry - Kentia Cres to Bundewallah Rd - Stage 5 - Construct - Path	0	0	0	45	0	0	0	0	0	0	0
336	Berry - Thomas Close to Kentia Cres - Stage 4 - Construct - Path	0	0	0	40	0	0	0	0	0	0	0
337	Bomaderry - Barwon St - Construct - Footpath	0	0	31	0	0	0	0	0	0	0	0
338	Bomaderry - Bunberra St - Construct - Footpath	0	0	0	27	0	0	0	0	0	0	0
339	Bomaderry - Cambewarra Rd - Construct - Footpath	0	67	0	0	0	0	0	0	0	0	0
340	Bomaderry - Coomea St - Construct - Footpath	0	28	0	0	0	0	0	0	0	0	0
341	Bomaderry - Footpath Construction	0	0	0	0	0	0	0	0	168	168	0
342	Bomaderry - Meroo Rd - Design - Shared User Path Bridge	0	0	0	0	40	0	0	0	0	0	0
343	Bomaderry - Meroo Rd (adj to no. 10) - Replace - Path	0	10	0	0	0	0	0	0	0	0	0
344	Bomaderry - Princes Hwy - Construct - Path	0	10	0	0	0	0	0	0	0	0	0
345	Bomaderry - West Birriley St - Construct - Footpath	0	32	0	0	0	0	0	0	0	0	0
346	Callala Bay - Emmett St (adj to shops) - Replace - Bus Shelter	0	0	0	20	0	0	0	0	0	0	0
347	Callala Beach - Boardwalk/ Pathway - Design	50	0	0	0	0	0	0	0	0	0	0
348	Callala Beach - Quay Rd - Shared User Path (SUP) - Stage 1	0	0	0	0	0	0	0	0	0	900	0
349	Callala Beach - Quay Rd - Shared User Path (SUP) - Stage 2	0	0	0	0	0	0	0	0	0	900	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
350	Cambewarra - Main Rd - Footpath Extension	40	0	0	0	0	0	0	0	0	0	0
351	Central District - location TBC - Bus Shelter Replace	0	0	0	0	0	0	20	20	20	0	0
352	CPTIGS Accessible PT	0	50	50	50	50	50	50	50	50	51	0
353	CPTIGS Accessible PT 2019-21 - Bus Infrastructure (Construct)	120	135	0	0	0	0	0	0	0	0	0
354	Culburra Beach - Farrant Av - Footpath	0	0	0	0	0	0	0	0	0	60	0
355	Culburra Beach - Shared User Path (SUP) - Stage 1	0	0	0	0	0	400	0	0	0	0	0
356	Culburra Beach - Shared User Path (SUP) - Stage 2	0	0	0	0	0	0	900	0	0	0	0
357	Culburra Beach - Shared User Path (SUP) - Stage 3	0	0	0	0	0	0	0	0	900	0	0
358	Culburra Beach - Shared User Path (SUP) - Stage 4	0	0	0	0	0.	0	0	0	0	900	0
359	Culburra Rd, (West Fred Evans Ln)-Bus Shelter Replace	0	0	0	20	0	0	0	0	0	0	0
360	Currarong - Walton Way - Design & Construct - Path	0	0	0	0	0	0	4	76	0	0	0
361	Currarong - Walton Way (Currarong Rd to Piscator Av) - Design - Footpath	0	0	0	0	0	0	0	0	80	0	0
362	Currarong - Yalwal St (West of Jervis St) - Replace - Bus Shelter	0	0	0	0	0	20	0	0	0	0	0
363	Dolphin Point Road footpath	10	100	0	0	0	0	0	0	0	0	0
364	Elizabeth Dr, VINCENTIA (Jervis/Frederick/ Sutton St) - Footpath	0	165	197	0	0	0	0	0	0	0	0
365	Erowal Bay - Bridge - Design - Shared User Path	0	0	0	40	0	0	0	0	0	0	0
366	Footpath replacement - location to be confirmed	0	50	50	50	50	50	50	50	50	51	0
367	Greenwell Point - Greens Rd - Design & Construct - Footpath	0	11	209	0	0	0	0	0	0	0	0
368	Greenwell Point - Greens Rd - Footpath	0	0	220	0	0	0	0	0	0	0	0
369	Greenwell Point - Greenwell Point Rd - Berrellan St to Pyree St - Footpath	0	25	0	0	0	0	0	0	0	0	0
370	Greenwell Point - Greenwell Pt Rd (opp West St) - Replace - Bus Shelter	0	20	0	0	0	0	0	0	0	0	0
371	Greenwell Point - South St - Construct - Footpath	0	0	0	0	0	0	0	0	0	120	0
372	Greenwell Point Road, Greenwell Point	0	1	24	0	0	0	0	0	0	0	0



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373	Greenwell Pt Rd, (Opp Tarraga St) - Bus Shelter Replace	0	20	0	0	0	0	0	0	0	0	0
374	Huskisson - Hawke St b/n Bowen St & Keppel St - construct - Path	0	0	0	0	0	0	0	0	87	0	0
375	Kangaroo Valley - Moss Vale Rd - Design - Shared User Path Bridge	0	40	0	0	0	0	0	0	0	0	0
376	Kangaroo Valley Rd - Design - Footpath bridge	0	0	0	0	0	40	0	0	0	0	0
377	Kerb Ramps - Various (Construct)	20	20	20	20	20	20	20	20	20	20	0
378	Kings Point - Kings Point Dr - Construct - Shared User Path	0	0	0	0	0	0	0	900	0	0	0
379	Lake Conjola - Lakje Conjola Entrance Rd - Design - Shared User Path Bridge	0	40	0	0	0	0	0	0	0	0	0
380	Lake Tabourie SUP - Lake Tabourie - Construct - Shared User Path (Holiday Haven Access)	0	0	0	900	0	0	0	0	0	0	0
381	Mayfield - Greenwell Point Rd Pyree Lane - Int - Shoulder (Cycling Treatment) - D&C	300	0	0	0	0	0	0	0	0	0	0
382	Meroo - Meroo St - Construct - Path	0	2	43	0	0	0	0	0	0	0	0
383	Milton - Croobyar Rd - Construct - Shared User Path	0	0	0	0	0	0	0	0	0	900	0
384	Milton - Matron Porter Dr / Bishop Dr - Shared User Path (Construct)	300	350	0	0	0	0	0	0	0	0	0
385	Milton - Princes Hwy - Construct - Path	0	97	0	0	0	0	0	0	0	0	0
386	Mollymook - Garside Rd- Donlan Rd - Shared User Path	0	0	0	0	0	0	0	0	0	900	0
387	Mollymook - Ocean St - Design & Construct - Path	0	0	0	0	0	0	2	47	0	0	0
388	Myola - Catherine St East End BBRF Path & Parking (Conctruct)	433	0	0	0	0	0	0	0	0	0	0
389	North Nowra - Illaroo Rd - Construct - Shared User Path	0	0	0	0	0	0	0	0	0	900	0
390	Northern District Bus Stop Upgrade (disability access compliance)	0	30	30	30	30	0	0	0	0	0	0
391	Nowra - Berry St (Osborne St to Douglas St) - Construct - Footpath	0	0	0	0	0	0	0	0	0	115	0



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392	Nowra - Berry St/Worrigee St - Int upgrade Traffic Lights (Design)	60	540	0	0	0	0	0	0	0	0	0
393	Nowra - Colyer Ave - Construct - Footpath	0	0	0	0	0	0	0	0	0	130	0
394	Nowra - Greenwell Pt Rd (opp Tarraba Cr) - Replace - Bus Shelter	0	0	0	0	20	0	0	0	0	0	0
395	Nowra - Kalandar St - Shared User Path - Hwy to Kinghorne St (Construct)	100	0	0	0	0	0	0	0	0	0	0
396	Nowra - Moresby St - Construct - Path	0	17	0	0	0	0	0	0	0	0	0
397	Nowra - Terara Rd & Ferry Ln - Construct - Shared User Path (Construct)	545	250	0	0	0	0	0	0	0	0	0
398	Nowra - West St - Construct - Footpath	0	0	0	0	0	0	0	0	70	230	0
399	Nowra Hill - BTU Rd - Replace - Bus Shelter	0	20	0	0	0	0	0	0	0	0	0
400	Nowra Hill - Cabbage Tree Ln - Replace - Bus Shelter	0	20	0	0	0	0	0	0	0	0	0
401	Old Erowal Bay - Caulfield Pde - Construct Missing Link - Asphalt Path (Construct)	6	0	0	0	0	0	0	0	0	0	0
402	Orient Point - Orsova Pde - Construct - Footpath	0	0	0	0	0	0	0	0	0	90	0
403	Pedestrian Facilities - Renewal	0	62	63	64	66	67	68	70	71	72	0
404	Sanctuary Point - Loralyn Av/Walmer Av - Construct - Shared User Path	0	450	450	0	0	0	0	0	0	0	0
405	Sanctuary Point - Wullun CI - Construct Path Link	16	0	0	0	0	0	0	0	0	0	0
406	Sanctuary Point - Wullun Cl - Path Link (Construct)	0	135	0	0	0	0	0	0	0	0	0
407	Sassafras - Braidwood Rd - Tree Planting	0	16	0	0	0	0	0	0	0	0	0
408	Shared User Path/Bridges - Various	0	40	40	40	40	40	40	40	40	41	0
409	Shoalhaven Heads - Renown Ave - Construct - Footpath	0	0	0	0	0	0	0	0	0	25	0
410	Shoalhaven Heads - River Rd - Construct - Shared User Path	0	0	0	0	0	500	0	0	0	0	0
411	Shoalhaven Heads - Scott St and Staples St - Construct - Footpath	0	0	0	0	41	0	0	0	0	0	0
412	South Nowra - Browns Rd - Construct - Pathway	0	0	0	0	0	0	2	38	0	0	0
413	South Nowra - Browns Rd - Princes Hwy to Mumbulla St - Construct - Footpath	0	0	0	0	0	0	0	0	40	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
414	South Nowra - Evergreen PI to Elian Cr - Construct - Footpath	0	15	0	0	0	0	0	0	0	0	0
415	South Nowra - Flinders Rd (Nowra Creek) - Design - Shared User Path	0	0	40	0	0	0	0	0	0	0	0
416	South Nowra - Isa Rd - Shared User Path - Old Southern Rd to Basil St & Golden Ash Cl to Worrigee Rd (D&C)	300	0	0	0	0	0	0	0	0	0	0
417	South Nowra - Quinns Ln - Construct - Shared User Path	0	0	0	0	0	0	0	0	0	900	0
418	Sussex Inlet - Neilson Rd - Design & Construct - Path	0	0	0	0	0	0	2	29	0	0	0
419	Sussex Inlet - Sussex and Iverisons Rds - Design & Construct - Path	0	0	0	3	48	0	0	0	0	0	0
420	Sussex Inlet - Sussex Rd - Design & Construct - Path	0	0	0	0	4	78	0	0	0	0	0
421	Sussex Inlet - The Springs Raod Shared User Path Bridge (D&C)	200	4,000	0	0	0	0	0	0	0	0	0
422	Tomerong - Pine Forest Rd - Design & Construct - Path	0	0	0	1.	17	0	0	0	0	0	0
423	Ulladulla - Maisie William Dr - Construct - Shared User Path	0	90	0	0	0	0	0	0	0	0	0
424	Ulladulla - Millards Creek Princes Hwy - Shared User Path Bridge Project (D&C)	200	4,600	0	0	0	0	0	0	0	0	0
425	Ulladulla - South Street - Construct - Shared User Path	0	0	0	0	0	0	0	0	0	900	0
426	Ulladulla - St Vincent St - High School Safety Improvement (D&C)	250	1,500	0	0	0	0	0	0	0	0	0
427	Vincentia – Elizabeth Dr to Blenheim-Frederick-Round The Bay	50	0	0	0	900	0	0	0	0	0	0
428	Vincentia - Frederick St - Construct - Bitumen Pathway	0	9	0	0	0	0	0	0	0	0	0
429	Vincentia - Jervis St to Blenheim Beach (White Sands Walk) - Design - Boardwalk	0	36	0	0	0	0	0	0	0	0	0
430	Vincentia – Minerva Av – Path & Refuge	0	174	128	0	0	0	0	0	0	0	0
431	Vincentia - Minerva St - Construct - Stage 1 - Path	0	0	0	6	114	0	0	0	0	0	0
432	Vincentia - Murray St to golf club - Stage 3 - Design & Construct - Path	0	0	0	0	0	3	48	0	0	0	0



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433	Vincentia - Saumarez to Murray St - Stage 2 - Construct - Path	0	0	0	0	6	105	0	0	0	0	0
434	Vincentia safety improvements	150	0	0	0	0	0	0	0	0	0	0
435	West Nowra - Filter Rd (opp Cavanagh Ln) - Replace - Bus Shelter	0	0	20	0	0	0	0	0	0	0	0
436	West Nowra - Yalwal Rd - Albatross Rd to Filter Rd - Construct - Path	0	100	500	0	0	0	0	0	0	0	0
437	West Nowra - Yalwal Rd - Construct - Shared User Path	0	0	900	0	0	0	0	0	0	0	0
438	Woollamia - Frank Lewis Way - Bitumen Shared User Path to Boat Ramp	0	40	0	0	0	0	0	0	0	0	0
439	Woollamia - Woollamia Rd - extend Shared User Path	0	0	0	0	0	0	0	0	0	900	0
440	Worrigee - Old Southern Rd (Isa Rd to Browns Rd) - Path	0	0	0	0	0	0	0	0	0	900	0
441	Worrigee - Old Southern Rd (Isa Rd to Greenwell Point Rd) - Stage 1 - Path	0	0	0	0	0	0	0	0	0	900	0
442	Worrigee - Old Southern Rd (Isa Rd to Greenwell Point Rd) - Stage 2 - Path	0	0	0	0	0	0	0	0	0	900	0
443	Worrigee - Sophia Rd to St James Cres - Footpath	0	15	0	0	0	0	0	0	0	0	0
444	Worrigee - Worrigee Rd (North of Bennett Pl) - Replace - Bus Shelter	0	0	20	0	0	0	0	0	0	0	0
445	Roads											
446	Albany Ln	0	0	0	0	8	150	0	0	0	0	0
447	Albatross St	0	0	0	0	0	19	382	0	0	0	0
448	Albert St	0	0	17	333	0	0	0	0	0	0	0
449	Alberta Cl Cunjurong Point	0	0	0	0	0	0	18	0	0	0	0
450	Ambassador North Nowra	0	10	0	0	0	0	0	0	0	0	0
451	Anson St and Cammaray Dr, Sanctuary Pt	0	158	0	0	0	0	0	0	0	0	0
452	Asquith North Nowra	0	4	0	0	0	0	0	0	0	0	0
453	Bainbridge Nowra	0	0	0	0	0	30	0	0	0	0	0
454	Bangalee - Bingara Lane - Sacrificial Seal	42	0	0	0	0	0	0	0	0	0	0
455	Bangalee - Koloona Rd- Bridge – Replacement (Construct)	850	0	0	0	0	0	0	0	0	0	0
456	Basin View - Mathie St - D&C - Pavement Rehabilitation (Ch.110- 230)	15	150	0	0	0	0	0	0	0	0	0



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457	Bawley Point - Murramarang Road (CH0.320-1.360) – Rehabilitation (Construct)	1,500	0	0	0	0	0	0	0	0	0	0
458	Beach Rd	0	0	0	0	0	20	400	0	0	0	0
459	Bells Lane - Meroo Meadow	0	50	0	300	0	0	0	0	0	0	0
460	Bendalong Rd	0	0	0	18	350	0	0	0	0	0	0
461	Berry - Tannery & Beach Rd - Road & Bridge Contribution Plan Project (Quarry Works)	288	0	0	0	0	0	0	0	0	0	0
462	Berry - Woodhill Mountain Road - Road rehabilitation – Various (Construct)	500	0	37	741	0	0	0	0	0	0	0
463	Boag St	0	0	0	0	7	142	0	0	0	0	0
464	Boat Ramp Access Rd, Wharf Rd, Berry – Sealing	0	20	0	0	0	0	0	0	0	0	0
465	Bolong Rd - Road rehabilitation – Site unallocated (D&C)	19	386	0	0	0	0	0	0	0	0	0
466	Bolong Rd bridge - Concrete repairs, deck repairs, joints	0	0	0	0	0	0	0	100	0	0	0
467	Bomaderry - Meroo Rd - Road Rehabilitation (D&C)	1,100	0	0	0	0	0	0	0	0	0	0
468	Bomaderry - Moss Vale Road South URA land acquisitions	850	0	0	0	0	0	0	0	0	0	0
469	Bomaderry - Moss Vale Road URA Road Construction	1,000	3,474	0	0	0	0	0	0	0	0	0
470	Bombora Cres Mollymook Beach	0	0	0	0	34	0	0	0	0	0	0
471	Bowness Cl Conjola Park	0	0	42	0	0	0	0	0	0	0	0
472	Boxsells Lane Meroo Meadow	0	0	0	0	0	55	0	550	0	0	0
473	Bridge Creek, The River Rd Moogood Rd	0	0	0	0	0	0	0	0	60	550	0
474	Brogers Creek Road, Brogers Creek - Bridge over Millers Creek	0	0	0	0	0	0	0	0	100	1,350	0
475	BTU Rd	0	0	0	30	597	0	0	0	0	0	0
476	Budgong – Budgong Rd / Mt Scanzi Rd – progressive seal (Design and staging plan)	150	0	0	0	0	0	0	0	0	0	0
477	Bunberra Bomaderry	0	13	0	0	0	0	0	0	0	0	0
478	Bundewallah Bridge – Replacement (Construct)	600	0	0	0	0	0	0	0	0	0	0
479	Bunkers Hill culvert refurb	0	0	0	0	0	0	0	0	50	0	0
480	Bunkers Hill Road, Barrengarry - Bridge over Millers Creek	0	0	0	0	0	0	0	100	1,400	0	0



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481	Burrier - Yalwal Road	20	307	35	701	0	0	0	0	0	0	0
482	Burrill Lake - Lake View Dr	0	30	350	0	0	0	0	0	0	0	0
483	Burrill St-Refurb-Concrete repair, abutments, rock armouring	0	0	0	0	0	0	150	0	0	0	0
484	Bushland Ave Mollymook Beach	0	0	0	0	0	0	16	0	0	0	0
485	Callala Bay - Callala Bay Rd former DCP41	150	1,336	0	0	0	0	0	0	0	0	0
486	Callala Bay - Gowlland	0	12	0	0	0	0	0	0	0	0	0
487	"Callala Beach - Callala Beach Rd – Road Rehabilitation & Culvert replacement (D&C)"	450	100	0	0	0	0	0	0	0	0	0
488	Callala Beach - Silkwood Walk Path - Lighting	0	0	0	0	0	0	0	0	0	50	0
489	Cambewarra - Main Rd	400	0	0	0	0	0	0	0	0	0	0
490	Cambewarra - Tannery Rd – Bridge Replacement (Construct)	400	0	0	0	0	0	0	0	0	0	0
491	Cambewarra - Tourist Rd - Road rehabilitation - Various (Construct)	484	500	0	0	0	0	36	724	0	0	0
492	Carroll Ave Mollymook Beach	0	0	0	0	0	0	16	0	0	0	0
493	Castle Glen North Nowra	0	10	0	0	0	0	0	0	0	0	0
494	Clissold St Mollymook	0	0	0	0	68	0	0	0	0	0	0
495	Comerong Island Rd	700	0	0	0	0	0	0	0	0	0	0
496	Concrete culvert (bridge sized structures) replacement – Various (Construct)	75	80	85	90	95	100	125	150	175	179	1,025
497	"Conjola Park - Windemere Dr – K&G Replacement"	17	0	24	0	0	0	0	0	0	0	0
498	Coolumburra - Braidwood Rd - Construct - Pavement Rehab (Ch.53930-54270)	0	378	0	0	0	0	0	0	0	0	0
499	Coolumburra -Braidwood Rd- Stabilised Patch (Ch.52200-52320)	0	300	0	0	0	0	0	0	0	0	0
500	Coonemia Rd	2,376	0	0	0	0	0	0	0	0	0	0
501	Crescent St Ulladulla	0	0	0	0	14	0	0	0	0	0	0
502	Croobyar Rd - Croobyar Creek - Rep Pettys Bridge - Des&Const	1,000	0	0	0	0	0	0	0	0	0	0
503	Culburra - Culburra Beach CBD resurfacing (Construct)	150	162	0	0	0	0	0	0	0	0	0
504	Culburra - Culburra Rd - Surface (CH 7.711 to CH 8.413) (Construct)	448	692	0	0	0	0	0	0	0	0	0



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505	Culburra Beach - 56 Addison Rd - Construct - Road Upgrade	0	0	0	0	0	0	0	0	0	250	0
506	Culburra Beach - 61- 73 The Marina (Access Rd) - Construct - Road Construction	0	0	0	0	0	0	0	0	0	800	0
507	Culburra Beach - Orient Point Road - Rehabilitation (D&C)	500	0	0	0	0	0	0	0	0	0	0
508	Culburra Rd (R2R) - (CH 0.760 to 1.13km)	250	0	0	0	0	0	0	0	0	0	0
509	Culverts - Steel arch refurbishment - Various locations (Construct)	60	30	30	30	0	0	0	0	0	0	0
510	Cunjurong Point – No. 10 Quebec St - K&G Repair	19	0	0	0	0	0	0	0	0	0	0
511	Currarong - Lamond St - Construct - Road Rehabilitation	0	0	0	0	0	0	0	0	0	300	0
512	Currarong Rd	0	963	1,713	0	0	0	0	0	0	0	0
513	Currarong Rd (LRRP)	0	0	0	0	20	390	0	0	0	0	0
514	Devlin North Nowra	0	8	0	0	0	0	0	0	0	0	0
515	Donlan Rd Mollymook Beach	0	0	0	0.	16	0	23	0	0	0	0
516	Dr Narrawallee - Leo	0	0	0	0	0	0	48	0	0	0	0
517	Elder Nowra	0	0	0	0	0	12	0	0	0	0	0
518	Emmett Street	0	614	0	0	0	0	0	0	0	0	0
519	Emu Ave and Flamingo St, Sanctuary Pt	0	0	459	0	0	0	0	0	0	0	0
520	Ernest Nowra	0	0	0	0	0	1	0	0	0	0	0
521	Falls Creek - Jervis Bay Rd (Ch.5980-6005) - Construct - Asphalt	0	34	0	0	0	0	0	0	0	0	0
522	Far North Collector Road (D&C)	1,200	5,100	0	0	0	0	0	0	0	0	0
523	Fishermans Paradise - Wattle St / Fishermans Paradise Rd intersection	0	15	80	0	0	0	0	0	0	0	0
524	Fuchsia Bomaderry	0	12	0	0	0	0	0	0	0	0	0
525	George St (Sth)	0	6	115	0	0	0	0	0	0	0	0
526	Gleneagle North Nowra	0	0	0	12	0	0	0	0	0	0	0
527	Golf Ave	0	0	0	0	8	153	0	0	0	0	0
528	Graydons Pointer Rd	0	5	98	0	0	0	0	0	0	0	0
529	Green St Ulladulla	0	0	24	0	0	0	0	0	0	0	0
530	Greenwell Point - Bailey	0	28	0	0	0	0	0	0	0	0	0
531	Hart Rd Bitumen Upgrade, Falls Creek	0	0	0	304	0	0	0	0	0	0	203
532	Henry's Bridge - Main Rd Cambewarra – Replacement (Construct)	500	0	0	0	0	0	0	0	0	0	0
533	Hewlett North Nowra	0	0	0	2	0	0	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
534	Hunter Callala Bay	0	10	0	0	0	0	0	0	0	0	0
535	Huntingdale Dr	0	0	0	18	350	0	0	0	0	0	0
536	Huskisson - Owen/Sydney St Roundabout (Construct)	300	500	0	0	0	0	0	0	0	0	0
537	Hyam's Beach Long Term Traffic Management (Construct)	310	0	0	0	0	0	0	0	0	0	0
538	Iverison Rd Sussex Inlet	0	0	21	27	0	0	0	0	0	0	0
539	Jervis Bay Rd/Season Good Road Intersection	0	0	425	375	0	0	0	0	0	0	0
540	Journal Nowra	0	0	0	0	0	3	0	0	0	0	0
541	Junction St - Replacement - Shade Sails	0	0	0	0	0	0	0	0	0	55	0
542	Kalandar Nowra	0	0	0	0	0	12	0	0	0	0	0
543	Kangaroo Valley - Mt Scanzi Rd - Seal	52	0	0	0	0	0	0	0	0	0	0
544	Kangaroo Valley Rd	0	0	46	955	896	767	0	0	0	0	0
545	Kerb & Guttering - Contribution To Ratepayers Advance	16	17	17	17	17	18	18	19	19	19	0
546	Kerb and gutter renewals	0	500	500	500	0	0	0	0	0	0	0
547	Kurrawa Dr Kioloa	0	0	39	0	0	0	0	0	0	0	0
548	Kywong Ave Bawley Point	0	0	20	0	0	0	0	0	0	0	0
549	Lake Conjola - Entrance Rd – Local Road Repair Program (Construct)	775	100	0	0	14	276	0	0	0	0	0
550	Lake Conjola Entrance Rd	0	568	0	0	0	0	0	0	0	0	0
551	Lake Tabourie - Centre St - Footpath from bridge to corner of Oak Ave	0	6	40	0	0	0	0	0	0	0	0
552	Lakehaven Dr	0	0	20	397	0	0	0	0	0	0	0
553	Land Acquisition	0	80	81	83	84	86	88	90	91	93	0
554	Leatham Nowra	0	0	0	0	0	28	0	0	0	0	0
555	Linden Way Mollymook Beach	0	0	0	0	0	0	9	0	0	0	0
556	Little Forest - Cedar Hills Road, Little Forest Creek - Design - Causeway	0	50	0	0	0	0	0	0	0	0	0
557	Local Road Repair Program	0	1,500	3,500	3,500	4,664	7,200	7,678	10,161	10,364	10,571	0
558	Local Road Resurface	0	611	836	912	689	718	898	630	643	656	0
559	Lyndhurst Bomaderry	0	24	0	0	0	0	0	0	0	0	0
560	Main Rd Bridge	0	0	0	0	0	30	600	0	0	0	0
561	Manning Ave	0	0	15	300	0	0	0	0	0	0	0
562	Manyana - The Bounty - Road widening & K&G	10	250	0	0	0	0	0	0	0	0	0
563	Matron Porter Dve (Princes Hwy to Leo Dve, Mollymook)	0	0	0	851	2,695	0	0	0	0	0	0
564	McArthur Dr/Jervis Bay Rd, Falls Creeks - Intersec Upgr Des	30	0	0	0	0	0	0	0	0	0	0



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565	McDonald Nowra	0	0	0	0	0	16	0	0	0	0	0
566	McKay Nowra	0	0	0	0	0	95	0	13	0	0	0
567	McKenzie Nowra	0	0	0	0	0	0	0	18	0	0	0
568	Meroo Rd	0	0	0	0	0	26	511	0	0	0	0
569	Mill & fill cul-de-sacs:Basin View;Vincentia;Huski;Sanct Pt	0	54	0	0	0	0	0	0	0	0	0
570	Milton - Corks Ln - Link Rd & Associated works	35	30	0	0	0	0	0	0	0	0	3,140
571	Milton -Croobyar Rd – Road Rehabilitation and Widening (D&C)	746	0	0	0	11	218	28	560	0	0	0
572	Mitchell Rd	0	0	0	0	11	218	0	0	0	0	0
573	Mollymook – No. 20 Seaview St – K&G Repair	24	0	0	0	0	0	0	0	0	0	0
574	Mollymook - No. 62 Pengana Cres - K&G Repair	10	0	0	0	13	0	0	0	0	0	0
575	Mollymook - Ocean St - K&G - Footpath - Car Park - #45 (Design)	15	285	0	0	0	0	0	0	0	0	0
576	Mollymook Beach - Lockhart Ave (Construct	6	0	0	0	0	0	0	0	0	0	0
577	Morton - Monkey Mtn Rd - Bitumen Seal - (Ch4.4km to Ch5.4km)	10	350	0	0.	0	0	0	0	0	0	0
578	Morton - Woodburn Rd - Clyde Ridge Rd to Brooman Rd - Bitumen Seal (Construct)	244	576	0	0	0	0	0	0	0	0	0
579	Murrays Rd (Conjola)	0	8	155	0	0	0	0	0	0	0	0
580	Murrays Rd Conjola	0	0	0	0	0	0	0	55	1,000	0	0
581	Myrtle St	0	0	0	0	15	309	25	500	0	0	0
582	Narrawallee – No. 20 Surfers Ave – K&G Repair	26	0	0	0	0	0	0	0	157	0	0
583	Newhaven Gap Rd, Tinajara - Investigations	0	10	0	0	0	0	0	0	0	0	0
584	North Nowra - Booragal	0	12	0	0	0	0	0	0	0	0	0
585	North Nowra - Yurunga	0	12	0	0	0	0	0	0	0	0	0
586	North Nowra Link Rd - Bridge & Traffic Facilities	0	0	5,828	5,828	5,828	0	0	0	0	0	0
587	Northern Section Currambene St	0	0	0	0	0	0	0	0	1,869	0	0
588	Nowra - 2 North St - Renewal - Tree Surrounds	0	0	0	0	0	0	0	0	0	9	0
589	Nowra - 60-64 Junction St - Renewal - Footpath	0	0	0	0	0	0	0	0	0	90	0
590	Nowra - 82 Worrigee St - Renewal - Footpath	0	0	0	0	0	0	0	0	0	260	0
591	Nowra - 86 Bridge Rd - Renewal - Footpath	0	0	0	0	0	0	0	0	0	400	0
592	Nowra - Allison	0	0	0	12	0	0	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31	Unfunded \$,000
593	Nowra - Berry St / Junction St - Renewal - Footpath	0	0	0	0	0	0	0	0	0	710	0
594	Nowra - Cnr North St & Berry St - Renewal - Footpath	0	0	0	0	0	0	0	0	0	480	0
595	Nowra - Jelly Bean Park (Egans Ln) - Renewal - Fairy Lights	0	0	0	0	0	0	0	0	0	40	0
596	Nowra - Junction St - Nowra Ln to Princes Hwy - Renewal - Footpath	0	0	0	0	0	0	0	0	0	320	0
597	Nowra - Junction St - Renewal - Fairy Lights	0	0	0	0	0	0	0	0	0	95	0
598	Nowra - Kalandar St East (Design)	28	515	0	0	0	0	0	0	0	0	0
599	Nowra - Kinghorne St - Renewal - Tree Surrounds	0	0	0	0	0	0	0	0	0	9	0
600	Nowra - Kinghorne St - Smiths Ln to Worrigee St - East side - Renewal - Footpath	0	0	0	0	0	0	0	0	0	650	0
601	Nowra - Kinghorne St - Worrigee St to Plunkett St - East side - Renewal - Footpa	0	0	0	0	0	0	0	0	0	600	0
602	Nowra - Kinghorne St - Worrigee St to Plunkett St - West side - Renewal - Footpa	0	0	0	0	0	0	0	0	0	600	0
603	Nowra - Maclean	0	0	0	36	0	0	0	0	0	0	0
604	Nowra - Moss Street – Rehabilitation (D&C)	76	535	687	0	0	0	0	0	0	0	0
605	Nowra - North St - Berry St to Graham St - North side - Renewal - Footpath	0	0	0	0	0	0	0	0	0	630	0
606	Nowra - North St - Berry St to Kinghorne St - South side - Renewal - Footpath	0	0	0	0	0	0	0	0	0	1,250	0
607	Nowra - North St - Berry St to Osborne St - South side - Renewal - Footpath	0	0	0	0	0	0	0	0	0	560	0
608	Nowra - North St - O'Keeffe Av to Princes Hwy - North side - Renewal - Footpath	0	0	0	0	0	0	0	0	0	660	0
609	Nowra - North St - O'Keeffe Av to Princes Hwy - South side - Renewal - Footpath	0	0	0	0	0	0	0	0	0	660	0
610	Nowra - Osborne	0	0	0	4	0	0	0	0	0	0	0
611	Nowra - Schofields Ln - Renewal - Footpath	0	0	0	0	0	0	0	0	0	660	0
612	Nowra - Shoalhaven	0	0	0	12	0	0	0	0	0	0	0
613	Nowra - West	0	0	0	21	0	0	0	0	0	0	0
614	Nowra - Worrigee St - Berry St to Kinghorne St - North side - Renewal - Footpath	0	0	0	0	0	0	0	0	0	1,135	0



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615	Nowra - Worrigee St - Lawrence Av to Berry St - South side - Renewal - Footpath	0	0	0	0	0	0	0	0	0	600	0
616	Nowra - Young	0	0	0	12	0	0	0	0	0	0	0
617	Nowra CBD - Bin Surrounds	0	0	0	0	0	0	0	0	0	16	0
618	Nowra CBD - Streetscape - Painting	0	0	0	0	0	0	0	0	0	120	0
619	Nowra- Depot Farm - Jetty	0	50	0	0	0	0	0	0	0	0	0
620	Nowra Eastern Bypass (Sub-Arterial Extension)	0	0	0	0	0	0	0	1,000	10,000	19,000	19,000
621	Nowra Eastern Bypass (Sub-Arterial)	0	0	10,000	15,000	15,000	10,000	3,000	0	0	0	0
622	Nowra Hill - BTU Rd	660	0	0	0	0	0	0	0	0	0	0
623	Nowra Nowra	0	0	0	0	0	0	0	12	0	0	0
624	Old Southern Rd	0	12	234	0	0	0	0	0	0	0	0
625	Oliver Nowra	0	0	0	0	0	0	0	3	0	0	0
626	Orient Point Rd	0	0	0	25	500	0	0	0	0	0	0
627	Orontes St	0	8	150	0	0	0	0	0	0	0	0
628	Osborne Nowra	0	0	0	0	0	0	0	16	0	0	0
629	Oxley Cres Mollymook	0	0	0	0	0	0	20	0	0	0	0
630	Oxley Cres Mollymook Beach	0	0	0	0	0	0	21	0	0	0	0
631	Paradise Beach Rd, Sanctuary Pt	0	0	0	281	0	0	0	0	0	0	0
632	Parma Rd	0	350	0	25	500	0	0	0	0	0	0
633	Path renewals	0	250	0	0	0	0	0	0	0	0	0
634	Pettys Bridge - Croobyar	0	50	950	0	0	0	0	0	0	0	0
635	Plateau Place Mollymook Beach	0	0	0	0	0	0	13	0	0	0	0
636	Plunkett Street - East	0	32	593	0	0	0	0	0	0	0	0
637	Prince Edward Ave	0	0	0	0	0	25	500	0	0	0	0
638	Princess St	0	20	400	10	200	0	0	0	0	0	0
639	Quinns/Old Southern Rd Link (Internal Serv Rd)	0	0	0	0	0	6,004	0	0	0	0	0
640	Redeck Gerringong Ck Bridge	0	0	0	0	100	0	0	0	0	0	0
641	Repaint Clinton Park bridge, repair bearings	0	120	0	0	0	0	0	0	0	0	0
642	Repaint Grahams Rd bridge, repair bearings	0	0	150	0	0	0	0	0	0	0	0
643	Repaint Green Valley Rd bridge, repair guardrail	0	0	0	150	0	0	0	0	0	0	0
644	Resheet/Reseal – Basin (Construct)	415	481	580	580	580	580	580	980	1,000	1,100	0
645	Resheet/Reseal - Central – Shoalhaven River to Currambene Ck (Construct)	725	797	950	950	1,100	1,050	1,050	1,000	1,100	1,200	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
646	Resheet/Reseal – Northern (Construct)	557	724	800	800	1,000	1,050	1,000	1,000	1,100	1,200	0
647	Resheet/Reseal – Southern (Construct)	745	817	970	970	970	1,020	970	970	1,000	1,100	0
648	Ringland Ln	0	0	0	0	9	188	0	0	0	0	0
649	Riverbank Remediation - Sopers Rd, Bolong	0	200	0	0	0	0	0	0	0	0	0
650	Riversdale Ave	0	13	266	0	0	0	0	0	0	0	0
651	Road Stabilisation Program	0	0	0	0	3,548	3,661	4,020	0	0	0	0
652	Ryan Nowra	0	0	0	0	0	0	0	46	0	0	0
653	Salisbury Nowra	0	0	0	0	0	0	0	24	0	0	0
654	Sanctuary Point - Frances Ryan Reserve - Laneway - Upgrade	0	220	0	0	0	0	0	0	0	0	0
655	Sanctuary Point - Paradise Beach Rd - Carpark Entry Modifications	0	40	0	0	0	0	0	0	0	0	0
656	Sanctuary Point - The Park Drive (Construct)	275	0	0	0	0	0	0	0	0	0	0
657	Sanctuary Point - Walmer Av - D&C - Pavement Rehab (ch.660-860)	20	200	0	0	0	0	0	0	0	0	0
658	Sanctuary Point -The Park Drive (Larmer Ave To Boronia Ave) – Rehabilitation – (D&C)	496	100	0	0	0	0	0	0	0	0	0
659	Sandy Creek, Yalwal Rd Bridge- refurbishment	0	0	0	0	0	100	0	0	0	0	0
660	Saturn Ave Lake Tabourie	0	0	16	0	0	0	0	0	0	0	0
661	Shoalhaven Heads - Shoalhaven Heads Road – Kerb and Gutter (Construct)	50	350	0	0	0	0	0	0	0	0	0
662	Shoalhaven Heads – Viewing Platforms	0	137	0	0	0	0	0	0	0	0	0
663	Shoebridge Ln Access Rd	0	0	0	13	250	0	0	0	0	0	0
664	South Nowra - Browns Rd (From McDonalds east) - Road Rehabilitation (Construct)	300	0	0	0	0	0	0	0	0	0	0
665	South Nowra - Flinders Rd / Albatross Rd Roundabout - Road Level Adjustments	0	50	0	0	0	0	0	0	0	0	0
666	South Nowra - HYSA (Hillcrest to Yalwal Sub- Arterial) - Investigation	50	50	0	0	0	0	0	0	0	0	0
667	South Ulladulla - St Vincent St Extension to Princes Hwy & Roundabout (Construct)	200	3,802	0	0	0	0	0	0	0	0	0
668	SRV resurfacing	0	1,318	4,304	3,875	2,000	1,500	1,500	0	0	0	0
669	St Georges Basin - Island Point Rd - D&C - Pavement Rehab (ch.1340-1515)	21	191	0	0	0	0	0	0	0	0	0



	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
670	St Vincent St	0	11	219	0	0	0	0	0	0	0	0
671	Station Rd	0	15	300	0	0	0	0	0	0	0	0
672	Strategic Transport Analysis (NBSP Land)	100	103	105	108	110	113	116	119	122	124	0
673	Suncrest Ave	0	13	250	15	301	0	0	0	0	0	0
674	Surface - ALBATROSS RD - ch 0.213 to ch 0.820	0	17	325	0	0	0	0	0	0	0	0
675	Surface - BOLONG RD - ch 0.087 to ch 0.595	0	0	0	0	0	0	41	821	0	0	0
676	Surface - GREENWELL POINT RD - ch 1.967 to ch 2.274	0	20	380	0	0	0	0	0	0	0	0
677	Surface - JERVIS BAY RD - ch 7.287 to ch 7.533	0	0	0	62	1,160	0	0	0	0	0	0
678	Surface - KALANDAR ST (WEST) - ch.0.04 to ch.0.312	0	0	38	717	0	0	0	0	0	0	0
679	Surface - NAVAL COLLEGE RD - ch 6.088 to ch 7.088	0	0	0	0	41	748	0	0	0	0	0
680	Surface - THE WOOL RD (PRINCES-TASMAN)- ch 4.172 to ch 4.783	0	0	0	0	0	41	764	0	0	0	0
681	Sussex Inlet-Jacobs Dr- Pavement Rehab	171	0	0	0	0	25	500	0	0	0	0
682	Sydney / Bowen St - Owen to Hawke St - (Construct)	50	1,246	0	0	0	0	0	0	0	0	0
683	Tallwood Ave	0	0	0	0	0	25	500	0	0	0	0
684	Tannery & Beach Rd, Berry (Upgrade)	0	0	0	0	0	1,619	0	0	0	0	0
685	Tapitallee - Ironbark Road -Design - Waste Vehicle Turnaround	0	38	0	0	0	0	0	0	0	0	0
686	Tapitallee - Riversdale Rd – Road upgrade of unsealed section	450	0	0	0	0	0	0	0	0	0	0
687	The Court Mollymook Beach	0	0	0	0	0	0	6	0	0	0	0
688	The Lake Culburra Beach	0	6	0	0	0	0	0	0	0	0	0
689	The Wool Rd (Princes- Tasman)	0	0	24	474	0	0	0	0	0	0	0
690	The Wool Rd, Vincentia	0	0	0	0	346	0	0	0	0	0	0
691	Timbs St Ulladulla	0	0	0	0	0	0	0	0	48	0	0
692	Tomerong - Suffolk Rd - Construct - Sacrificial Seal (Ch.420-550)	0	23	0	0	0	0	0	0	0	0	0
693	Treetops Cres Mollymook Beach	0	0	0	0	0	0	7	0	0	0	0
694	Turley Bomaderry	0	10	0	0	0	0	0	0	0	0	0
695	Ulladulla - Boree St - Bitumen seal gravel car park - #5 Boree	0	6	60	0	0	0	0	0	0	0	0



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696	Ulladulla - Kings Point Drive (2kms from Princes Highway) (D&C)	1,013	0	0	0	0	0	0	0	0	0	0
697	Ulladulla - Matron Porter Drive (Construct)	300	200	0	0	0	0	0	0	0	0	0
698	Ulladulla – No. 11 Scarlet Gum St - K&G Repair	20	0	0	0	0	0	0	0	0	0	0
699	Ulladulla - Village Drive (Construct)	150	0	0	0	0	0	0	0	0	0	0
700	Ulladulla - Village Drive- Hwy to Timbs Street - Pavement Rehabilitation (Construct)	200	300	0	0	0	0	0	0	0	0	0
701	Ulladulla Depot - Deering St - Emulsion tank renewal	0	60	0	0	0	0	0	0	0	0	0
702	Unsealed Roads Sealing	0	1,000	1,500	1,000	1,000	1,000	1,000	0	0	0	0
703	Upper Kangaroo River Rd	0	549	680	0	0	0	0	0	0	0	0
704	Upper Kangaroo River Rd- Repaint, seal joints, repair abutmen	0	0	0	0	0	0	0	0	120	0	0
705	Vale Kangaroo Valley - Moss	0	11	0	0	0	0	0	0	0	0	0
706	Virgo Pl Narrawallee	0	0	0	0	48	0	0	0	0	0	0
707	Wallace St	0	0	0	0	0	28	550	0	0	0	0
708	Walsh North Nowra	0	0	0	40	0	0	0	0	0	0	0
709	Wandandian - Hancocks Creek Rd - Construct - Pavement (Ch.0-800)	0	17	25	0	0	0	0	0	0	0	0
710	Wandypark Rd	0	15	303	0	0	0	0	0	0	0	0
711	Wason St (Sth)	0	8	156	0	0	0	0	0	0	0	0
712	West Nowra	0	0	0	0	0	0	0	12	0	0	0
713	Wondalga Nowra	0	0	0	0	0	0	0	12	0	0	0
714	Woodstock Rd	0	0	25	493	0	0	0	0	0	0	0
715	Worrigee - Old Southern Road - Browns Rd to Twin Waters South (Construct)	98	700	0	0	0	0	0	0	0	0	0
716	Worrigee - Worrigee Rd	1,660	1,179	1,152	0	0	0	0	0	0	0	0
717	Worrowing Heights - The Wool Rd - Construct - Asphalt (Ch.8760 to 9700)	200	405	0	0	0	0	0	0	0	0	0
718	Yalwal - Yarramunmun Creek – Bridge Replacement (Construct)	980	0	0	0	0	0	0	0	0	0	0
719	Yatte Yattah - Currowar Lane - Low Cost Seal - 350m (Construct)	70	0	0	0	0	0	0	0	0	0	0
720	Young Nowra	0	0	0	0	0	0	0	45	0	0	0
721	Yurunga North Nowra	0	0	0	12	0	0	0	0	0	0	0
722	Stormwater											
723	62 The Park Drive, Sanctuary Point - Stormwater Upgrade	0	26	0	0	0	0	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 5,000	Unfunded \$,000
724	Argyle Street Vincentia - Kerb and Gutter and Stormwater Drainage	0	95	0	0	0	0	0	0	0	0	0
725	Bawley Point - Harrington Cr - Coastal Erosion-rehab (Design)	5	40	0	0	0	0	0	0	0	0	0
726	Bawley Point - Tingira Av - Coastal Erosion rehab - (design)	6	0	60	0	0	0	0	0	0	0	0
727	Bayswater St, Vincentia - Stormwater Upgrade and Boardwalk	0	350	0	0	0	0	0	0	0	0	0
728	Bayswater's Street Vincentia - Stormwater Upgrade (Duncan Street to Woden Street	0	60	0	0	0	0	0	0	0	0	0
729	Berrys Bay Rd, Coolangatta – Drainage Upgrade	0	0	0	70	0	0	0	0	0	0	0
730	Bomaderry - Halstead Place – Drainage Improvement	25	0	0	0	0	0	0	0	0	0	0
731	Bunkers Hill Road, Kangaroo Valley – Drainage Improvement	0	40	0	0	0	0	0	0	0	0	0
732	Callala Bay Sub soil drains	0	0	40	0	0	0	0	0	0	0	0
733	Callala Bay subsoil drains	0	35	0	0	0	0	0	0	0	0	0
734	Cliff & Slope Stabilisation - Berrara	0	0	0	0	15	75	0	0	0	0	0
735	Cliff & Slope Stabilisation - Coastal Zone Mgt Plan Implementation – Various location	150	10	120	0	0	0	0	0	0	0	0
736	Cliff & Slope Stabilisation - Manyana	0	0	0	35	130	0	0	0	0	0	0
737	Cliff & Slope Stabilisation - Mollymook/Narrawallee	0	30	150	0	0	0	0	0	0	0	0
738	Conjola Park - Cameron/ Hayward St - Drainage Improvement	45	40	0	0	0	0	0	0	0	0	0
739	Conjola Park - Hayward St - Drainage - #9 to Sandra St	0	8	54	0	0	0	0	0	0	0	0
740	Conjola Park - Lakeside Dr - K&G - Drainage - #99 to #105 and #100 to #114	0	12	390	0	0	0	0	0	0	0	0
741	Culburra - 42-48 Prince Alfred Ave - D&C Table Drains	0	80	0	0	0	0	0	0	0	0	0
742	Culburra - Canal St - D&C - Water Quality Upgrades	0	8	60	0	0	0	0	0	0	0	0
743	Culburra Bch - Prince Edwards Av (skate prk) - water qual investigation	5	35	0	0	0	0	0	0	0	0	0
744	Culburra Beach - 39 Penguin Head Rd - Design & Construct - Drainage	0	0	0	0	0	0	0	0	0	40	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29	2029-30	2030-31 \$,000	Unfunded \$,000
745	Culburra Beach - Fern Way / Marina Ln - D&C - New Stormwater	0	0	40	0	0	0	0	0	0	0	0
746	Culburra Beach - Greenbank/North/WestCrs - D&C - New Stormwater	0	0	18	125	75	0	0	0	0	0	0
747	Culburra Beach - Marina/ Allerton - D&C - Stormwater	0	0	0	10	90	0	0	0	0	0	0
748	Culburra Beach - Mowbray Rd - Design & Construct - Drainage	0	0	0	0	0	0	0	0	0	80	0
749	Cunjurong Point - Ottawa St - #28 - K&G and Drainage Works	0	20	250	0	0	0	0	0	0	0	0
750	Drainage Investigation - Stormwater Enquires - Misc	0	32	33	33	34	35	35	36	37	38	0
751	Environmental Stormwater Management	82	84	86	87	89	91	93	95	96	98	0
752	Erowal Bay - Mernie St - Stomwater diversion D&C	0	0	25	85	0	0	0	0	0	0	0
753	Fishermen Paradise - Cornfield/Anglers Pde - S'water Improve	18	80	0	0	0	0	0	0	0	0	0
754	Greenwell Pt - Church St/ Comerong Av - S'water design	11	120	100	0	0	0	0	0	0	0	0
755	Huskisson - Beach St - D&C - New Stormwater Asset	0	20	100	95	0	0	0	0	0	0	0
756	Hyams Beach - Cyrus St - S'water Pipe Outlet rehab (design)	17	40	0	0	0	0	0	0	0	0	0
757	Kangaroo Valley - Brooks Ln – Drainage & Road Upgrade	18	150	0	0	0	0	0	0	0	0	0
758	Kangaroo Valley - Keoghs Road - D&C – Drainage Improvement	0	34	0	0	0	0	0	0	0	0	0
759	Kirkham Way, Sanctuary Point - Kerb and Gutter Replacement	0	32	0	0	0	0	0	0	0	0	0
760	MacCleans Pt Rd - Sanctuary	0	0	0	0	8	90	0	0	0	0	0
761	Milton - Croobyar Rd - Culvert Widening – Ch0.96km	10	50	0	0	0	0	0	0	0	0	0
762	Mollymook - Lockhart Ave Creek erosion rehabilitation	0	20	80	0	0	0	0	0	0	0	0
763	Mollymook Beach - Woodglen Cres - Improve Drainage	140	0	0	0	0	0	0	0	0	0	0
764	Moss Vale Road South - URA Drainage – Contribution Plan Project	2,861	3,861	4,392	0	0	0	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
765	Mountain St (drainage reserve) Sanctuary Point	0	0	0	15	80	0	0	0	0	0	0
766	Narang Road Bomaderry water quality	0	0	8	88	0	0	0	0	0	0	0
767	Nowra - Greenwell Point Rd - Drainage(Surv/Invest/ Des)	25	100	100	0	0	0	0	0	0	0	0
768	Nowra - Hyam St (behind Nowra pool) - marshland water quality assessment	7	0	110	0	0	0	0	0	0	0	0
769	Nth Nowra - Illaroo R Drain (Judith Drive) - GPT & Detention basin (Contribution plan project – new subdivison)	230	0	0	0	0	0	0	0	0	0	0
770	Nugents Creek Rd, Kangaroo Valley – Drainage Upgrade	0	0	50	0	0	0	0	0	0	0	0
771	Old Erowal Bay - McGowen St (4) - D&C - Stormwater	0	36	75	0	0	0	0	0	0	0	0
772	Owen St (rear 54/56) - Huskisson	0	0	5	60	0	0	0	0	0	0	0
773	Pipe inspection, renewal & refurbishment - Basin	105	108	110	113	115	120	15	130	135	140	0
774	Pipe inspection, renewal & refurbishment – Central - Shoalhaven River to Currambene Ck	105	108	110	113	115	120	15	130	135	140	0
775	Pipe inspection, renewal & refurbishment - North	105	108	110	113	115	120	15	130	135	140	0
776	Pipe inspection, renewal & refurbishment - south	105	108	110	113	115	120	15	130	135	140	0
777	Piping easements in Existing Subdivisions (POL16/143) - Various location	25	35	50	50	50	0	0	0	0	0	0
778	Prince Edward Av (Orient Pt Rd - the mall) Culburra	0	80	0	0	0	0	0	0	0	0	0
779	River Rd (Badgee) - Sussex inlet	0	0	0	20	120	0	0	0	0	0	0
780	River Road, Shoalhaven Heads - Drainage	0	250	600	0	0	0	0	0	0	0	0
781	Sanctuary Point - 52 - 54 Loralyn Av - Investigate - Flooding Impacts	0	8	80	0	0	0	0	0	0	0	0
782	Sanctuary Point - 52 Sanctuary Point Rd -Drain Ease (Design)	8	50	0	0	0	0	0	0	0	0	0
783	Sanctuary Point - Albion St - D&C - Capacity Upgrades	0	0	10	60	0	0	0	0	0	0	0
784	Sanctuary Point - Fredrick St K&G (design)	10	70	0	0	0	0	0	0	0	0	0
785	Sanctuary Point Drainage Improvements	0	0	10	125	0	0	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
786	Sanctuary Point-5-7 Pelican St-Pipe Capacity Invest (design)	7	0	60	0	0	0	0	0	0	0	0
787	Sanctuary Point-Fredrick St/Karne St- S'water drain Upgrade (design)	8	90	0	0	0	0	0	0	0	0	0
788	Scott St easemnt piping- Shoalhaven Heads	0	50	0	0	0	0	0	0	0	0	0
789	Shoalhaven Heads - DiscoveryPl/NoakesSt - Sinkholes Remediation	75	0	0	0	0	0	0	0	0	0	0
790	St Georges's Basin – Siltation – Silt Trap Screening	0	35	0	0	0	0	0	0	0	0	0
791	Strategic Stormwater Catchment Studies	21	21	21	22	22	23	23	24	24	25	0
792	Sussex Inlet - Road Subsoil Drains - stage 1 improvements	29	40	0	0	0	0	0	0	0	0	0
793	Sussex Inlet - Banksia St - #8 - Drainage Improvement Works	0	8	70	0	0	0	0	0	0	0	0
794	Sussex Inlet - Ellmoos Reserve - Drainage Improvements (Design)	8	50	0	0	0	0	0	0	0	0	0
795	Sussex Inlet - Lakehaven Dr - Drainage - #79	0	20	0	0	0	0	0	0	0	0	0
796	Sussex Inlet - Poole Ave - Drainage Improvement Works (Design)	15	150	0	0	0	0	0	0	0	0	0
797	Sussex Inlet - River Rd (129) / Lagoon Cr	15	120	0	0	0	0	0	0	0	0	0
798	Sussex Inlet Boat harbour subsoil drains - Stage 3	0	0	40	0	0	0	0	0	0	0	0
799	Sussex Inlet subsoil drains - Stage 2	0	60	0	0	0	0	0	0	0	0	0
800	Tallyan Point Road, Basin View - Kerb and Gutter and Stormwater Drainage	0	180	0	0	0	0	0	0	0	0	0
801	Termeil - Bawley Point Rd - Culvert Real - Ch0.46km (Design)	10	100	0	0	0	0	0	0	0	0	0
802	The Park Drive (Ch 2440 to 2680m, Sanctuary Point - Stormwater Upgrade).	0	220	0	0	0	0	0	0	0	0	0
803	The Strand/ Marina Ln - Culburra Beach	0	0	30	0	0	0	0	0	0	0	0
804	The Triangle / Mowbray / Brighton - Culburra Beach - road stormwater	0	75	125	0	0	0	0	0	0	0	0
805	Thomas St K&G - Milton	0	0	67	0	0	0	0	0	0	0	0
806	Ulladulla - Millards Ck & Harbour - GPT - Water Quality Feasability	80	100	100	85	60	0	0	0	0	0	0



140	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	0	0			0			2022-23 \$,000	2021-22 \$,000	Program	Ref#
Village Dr - Construct - Stormwater Upgrades	0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	0		0	0		0	0	0	140		807
- Milton  810	0 0 0 0 0 0 0 0	0		0			0	0	0	0	110	Village Dr - Construct -	808
Berry, Montague, Susan St Boardwalks	0 0		0		0	0	0	140	35	0	0		809
Sanctuary Point	0 0			0	0	0	0	0	649	50	0	Berry,Montague,Susan St	810
Streetscapes   Street - Design & Construct - Landscape   Street - Posign & Construct - Landscape   Street - Sassafras - Braidwood Rd - Design & Construct Village Entrance Signs   Street - Signs & Construct Village Entrance Signs   Street - Streetscape - Rad - Streetscape - Rad - Streetscape - Rad - Construct - Streetscape - Rad - Construct - Rad - Ra	0 0	0	0	0	0	0	0	50	0	0	0		811
Improvement Device   Installation		0	0	0	0	0	0	0	0	70	0	Waratah Cr Sanct Pt Drain	812
Rd - Culvert Upgrade - Ch1.04km	0 0	0	0	0	0	0	150	50	70	0	0	Improvement Device	813
Rd/Isa Rd Intersection - Drainage Const   Streetscape		0	0	0	0	0	0	0	0	80	0	Rd - Culvert Upgrade –	814
Rd Intersection – Drainage upgrade	0 0	0	0	0	0	0	0	0	0	0	260	Rd/Isa Rd Intersection -	815
818         Huskisson - 59 Owen Street - Design & Construct - Landscape         0         1,000         1,000         0 <t< td=""><td>0 0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>30</td><td>Rd Intersection – Drainage</td><td>816</td></t<>	0 0	0	0	0	0	0	0	0	0	0	30	Rd Intersection – Drainage	816
Street - Design & Construct - Landscape												Streetscapes	817
- North side - Renewal - Streetscape  820 Nowra CBD Revitalisation 500 500 500 500 500 500 500 500  821 Sassafras - Braidwood Rd - Design & Construct - Village Entrance Signs  822 Streetscape path renewal - 0 0 0 0 0 0 0 653 666 various locations  823 Town Centre Streetscape - 0 0 0 0 0 150 150 200 200	0 0	0	0	0	0	0	0	1,000	1,000	0	0	Street - Design & Construct	818
821       Sassafras - Braidwood Rd - Design & Construct - Village Entrance Signs       31       31       0 <td>0 0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>700</td> <td>100</td> <td>- North side - Renewal -</td> <td>819</td>	0 0	0	0	0	0	0	0	0	0	700	100	- North side - Renewal -	819
Rd - Design & Construct - Village Entrance Signs           822         Streetscape path renewal various locations         0         0         0         0         0         0         666           823         Town Centre Streetscape – Northern District         0         0         0         0         150         200         200	0 0	500	500	500	500	500	500	500	500	500	500	Nowra CBD Revitalisation	820
various locations         0         0         0         0         150         200         200           823         Town Centre Streetscape – Northern District         0         0         0         0         150         150         200         200	0 0	0	0	0	0	0	0	0	0	31	31	Rd - Design & Construct -	821
Northern District	79 0	679	666	653	0	0	0	0	0	0	0		822
	00 0	200	200	200	150	150	0	0	0	0	0		823
824 Village Identification 0 54 0 56 0 59 0 61 0 Signage - new - various locations	0 0	0	0	61	0	59	0	56	0	54	0		824
825 Vincentia - Design & 31 0 0 0 0 0 0 0 0 0 C Construct - Village Entrance Sign	0 0	0	0	0	0	0	0	0	0	0	31	Construct - Village	825
826 Traffic Management												Traffic Management	826
827 Albert Street & Prince 0 0 0 0 0 0 0 0 0 0 0 Alfred St, Berry – Footpath Construction	47 0	147	0	0	0	0	0	0	0	0	0	Alfred St, Berry – Footpath	827
828 Berry – Kangaroo Valley 30 600 0 0 0 0 0 0 0 0 0 Road - safer roads project (Design)		0	0	0	0	0	0	0	0	600	30	Road - safer roads project	828



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
829	Braidwood Rd - Turpentine Rd to Endrick River - Guardrail Repair	0	72	0	0	0	0	0	0	0	0	0
830	Braidwood Road - safer roads project	560	0	0	0	0	0	0	0	0	0	0
831	Currarong - Currarong Rd from Coonemia Rd – Road Rehabitation CH.7.5 -1 CH 1.7 (Construct)	620	0	0	0	0	0	0	0	0	0	0
832	Forest Road - safer roads project (Design)	50	1,550	0	0	0	0	0	0	0	0	0
833	Guardrail renewal and upgrade program - Various (Construct)	50	50	50	50	50	50	50	50	50	51	0
834	Huskisson - Burrill St - Moona Creek Bridge - Guardrail	0	50	0	0	0	0	0	0	0	0	0
835	Huskisson - Burrill St - Moona Moona Creek - safer roads project (Design)	50	400	0	0	0	0	0	0	0	0	0
836	"Huskisson - Burrill St / Jervis St intersection - safer roads project (Design)"	40	430	0	0	0	0	0	0	0	0	0
837	Huskisson - Currambene/ Bowen St Roundabout Safer Roads Project	230	0	0	0	0	0	0	0	0	0	0
838	Kangaroo Valley – Upper Kangaroo River Rd - safer roads project (Construct)	685	0	0	0	0	0	0	0	0	0	0
839	Local Roads - Survey/ Design various locations	62	63	64	66	67	68	70	71	72	74	0
840	Nowra - Bridge Rd / HyamSt Int - safer roads project	70	580	0	0	0	0	0	0	0	0	0
841	Nowra – Kinghorne St / Worrigee Intersection -safer roads project (Design)	60	520	0	0	0	0	0	0	0	0	0
842	Nowra – North St / Graham St Intersection - safer roads project (Design)	70	580	0	0	0	0	0	0	0	0	0
843	Nowra - Osborne/ Junction St - Roundabout (Construct)	340	0	0	0	0	0	0	0	0	0	0
844	River Road Shoalhaven Heads-Raised Pedestrian Crossing-Hotel	0	0	60	60	0	0	0	0	0	0	0
845	Signage Improvement Program	0	16	16	16	16	17	17	17	18	18	0
846	Street Lighting Upgrades – Various Locations	46	46	46	46	46	46	46	46	46	47	0
847	Ulladulla - Matron Porter Dr SRP - CH 3.65-3.96 (Construct)	295	0	0	0	0	0	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
848	Vincentia - Elizabeth Dr - Minerva Ave Intersection - safer roads project (Design)	40	370	0	0	0	0	0	0	0	0	0
849	Waterways Infrastructure											
850	Basin View- Pontoon - Basin View Pde	0	0	150	0	0	0	0	0	0	0	0
851	Bendalong - BLR repair	0	0	0	0	0	0	40	0	0	0	0
852	Berry - Beach Road - Pontoon	0	0	0	0	0	0	90	0	0	0	0
853	Better Boating Program	0	54	175	56	57	59	60	61	62	63	0
854	Bolong - Backforest Road - Boat Ramp improve - neutral ramp	0	0	0	0	0	0	0	50	0	0	0
855	Burrill lake - Moore Street - Concrete BLR - Moore Street	0	0	0	0	0	0	0	40	0	0	0
856	Calalla Bay - Jetty extension - Boorawine Terrace	0	0	0	400	0	0	0	0	0	0	0
857	Callala Bay - widen ramp and new walkway - Lackersteen St	361	0	0	0	0	0	0	0	0	0	0
858	Callala Beach - Centre St, Callala Beach Rd - Beach Showers	0	0	0	0.	0	0	0	0	0	23	0
859	Callala Beach - Princess St, Sir Henry Cr, Parkes Cr - Beach Showers	0	0	0	0	0	0	0	0	0	54	0
860	Callala Beach - Princess St, Sir Henry Cr, Parkes Cr, Callala Beach Rd - Water S	0	0	0	0	0	0	0	0	0	40	0
861	Coomerong - Levee Restoration P11L1 (Construct)	150	0	0	0	0	0	0	0	0	0	0
862	Crookhaven Heads - Inv & Design	40	0	0	0	0	0	0	0	0	0	0
863	Cudmirrah - Springs rd - upgrade Ramp	0	0	0	300	0	0	0	0	0	0	0
864	Currarong - BLR- 2nd walkway - Yalwal St	0	0	280	0	0	0	0	0	0	0	0
865	Erowal Bay- Carparking - Naval Parade	0	0	0	0	150	0	0	0	0	0	0
866	Fishing Cleaning – Renewals (Various)	30	30	30	30	30	30	30	30	30	31	0
867	Greenwell Point - West St- Pontoon	0	150	0	0	0	0	0	0	0	0	0
868	Greenwell Point Slipway (renewal) - West Street	0	20	180	0	0	0	0	0	0	0	0
869	Kings Point - James Cr - Jetty and access	0	0	0	0	0	0	0	200	0	0	0
870	Kioloa _ Breakwaters improvements - Scerri Dve	0	0	0	0	0	60	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
871	Lake Tabourie - Short Street - paddlecraft Access	0	15	0	0	0	0	0	0	0	0	0
872	Myola – Catherine St -Renewal–Boat Launching Ramp & Pontoon (D&C)	395	0	0	0	0	0	0	0	0	0	0
873	Myola Training Wall - path and fishing platforms (D&C)	118	100	0	0	0	0	0	0	0	0	0
874	Nowra- Wharf Road - BLR renew	0	20	70	0	0	0	0	0	0	0	0
875	Nowra Wharf Strategic Review	0	0	0	0	0	0	20	0	0	0	0
876	River Rd S/Heads Upgrade Ramp - River Rd (East)	0	0	200	0	0	0	0	0	0	0	0
877	Shoalhaven Heads - Wharf Road – (Investigation & Design)	50	0	0	0	0	0	0	0	0	0	0
878	Shoalhaven Heads- Hay Ave - Pontoon	0	0	120	0	0	0	0	0	0	0	0
879	Shoalhaven Levee Restoration Works (Construct)	200	0	0	0	0	0	0	0	0	0	0
880	St Georges Basin - Basin Road – jetty renewal (Investigation & Design)	26	0	0	0	0	0	0	0	0	0	0
881	St Georges Basin - Island Point Road - jetty asset renewal (Construct)	140	0	60	0	0	0	0	0	0	0	0
882	Stage 7 Woollamia Boat Ramp Carpark refurb Frank Lewis Way	0	0	200	1,225	0	0	0	0	0	0	0
883	Sussex Inlet - Chris Creek - Pontoon - Elmoos Ave	0	0	0	0	0	0	60	0	0	0	0
884	Sussex Inlet - Sussex Rd - Pontoon	0	0	0	0	0	150	0	0	0	0	0
885	Sussex Inlet _ Neilson lane parking improvements	0	0	0	0	0	150	0	0	0	0	0
886	Sussex Inlet Lakehaven Drive(Lions Park)-Boat Ramp renew	0	200	0	0	0	0	0	0	0	0	0
887	Sussex Inlet -Wilson Corlis Reserve- Jetty	0	0	0	0	0	0	0	80	0	0	0
888	Ulladulla Harbour - Visiting Berths (Construct)	150	0	0	0	0	0	0	0	0	0	0
889	Ulladulla Harbour Asset renewals (Construct)	350	0	0	0	0	0	0	0	0	0	0
890	Ulladulla Harbour south- extend pontoon - South Street	0	0	0	0	200	0	0	0	0	0	0
891	Vincentia - BLR Ramp extension - Plantation Point	0	0	0	0	0	0	0	0	300	0	0
892	Wollumboola - Boat Ramp - West Crescent	0	0	0	0	0	70	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
893	Wrights beach - carpark - Fisher Street	0	0	0	0	0	0	0	90	0	0	0
894	Waste and Recycling Program	42,210	9,590	5,290	5,275	2,830	3,945	6,020	8,980	10,475	9,565	0
895	Landfill and Transfer Station Operations											
896	Access Roads (various depots)	0	0	30	150	0	0	150	30	0	400	0
897	Bins and Equipment	145	100	110	100	150	150	150	150	150	150	0
898	Bioelektra Resource Recovery Facility RRF	8,000	1,000	0	0	0	0	0	0	0	0	0
899	Cell Install Liner and Leachate Controls - West Nowra	600	0	0	0	0	0	0	0	0	0	0
900	Concrete Hardstand Huskisson Depot	200	0	250	0	250	200	0	250	0	175	0
901	Fencing West Nowra Depot	130	115	100	160	20	120	150	30	225	10	0
902	Glass Recycling Plant - West Nowra	150	0	0	125	0	50	50	50	75	75	0
903	Landfill Cell Construction - West Nowra	1,500	50	1,500	600	0	0	650	1,500	0	50	0
904	Landfill extension	0	0	0	500	100	100	100	100	0	0	0
905	Leachate Management Infrastructure	500	50	50	200	50	50	50	50	250	0	0
906	Materials Recovery Facility	28,000	0	1,750	1,750	500	100	2,500	5,500	2,500	250	0
907	Relocation and Refurbish Offices Huskisson Depot	150	150	65	225	0	0	75	25	50	450	0
908	Storage Sheds	0	75	325	145	25	0	25	0	0	375	0
909	Transfer Sheds & Buy Back areas	0	0	0	20	0	75	0	0	10	70	0
910	Waste capital programs	0	150	100	500	125	1,000	220	260	6,365	5,800	0
911	Waste Depots Solar / Comms / Security	50	0	0	0	50	50	0	100	0	10	0
912	Waste Education Centre	500	6,500	0	0	0	0	500	0	0	250	0
913	Waste Plant Purchases Crawler loader (H) 5yrs	0	0	0	0	450	0	0	0	0	450	0
914	Waste Plant Purchases Crawler loader (WN) 5 yrs	0	450	0	0	0	0	450	0	0	0	0
915	Waste Plant Purchases CRC Truck trailer and bobcat 10yrs	0	0	0	0	160	0	0	0	0	0	0
916	Waste Plant Purchases Dump truck (WN) 10 yrs	0	0	0	0	0	0	0	0	0	350	0
917	Waste Plant Purchases Excavator (WN) 7 yrs	0	0	500	0	0	0	0	0	0	500	0
918	Waste Plant Purchases Green and Bulky truck (10 yrs)	0	0	0	0	0	0	0	350	0	0	0
919	Waste Plant Purchases Landfill Compactor	1,000	0	0	0	0	1,000	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30	2030-31 \$,000	Unfunded \$,000
920	Waste Plant Purchases Mower / Gator incl trailer (10yrs)	0	0	0	0	0	0	0	75	0	0	0
921	Waste Plant Purchases Passenger Vehicles & Utes	200	200	200	200	200	200	200	200	200	200	0
922	Waste Plant Purchases Transfer bins	0	50	100	50	50	50	50	0	0	0	0
923	Waste Plant Purchases Trommel screen (H) 10 yrs	0	0	0	0	0	0	150	0	0	0	0
924	Waste Plant Purchases Utility truck (H&WN)	0	0	0	0	0	0	75	0	0	0	0
925	Waste Plant Purchases Waste Handler	400	0	0	0	0	400	0	0	0	0	0
926	Waste Plant Purchases Waste Handler (H) 5yrs	0	0	0	150	0	0	0	0	150	0	0
927	Waste Plant Purchases Waste Handler (U) 5yrs	0	400	0	0	0	0	400	0	0	0	0
928	Waste Road Works Ulladulla	285	50	60	0	150	200	75	60	250	0	0
929	Weighbridge Upgrade Ulladulla	250	100	0	250	550	200	0	0	0	0	0
930	West Nowra Landfill Closure Rehabilitation	150	150	150	150	0	0	0	250	250	0	0
931	Water and Sewer Services	61,168	66,146	40,437	36,730	33,950	28,857	32,400	34,390	37,857	38,771	219,163
932	Sewer Services											
933	Berry STP storm pond	0	100	800	0	0	0	0	0	0	2,755	0
934	Bom Crams Rd New SPS 28 + RM + GM	0	0	0	0	0	0	0	0	0	700	0
935	Callala SPS 3 RM Replacement	160	240	0	0	0	0	0	0	0	0	0
936	Coastal Zone Mgmt -Sewer Asset Protection	70	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	8,000
937	Culburra West New SPS - 1 +RM	0	0	0	526	0	0	0	0	0	0	0
938	Culburra West New SPS - 2 + RM	0	0	0	420	0	0	0	0	0	0	0
939	Edwards Ave Bomaderry, SPS 8 Inlet GM	0	235	0	0	0	0	0	0	0	0	0
940	Electrical protection upgrade - RCD for EOne Systems	220	0	0	0	0	0	0	0	0	0	0
941	Erowal Bay Sewer Protection	0	1,500	0	0	0	0	0	0	0	0	0
942	FY- SPS Electrical Control Panel Replacements	750	750	750	0	0	0	0	0	0	0	0
943	FY21 - SPS Electrical Control Panel Replacements	230	0	0	0	0	0	0	0	0	0	0
944	Husk Vincentia SPS 7 RM & GM upgrade	0	520	1,900	0	0	0	0	0	0	0	0
945	IoT rain gauge network	20	0	0	0	0	0	0	0	0	0	0
946	Manyana (Kylor Development) SPS + RM	0	0	0	0	540	0	0	0	0	0	0



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 \$,000	Unfunded \$,000
947	Milt/Ull Downstream SPS U5 GM upgrade	0	0	170	0	0	0	0	0	0	0	0
948	Milt/Ull GM between SPS M2 & SPS M3	0	0	120	0	0	0	0	0	0	0	0
949	Milt/Ull M2 RM	0	0	0	150	0	0	0	0	0	0	0
950	Milt/Ull SPS M3 GM upgrade	0	0	100	0	0	0	0	0	0	0	0
951	Milt/Ull SPS N1 RM upgrade + GM	0	715	0	0	0	0	0	0	0	0	0
952	Milt/Ull SPS SPS Z7 New RM	0	2,250	0	0	0	0	0	0	0	0	0
953	Milt/UII SPS U5 RM upgrade	0	100	0	0	0	0	0	0	0	0	0
954	Milt/UII SPS Z2 RM upgrade	0	420	0	0	0	0	0	0	0	0	0
955	Moss Vale Rd expansion area - WWtr	11,571	10,000	0	0	0	0	0	0	0	0	0
956	Mundamia SPS N-F4 - RM and GM	120	1,000	0	0	0	0	0	0	0	0	0
957	New Asset Enhancement Works to be determined	0	0	350	3,000	2,000	5,000	7,000	10,000	10,000	10,000	41,000
958	New Growth Works to be determined	0	0	0	1,000	2,000	1,500	1,000	2,200	5,000	5,000	40,000
959	New Renewals Works to be determined	0	0	3,000	3,000	2,000	4,000	5,000	5,000	7,000	4,000	32,000
960	North Nowra surcharge main excl bridge works stage2	81	0	0	0	0	0	0	0	0	0	0
961	Nowra GM upstream SPS 3 StAnnes St	0	0	0	0	0	0	0	0	0	485	0
962	Nowra GM Upstream SPS 4	0	0	0	0	0	0	0	0	0	120	0
963	Nowra Lyrebird SPS2 GM Upgrade	115	1,885	0	0	0	0	0	0	0	0	0
964	Nowra Nth Illaroo Rd East GM Replacement	0	212	100	0	0	0	0	0	0	0	0
965	Nowra Nth surcharge main upgrade stage1	3,900	0	0	0	0	0	0	0	0	0	0
966	Nowra Sewer Main Upgrade Program	0	700	0	0	0	0	0	0	0	0	0
967	Nowra St Anns & Lyrebird Sewer Rising Main	310	500	0	0	0	0	0	0	0	0	0
968	Nowra Sth Residential SPS D (179D)	0	430	0	0	0	0	0	0	0	0	0
969	Nowra West Cabbage Tree Gravity Trunk Mainupstream of SPS3	0	0	0	1,000	1,000	0	0	0	0	0	0
970	Nowra West Cabbage Tree-Service Expan,SPS+RM+upstream GM	0	0	0	1,162	250	197	0	0	197	0	0
971	Nowra West SPS 21 Decommission	0	100	0	0	0	0	0	0	0	0	0



Ref#	Program	2021-22	2022-23 \$,000	2023-24 \$,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30	2030-31 \$,000	Unfunded \$,000
972	Nowra West SPS 26 (Uni) RM	0	0	588	0	0	0	0	0	0	0	0
973	Pressure Sewer System Installation	50	50	50	50	50	50	50	50	50	50	0
974	Relocation of Sewer RM in Bream Beach caravan park	140	0	0	0	0	0	0	0	0	0	0
975	REMS 2.0 - New 900ML Storage Dam	5,000	12,000	0	0	0	0	0	0	0	0	0
976	Sewer A&W minor works program	60	60	60	60	60	60	60	60	60	60	480
977	Sewer Land Purchases	200	200	200	200	200	200	200	200	200	200	1,600
978	Sewer Low Power - wide area network	200	0	0	0	0	0	0	0	0	0	0
979	Sewer Office furniture & equipment	120	120	120	120	120	120	120	120	120	120	960
980	Sewer Various access road renewals	10	10	10	10	10	10	10	10	10	10	80
981	Sewer Various internal SPS renewals	150	0	0	0	0	0	0	0	0	0	0
982	Sewer Various minor development works	50	50	50	50	50	50	50	50	50	50	400
983	Sewer Various optical fibre install asset enhancement	25	25	25	25	25	25	25	25	25	25	200
984	Sewer Various Optical Fibre Install-Replacement	15	15	15	15	15	15	15	15	15	15	120
985	Sewer Various security fence replacements	50	20	20	20	20	20	20	20	20	20	160
986	Sewer Various SPS electrical replacements	20	20	20	20	20	20	20	20	20	20	160
987	Sewer Various SPS VSD replacements	60	60	60	60	60	60	60	60	60	60	480
988	Sewer Vehicle Purchases	262	200	200	200	200	200	200	200	200	200	1,600
989	Sewer Plant Purchases	589	500	500	500	500	500	500	500	500	500	4,000
990	SGB STP New 8000EP tank x 2	0	0	0	2,963	0	0	0	0	0	0	2,963
991	South Nowra Surcharge Main	4,028	3,600	0	0	0	0	0	0	0	0	0
992	SPS Emergency storage upgrade program	1,355	0	0	0	0	0	0	0	0	0	0
993	St Anns and Lyrebird Park SPS Upgrade	2,766	200	0	0	0	0	0	0	0	0	0
994	Sussex Inlet STP Augumentation	0	1,555	2,000	0	0	0	0	0	0	0	0
995	Sussex Inlet UV System	95	0	0	0	0	0	0	0	0	0	0
996	Switch upgrades & SD WAN implementation - STP	22	0	0	0	0	0	0	0	0	0	0
997	Tomerong Sewerage Scheme	0	0	0	0	0	500	4,000	2,800	0	0	0
998	Ulladulla STP Filters & Storm pond	0	0	0	300	4,000	4,000	0	0	0	0	0
999	Various CCTV STP install	30	30	30	30	30	30	30	30	30	30	240
1000	Various Emergency Storage	0	0	0	50	2,000	0	0	0	0	50	2,000
1001	Various microwave & VOIP upgrade	30	30	30	30	30	30	30	30	30	30	240
1002	Various odour control	50	20	20	20	20	20	20	20	20	20	160



Ref#	Program	2021-22 \$,000	2022-23 \$,000	2023-24 5,000	2024-25 \$,000	2025-26 \$,000	2026-27 \$,000	2027-28 \$,000	2028-29 \$,000	2029-30 \$,000	2030-31 5,000	Unfunded \$,000
1003	Various pump failure replacement program	200	200	200	0	0	0	0	0	0	0	0
1004	Various Sewerage DSP	0	100	0	0	0	0	100	0	0	0	100
1005	Various Sewerage Strategy	0	100	0	0	0	0	100	0	0	0	100
1006	Various STP WHS improvements	10	10	10	10	10	10	10	10	10	10	80
1007	Waste water various chlorine safety improvements	30	30	30	30	30	30	30	30	30	30	240
1008	Water Services											
1009	Bamarang WTP roof capping and fascia	0	60	0	0	0	0	0	0	0	0	0
1010	Bamarang WTP upgrade clarifier	0	400	4,000	0	0	0	0	0	0	0	0
1011	Bendeela Reservoir	337	0	0	0	0	0	0	0	0	0	0
1012	Berry 1.4ML Steel Reservoir Repainting	0	0	0	0	0	0	0	365	0	0	0
1013	Bolong Rd & Shoalhaven Hds Rd main repl	154	0	0	0	0	0	0	0	0	0	0
1014	Brundee WPS 33kv substation	730	0	0	0	0	0	0	0	0	0	0
1015	Bunding for Alum deliveries	10	0	0	0	0	0	0	0	0	0	0
1016	Burrier Replacement of Raw Water Supply	487	0	0	0	0	0	0	0	0	0	0
1017	Burrier WPS 33 kv Substation	1,299	0	0	0	0	0	0	0	0	0	0
1018	Cabbage Tree Lane TM (200mm x 1.2km)	0	360	0	0	0	0	0	0	0	0	0
1019	Citect to clear SCADA upgrade	50	0	0	0	0	0	0	0	0	0	0
1020	Communication Towers Capital -GF	0	0	1,000	0	0	1,000	0	0	1,000	0	0
1021	Communications Section	9	9	9	9	10	10	10	10	10	11	0
1022	Currarong Road WM replacement	213	0	0	0	0	0	0	0	0	0	0
1023	Danjerra Dam Bridge	600	0	0	0	0	0	0	0	0	0	0
1024	KV 1.8ML Steel Reservoir Repainting	0	0	0	0	0	0	0	365	0	0	0
1025	KV WTP membrane array replacement	0	0	0	1,000	0	0	0	0	0	0	0
1026	Manildra Raw Water main relocation ? Princess Highway Nowra	0	0	0	1,000	0	0	0	0	0	0	0
1027	Milton Elevated Reservoir	0	575	0	0	0	0	0	0	0	0	0
1028	Milton WTP Augumentation	0	0	0	2,000	0	0	0	0	0	0	0
1029	Milton WTP MCC replacement - investigati	240	0	0	0	0	0	0	0	0	0	0
1030	Mundamia - 200mm Feeder Main	20	86	0	0	0	0	0	0	0	0	0
1031	New Asset Enhancement Works to be determined	0	0	3,000	0	2,500	2,500	2,500	2,500	2,500	2,500	20,000

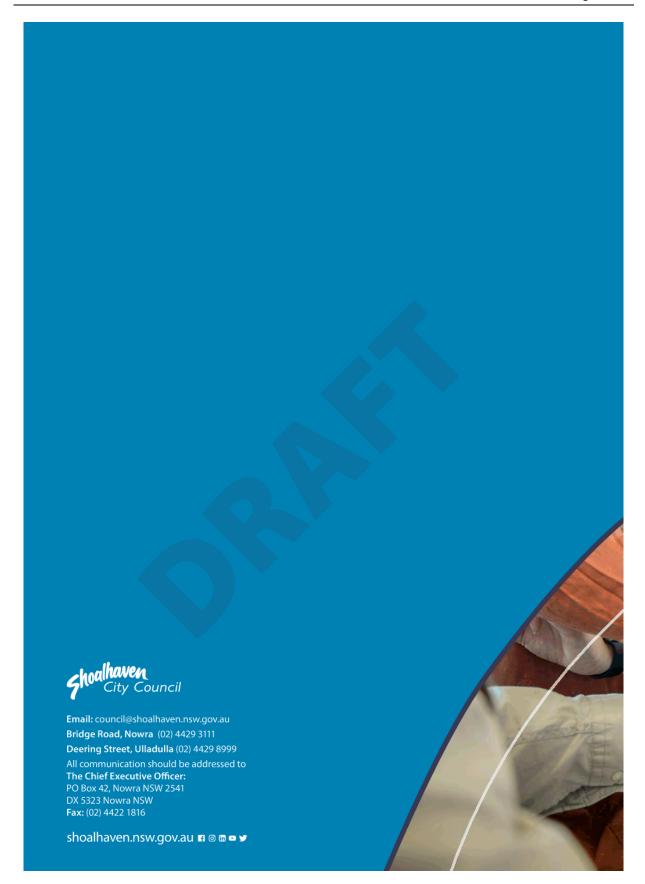


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1032	New Growth Works to be determined	0	0	0	0	1,000	1,000	3,000	2,000	3,000	4,000	8,000
1033	New Renewals Works to be determined	0	0	2,500	1,500	2,500	2,500	2,500	2,500	2,500	2,500	20,000
1034	Nowra Golf Club WM Renewal	0	250	0	0	0	0	0	0	0	0	0
1035	Nowra Sth, Flinders Depot electrical work	2,800	6,400	0	0	0	0	0	0	0	0	0
1036	Nth-Sth transfer system improvements	431	5,000	5,000	10,000	4,000	0	0	0	0	0	0
1037	Power to Croziers Rd Reservoir Site	61	39	0	0	0	0	0	0	0	0	0
1038	SCADA hardware renewals	100	0	0	0	0	0	0	0	0	0	0
1039	Sth Inlet control valve replacements	30	0	0	0	0	0	0	0	0	0	0
1040	Sussex Badgee Lag TM Ext. Suncrest Ave & Expansion (220mmx1.8km)	0	285	0	0	0	0	340	0	0	0	0
1041	Various reservoir hatch upgrades	20	20	20	20	20	20	20	20	20	20	160
1042	Various reservoirs CCTV instal alarm upgrade	30	30	30	30	30	30	30	30	30	30	240
1043	Various reservoirs security upgrades	20	20	20	20	20	20	20	20	20	20	160
1044	Various tablet & hypo chlorine dosing upgrades	50	0	0	0	0	0	0	0	0	0	0
1045	Various Water Supply DSP	0	100	0	0	0	0	100	0	0	0	100
1046	Various Water Supply Strategy	0	100	0	0	0	0	100	0	0	0	100
1047	Various WTP WHS improvements	20	20	20	20	20	20	20	20	20	20	160
1048	Water A&W minor works program	450	250	250	250	250	250	250	250	250	250	2,000
1049	Water Assets redundant power connections - fixed & deploymen	100	0	0	0	0	0	0	0	0	0	0
1050	Water Land Purchases	100	100	100	100	100	100	100	100	100	100	800
1051	Water Low Power - Wide area network	120	0	0	0	0	0	0	0	0	0	0
1052	Water Meter New Services/ Replacements	100	100	100	100	100	100	100	100	100	100	800
1053	Water Minor main extension	50	50	50	50	50	50	50	50	50	50	400
1054	Water Moss Vale Road expansion area	1,260	5,300	5,700	0	2,500	0	0	0	0	0	0
1055	Water New services instal & relocate	500	500	500	500	500	500	500	500	500	500	4,000
1056	Water Office furniture & equipment	120	120	120	120	120	120	120	120	120	120	960
1057	Water Plant Purchases	1,634	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	8,000
1058	Water Solar Initiatives	400	0	0	0	0	0	0	0	0	0	0

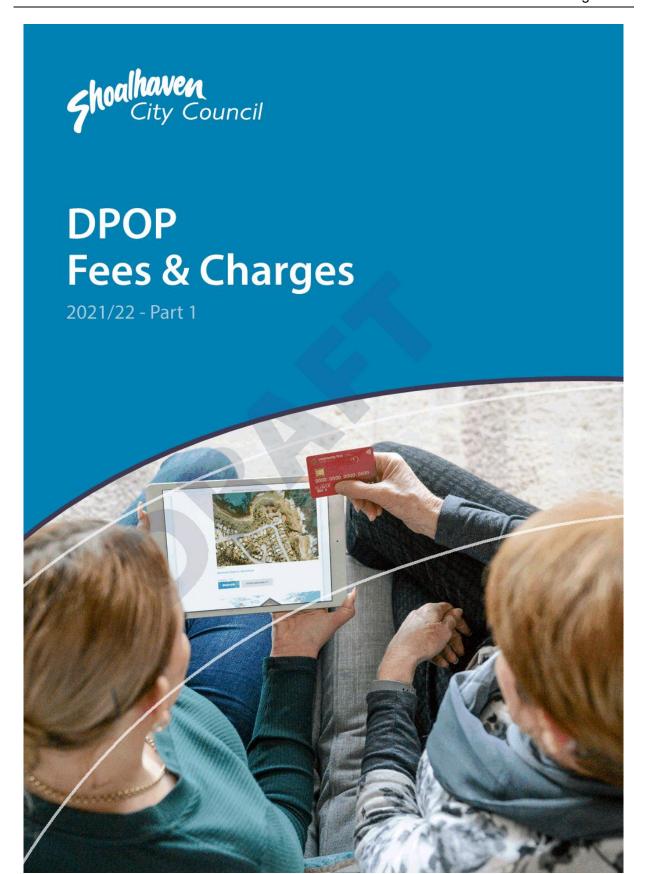


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1059	Water Switch upgrades & SD WAN implementation - WTP	9	0	0	0	0	0	0	0	0	0	0
1060	Water Technology - DWQMP improvements	50	0	0	0	0	0	0	0	0	0	0
1061	Water Technology improvements - pressure logging	20	0	0	0	0	0	0	0	0	0	0
1062	Water TM relining - Currambene Crk Woolamia	510	0	0	0	0	0	0	0	0	0	0
1063	Water Various additional valves Capital Enhancement	20	20	20	20	20	20	20	20	20	20	160
1064	Water Various Chlorine Safety Improvements	90	90	90	90	90	90	90	90	90	90	720
1065	Water Various electrical replacements	20	20	20	20	20	20	20	20	20	20	160
1066	Water Various fencing replacements	120	120	100	100	100	100	100	100	100	100	800
1067	Water Various flow meter replacements	50	0	0	0	0	0	0	0	0	0	0
1068	Water Various Main Replacements	12,798	600	1,000	1,000	1,000	0	0	0	0	0	0
1069	Water Various microwave and VOIP upgrades	100	100	100	100	100	100	100	100	100	100	800
1070	Water Various optical fibre install-Asset Enhancement	15	15	15	15	15	15	15	15	15	15	120
1071	Water Various PRV replacements	100	100	100	100	100	100	100	100	100	100	800
1072	Water Various road replacements	165	25	25	25	25	25	25	25	25	25	200
1073	Water Various steel work replacements	20	20	20	20	20	20	20	20	20	20	160
1074	Water Vehicle Purchases	1,374	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	12,000
1075	Yalwal tourist upgrade	0	500	1,500	0	0	0	0	0	0	0	0
1076	Land Use Planning	0	3,000	1,500	1,000	0	0	0	0	0	0	0
1077	Land Use Planning											
1078	Paringa Park Master Plan	0	3,000	1,500	1,000	0	0	0	0	0	0	0
	Grand Total	249,976	224,239	185,892	166,501	136,621	110,813	105,810	100,657	117,489	143,403	269,407

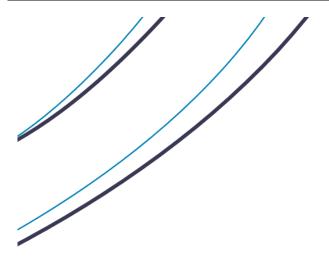












# Acknowledgment of country

We acknowledge the traditional owners and custodians of this country and their continuing connection to the land through culture and community. We pay our respects to Elders past, present and future.



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# **Fees & Charges**

Shoalhaven City Council's Fees and Charges Schedule sets the maximum price payable for any particular activity or service, determined on the basis of the pricing methodologies described below.

The complete schedule of Fees, Charges & Rentals adopted by Council is provided as Part 2.

The legislative basis for these fees can be found in Section 608 of the Local Government Act 1993 which provides that Council may charge and recover an approved fee for any service it provides, including the following:

- Supplying a service, product or commodity
- · Giving information
- Providing a service in connection with the exercise of the council's regulatory functions – including receiving an application for approval, granting an approval, making an inspection and issuing a certificate allowing admission to any building or enclosure

All fees are quoted in "GST Inclusive" terms, as this is the relevant price to the customer. However, within the schedule, there are many fees that do not attract GST because they have either been specifically exempted by the GST legislation or they have been covered by a determination under Division 81, whereby the Australian government has deemed that the customer does not actually receive a taxable supply in consideration for the fee. The latter excludes many fees for regulatory services that are not provided within a competitive environment and other forms of information that are provided on a non-commercial basis.

Fees or Charges less than the maximum listed amount are approved by Council through a resolution or by designated Council Officers under delegated authority.



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# **Waiver or** Reduction of Fees

Section 610E of the Local Government Act 1993 allows Council to waive payment of, or reduce, a fee in a particular case if it is satisfied that the case falls within a category of hardship or other category that Council has determined a payment should be so waived or reduced.

Council has determined the following categories:

Category	Definition
Hardship	where there is evidence that the payment of the fee or charge will impose unreasonable financial hardship on the applicant given their particular circumstances
Charity	where the applicant is a registered charity and the fee is for a service that will enable to provision of charitable services to the community of the Shoalhaven local government area
Not For Profit	where the applicant is an organisation that holds "not for profit" status and the fee is for a service that will enable the achievement of their objectives and betterment for the community of the Shoalhaven local government area and where the payment of the standard fees or charges would cause financial hardship.
Commercial	where the Council, or its contractor, operate a service and reduction of the fee is required to compete in the market.
Non-Provision of Service	where the Council is unable to provide a service or venue that has been previously agreed upon and an appropriate discount, fee waiver or substitution is required as compensation.
Bushfire Relief	for eligible applicants during the 2019 to 2020 black summer fires
COVID-19	where the applicant has suffered hardship caused by the COVID-19 pandemic or the waiver or reduction of the fee will encourage recovery from the pandemic.

The Council will directly, or through delegated authority, assess and make determinations on requests for waiver or reduction of fees in accordance with the adopted policies. The following policies were current at the time of publishing, these may be amended during the year and new policies may be added.

- POL18/30 Fee Waivers, Subsidies and Support Policy
- POL18/77 Revenue Hardship Policy
- POL20/11 Waiving of Development Application Fees and Other Fees for Charitable Organisations and Community Groups
- POL16/83 Community Service Obligations Water Supply, Wastewater, Effluent, Trade Waste Services and Section 64 Contributions
- POL16/86 Payment Assistant Scheme Water Accounts
- POL16/122 Shoalhaven Entertainment Centre Hiring Policy The following Council Resolutions have affected the application of the above categories.
- MIN20.8 Waiver of Fees & Charges Bushfire Recovery

- MIN20.242 Rent relief / abatement Occupiers and Council Owned or Management Properties
- MIN20.275 COVID 19 & Economic Crisis
   Finance Assistance DA fees (Waive / Discount)
   Contributions / LEP amendment S7.11
   Contributions refund approval
- MIN20.276 Water & Sewerage Headworks Charges Assistance for Development Policy
- MIN20.305 Outcome Shoalhaven Local Heritage Assistance fund 2019-20 – Bushfire affected heritage items
- The applicable fee classifications where waivers or reductions may be applied are identified within the following document. Other fees may also be waived or reduced as new or amended policies and Council Resolutions are adopted during the year.







# Waste Management Charges 2021/2022

### Domestic Waste Management - Waste Strategy Principles

Council is committed to promoting waste avoidance, minimisation, reuse and resource recovery, and the reduction of waste disposed of to landfill. In accordance with this commitment, Council have instigated a number of responses involving a combination of collection and disposal options and corresponding pricing structures.

#### The responses include:

- A weekly kerbside domestic waste collection service with a choice of three domestic red lidded landfill bin sizes (240 ltr, 120 ltr or 80 ltr) to encourage separation of recyclable materials. A differential domestic waste charging policy applies and is dependent on size of landfill bin.
- A fortnightly kerbside domestic recycling collection service in a 240 litre yellow lidded bin accepting co-mingled (mixed) recyclable materials for sorting at a materials recovery facility. This service is included in the charge for the weekly landfill bin.
- The recycling collection service frequency increases to weekly for a six-week period during the school holidays between Christmas and the end of January in response to the additional recyclable materials generated in the community during this time.
- An optional rural collection service for domestic waste and comingled recycling.
- A fortnightly commercial recycling collection service subject to approval by Council in a 240 litre yellow lidded bin for accepting co-mingled recyclable materials for sorting at a materials recovery facility.
- A service for additional recycling bins to complement the standard service of one landfill bin together with one recycling bin.
- Access to all recycling and waste transfer depots for the disposal of specific separated recyclable materials (e.g., bottles, paper, cardboard, plastics, most scrap metals and whitegoods, car bodies, cans, electronic waste such as computers and televisions, expanded polystyrene, fluorescent

- light globes and domestic quantities of motor oils and car and cell batteries) at no charge.
- Reduced disposal fees for some specific clean and separated materials suitable for beneficial re-use or recycling; e.g., bricks and concrete or clean fill (only at specified depots), and green waste.
- Charges at all waste depots to divert specific priority waste materials from landfill and/or to cover their costs of recovery; e.g., gas cylinders, mattresses and tyres.
- Access to buy-back centres at some recycling and waste transfer depots to purchase reusable items for a low price.
- Access to all recycling and waste transfer depots for processed pasteurised garden waste organics provided at no-charge if self-loaded, or a small charge to be mechanically loaded at West Nowra, Huskisson or Ulladulla.
- Two no-charge Domestic Waste Vouchers per year and two no-charge Green Waste Vouchers per year to each assessment.
  - Each voucher entitles the holder to utilise an on-call pickup service or to dispose of the relevant waste at no charge.
  - The maximum amount of waste disposed of per voucher is limited to the equivalent of one standard 6ft x 4ft x 1.5ft trailer load (approximately 1m3) at non-weighbridge waste depots, or 300kg at waste depots that have a weighbridge.
- An on-call kerbside pickup service at a low charge payable to the contractor (or by redemption of a Domestic Waste Voucher) to part recover cost of collection and disposal.
- Access to all waste depots for separated green waste at a nominal charge.
- Free access to processed garden waste according to Council's Garden Waste Mulch Policy
- Access to all waste depots for disposal of bulky domestic waste that cannot fit in the kerbside domestic waste bin. A charge is applicable for non-reusable items.
- Access to a variety of Home Sustainability Workshops, with a booking fee of \$10.



- A no-charge compost bin and kitchen tidy together with training as part of the enhanced home composting program.
- Annual household chemical clean-out drop off events, provided at no charge to householders.
- Community Recycling Centres (CRCs) for the nocharge disposal of problem household wastes, such as paints, oils, batteries, smoke detectors and fluorescent globes, are located at each of the ten recycling and waste depots.
- Active involvement in campaigns to reduce illegally dumped waste and roadside litter, and
- Community education programs through the newspaper, radio and television media, special events and shows, workshops, school or interest group visits and presentations, and recycling and waste depot tours.

The overall strategy combines diverse activities taking place within the community, at the kerbside and at the waste disposal facilities. The charging structure aims to support the strategy. The charging structure for 2021/22 is based on reasonable cost recovery, with the aim to avoid, minimise, reduce, recycle and reuse waste and embodies financial incentives to encourage sorting and separating materials, with disincentives for mixed, inseparable or problem loads of waste.

### **Domestic Waste Management Service**

All rateable properties categorised as residential for rating purposes, and comprising of a building which is deemed to be a dwelling and located within the defined (urban) waste collection area are required to pay an annual charge of \$412 for the availability of a standard Domestic Waste Management Service (Section 496(1) of the Local Government Act). GST is not applicable to the domestic waste management service.

Domestic Waste Management Service means services comprising the periodic collection of domestic waste from individual parcels of rateable land and services that are associated with those services.

- The standard domestic waste collection service comprises of one 120 litre mobile garbage bin (MGB) for landfill waste and one 240 litre MGB for recycling. The landfill bin is collected weekly and recycling bin is collected fortnightly.
- For a higher annual charge of \$717, the 120 litre landfill bin may be substituted for a 240 litre landfill bin.

 For a lower annual charge of \$313, the 120 litre landfill bin may be substituted for an 80 litre landfill bin.

Properties commencing a service part way through the year (e.g., new houses) and services commencing part way through the year will be charged on a pro rata basis.

The service also includes a subsidised on-call "user pays" collection service for garden organics waste and bulky waste. The service is subsidised by the Domestic Waste Management service with user charges payable directly to the contractor.

The service allows free access to the annual household chemical drop off service, the provision of two "no charge" Domestic Waste Vouchers per year and the provision of two "no charge" Green Waste Vouchers per year. The recycling and waste depots are also provided as a service to cater for those domestic wastes that cannot be handled by the collection service.

#### **Rural Domestic Waste Collection Service**

Properties outside the urban collection area may opt to use the rural collection service. Rateable properties comprising of a building which is deemed to be a dwelling and located outside of the defined (urban) waste collection area, and opt for the rural domestic waste collection service, will be required to pay an annual charge of \$412 for the provision of a standard Rural Domestic Waste Management Service (Section 501 of the Local Government Act 1993).

The service will be made available to householders outside of the defined (urban) waste collection service area, where the average bin spacing over the return distance along a proposed service road is less than 500m and there are no obvious road safety hazards. Council will determine the availability of the service based on results from surveys of properties adjacent to a proposed route that show compliance with the bin spacing and safety requirements.

The standard rural domestic waste collection service comprises of one 120 litre mobile garbage bin (MGB) for landfill waste and one 240 litre MGB for recycling. The landfill bin is collected weekly and the recycling is collected fortnightly.

For a higher annual charge of \$717, the 120 litre landfill bin may be substituted for a 240 litre landfill bin.



For a lower annual charge of \$313, the 120 litre landfill bin may be substituted for an 80 litre landfill bin

Properties outside a nearby rural domestic waste collection service area may opt to use the service. If this option is selected, the property owner will arrange for the collection container(s) to be placed at an agreed point within the collection area for servicing, and they will be charged the rural domestic waste management charge for the type of service selected.

Properties commencing a service part way through the year (e.g., new houses) and services commencing part way through the year will be charged on a pro rata basis.

The service also includes a subsidised on-call "user pays" collection service for garden organics waste and bulky waste. The service is subsidised by the Domestic Waste Management service with user charges payable directly to the contractor.

The service allows free access to the annual household chemical drop off service, the provision of two "no charge" Domestic Waste Vouchers per year and the provision of two "no charge" Green Waste Vouchers per year. The recycling and waste depots are also provided as a service to cater for those domestic wastes that cannot be handled by the collection service.

### **Non Rateable Properties Charge**

Non rateable properties within the collection area, with the approval of Council may elect to use the domestic waste management service.

The service conditions are the same as the domestic service, however, charges are levied pursuant to Section 496(2) of the Local Government Act 1993.

Properties commencing a service part way through the year (e.g., new houses) and services commencing part way through the year will be charged on a pro rata basis.

### Domestic Waste Management Service (Multiple services)

Individual rateable assessments (e.g., company title) wanting more than one landfill bin (80, 120 or 240 litre) will be charged upon multiples of the applicable Domestic Waste Management Charge in accordance with the number of landfill bins and the bin sizes.

Assessments may choose to have a combination of bin sizes.

- Multiple 240 litre bins at one assessment incur different annual charges as follows:
- First 240 litre bin service (including one recycling bin) annual charge of \$717
- Second 240 litre service (including recycling bin) annual charge of \$737
- Third and any additional 240 litre services (including the recycling bins) annual charge of \$930 per service.

Properties with multiple assessments (e.g., bodies corporate and retirement villages) may elect to use a bulk waste bin provided by the private sector in lieu of having individual waste bins for each occupancy. Properties in this category may enter into arrangements with the private sector (to the satisfaction of Council) for the provision of bulk waste and shared recycling bins and shall not be charged the standard domestic waste management charge but will be charged the applicable Vacant Land Waste Service Availability Charge.

Properties with more than one service and properties with multiple assessments may elect not to receive all their entitled number of landfill waste and/or recycling bins, however no credit will be given for receiving less than the entitlement.

### Commercial and Business Use of the Domestic Waste Management Service

Properties of a commercial nature or properties categorised as business for rating purposes, which are located within the collection area may be granted access to the Domestic Waste Service. This would typically occur where a commercial area abuts a residential area, and the Commercial property generates similar waste collection to an urban dwelling.

The service conditions are the same as the domestic service. Commercial or business services are offered on an annual basis. Properties commencing a service part way through the year (e.g., new houses) and services commencing part way through the year will be charged on a pro rata basis.

Charges are levied pursuant to Section 501 of the Local Government Act 1993.



### Commercial and Business Use of the Recycling Only Service

Properties of a commercial nature or properties categorised as business for rating purposes, which are located within the collection area may be granted access to a fortnightly recycling only collection service. This would typically occur where a commercial area abuts a residential area, and the Commercial property generates similar recycling collection to an urban dwelling. This service excludes the use of a standard landfill waste bin.

The service conditions are the same as the domestic service although they only apply to the recycling bin. The cost of the recycling service is \$134 per annum for the first bin.

Commercial or business recycling services are offered on an annual basis. Properties commencing a service part way through the year (e.g., new houses) and services commencing part way through the year will be charged on a pro rata basis.

Charges are levied pursuant to Section 501 of the Local Government Act 1993.

### **Additional Recycling Service**

To encourage the use of recycling by residents and commercial and business operators, an additional recycle bin may be provided, if requested by the ratepayer, in addition to the standard 240 litre yellow lidded recycle bin or equivalent rural 120 litre yellow lidded recycle bin.

The cost of each additional domestic recycling service is \$84 per annum. Charges are levied pursuant to Section 501 of the Local Government Act 1993.

### **Special On-Property Collection**

A "wheel out – Wheel in" special On-Property Collection service is available to support elderly and sick residents who require assistance to present their bins to the kerbside on collection day.

The subsidised cost of the service for those who are infirm and are able to provide a medical certificate to confirm this, is \$13 per bin service per annum. The cost of the service for those who cannot provide a medical certificate is \$223 per bin service per annum.

Services commencing part way through the year will be charged on a pro rata basis.

### Bin Change Over Process (All collection services)

An administration fee of \$39 (incl GST) per bin will apply to all assessments that require an increase in the landfill waste bin size throughout the year.

This charge will not apply where the bin size is being reduced. This fee shall be payable in advance.

#### **Schools**

Schools are included as commercial or business properties and the services are available to schools on the same basis. Schools may elect to use the full domestic service (landfill waste and recycling) or the recycling only service.

### Service Conditions (All collection services)

Conditions apply to all collection services for the purposes of:

- · Protecting the environment
- Maintaining health and safety for the collection and processing contractors and staff at the Recycling and Waste Depots
- Promoting waste minimisation and maximising recycling
- Minimising servicing problems that may be experienced by the collection vehicles
- Specific conditions may change from time to time in accordance with the detailed operation plan approved by Council.

### Vacant Land Waste Service Availability Charge

A vacant land waste service availability charge of \$89 applies to any domestic assessments which have any boundary adjacent to a road receiving an urban domestic waste management service and:

Does not have a dwelling situated thereon, or

The closest point of the dwelling is 100 metres or more from the boundary of the road and the ratepayer chooses not to receive a domestic waste management service.



### No Charge Domestic Waste Vouchers and No charge Green Waste Vouchers

Two Domestic Waste Vouchers and two Green Waste Vouchers are issued per year to each assessment on a domestic waste management charge and to rural property owners not on a domestic service. Each voucher entitles the property owner to dispose of waste at Council's Recycling and Waste Depots, or to redeem the equivalent Domestic Garden Organics or Bulky Waste on-call clean up collection service (see next section), subject to the following conditions:

- The waste must be generated from domestic sources and, where possible, should be separated into reusable, recyclable and recoverable components; If the voucher is redeemed for an on-call collection service, the approximate waste volume applicable to each voucher is 1m3 (or the equivalent of a 6ft (1.8m) x 4ft (1.2m) x 1.5ft (0.5m) trailer load);
- The approximate waste volume applicable to each voucher at depots that do not have a weighbridge is 1m3 (or the equivalent of a 6ft (1.8m) x 4ft (1.2m) x 1.5ft (0.5m) trailer load);
- The load does not exceed 300kg at depots that are equipped with a weighbridge.

Vouchers within the validity period are redeemable at any of Council's Recycling and Waste Depots, at any time of the year within normal depot operating times, or as payment for the equivalent domestic garden organics or bulky waste pick up service; The voucher is valid only during the year of issue (commencing on 1 August and expiring on 31 July

in the following year); No charge will be applied to that load of waste. Vouchers are issued together with the rates notice.

Domestic Garden Organics and Bulky Waste On Call Clean-up Collection Service. An on-call clean up collection service is provided at a nominal fee (or by redeeming a Voucher) for domestically sourced garden organics or bulky waste.

- Bulky waste at \$83 per pick-up equivalent to 1m³ or a 6ft x 4ft x 1.5ft (1.8m x 1.2m x 0.5m) box trailer.
- Garden Organics waste at \$33 per pick-up equivalent to 1m<sup>3</sup> or a 6ft x 4ft x 1.5ft (1.8m x 1.2m x 0.5m) box trailer.

The service will be provided within 10 working days subject to payment in advance to the contractor. Note that one Voucher is redeemable for one pick up service (1m³).

#### **Waste Disposal Charges**

Waste disposal charges have been calculated to encourage separation and minimisation of waste going to landfill and to minimise dumped waste. Some recyclable materials are accepted without charge even though there is an overhead cost to accept these wastes. Charges are levied pursuant to Section 502 of the Local Government Act 1993.

Charges include the applicable waste levy of \$147.10/ tonne, payable to the NSW Government (Section 88 of the Protection of the Environment Operations Act 1997), as well as GST.

### Recycling and Waste Depot Charging Protocols

The following charging requirements apply at:

- · West Nowra Landfill Weighbridge Site
- Dead animals shall be included as commercial waste.

Clean fill or VENM (Virgin Excavated Natural Material) is accepted at a charge equivalent to the applicable state government waste levy amount (Section 88 of the Protection of the Environment Operations Act 1997) including GST.

Bonded asbestos or suspected bonded asbestos waste sealed in plastic bags will be accepted at the same charge as mixed commercial waste, in accordance with WHS regulations and Workcover guidelines. A 24-hour notice period is required to ensure sound burial of the asbestos containing waste. Unfavourable weather conditions and site operational needs may preclude tipping of asbestos materials for short periods.

### **Ulladulla and Huskisson Transfer Sites**

Large quantities of clean fill and topsoil may only be accepted by prior arrangement and subject to depot rehabilitation requirements. Charges apply.

Semi tipper loads and loads unable to be handled by the hook-lift or front lift transfer system will not be accepted. Only small quantities of asbestos able to be manually handled will be accepted for placement in the designated asbestos transfer bin. (Ulladulla only).



### Non-Weighbridge Transfer Sites

The tonnage of vehicles will be calculated by subtracting the vehicle tare weight from Gross Vehicle Mass (GVM) as displayed on side of vehicle.

A fraction of a trailer load is as determined by the gate contractor. Three quarter, half and one quarter loads will be charged the applicable portion of the full charge.

A single axle trailer with sides greater than 450mm high will be charged at the <4 tonne truck/trailer rate.

Large loads unable to be handled by the operating equipment at the transfer depot (for example an item that cannot fit into the transfer bin) may not be accepted.

- Waste conversion factors are applied as follows:
   All waste in a car boot = 60kg
- All waste in a 6x4 trailer or ute = 300kg

#### **All Depots**

Green waste that is defined as "requiring additional reprocessing" includes stumps and large diameter logs of a diameter greater than approximately 150mm, timber with nails or other foreign objects. Note that manufactured timber products and treated and painted timber is classified as general waste.

Self-loaded processed garden waste, if available, is provided to residents and community groups (subject to conditions) at no charge, and to commercial operators at a low charge. A mechanical loading fee will be applied at West Nowra, Huskisson and Ulladulla, if required.

Waste containing more than 15% by volume of recyclables may not be accepted.

Recyclables contaminated with waste may be rejected or charged at the applicable waste rate.

Recyclables mixed with polystyrene will not be weighed at the weighbridge depots but will be charged on a mixed waste load basis. Note that clean separated polystyrene is accepted at no charge.

A maximum of 5 vehicle tyres will be accepted in each trailer load. Loads greater than 5 tyres will be charged at the bulk tyre rate. Truck and tractor tyres will remain to be charged at the individual rate.

Separated green waste and grass clippings disposed of in small vehicles shall be accepted at a nominal charge of \$7.40. (Other charges apply for utilities, trailers and large vehicles).

Less than 1m3 of separated recyclables from small business or domestic sources, such as paper, cardboard, glass, cans, PET plastic, HDPE plastic, clean polystyrene, scrap metal and anything that is reusable shall be accepted without charge, subject to the discretion of the depot contractor.

Refrigerators and air-conditioning units require degassing in accordance with the Ozone Protection and Synthetic Greenhouse Gas Management Regulations 1995. A degassing fee will be applied to each of these units to recover the cost of degassing.

Commercial quantities of recyclables (greater than 1m3) will be charged a fee. Untreated and unpainted construction timber will be accepted at the same rate as recyclable green waste.

Asbestos Contaminated Loads: If a load of waste or recyclable material delivered to any site is found to be contaminated with asbestos, Council will:

If it is bonded and less than 10m2, arrange to clean up the material; If it is greater than 10m2, the customer will be given the option to arrange for a licensed asbestos removalist to clean up or allow council to arrange for a licensed asbestos removalist to clean up.

In all cases, the customer is responsible for the full cost of clean up (including testing, monitoring, safety equipment, plant hire, disposal fees or any other direct costs). If Council arranges for the clean-up, a 20% administration fee will be applied to the full cost.

### Waste Exempt from Section 88 Waste Contributions

Waste that is exempt from the payment of contributions to the Environment Protection Authority (for example, waste from Clean Up Australia Day and op shops and charities registered with the EPA) shall not be charged the applicable section 88 levy (Section 88 of the Protection of the Environment Operations Act 1997).

#### **Depot Account Cards**

Regular users of the waste depots may apply for a waste depot account card. The card will be issued, following a credit check, with the following conditions:

- Tax invoices will be issued on a monthly basis requiring payment within 30 days
- Accounts that fall in arrears of more than 60 days will be suspended



- An account keeping fee of \$20 including GST will apply to any account that does not accumulate a minimum charge of \$20 per financial year
- A replacement charge of \$15 including GST will apply to each lost or stolen card that needs to be replaced.

### Waste Fee Relief (Environmental Enhancement Projects)

Council has established a protocol to allow community groups undertaking voluntary environmental enhancement work to dispose of waste for nil charge at Council's waste facilities, without applying for a Council donation in each case.

Disposal of waste for nil charge will apply provided the following criteria are satisfied on all points:

- The waste is directly generated by work undertaken as part of an environment improvement project to land or facilities under the control of Council.
- The work is undertaken by a non profit community organisation or group working on a voluntary basis.
- The total waste disposal fee does not exceed an amount of \$300 for any one event or program.
- The total fee relief approved in any one financial year does not exceed \$1,100 unless Council has resolved an additional amount.

Groups wishing to take advantage of this protocol should notify and gain approval from Council for the activity to be undertaken, well in advance of the proposed activity date.

### **Opportunity Shops**

Registered charitable organisations shall be charged the nominal scale of rates for waste disposal charges arising from opportunity shops with a reduction to their annual waste disposal account of an amount equivalent to 50% of the total charge up to a maximum of \$2,500 unless Council has resolved to reduce the charge by an additional amount.

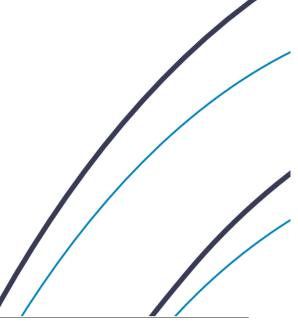
### Community use of Waste/Recyclable Materials

Community and volunteer groups may, from time to time, request that Council either provide them with waste or recyclable materials for their use or to loan materials which will be returned to the Council waste facility after use. Council's Waste Services Manger will consider these applications on a case by case basis, subject to the following conditions:

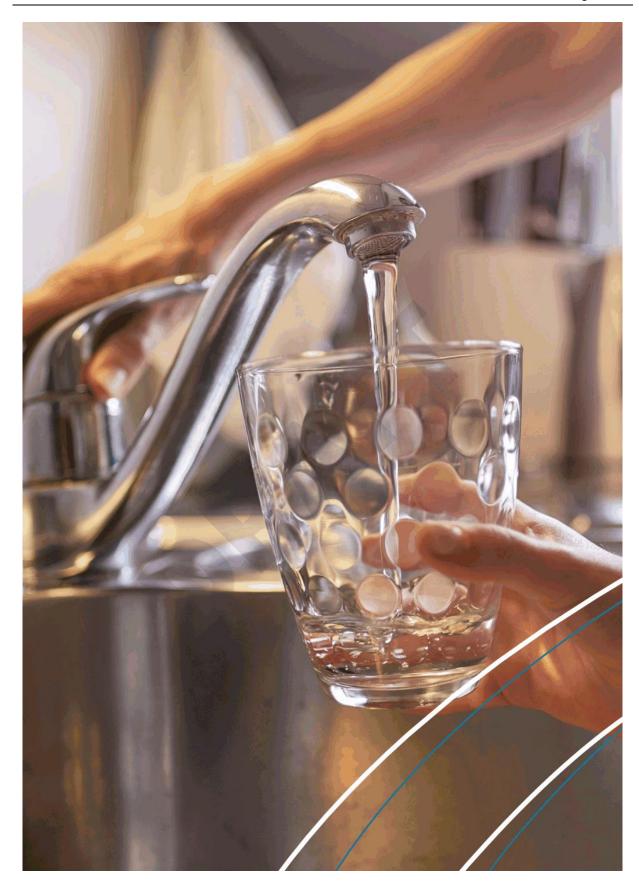
The group is a non-profit community organisation or group working on a voluntary basis.

The group must provide details of how the activity will benefit the community.

The financial impact on Council does not exceed \$500 for each application.









# **Shoalhaven Water** Charges 2021/22

Shoalhaven City Council has responsibility for water and sewerage services for the Shoalhaven Local Government area. Council meets these responsibilities by delivering water and sewerage services through Shoalhaven Water, a Business Group of Council.

Shoalhaven Water develops long term capital works and financial plans to ensure the continued viability of the business and provision of essential services to the community. Asset management of water and sewer systems, together with major capital works, are the key elements of the 20 year financial plans.

The 2021/22 water and sewer (wastewater) pricing is derived in accordance with the Local Government Act 1993; in compliance with the NSW Government Water Supply, Sewerage and Trade Waste Pricing Guidelines and Council Policy 16/84. These documents are publicly available.

For new developments, access to water supply or sewerage services is provided following the payment Section 64 Contributions and (where applicable) a separate connection fee. An explanation of Section 64 charges with equivalent tenement classifications is provided later in this section.

The water and sewer availability charges are levied in accordance with Sections 501 and 552 of the Local Government Act, to provide access to facilities for the supply of water and sewerage services. In 2021/22, the water availability charge for a residential connection (20mm) will increase to \$84 per annum (1.2% increase), whereas the sewer availability charge will increase to \$892 per annum (1.8% increase).

The two-part tariff for water charges will continue (usage and availability). In 2021/22, the treated water usage charge will increase by 2.9% to \$1.80/kl.

Water Account charges continue to be discounted on application for eligible pensioners, in accordance with Section 575 of the Act. The water and sewer funds also apply an additional concession of up to \$10 each, based upon a 100% pension entitlement. This additional \$20 (maximum) annual concession is a voluntary commitment by Council, which is applied

quarterly against the Water Account.

Shoalhaven Water continues to provide a range of assistance measures including financial assistance through the Payment Assistance Scheme (PAS), to assist those eligible customers experiencing financial hardship. A budget is provided for the operation of the PAS, which is managed through a number of independent Support Agencies located across the city.

Further targeted relief is available to customers, subject to qualifying conditions, as follows:

- Assistance through the undetected leak reduction policy where a significant water leak is discovered within the property,
- · A rainwater tank rebate of \$500,
- A range of Community Service Obligation (CSO) measures, and
- A tap re-washer program to eligible customers.

In accordance with Section 566 of the Local Government Act 1993, interest accrues on overdue water, sewer availability, usage charges (water, sewerage and trade waste) and other Water Account charges as applicable. The policy concerning the interest rate on overdue rates and charges is contained within Chapter 3 Operational Plan – Financials of the Integrated Strategic Plan.

A process of managing unpaid Water Accounts is adopted, consistent with Office of Local Government direction. Shoalhaven Water uses a mercantile recovery agent (different to that used by Council for general rates), to ensure essential services are clearly identified for debt recovery proceedings. Debt management and recovery is undertaken in accordance with Shoalhaven Water Debtor Management Policy (POL17/1), which is publicly available.



To ensure the continuation of essential services, the use of water flow restriction devices is not undertaken on vulnerable sections of the community in respect of unpaid water charges. The restriction or disconnection of water to tenanted properties is only an option of last resort.

Shoalhaven Water manages customer information in accordance with the Council's Privacy Management Plan. Council does not act as a credit provider. Should a customer engage a credit or any other agency to manage their account with Shoalhaven Water, information about the customer will not be provided to the third party without their express written consent.

Shoalhaven Water has provided for customers at no cost, access to the Energy and Water Ombudsman NSW (EWON). EWON is an independent body established to investigate a wide range of water related issues. Decisions made by EWON are binding upon Council.

The level of CSO is outlined in the relevant water and sewer charge sections below and a city-wide audit is intended to ensure compliance with Council Policy.

Dividend Payment from Water & Sewerage Funds

Pursuant to section 409 (5) of the Local Government Act (1993), a dividend may be paid after the end of each financial year from the Water and Sewer Funds operating surplus. As a pre-requisite to the payment of a dividend, Shoalhaven Water is required to demonstrate through an audit process the achievement of required outcomes under the Best-Practice Management of Water Supply and Sewerage Guidelines (2007). Achievement of these outcomes enables Shoalhaven Water to demonstrate that its water supply and sewerage businesses are healthy and sustainable. This is essential to assure the local community that Shoalhaven Water is managing the water supply and sewerage businesses responsibly and that the charges for these services will not increase unexpectedly.

For 2021/22 a dividend will be declared from the surplus (if achieved) for payment from the Water and Sewer Funds to Council's General Fund in the following financial year.

#### **Water Charges**

Pricing strategies and water tariffs are modelled to:

 Generate sufficient income to ensure full cost recovery and maintain the long-term financial viability of the business, and aim to recover at least 75% of revenue from customers in the residential category from the water usage charge.

A residential two-part tariff which encompasses a single usage charge, and a fixed availability charge is applied as water charges, as applicable. This pricing tariff accords with the most recent NSW Department of Primary Industries Water Pricing Guidelines.

### **Water Availability Charge**

The water availability charge is based on the proportional size of the water meter service connection. The forecast charges over the next three years are as follows:

Size of Water Meter Service Connection	Charge 2021/22	Charge 2022/23	Charge 2023/24
20mm (all residential customers)	\$84	\$86	\$86
25mm	\$136	\$140	\$140
32mm	\$220	\$224	\$224
40mm	\$344	\$352	\$352
50mm	\$540	\$554	\$554
80mm	\$1,376	\$1410	\$1,410
100mm	\$2,152	\$2208	\$2,208
150mm	\$4,836	\$4956	\$4,956
200mm	\$8,600	\$8816	\$8,816

Properties with multiple water meter service connections will be levied an availability charge for each connection.

Vacant land where the service is available (in accordance with Section 552 of the Act) will be levied an availability charge.

The availability charges for residential properties (including strata-title and vacant land) will be assumed to be a 20mm water meter service connection. The responsibility for replacement of residential water meters by Council is limited to 20mm sized service unless lower pressures determine that larger connection sizes should apply.

### **Water Usage Charges**

	Charge	Charge	Charge
	2021/22	2022/23	2023/24
Residential, commercial & CSO categorised properties per kilolitre	\$1.80	\$1.85	\$1.90



Water meters will continue to be read on a quarterly basis with more frequent readings undertaken for high usage properties.

It is proposed to continue the levying of a lower charge for those accounts with untreated water (raw) for usage and availability charges, as recognition of no treatment and reticulation.

A bulk supply tariff for treated and untreated water is applied to Manildra, in respect of water usage charges. Assistance to dialysis patients will continue with water usage charges levied at 50% of the applicable charge.

Water standpipe charges are levied quarterly. Standpipes not surrendered within the billing cycle are levied consumption based on the current financial year charges. Water usage charges for volumes extracted from the Shoalhaven Water fixed bulk water stations are charged at a reduced rate to encourage use of those facilities.

The annual charge (invoiced quarterly) for the registration of backflow devices is included on Water Accounts, to those properties with devices installed.

Properties with water available will be classified according to (for water/sewer):

- Residential Commercial (includes bulk supply and non-strata)
- · Community Service Obligation (CSO) Level 1
- · Community Service Obligation (CSO) Level 2
- Community Service Obligation (CSO) Level 3 (sporting fields, excluding facilities)

A table listing all the classifications and usage allowances, as applicable, is shown within the wastewater charges section below.

The NSW Government Water Supply, Sewerage and Trade Waste Pricing Guidelines specify the decision to provide a Community Service Obligation, which is a matter for determination by each Local Government Water Utility.

Consistent with IPART rationales and Section 610e of the Local Government Act, CSOs should be reported publicly. Policy guidelines (POL 16/83) determine the criteria for recognition of a CSO, the charging policy in respect of Water Supply, Wastewater, Effluent, Trade Waste services and Section 64 Contributions.

The amount of CSO and other assistance measures from the water fund is estimated as follows:

Availability Charges Foregone (CSO);	\$102,000
Pensioner Availability Charges Foregone; (forecast estimate and includes additional concession)	\$310,000
Water Usage Charges Foregone (CSO)	\$111,600
Events Sponsorship Funding	\$10,150
Pensioner Water Usage Charges Foregone	\$230,000
Payment Assistance Scheme	\$30,000
Undetected water leak reduction and Tank rebates	\$25,000
Adjustments, e.g. incorrect metering transactions, operational use of services, and payment transaction delays	\$30,000
<b>Development Contribution Concessions</b>	\$550,000

### **Wastewater Charges (Sewer)**

The base charge for a sewer connection will continue to increase as required to support ongoing capital works programs.

The wastewater availability charge for a residential premise is based on a common service connection and discharge to the system, regardless of the size of the connection.

The wastewater availability charge for commercial and non-strata properties is based on the proportional size of the water meter service connection and discharge to the system.

Sewer charges include a two-part tariff structure (availability and usage) for commercial customers together with trade waste charges, if applicable.

#### **Wastewater Availability Charge**

Availability charge based on the proportional size of the water meter service connection:

Size of Water Meter Service Connection	Charge 2021/22	Charge 2022/23	Charge 2023/24
20mm	\$892	\$910	\$936
25mm	\$1,244	\$1,269	\$1,308
32mm	\$1,900	\$1,938	\$1,996
40mm	\$2,520	\$2,570	\$2,648
50mm	\$3,564	\$3,635	\$3,744
80mm	\$7,352	\$7,499	\$7,724
100mm	\$10,540	\$10,751	\$11,072



150mm	\$18,164	\$18,527	\$19,084
200mm	\$28,180	\$28,744	\$29,640

- Properties with multiple water meter service connections will be levied a wastewater availability charge for each connection. This reflects the load that a discharger may place on the sewerage system and accords with best practice guidelines (adopted by Council resolution 1196 of 1 September 2003).
- Vacant land where the service is available (in accordance with section 552 of the Act) will be levied an availability charge.

#### **Wastewater Usage Charge**

The wastewater usage charge will be levied on all premises classified as commercial or CSO (connected to sewer), based upon a percentage of water usage. The per kilolitre charge will continue to increase at a level greater than inflation in future years until the charge reflects the long run marginal cost and any cross subsidy across customer categories is removed.

Charge 2021/22	Charge 2022/23	Charge 2023/24
\$1.90 per kl	\$2.00 per kl	\$2.05 per kl

A discharge percentage factor based on the classification of the property will apply to convert metered water to wastewater. The charge is apportioned on a daily basis with the non-rounded metered volume applied against the per kl rate as shown above.

Where individual customers can demonstrate the actual discharge to sewer, the actual discharge will apply. Where sewer flow monitoring is installed by Shoalhaven Water or calibrated meters accepted by Shoalhaven Water, the actual discharge will be used. The formula for determining the wastewater usage charges is:

 $D = A \times B \times C$ 

#### Where:

A = Metered water usage

B =The sewer usage charge

C = Sewer discharge factor

D = The wastewater usage charge levied on the Water Account

The land use classification as they apply to the Water and Wastewater Availability, usage allowances if applicable and discharge factors for all classifications shown as a percentage are within the table on the next page:



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### 

Land use	Classification	Water and wastewater availability charge	Water usage charge allowances		Wastewater usage charges discharge factor %
			Water		Wastewater
			Level 1 300kl Allowance	Level 3 300kl Allowance Plus special rate \$0.85c per KL thereafter	
				•	% .√ to all unless specified
Charity	CSO Level 1		$\otimes$		90
Church	CSO Level 1		0		90
Public Amenities	CSO Level 1		$\otimes$		90
Public Reserve	CSO Level 1		$\odot$		N/A
Public Reserve with Amenities	CSO Level 1		0		90
Other	CSO Level 1		0		90
Bushfire Station	CSO Level 2a				90
Church Hall	CSO Level 2a				90
Community Centre	CSO Level 2a				90
Halls/Library	CSO Level 2a				90
Public Museum	CSO Level 2a				90
Swimming Pools	CSO Level2b				80
Sporting Oval	CSO Level 3			$\otimes$	N/A
Ambulance Station	Commercial	$\otimes$			90
Car Sales & Service	Commercial	$\otimes$			60
Caravan parks	Commercial	$\otimes$			60
Child Care Centre	Commercial	$\otimes$			90
Church School	Commercial	<b>⊘</b>			90
Commercial (gardens)	Commercial	$\otimes$			70
Commercial (without gardens)	Commercial	∅			90
Concrete batching plant	Commercial	$\otimes$			10
Fire Station	Commercial	$\otimes$			80
Food preparation	Commercial	$\otimes$			90
Government Department	Commercial	$\otimes$			90
Guest House	Commercial	$\otimes$			70
Hospital	Commercial	$\otimes$			90



Land use	Classification	Water and wastewater availability charge	Water usage charge allowances	Wastewater usage charges discharge factor %
Hotel with accommodation	Commercial	⊘		70
Hotel without accommodation	Commercial	$\otimes$		85
B & B (more than 2 rooms)	Commercial	$\otimes$		70
Industry (Dry)	Commercial	$\otimes$		70
Laundry	Commercial	$\otimes$		90
Motel/Resort	Commercial	$\otimes$		70
Non Strata Residen- tial Flat	Commercial	$\otimes$		90
Nursing Home	Commercial	$\otimes$		90
Other	Commercial	$\otimes$		90
Police Station	Commercial	$\otimes$		90
Railway Station	Commercial	$\otimes$		80
Registered Club	Commercial	$\otimes$		90
Registered Club (sporting facilities)	Commercial	0		50
Restaurant	Commercial	$\otimes$		90
School	Commercial	0		90
Shopping Centre	Commercial	$\otimes$		90
Office	Commercial	0		90
Factory	Commercial	0		70
Multi-Premise (Strata Plan) Parent Commercial	Commercial			90
Nursery	Commercial	$\otimes$		70
Animal Boarding	Commercial	$\otimes$		90
Multi-Premise (Non Strata) Dual Occ.				
>25mm	Commercial	$\otimes$		90
Commercial/Farm Raw Water	Commercial	$\otimes$		N/A
Strata Assessment				
(Unit) Commercial – Child within Strata	Commercial	Ø		90
Commercial Com- munity Association – Common Property – Parent	Commercial			N/A
Commercial Com- munity Association				



Land use	Classification	Water and wastewater availability charge	Water usage charge allowances	Wastewater usage charges discharge factor %
– Individual Unit –				
Child	Commercial	$\otimes$		90
Standpipe	Commercial			N/A
Standpipe – Rural Fire Service	Commercial			N/A
Standpipe – Raw Water	Commercial			N/A
Farm	Rural/Agricultural	$\otimes$		N/A
Market Garden	Rural/Agricultural	$\otimes$		N/A
Sewerage Treatment Works/Pump Station	Commercial	Water Availability Only		No Wastewater Usage Charges apply
Water Pump Station/Treatment Works	Commercial	Wastewater Availability Only	No Water/Wastewater Usa	ge Charges apply

Council will continue to classify sewerage accounts with wastewater available according to:

- Residential
- · Commercial (includes non-strata)
- · Community Service Obligation (CSO) Level 1
- · Community Service Obligation (CSO) Level 2
- Community Service Obligation (CSO) Level 3

The amount of Community Service Obligations and other assistance measures from the wastewater fund is anticipated to be;

Availability Charges Foregone (CSO)	\$477,360
Pensioner Availability Charge Foregone (forecast estimate and includes additional concession)	\$ 537,200
Adjustments eg payment transaction delays	\$15,000
<b>Development Contribution Concessions</b>	\$690,000

Council will continue to offer assistance to customers unable to connect to sewerage services in backlog areas where they are experiencing financial difficulties. The offer of assistance program provides payment of the costs associated with connecting the property and a two-year interest free period in which to repay those costs.

### **Liquid Trade Waste Charges**

The discharge of liquid trade waste to Council sewerage systems will incur fees and charges which are applied according to the category into which the liquid trade waste discharger is classified.

Council's Local Approvals Policy for Liquid Trade Waste Discharge to the Sewerage System provides information on the approval process, classification of liquid trade waste dischargers and the relevant formula to be used in calculating liquid trade waste usage and liquid trade waste "non-compliance usage" charges. Council will invoice the owner of the land from which liquid trade waste is discharged in respect of fees and charges.

The annual fee to recover the costs associated with the administration and monitoring of liquid waste dischargers are invoiced as a quarterly component upon Water Accounts.

### **Effluent and Septic Removal Charges**

Council undertakes human waste removal services for properties not connected to sewerage through a contracted arrangement. Consequent to the reduction in demand

for the effluent and associated services, a review of this arrangement was conducted and this included community consultation. Council resolved to continue providing a contracted service but on the basis of full cost recovery to eliminate any cross-subsidy to the sewer fund.



Septic tank and aerated system cleanouts are conducted on a "pay for service" basis in the first instance.

The allowance of effluent removed per service will remain at 2,500 litres before an additional charge per 100 litres is incurred.

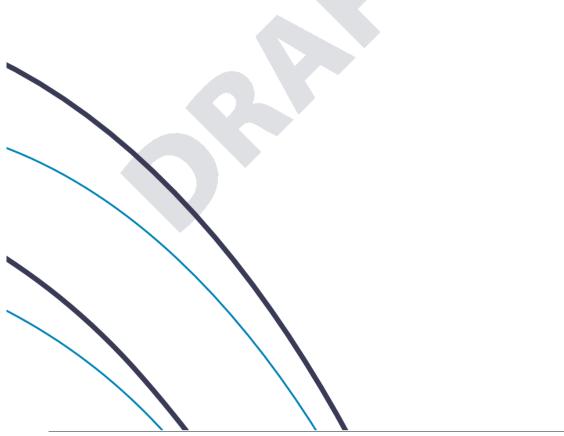
### Development Contributions (Section 64 Charges)

Section 64 Contributions (also known as Headworks Contributions or Developer Charges) are up-front charges levied to recover part of the infrastructure costs incurred in servicing new developments. Developments are assessed on their relative load on water and/or sewerage systems, compared to a single residential dwelling, and an "equivalent tenement" (ET) is calculated.

The cost per ET has been set through a Developer Servicing Plan (DSP) which has been developed in accordance with State Government Guidelines and adopted by Council in November 2005 with commencement from 1 January 2006.

Changes are intended to the DSPs as a consequence of new guidelines released by the NSW Government. Council may continue to provide concessional arrangements for developments to reduce the impact of developer (Section 64) contributions in accordance with Council resolution MIN13.864. These arrangements will be reviewed as part of any changes to the DSPs.

The current developer charges are calculated for new, additional or "change of use" developments, based on the following equivalent tenement classifications.



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### **Equivalent Tenement (ET) Classifications**

Developer charges are calculated for new, additional or "change of use" developments based on the following criteria:

Item	Description	Note	Unit	Ets
Subdivided Lots	Each subdivided lot with separate connection	V	per Lot	1.00
	Residential Development Only -Community Title/Neighbourhood Title/Strata Title (where	V	1 Bedroom	0.40
			2 Bedroom	0.60
	development approval for the dwellings granted)		3 Bedroom	0.80
	granted)		4 Bedroom	1.00
	Residential Development Only -Community Title/Neighbourhood Title/Strata Title (where	V	≤200m2	0.40
			>200m2 & ≤300m2	0.60
	development approval for the dwellings NOT approved) – LAND SIZE		>300m2 & ≤450m2	0.80
	approved, Entro Size		>450m2	1.00
Residential	Single House on single lot	V	per house	1.00
Residential Develop-	Flats & Medium Density Development, Dual	V, VI	1 Bedroom	0.40
ment	Occupancy & "Granny Flat"		2 Bedroom	0.60
			3 Bedroom	0.80
			4 Bedroom	1.00
Caravan Parks	per licensed site – tent sites & mobile caravan sites (excluding	I, III, V	Short Term Site	0.15
	Manager's Residence)		Long Term Site	0.30
	per licensed site – Cabin/mobile	I, III, V	1 Bedroom	0.25
	home (short or long term sites)		2 Bedroom	0.40
	(excluding Manager's Residence)		3 Bedroom	0.60
Retirement Villages	<ul> <li>Nursing Homes and Hostel Single occu- pant</li> </ul>	I, V	per single bed	0.25
	- No separate kitchen facilities			
	- Occupants require support includes other supporting facilities			
	- Excludes Manager's residence			
		V	1 Bedroom	0.40
			2 Bedroom	0.60
	Self-Care		3 Bedroom	0.60
			4 Bedroom	0.80
Motels/Hotels/	- Excludes Manager's residence	I, V	1 Bedroom	0.20
Resorts	- Excludes restaurants, clubs, reception		2 Bedroom	0.40
	centres, etc (see commercial wet trade or licensed premises or other commercial activities (refer to appropriate item/de- scription)		3 Bedroom or greater	0.60
Backpacker Accom- modation/Hostel	- Communal cooking facilities - Small communal laundry	V	per bed	0.125



Item	Description	Note	Unit	Ets
Bed-sitter / Guest	No cooking	V	per Bedroom	0.20
House	- ensuite facilities available			
	House based with communal kitchen/laun-	V	1 Bedroom	0.25
	dry		2 Bedroom	0.40
			3 Bedroom	0.60
Bed & Breakfast	Accommodation (New)	V	per bedroom	0.25
	Accommodation (Amendment to existing building with no building additions)	V	per bedroom in excess of 4 bedrooms (or possible bed- rooms)	0.25
Industrial	Large open building which may/are further developed (divided) and where future use is unknown.	II, V	per 1,000m <sup>2</sup> gross floor area	1.00
Offices	Commercial Activity	V	per 250m² gross floor area	1.00
Commercial Development	General Merchandise Type Shops (excludes Commercial Dry Trade & Commercial Wet Trade)	V	per 250m² gross floor area	1.00
Commercial: Multi-Premise Development	Multi-premise commercial development (allowance made for small commercial wet trade)	V, IX	Per 210m <sup>2</sup> gross floor area	1.00
Commercial	Bulky Goods Type Shops (excluding food and	V	per 500m² gross floor	1.00
Dry Trade	wet trade), Museum, Showroom, Galleries, etc – water used only for domestic purposes (other than in or part of shopping complexes)		area	
Commercial Wet Trade	Shops – Food preparation and sales and where water is used for business activity other than domestic purposes (unless otherwise stated), e.g., café, butcher, milk bar, bakery, fish shop, restaurant	V	per 100m² gross floor area	1.00
Shopping Complex/ Retail Super Store	Food Preparation (e.g., café, butcher), Shops and Offices (for Supermarket refer below)	V	per 210m² gross floor area	1.00
Supermarket	Food Preparation	٧	per 100m² gross floor area	1.00
	Offices	V	per 250m² gross floor area	1.00
	Supermarket (customer area)	V	per 1,000m² gross floor area	1.00
Licensed Premises	Clubs, Restaurants, Reception Centres, etc.	V	per 100m² gross floor area	1.00
Hospital		V	per bed	1.00
School	Day	V	per 25 pupils	1.00
	Boarding	V	per 6 pupils	1.00
Child Minding Facilities	Day Care (short and long)	V, VIII, XII	Water (per person)	0.06
		V, VIII, XII	Sewer (per person)	0.10
Theatres, Churches		V	per 100 occupants	1.00

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Item	Description	Note	Unit	Ets
Sporting Complex	Potential maximum number of persons (for seating 1 person per 500 mm wide)	V	per 100 persons	1.00
Animal Boarding	Dogs, Cats, etc	V	Per 500m² floor area (including the play area)	1.00
Green Trade,	Nursery, Sporting Fields (eg. Oval/fields/bowling greens for irrigation purposes with no stand or amenities block/s), Parks, Gardens, Market gardens (excluding primary residence)/Garden Centres/ Nurseries.  Meter sizes larger than 50mm subject to written application.	v, x	To be individually assessed or in accordance with Water Directorate "Section 64 Determinations of Equivalent Tenements Guidelines", or specific Council resolution.	To be determined on application
Public Amenity Blocks	Public facilities	V, XI	Per fixture (eg WC, shower)	0.50
Commercial Laundry	Laundrette, etc	V	To be individually assessed or in accordance with Water Directorate "Section 64 Determinations of Equivalent Tenements Guidelines", or specific Council resolution.	To be determined on application
Other developments not specified:		V	To be individually assessed or in accordance with specific Council resolution or Water Directorate "Section 64 Determinations of Equivalent Tenements Guidelines".	To be determined on application



#### Notes:

- eT Equivalent Tenement
- III. Manager's residence to be based on number of bedrooms (see Residential Development)
- Area of Portal frame (Industrial) building to be determined by measuring to external cladding.
- V. Caravan Parks: Short Term Site- includes camping site, caravan sites – as per licence approval Long Term Siteincludes caravan sites, mobile home sites, and cabins – as per licence approval
- VI. Deleted as a result of MIN13.864.
- VII. Council resolution MIN13.864 applies.
- VIII. VMedium Density and Residential Flat Developments ETs are set by Council Resolution 93/2899 – resolved at Council meeting on 16 Nov 1993 as follows:

93/2899 Developer Charges for Water Supply and Sewerage - Medium Density and Residential Flat Development Files 90/2499, 90/2500

- RECOMMENDED that, for the proposal of calculating developer contributions for water supply and sewerage, the following
- 'equivalent tenement' (E.T.) factors be used in respect of medium density and residential flat development:-
- + Small residential flat or unit 1 bedroom = 0.4 E.T.
  Medium residential flat or unit 2 bedrooms = 0.6 E.T.
  Large residential flat or unit 3 bedrooms = 0.8 E.T.
- + and that rooms capable of being used as separate bedrooms be included in the number of bedrooms.
- IX. As per NSW Water Directorate "Section 64 Determinations of Equivalent Tenements Guidelines". Persons include children and staff.
- As per Council report and resolution (Minute No. 06/184), February 2006.
  - 184. Section 64 Contributions 'First Occupancy' or 'Change of Use' of Commercial Buildings File 15513

    RECOMMENDED that Council levy a Section 64

    contribution charge for commercial small shopping

    complexes at the initial DA stage to cover 'first

occupancy' or 'change of use' where impact is minor on the water and/or sewerage systems, as follows:

- a. The rate of one (1) equivalent tenement (ET) for a proposed or existing multi premise commercial development on commercial zoned land shall be per 210m2 of gross floor area; and
- b. A business which occupies one of the premises

(as a first occupancy or a change of use) may be granted a concession towards payment of water and sewer developer charges if:

- i. it is less than 100m2:
- i. its calculated loading on a system is less than or equal to 1.0 ET;
- i. it is not a large water user or sewer discharger (eg. commercial laundries, or licensed premises, etc.);
- c. A development/business which occupies one of the premises (as a first occupancy or a change of use) and is determined as having a loading on a system that is greater than 1.0 ET, then the development/business shall pay water and sewer developer charges as follows: Net ET's = development /business loading in ET's – credit for area occupied at rate of 1ET/210m2.
- d. The above rate and calculations be included in the Annual Management Plan.
- Fairways on golf courses are not provided with town water supply for irrigation purposes.
- XI. Minute 2008.663 refers to specific public amenity buildings

663. Disposal of Assets - Public Amenities File 35799, 30449, 9738, 36685, 36684 RECOMMENDED that

- a. the report on the disposal of assets public amenities buildings at Pillipai Ring Reserve -Erowal Bay, Bens Walk Reserve - Depot Farm - West Nowra and Falls Creek Picnic Area be received for information
- Council adopt the 3 Year (2008/11) Public Amenities Capital Program as attached to this report
- Council determine to demolish the public amenities at Falls Creek and Depot Farm
- Council waiver the water and wastewater headworks charges as a Community Service Obligation – Level 4, 100% reduction
- Council undertake works to remove underscrub around the amenity building at Pillipai Ring Reserve, Erowal Bay to improve security and visibility.
- XII. NSW Government Education Department

(http://www.dec.nsw.gov.au/what-we offer/regulation-and-accreditation/earlychildhood-education- care/regulatoryframework/national-quality-framework/ qualifications-and-ratios)

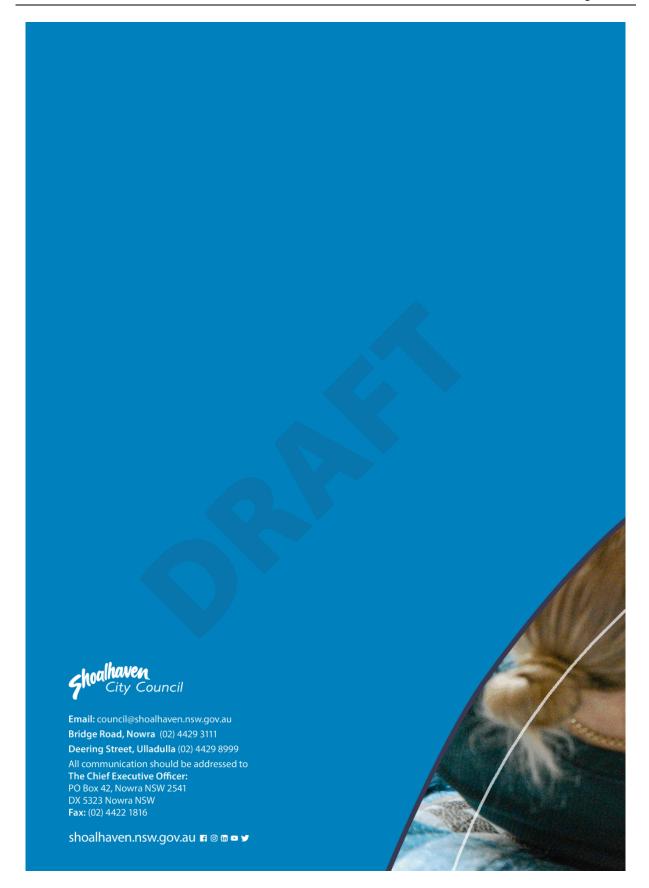
Educator to child ratios

Under the National Regulations, the following educator to child ratios will apply in NSW

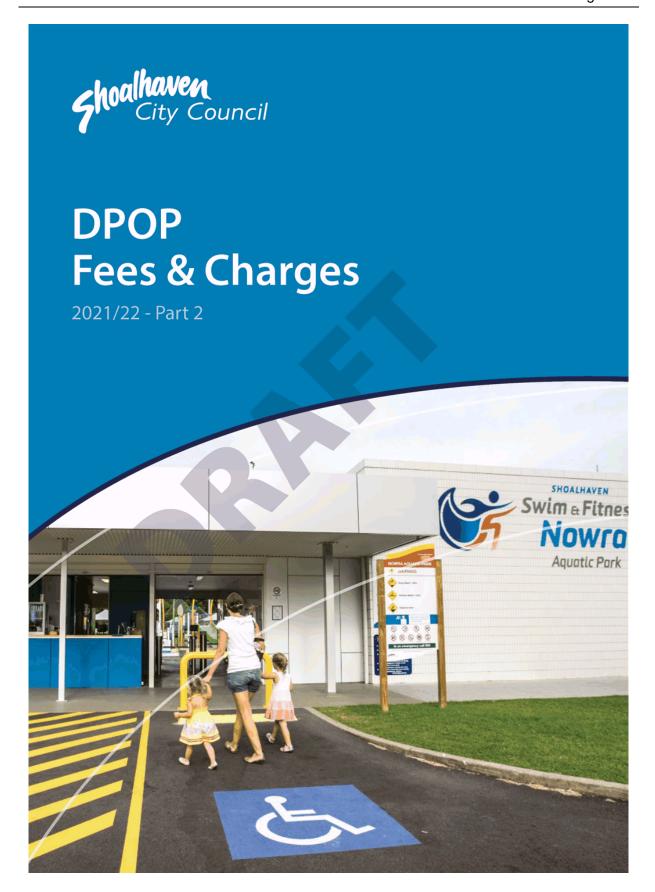














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### PRICING POLICY

Pricing Method	Definition
Market Rate	Price of the service determined by investigating alternative prices of
	surrounding service providers. Pricing may or not recover full costs
Full Cost Recovery	Recovery of all labour, direct and overhead costs associated with providing a
	service. This includes labour, direct and overhead expenses.
Partial Cost Recovery	Council recovers less than the full cost (the reasons may be community
	obligation or legislation limits on charging). This can be any $\%$ of the Full cost
	recovery depending upon the subsidy required
Fully Subsidised	Some services may be provided free of charge and the whole cost
	determined as a community obligation or may be classified as a public good.
Set by Act/Regulation	Price of the service is determined by legislation. Price may or may not
	recover full cost.
Refundable	A Fee which is refundable to the payee after the prescribed condition is met



#### WAIVER OR REDUCTION OF FEES

Section 610E of the Local Government Act 1993 allows Council to waive payment of, or reduce, a fee in a particular case if it is satisfied that the case fall within a category of hardship or other category that Council has determined a payment should be so waived or reduced. Council has determined the following categories:

Category	Definition
Hardship	where there is evidence that the payment of the fee or charge will impose unreasonable financial hardship on the applicant given their particular circumstances
Charity	where the applicant is a registered charity and the fee is for a service that will enable to provision of charitable services to the community of the Shoalhaven local government area
Not For Profit	where the applicant is an organisation that holds "not for profit" status and the fee is for a service that will enable the achievement of their objectives and betterment for the community of the Shoalhaven local government area and where the payment of the standard fees or charges would cause financial hardship.
Commercial	where the Council, or its contractor, operate a services and reduction of the fee is required to compete in the market.
Non-Provision of	where the Council is unable to provide a service or venue that has been
Service	previously agreed upon and an appropriate discount, fee waiver or substitution is required as compensation.
Bushfire Relief	for eligible applicants during the 2019 to 2020 black summer fires
COVID-19	where the applicant has suffered hardship caused by the COVID-19
	pandemic or the waiver or reduction of the fee will encourage recovery from the pandemic.

The Council will directly, or through delegated authority, assess and make determinations on requests for waiver or reduction of fees in accordance with the adopted policies. The following policies were current at the time of publishing, these may be amended during the year and new policies may be added.

- POL18/30 Fee Waivers, Subsidies and Support Policy
- POL18/77 Revenue Hardship Policy
- POL20/11 Waiving of Development Application Fees and Other Fees for Charitable Organisations and Community Groups
- POL16/83 Community Service Obligations Water Supply, Wastewater, Effluent, Trade Waste Services and Section 64 Contributions
- POL16/86 Payment Assistant Scheme Water Accounts
- POL16/122 Shoalhaven Entertainment Centre Hiring Policy

The following Council Resolutions have affected the application of the above categories.

- MIN20.8 Waiver of Fees & Charges Bushfire Recovery
- MIN20.242 Rent relief / abatement Occupiers and Council Owned or Management Properties
- MIN20.275 COVID 19 & Economic Crisis Finance Assistance DA fees (Waive / Discount) Contributions / LEP amendment – S7.11 Contributions – refund approval
- MIN20.276 Water & Sewerage Headworks Charges Assistance for Development Policy
- MIN20.305 Outcome Shoalhaven Local Heritage Assistance fund 2019-20 Bushfire affected heritage items

The applicable fee classifications where waivers or reductions may be applied are identified within the following document. Other fees may also be waived or reduced as new or amended policies and Council Resolutions are adopted during the year.



## SHOALHAVEN SWIM SPORT FITNESS

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Incl. Amount

# **SHOALHAVEN SWIM SPORT FITNESS CENTRES**

All prices listed are the MAXIMUM rate which can be levied.

"Shoalhaven Swim Sport & Fitness Centres" refers to the Shoalhaven Indoor Sports Centre, Bomaderry Aquatic Centre, Nowra Aquatic Park, Bay & Basin Leisure Centre, Sussex Inlet Aquatic Centre and Ulladulla Leisure Centre.

"Village Pools" refers to Berry, Greenwell Point, Kangaroo Valley, Milton and Shoalhaven Heads Village Pools. "Sea Pools" refers to Huskisson and Ulladulla Sea Pools.

Concession - You are entitled to a concession rate if you present one of the following: Current Pensioner Concession Card, Commonwealth Seniors Health Card, Seniors Card & High School Student Card (16 years & older) on those fees listed as concession.

Fees may be waived or reduced in accordance with the Fee Waivers, Subsidies and Support Policy

#### SHOALHAVEN SWIM SPORT FITNESS CENTRES

Shoalhaven Indoor Sports Centre, Bomaderry Aquatic Centre, Nowra Aquatic Park, Bay & Basin Leisure Centre, Sussex Inlet Aquatic Centre and Ulladulla Leisure Centre.

#### Casual Swimming Fees

As stated	Partial cost recovery	40%	Υ	\$6.30 per visit
As stated	Partial cost recovery	30%	Υ	\$4.80 per visit
As stated	Partial cost recovery	30%	Υ	\$4.80 per visit
As stated	Partial cost recovery	30%	Υ	\$22.20 per visit
As stated	Fully Subsidised	0%	N	free service - cost absorbed
As stated	Partial cost recovery	40%	Υ	\$10.20 per visit
As stated	Partial cost recovery	40%	Υ	\$7.80 per visit
As stated	Partial cost recovery	0%	Υ	\$3.15 50% discount of adult swim visit
As stated	Partial cost recovery	30%	Υ	\$113.40 per pass
As stated	Partial cost recovery	30%	Υ	\$86.40 per pass
As stated	Partial cost recovery	30%	Υ	\$86.40 per pass
As stated	Full cost recovery	100%	Υ	\$8.75 per visit
As stated	Full cost recovery	100%	Υ	\$15.80 per visit
	As stated	As stated Partial cost recovery  As stated Partial cost recovery	As stated Partial cost recovery  As stated Partial cost 100%	recovery  As stated Partial cost recovery



SHOALHAVEN SWI	M SPORT	FITN	ESS			
Fee Description	Purpose		Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Casual Fitness Fees						
Complete Fitness Day Pass - Adult	As stated		Full cost recovery	100%	Υ	\$18.90 per day
Complete Fitness Day Pass - Concession	As stated		Partial cost recovery	75%	Υ	\$14.20 per day
Complete Fitness Pass - 10 Visit - Adult	As stated		Full cost recovery	100%	Υ	\$170.10 per pass
Complete Fitness Pass - 10 Visit - Concession	As stated		Full cost recovery	100%	Υ	\$127.80 per pass
Group Fitness Program - Land/Water - Adult	As stated		Full cost recovery	100%	Υ	\$15.50 per visit
Group Fitness Program - Land/Water - Concession	As stated		Full cost recovery	100%	Υ	\$11.60 per visit
Group Fitness Program - Land/Water - 10 Visit - Adult	As stated		Full cost recovery	100%	Υ	\$139.50 per pass
Group Fitness Program - Land/Water - 10 Visit - Concession	As stated		Full cost recovery	100%	Υ	\$104.40 per pass
Gym Visit - Adult	As stated		Full cost recovery	100%	Υ	\$15.50 per visit
Gym Visit - Concession	As stated		Partial cost recovery	N/A	Υ	\$11.60 per visit
Gym Pass - 10 Visit - Adult	As stated		Partial cost recovery	N/A	Υ	\$139.50 per pass
Gym Pass - 10 Visit - Concession	As stated		Partial cost recovery	N/A	Υ	\$104.40 per pass
Teen Gym Visit	As stated		Partial cost recovery	50%	Υ	\$8.75 per visit
Teen Gym Pass - 10 Visit	As stated		Partial cost recovery	50%	Υ	\$78.75 per pass
Personal Trainer - One on One - Per 30 Minute Session	As stated		Full cost recovery	100%	Υ	\$48.50 per visit
Personal Trainer - One on Two - Per 30 Minute Session	As Stated		Full cost recovery	100%	Υ	\$71.50 per visit
Personal Trainer - One on One - Per 30 Minute Session Pass - 5 Visit	As stated		Full cost recovery	100%	Υ	\$218.00 per pass
Personal Trainer - One on One - Per 30 Minute Session Pass - 10 Visit	As stated		Full cost recovery	100%	Υ	\$411.80 per pass
Fitness Promotion - eg Boot Camp & Small Group Training	As stated		Market Rate	100%	Υ	price on application
Child Minding						
During normal operational hours only.						
Child Minding Visit - max 2hrs	As stated		Full cost recovery	100%	Υ	\$5.10 per visit
Child Minding Pass - 20 Visit	As stated		Full cost recovery	100%	Υ	\$91.80 per pass



## SHOALHAVEN SWIM SPORT FITNESS

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Incl. Amount

#### Memberships

Complete Fitness Membership Includes:

Access to all Shoalhaven Swim Sports & Fitness facilities/land & water based group fitness classes/gym, fitness consultation and program with up to 4 updates per year/pools and spa (where available)/child minding.

#### Fitness Membership Includes

Access to all Shoalhaven Swim Sport & Fitness facilities/gym, fitness consultation and program with up to 4 updates per year/pools and spa (where available).

#### Complete Aquatic Membership Includes:

Access to all Shoalhaven Swim Sport & Fitness facilities/water based group fitness classes/pools and spa (where available).

#### Aquatic Membership Includes:

Access to all Shoalhaven Swim Sport & Fitness facilities/pools and spa (where available).

Please note: Standard external service provider (Debit Success) dishonour fees will apply for unsuccessful direct debit transaction of \$10.00.

Please note: Membership suspensions - minimum two (2) weeks - up to three (3) moths total

Complete Fitness Membership - 1 Month - Adult	As stated	Full cost recovery	100%	Υ	\$111.20 per Monthly Membership
Complete Fitness Membership - 1 Month - Concession	As stated	Full cost recovery	100%	Υ	\$100.10 per Monthly Membership
Complete Fitness Membership - 12 Month - Adult	As stated	Full cost recovery	100%	Υ	\$856.80
Complete Fitness Membership - 12 Month - Concession	As stated	Full cost recovery	100%	Υ	\$771.10
Complete Fitness Membership - Direct Debit Fortnightly - Adult	As stated	Full cost recovery	100%	Υ	\$37.75 Fortnightly
Complete Fitness Membership - Direct Debit Fortnightly - Concession	As stated	Full cost recovery	100%	Υ	\$34.00 Fortnightly
Fitness Membership - 12 Month - Adult	As stated	Full cost recovery	100%	Υ	\$746.65
Fitness Membership - 12 Month - Concession	As stated	Partial cost recovery	75%	Υ	\$672.00
Fitness Membership - Direct Debit Fortnightly - Adult	As stated	Full cost recovery	100%	Υ	\$33.15 Fortnightly
Fitness Membership - Direct Debit Fortnightly - Concession	As stated	Partial cost recovery	75%	Υ	\$29.80 Fortnightly
Complete Aquatic Membership - 1 Month - Adult	As stated	Full cost recovery	100%	Υ	\$83.65 Per Monthly Membership
Complete Aquatic Membership - 1 Month - Concession	As stated	Full cost recovery	100%	Υ	\$75.30 Per Monthly Membership
Complete Aquatic Membership - 12 Month - Adult	As stated	Full cost recovery	100%	Υ	\$636.50
Complete Aquatic Membership - 12 Month - Concession	As stated	Partial cost recovery	75%	Υ	\$572.85
Complete Aquatic Membership - Direct Debit Fortnightly - Adult	As stated	Partial cost recovery	75%	Υ	\$28.50 Fortnightly
Complete Aquatic Membership - Direct Debit Fortnightly - Concession	As stated	Partial cost recovery	75%	Υ	\$25.50 Fortnightly



S	SHOALHAVEN SWIM SPORT FITNESS									
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
	Aquatic Membership - 12 Month - Adult	As stated	Partial cost recovery	75%	Υ	\$462.00				
	Aquatic Membership - 12 Month - Concession/Child	As stated	Partial cost recovery	75%	Υ	\$415.85				
	Aquatic Membership - Direct Debit - Adult	As stated	Partial cost recovery	75%	Υ	\$20.40 Fortnightly				
	Aquatic Membership - Direct Debit - Concession/Child	As stated	Partial cost recovery	75%	Υ	\$18.40 Fortnightly				
	Complete Fitness Corporate Membership - Minimum 5 Participants per Organisation - 12 months	As stated	Full cost recovery	100%	Y	\$583.50				
	Complete Fitness Corporate Membership - Minimum 5 Participants per Organisation - Direct Debit - Fortnightly	As stated	Full cost recovery	100%	Υ	\$25.00 Fortnightly				
	NSW School Holiday Membership - Summer Season - Family - (2 adults/2 children/1 "free" child)	As Stated	Partial cost recovery	30%	Υ	\$212.15				

## SHOALHAVEN SWIM FITNESS FACILITIES

Bomaderry Aquatic Centre, Nowra Aquatic Park, Bay & Basin Leisure Centre, Sussex Inlet Aquatic Centre, Ulladulla Leisure Centre, Berry Village Pool, Shoalhaven Heads Village Pool, Greenwell Point Village Pool, Milton Village Pool

#### Learn to Swim

LTS Term 3 fees may vary to those printed.

Learn to Swim & Survive Class - Parent & Baby - GST does not apply	As stated	Full cost recovery	100%	N	\$16.30 per class
Learn to Swim & Survive Class - Preschool & School Age - GST does not apply	As stated	Full cost recovery	100%	N	\$16.30 per class
Learn to Swim & Survive Class - 3rd & subsequent child enrolled per family or additional class per week - 25% discount - GST does not apply	As stated	Full cost recovery	100%	N	\$12.25 per class
Learn to Swim & Survive Class - Direct Debit per fortnight - Parent & Baby - GST does not apply	As stated	Full cost recovery	100%	N	\$32.60 Per fortnight
Learn to Swim & Survive Class - Direct Debit per fortnight - Pre & School Age Child - GST does not apply	As stated	Full cost recovery	100%	N	\$32.60 Per fortnight
Learn to Swim & Survive Class - Direct Debit per fortnight - 3rd & subsequent child enrolled per family or additional class per week - 25% discount - GST does not apply	As stated	Full cost recovery	100%	N	\$24.50 Per fortnight
Private Lesson - One on One - 15 Minute Lesson - GST applies	As stated	Full cost recovery	100%	Υ	\$28.60 per class
Private Lesson - One on One - 30 Minute Lesson - GST applies	As stated	Full cost recovery	100%	Υ	\$51.80 per class

#### Squads



SHOALHAVEN SWI	M SPORT FITN	IESS			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Note: Normal entry fees apply to priva	ate squad participants.				
Squad - 1 session Per Week	As stated	Full cost recovery	100%	Υ	\$29.20 Per fortnight
Squad - 2 Sessions Per Week	As stated	Full cost recovery	100%	Υ	\$39.15 Per fortnight
Squad - 3 Sessions Per Week	As stated	Full cost recovery	100%	Υ	\$57.85 Per fortnight
Squad - 4 Sessions Per Week	As Stated	Full cost recovery	100%	Υ	\$74.25 Per Fortnight
Squad - 5 sessions per week	As Stated	Full cost recovery	100%	Υ	\$90.30 Per fortnight
Squad - 6+ Sessions Per Week	As stated	Full cost recovery	100%	Υ	\$92.40 Per fortnight
Squad - Casual - Per Session	As stated	Full cost recovery	100%	Υ	\$15.80 Per Session
As part of School Group					
School Swim Visit - GST applies / does not apply	As stated	Partial cost recovery	40%	Υ	\$3.10 per visit
School Swim Class - GST applies / does not apply	As stated	Full cost recovery	100%	Υ	\$9.90 per class (minimum 12 per class)
School Fitness Program - Land/Water OR Gym Visit - GST applies / does not apply	As stated	Full cost recovery	100%	Υ	\$9.90 per visit (minimum 12 per class)
School Water Slide & Swim/Inflatable Visit	As stated	Partial cost recovery	47%	Υ	\$9.90 per student
Staff Hire - minimum 1hr	As stated	Full cost recovery	100%	Υ	\$55.00 per hour

#### Pool / Lane Hire

Pool / Lane hire fees do not include admission of participants / swimmers - bookings for School Carnivals and School Groups are exempt.

PRIVATE / COMMERCIAL COACHES LANE HIRE - Discounts are provided to Australian Swimming Coaches & Teachers Association (ASCTA) qualified private / commercial swim coaches - conditions apply. Relevant insurance and qualifications must be provided in order to obtain a 20% reduction in lane hire rates for private / commercial coaches.

Lane Hire	As stated	Partial cost recovery	40%	Υ	\$40.20 per hour
Private/Commercial Pool Hire - per pool - minimum 4 hrs	As stated	Market Rate	100%	Υ	\$115.00 per hour
Carnival Entry - Includes Spectators	As stated	Full cost recovery	100%	Υ	\$1.30 per visit
Out of Hours Bookings - Incur Additional Staff Hire Costs - Price on Application	As stated	Full cost recovery	100%	Υ	Price on Application
Local Only - Swim Club Meet Night Only - per Pool or Part thereof - applies to Shoalhaven based Clubs	As stated	Full cost recovery	100%	Υ	\$80.00 per hour
Additional Cleaning Fee - may be applied	As stated	Full cost recovery	100%	Υ	\$60.70 per hour

#### Meeting Room



SHOALHAVEN SWII	M SPORT FITN	ESS			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
During normal operational hours only					
Meeting Room Hire - Small (1- 20pax) - Commercial - Mon to Fri - per hour - max 8hrs	As stated	Full cost recovery	100%	Υ	\$20.40 per hour
Meeting Room Hire - Small (1- 20 pax) - Commercial - Mon to Fri - Per Day	As stated	Full cost recovery	100%	Υ	\$179.50 per day
Meeting Room Hire - Small (1- 20 pax) - Commercial - Sat/Sun/Public Holidays - per hour - max 8hrs	As stated	Full cost recovery	100%	Y	\$30.60 per hour
Meeting Room Hire - Small (1- 20pax) - Commercial - Sat/Sun/Public Holiday - Per Day	As stated	Full cost recovery	100%	Υ	\$269.30 per day
Meeting Room Hire - Small (1- 20 pax ) - Community/Non-profit Organisations - Casual - Mon to Fri - per hour - max 8hrs	As stated	Partial cost recovery	100%	Y	\$15.30 per hour
Meeting Room Hire - Small (1- 20 pax) - Community/Non-profit Organisations - Casual - Mon to Fri - Per Day	As stated	Partial cost recovery	75	Υ	\$134.65 per day
Meeting Room Hire - Small (1- 20 pax) - Community/Non-profit Organisations - Casual - Sat/Sun/Public Holidays - per hour - max 8hrs	As stated	Partial cost recovery	75	Υ	\$22.95 per hour
Meeting Room Hire - Small (1- 20pax) - Community/Non-profit Organisations - Casual - Sat/Sun/Public Holidays - Per Day	As stated	Partial cost recovery	75	Y	\$201.95 per day
Meeting Room Hire - Small (1- 20 pax) - Community/Non-profit Organisation - Regular - Mon to Fri - per hour - max 8hrs	As stated	Partial cost recovery	50	Υ	\$10.20 per hour
Meeting Room Hire - Small (1- 20 pax) - Community/Non-profit Organisations - Regular - Mon to Fri - Per Day	As stated	Partial cost recovery	50	Υ	\$89.75 per day
Meeting Room Hire - Small (1- 20 pax) - Community/Non-profit Organisations - Regular - Sat/Sun/Public Holidays - per hour - max 8hrs	As stated	Partial cost recovery	50	Y	\$15.30 per hour
Meeting Room Hire - Small (1- 20 pax) - Community/Non-profit Organisations- Regular - Sat/Sun/Public Holidays - Per Day	As stated	Partial cost recovery	50	Υ	\$134.65 per day
Meeting Room Hire - Medium (21-50 pax) - Commercial - Mon to Fri - per hour - max 8hrs	As stated	Full cost recovery	100%	Υ	\$30.60 per hour
Meeting Room Hire - Medium (21-50 pax) - Commercial - Mon to Fri - Per Day	As stated	Full cost recovery	100%	Υ	\$269.30 per day
Meeting Room Hire - Medium (21-50 pax) - Commercial - Sat/Sun/Public Holidays - per hour - max 8hrs	As stated	Full cost recovery	100%	Υ	\$45.90 per hour



SHOALHAVEN SWII	M SPORT FITN	ESS			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Meeting Room Hire - Medium (21-50 pax) - Commercial - Sat/Sun/Public Holiday - Per Day	As stated	Full cost recovery	100%	Y	\$403.90 per day
Meeting Room Hire - Medium (21-50 pax) - Community/Non- profit Organisations - Casual - Mon to Fri - per hour - max 8hrs	As stated	Partial cost recovery	50%	Υ	\$22.95 per hour
Meeting Room Hire - Medium (21-50 pax) - Community/Non- profit Organisations - Casual - Mon to Fri - Per Day	As stated	Partial cost recovery	50%	Υ	\$201.95 per day
Meeting Room Hire - Medium (21-50 pax) - Community/Non- profit Organisations - Casual - Sat/Sun/Public Holidays - per hour - max 8hrs	As stated	Partial cost recovery	50%	Y	\$34.40 per hour
Meeting Room Hire - Medium (21-50pax) - Community/Non- profit Organisations - Casual - Sat/Sun/Public Holidays - Per Day	As stated	Partial cost recovery	50%	Υ	\$302.95 per day
Meeting Room Hire - Medium (21-50 pax) - Community/Non- profit Organisation - Regular - Mon to Fri - per hour - max 8hrs	As stated	Partial cost recovery	50%	Υ	\$15.30 per hour
Meeting Room Hire - Medium (21-50 pax) - Community/Non- profit Organisations - Regular - Mon to Fri - Per Day	As stated	Partial cost recovery	50%	Υ	\$134.65 per day
Meeting Room Hire - Medium (21-50 pax) - Community/Non- profit Organisations - Regular - Sat/Sun/Public Holidays - per hour - max 8hrs	As stated	Partial cost recovery	50%	Υ	\$22.95 per hour
Meeting Room Hire - Medium (21-50 pax) - Community/Non- profit Organisations- Regular - Sat/Sun/Public Holidays - Per Day	AS stated	Partial cost recovery	50%	Υ	\$201.95 per day
Meeting Room Hire - Large (51+ pax) - Commercial - Mon to Fri - per hour - max 8hrs	As stated	Full cost recovery	100%	Υ	\$40.80 per hour
Meeting Room Hire - Large (51+ pax) - Commercial - Mon to Fri - Per Day	As stated	Full cost recovery	100%	Υ	\$359.00 per day
Meeting Room Hire - Large (51+ pax) - Commercial - Sat/Sun/Public Holidays - per hour - max 8hrs	As stated	Full cost recovery	100%	Υ	\$61.20 per hour
Meeting Room Hire - Large (51+ pax) - Commercial - Sat/Sun/Public Holiday - Per Day	As stated	Full cost recovery	100%	Υ	\$538.55 per day
Meeting Room Hire - Large (51+ pax ) - Community/Non-profit Organisations - Casual - Mon to Fri - per hour - max 8hrs	As stated	Partial cost recovery	50%	Υ	\$30.60 per hour
Meeting Room Hire - Large (51+ pax) - Community/Non-profit Organisations - Casual - Mon to Fri - Per Day	As Stated	Partial cost recovery	50%	Υ	\$269.30 per day



SHOALHAVEN SWII	M SPORT FITN	ESS			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Meeting Room Hire - Large (51+ pax) - Community/Non-profit Organisations - Casual - Sat/Sun/Public Holidays - per hour - max 8hrs	As Stated	Partial cost recovery	50%	Y	\$45.90 per hour
Meeting Room Hire - Large (51+ pax) - Community/Non-profit Organisations - Casual - Sat/Sun/Public Holidays - Per Day	As Stated	Partial cost recovery	50%	Υ	\$403.90 per day
Meeting Room Hire - Large (51+ pax) - Community/Non-profit Organisation - Regular - Mon to Fri - per hour - max 8hrs	As Stated	Partial cost recovery	50%	Υ	\$20.40 per hour
Meeting Room Hire - Large (51+ pax) - Community/Non-profit Organisations - Regular - Mon to Fri - Per Day	As Stated	Partial cost recovery	50%	Υ	\$179.50 per day
Meeting Room Hire - Large (51+ pax) - Community/Non-profit Organisations - Regular - Sat/Sun/Public Holidays - per hour - max 8hrs	As stated	Partial cost recovery	50%	Υ	\$30.60 per hour
Meeting Room Hire - Large (51+ pax) - Community/Non-profit Organisations- Regular - Sat/Sun/Public Holidays - Per Day	As Stated	Partial cost recovery	50%	Y	\$269.30 per day
Other Fees and Charges					
BAC/NAP/BBLC - Childrens Birthday Party	As stated	Market Rate	100%	Υ	\$15.80 per child - minimum 10 children
SIAC/ULC - Childrens Birthday Party	As stated	Market Rate	100%	Y	\$9.50 per child - minimum 10 children
Waterslide Pass - 5 Rides	As stated	Partial cost recovery	37%	Υ	\$4.50 per pass
Waterslide Pass - 10 Rides	As stated	Partial cost recovery	37%	Υ	\$7.80 per pass
Waterslide Pass - 1 Hour	As stated	Market Rate	37%	Υ	\$7.80 per hour
Food & Beverage	As stated	Market Rate	100%	Y	Market Rate or Supplier Recommended Retail Price
Sports Retail	As stated	Market Rate	100%	Y	Market Rate or Supplier Recommended Retail Price
Promotional Offers	As stated	Market Rate	100%	Υ	Price on Application

#### VILLAGE POOLS

Kangaroo Valley, Berry, Greenwell Point, Shoalhaven Heads and Milton Village Pools - when supervised during NSW Summer School Holidays



	_		_		
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
sual Swimming Fees					
Swim Visit - Adult	As stated	Partial cost recovery	15%	Υ	\$4.70 per visit
Swim Visit - Child	As stated	Partial cost recovery	15%	Υ	\$3.50 per visit
Swim Visit - Concession	As stated	Partial cost recovery	15%	Υ	\$3.50 per visit
Swim Visit - Family Day Pass - 2 Adults/2 Children/1 "free" child	As stated	Partial cost recovery	15%	Υ	\$16.40 per visit
Swim Visit - Child 2 years and under Free with Paying Adult	As stated	Fully Subsidised	0%	N	Free Service - Cost Absorbed
School Swim Visit	As stated	Partial cost recovery	15%	Υ	\$3.10 per visit
Supervising Non-Swimming Adult Visit	As stated	Fully Subsidised	0%	N	Free Service - Cost Absorbed
Additional Staff Hire - minimum 2 hours	As stated	Full cost recovery	100%	Υ	\$55.00 per hou

Village Pool Season Memberships allow access to all Village Pools as listed above, only. Village Pool Memberships do not include access to Shoalhaven Swim & Fitness year round facilities.

Village Pool Membership - Summer Season - Adult	As stated	Partial cost recovery	15%	Υ	\$113.40 per season
Village Pool Membership - Summer Season - Child/Concession	As stated	Partial cost recovery	15%	Υ	\$102.00 per season
Village Pool Membership - Summer Season - Family - 2	As stated	Partial cost recovery	15%	Υ	\$199.70 per season

#### SHOALHAVEN INDOOR SPORTS CENTRE

#### Casual Fees

Casual Visit - Tennis	Adult	Partial cost recovery	N/A	Υ	\$15.90 Per court
Casual Visit - Tennis	Concession	Partial cost recovery	N/A	Υ	\$11.90 Per court
Casual Visit - Tennis	Child	Partial cost recovery	N/A	Υ	\$11.90 Per court
Casual Visit - Short Tennis	Adult	Partial cost recovery	N/A	Υ	\$15.90 Per court
Casual Visit - Short Tennis	Concession	Partial cost recovery	N/A	Υ	\$11.90 Per court
Casual Visit - Short Tennis	Child	Partial cost recovery	N/A	Υ	\$11.90 Per court
Casual Visit - Table Tennis	Adult	Partial cost recovery	N/A	Υ	\$15.90 Per table
Casual Visit - Table Tennis	Concession	Partial cost recovery	N/A	Υ	\$11.90 Per table
Casual Visit - Table Tennis	Child	Partial cost recovery	N/A	Υ	\$11.90 Per table
Casual Visit - Badminton	Adult	Partial cost recovery	N/A	Υ	\$15.90 Per court



S	SHOALHAVEN SWIN	M SPORT FITN	ESS			
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
	Casual Visit - Badminton	Concession	Partial cost recovery	N/A	Υ	\$11.90 Per court
	Casual Visit - Badminton	Child	Partial cost recovery	N/A	Υ	\$11.90 Per court
	Racket Pass (Tennis/Table Tennis/Badminton) - 10 visit Pass for price of 9 - Adult	As stated	Partial cost recovery	N/A	Υ	\$143.10 per pass
	Racket Pass (Tennis/Table Tennis/Badminton) - 10 visit Pass for price of 9 - Concession	As stated	Partial cost recovery	N/A	Υ	\$107.10 per pass
	Racket Pass (Tennis/Table Tennis/Badminton) - 10 visit Pass for price of 9 - Child	As stated	Partial cost recovery	N/A	Υ	\$107.10 per pass
	Casual Visit - Basketball	Adult	Partial cost recovery	N/A	Υ	\$6.20 per visit
	Casual Visit - Basketball	Concession	Partial cost recovery	N/A	Υ	\$4.60 per visit
	Casual Visit - Basketball	Child	Partial cost recovery	N/A	Υ	\$4.60 per visit
	Casual Visit - Netball	Adult	Partial cost recovery	N/A	Υ	\$6.20 per visit
	Casual Visit - Netball	Concession	Partial cost recovery	N/A	Υ	\$4.60 per visit
	Casual Visit - Netball	Child	Partial cost recovery	N/A	Υ	\$4.60 per visit
	Casual Visit - Program Entry	Adult	Market rate	N/A	Υ	Price on application
	Casual Visit - Program Entry	Concession	Market rate	N/A	Υ	Price on application
	Casual Visit - Program Entry	Child	Market rate	N/A	Υ	Price on application
	Hoop Pass (Basketball/Netball/Futsal) - 10 visit Pass for price of 9 - Adult	As stated	Partial cost recovery	N/A	Υ	\$55.80 per pass
	Hoop Pass (Basketball/Netball/Futsall) - 10 visit Pass for price of 9 - Concession	As stated	Partial cost recovery	N/A	Υ	\$41.40 per pass
	Hoop Pass (Basketball/Netball/Futsall) - 10 visit Pass for price of 9 - Child	As stated	Partial cost recovery	N/A	Υ	\$41.40 per pass
C	ourt Fees					
	ock Bookings - A minimum of 10 boo ock Booking - School - School hours			bookings.		
	Casual Booking - All Sports	As stated	Partial cost recovery	N/A	Υ	\$53.00 per hour
	Block Booking - All Sports	As stated	Partial cost recovery	N/A	Υ	\$42.85 per hour
	Block Booking - School	As stated	Partial cost recovery	N/A	Υ	\$26.50 per hour
	Event Booking - All Sports	As stated	Market rate	N/A	Υ	Per hour - Negotiable
C	asual Play					
	Kids Time - Inflatable Play	As stated	Full cost recovery	100%	Υ	\$10.20 per visit

School Holiday Programme



SHOALHAVEN SWIM SPORT FITNESS							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
School Holiday Program - Day	As stated	Full cost recovery	100%	Υ	\$60.00 per day		
School Holiday Program - Half Day	As stated	Full cost recovery	100%	Υ	\$45.00 per half day		
As part of School Group							
School Sports Visit - GST applies / does not apply	As stated	Partial cost recovery	N/A	Υ	\$3.10 per visit		



CERTIFICATION					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount

# **ACTIVITIES UNDER THE EP&A ACT**

# COMPLYING DEVELOPMENT APPLICATIONS

Applications Involving Buildin	ig Works				
Modification to Complying Development Certificate (Major)		Full cost recovery	100%	Y	Cost recovery plus 15%. Fees can be obtained on request.
Modification to Complying Development Certificate (Minor)		Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Not exceeding \$5000 - Base Fee	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Not exceeding \$5000 - Add fee per 1000	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Exceeding \$5,000 but not exceeding \$100,000 - Base Fee	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Exceeding \$5,000 but not exceeding \$100,000 - Add fee per \$1,000 exceeding \$5,000	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Exceeding \$100,000 but not exceeding \$250,000 - Base Fee	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Exceeding \$100,000 but not exceeding \$250,000 - Add fee per \$1,000 exceeding \$100,000	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Exceeding \$250,000 - Base Fee	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Exceeding \$250,000 - Add fee per \$1,000 exceeding \$250,000	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Applications NOT Involving B	uilding Work				
Change of Building Classification (ie. Use)	As stated	Full cost recovery	100%	Υ	\$319.77
Post-notification for Complying Development Certificate, where Council arranges public notification (EP&A Reg Cl 137)		Full cost recovery	100%	Υ	\$187.33 per application

# OTHER ACTIVITIES

Certificates by Private Certifiers



CERTIFICATION					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Part 6 - Includes cost of registration and archiving of all certificate types issued by certifiers	As stated	Set by Act/Regulation	100%	Ν	\$36.00 per certificate
Miscellaneous					
Copy of Building Certificate	As stated	Set by Act/Regulation	N/A	Ν	\$13.00

#### **PART 6 CERTIFICATES AND APPLICATIONS**

Note 1: Due to economies of scale, the following fees for Construction Certificates will be discounted by 20% where the Construction Certificate Application is in conjunction with a Development Application.

Note 2: Fees for projects valued at greater than \$1,000,000 may be estimated by Council at a lower amount based on the extent and nature of the works. Minimum fee in any case to be 50% of the base.

Note 3: Where Council is appointed as the Private Certifying Authority, the Development Advisory Unit (DAU) meeting fee will be subtracted from the Construction Certificates fees.

Appointment of Council as the Principal Certifying Author	ity
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Transfer of PCA from Registered Certifier to Council. This includes the assessment of all documents, the carrying out of critical stage inspections and the issue of the occupation certificate.	Replacement of PCA	Full cost recovery	100%	Y	\$2,200.00
Residential Development & Additions, Commercial & Industrial Additions less than \$50,000 (Max 3 inspections)	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Residential Development & Additions, Commercial & Industrial Additions \$50,000 - \$150,000 (Max 4 inspections)	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Residential Development & Additions, Dual Occupancy (stand alone application), Commercial & Industrial Additions above \$150,000 (Max 6 inspections)	As Stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Multi-unit housing development(including a dwelling & dual occupancy application) (assumed an average of 3 inspections per unit)		Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Commercial and industrial buildings - area up to 500 sq metres (max. 4 inspections)		Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Commercial and industrial buildings - area greater than 500 sq metres & less than 1,000 sq metres ( max 6 inspections)		Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Commercial and industrial buildings - area 1,000 sq metres or more (Max 10 inspections)	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Single Inspection Fee, Additional Inspection Fee or Reinspection Fee		Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Garages, carports and other minor ancillary structures (Max.2 inspections)	As stated	Full cost recovery	100%	Y	Cost recovery plus 15%. Fees can be obtained on request.



CERTIFICATION					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Above ground and inground Swimming Pools (maximum 3 inspections)		Full cost recovery	100%	Y	Cost recovery plus 15%. Fees can be obtained on request.
Interim/Part Occupation Certificate		Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Final Occupation Certificate		Full cost recovery	100%	Υ	\$162.45 Per Certificate
Final inspection fee for compliance with DA/BA application approved prior to 1998	This fee is to cover the cost of a final inspection on applications approved prior to 1998 when Occupation Certificates were not issued.	Full cost recovery	100%	Y	\$191.60 Per inspection
Written advice of compliance with DA/BA applications following satisfactory final inspection for applications prior to 1998	Cost of administration functions for processing the final inspection letter for DA/BA prior to 1998 (typing, postage etc)	Full cost recovery	100%	Y	\$121.15 per application
Compliance Certificates (Build	ling Works)				
Fee for issue of building inspection/compliance certificate in respect of building works where Council not appointed as PCA.		Full cost recovery	100%	Y	\$325.80
Construction Certificate (Subo	livision Work & Develo	opment Works)	Engineerin	g Plan	Checking Fee
Note: If there are no amendments to the	ne original plans a 10% disc	ount or the minimum	fee will apply	(whichev	er is higher).
Bulk Earthworks Only	Engineering Assessment - Subdivision Works Certificate	Full cost recovery	100%	Υ	\$745.00
Landscaping Plans - Application Fee	Engineering Assessment - Subdivision Works Certificates	Full cost recovery	100%	Υ	\$199.05
Refund for withdrawal of Subdivision Works Certificate	Engineering Assessment - Subdivision Works Certificate	Full cost recovery	100%	Υ	Up to 75% of original fee (at discretion of manager)
Subdivision Works Certificate - Additional per lot fee. NOTE: Total fee is application fee + fee for each newly lot created.	Engineering Assessment - Subdivision Works Certificate	Full cost recovery	100%	Υ	\$199.05
Subdivision Works Certificate - Application Fee	As stated	Full cost recovery	100%	Υ	\$745.05
Subdivision Works Certificate - Modification	Engineering Assessment - Subdivision Works Certificate	Full cost recovery	100%	Υ	10% of original fee or \$745, whichever is the greater.
Engineering Plans - Minimum Fee	As stated	Full cost recovery	100%	Υ	\$198.00 minimum
Amended plans (after issue of subdivision construction certificate or engineering plan approval)	As stated	Full cost recovery	100%	Y	Current scale for works being amended or minimum fee \$185.00 (whichever is greater)
Landscape plans - Note: Total fee is application fee + fee for each newly lot created.	As stated	Full cost recovery	100%	Υ	\$199.05 + \$3.00 per lot



CERTIFICATION					
Fee Description	Purpose	Pricing Policy	Recovery	GST	2021/2022 Amount
Resubmitted plans (over 2 years old)	As stated	Full cost recovery	100%	Incl. Y	50% of current engineering plans checking fee or minimum fee \$185.00 (which ever is greater)
Construction Certificates (Bui	ilding Works)				
Contract price or Council determined value up to \$25,000		Full cost recovery	100%	Υ	\$0.00
Contract price or Council determined value exceeding \$25,000 but not exceeding \$50,000		Full cost recovery	100%	Y	Cost recovery plus 15%. Fees can be obtained on request.
Contract price or Council determined value exceeding \$50,000 but not exceeding \$100,000		Full cost recovery	100%	Y	Cost recovery plus 15%. Fees can be obtained on request.
Contract price or Council determined value exceeding \$100,000 but not exceeding \$250,000		Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Contract price or Council determined value exceeding \$250,000 but not exceeding \$500,000	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Contract price or Council determined value exceeding \$500,000 but not exceeding \$1,000,000	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Contract price or Council determined value exceeding \$1,000,000.00 - plus additional fee for each \$1000 above \$1,000,000.00	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Additional fee per \$1000 (or part of \$1000) above \$1,000,000.00 contract price.	As stated	Full cost recovery	100%	Υ	Cost recovery plus 15%. Fees can be obtained on request.
Amended Construction Certificate	As stated	Full cost recovery	100%	Y	Amended CC plans (not applicable to changes required to plans by Council) 30% of original CC fee
Construction Inspection Fee					
All subdivisions and developments	As stated	Full cost recovery	100%	Υ	\$355.30 or 50% of fee calculated for CC per application.
PC Inspection Fee - Bulk Earthworks Only	Principal Certifier Inspections - Subdivision Works	Full cost recovery	100%	Υ	\$1,145.00
PC Inspection Fee - where Council has issued the SWC (per lot created)	Principal Certifier Inspections - Subdivision Works	Full cost recovery	100%	Υ	\$340.00
PC Inspection Fee - where Council has not issued the SWC (per lot created)	Principal Certifier Inspections - Subdivision Works	Full cost recovery	100%	Υ	\$340.00
Subdivision Certificate - Surv	ey Plan release fee				
Subdivision Certificate (Survey Plan release fee) - subdivisions other than road widening or easement plans	As stated	Full cost recovery	100%	N	\$543.00 +\$38.00 per lot



CERTIFICATION					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Subdivision Certificate (Survey Plan release fee) - road widening & easement plans	As stated	Full cost recovery	100%	N	\$494.30 per plan
Inspection fee for works requiring additional inspections	As stated	Full cost recovery	100%	Υ	\$140.80
Release of caveat required for deferred payment of Developer Contributions	As stated	Full cost recovery	100%	Υ	\$320.10 per lot burdened
Issuing of PCA requirements where Council has not issued the subdivision works certificate	As stated	Full cost recovery	100%	Υ	\$157.30 per application
Resigning of documents by Authorised Officer	Edited documents received and requiring resigning by Director	Full cost recovery	100%	N	\$123.00

# **ACTIVITIES UNDER THE LOCAL GOVERNMENT ACT**

# SECTION 68 APPLICATIONS

Drainage/Plumbing Applications where Council is NOT the P	Principal Certifying Authority
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An additional inspection fee is charged in addition to the above fees.	As stated	Full cost recovery	100%	N	\$174.20 in additional to the above fees					
Drainage/Plumbing Application	Drainage/Plumbing Applications where Council is Principal Certifying Authority									
Unsewered areas - Additional Units and inspections - Residential/Industrial/Commerci al	As stated	Full cost recovery	100%	N	\$174.20 per unit + base fee					
Amended Unsewered - Minor alterations/additions only - (Max 1 inspection)	As stated	Full cost recovery	100%	Ν	\$174.20					
Amended Sewer - Minor alterations/additions only - (Max	As stated	Full cost recovery	100%	N	\$174.20					

# **OTHER ACTIVITIES**

1 Inspection)

## **B**UILDING **R**ELATED **M**ATTERS

Building Inspections						
SafeWork NSW Inspection	As stated	Full cost recovery	100%	Υ	\$143.55 per application	
Compliance with conditions of development consent and/or building approval	As stated	Full cost recovery	100%	Υ	\$143.55 per application	
Inspection of Dwelling before	e Relocation					
Where Section Manager - Building & Compliance determines inspection required outside City Boundaries. i. Up to 80km outside city boundary	As stated	Full cost recovery	100%	Υ	\$446.60 per inspection	



CERTIFICATION					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Where Section Manager - Building & Compliance determines inspection required outside City Boundaries ii. 81- 200km outside city boundary	As stated	Full cost recovery	100%	Y	\$888.80 per inspection
Where Section Manager - Building & Compliance determines inspection required outside City Boundaries. iii. > 200km outside city boundary	As stated	Full cost recovery	100%	Y	subject to assessment
Other Charges					
Application to install a manufactured home on land other than a caravan park - contract price or Council determined value up to \$25,000	As stated	Full cost recovery	100%	N	\$212.15 per application
Application to install a manufactured home on land other than a caravan park - contract price or Council determined value up to \$25,000 but not exceeding \$50,000	As Stated	Full cost recovery	100%	N	\$296.20 per application
Application to install a manufactured home on land other than a caravan park - contract price or Council determined value up to \$50,000 but not exceeding \$100,000	As stated	Full cost recovery	100%	N	\$448.80 per application
Application to install a manufactured home on land other than a caravan park - contract price or Council determined value up to \$100,000 but not exceeding \$250,000	As stated	Full cost recovery	100%	N	\$601.80 per application
Application to install a manufactured home on land other than a caravan park - contract price or Council determined value exceeding \$250,000	As stated	Full cost recovery	100%	N	\$828.20 per application
Application to temporarily occupy a caravan whilst dwelling under construction	As stated	Full cost recovery	100%	Υ	\$143.55 per application
Assessment Fee - Alternative Solution Class 1 building (BCA)	Additional costs in assessing alternative solution under BCA for class 1 buildings such as dwellings, dual occupancies, villas and townhouses	Full cost recovery	100%	Y	\$203.05 Per Variation
Assessment Fee - Alternative solution Class 2-9 building (BCA)	Additional costs in assessing alternative solution under the BCA for class 2-9 buildings such as flats, commercial and industrial developments.	Full cost recovery	100%	Y	\$694.50 Per Variation
BAL Certificate Application	As stated	Full cost recovery	100%	Υ	\$504.90
Bank guarantee for completion of works in relation to relocation of second-hand dwelling	Security against default	Full cost recovery	100%	N	\$10,052.10



CERTIFICATION					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Building Code of Australia - Assessment & Report	Service provided to applicants on Class 2 - 9 buildings or modifications to existing buildings.	Full cost recovery	100%	N	\$143.20 per hour
Statement of classification (BCA)		Full cost recovery	100%	N	\$57.00 per application
SUBDIVISION RELATED MAT	TERS				
General					
Bank Guarantee Lodgement Fee Where security provided in a form other than a cash deposit ( eg bank guarantee) for sub- division roadworks, drainage works - plus all legal costs in relation to the security	As stated	Full cost recovery	100%	Y	\$433.40 minimum fee + legal costs
Deed of Agreement for deferred payment of Developer Contributions	as stated	Full cost recovery	100%	Υ	\$229.90 per application
Section 88G Certificate (Conveyancing Regulation cl. 29)	As stated	Set by Act/Regulation	N/A	N	\$35.00
Variation of restriction as to user, easements and other LPI dealing forms that require signing by Council as Authorised Authority.	As stated	Full cost recovery	100%	N	\$406.00
Variation of restriction as to user requiring Council resolution and seal of Council	As stated	Full cost recovery	100%	N	\$611.00 per application
Purchase of Subdivision Docu	ments				
Engineering Design Specifications		Full cost recovery	100%	N	\$48.50 per part
Traffic Maintenance Bond					
Traffic Maintenance Bond where road works are proposed within the CBD, Princes Highway or arterial roads - Minimum	As above	Refundable	N/A	N	\$1,939.00 A bond is to be lodged with Council to ensure through traffic can pass in all conditions. Failure to maintain an open road will allow Council's Maintenance Crew to fund sufficient works to maintain the flow of traffic.
Traffic Maintenance Bond where road works are proposed within the CBD, Princes Highway or arterial roads - maximum	As above	Refundable	N/A	N	\$3,865.00



CHILDCARE										
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount					
COMMUNITY SERVICES										
SHOALHAVEN FAMILY DAY CARE Proposed fees subject to receipt of CCCF Funding										
Administration										
Educator Registration Fee	Payment of Department of Community Services Licensing Fee	Full cost recovery	100%	Y	\$50.00 per annum					
Educator weekend and After Hours levy	administration levy for SFDC legislative requirements when educators are open AH/ weekends	Partial cost recovery	50%	N	\$40.00 per day					
Educators Fees Schedule Variation	Fee schedule variation during the year apart from annual review	Full cost recovery	100%	Υ	\$39.00					
Educators Late Original Timesheets	Filing fee if office has to file late original timesheets	Full cost recovery	100%	Υ	\$15.00					
Family Enrolment Fee	To cover the cost of administration. \$25 1st child \$20 2nd child \$15 3rd child Free 4th child	Partial cost recovery	N/A	N	\$25.00 per annum					
Play Room Hire Commercial/Business	Charge for Use	Partial cost recovery	N/A	Υ	\$35.00 per hour					
Play Room Hire Not For Profit Groups	Charge for Use	Partial cost recovery	N/A	Υ	\$25.00 per hour					
Administration Levy for Family Day Care Users	To cover all administrative overheads associated with the Family Day Care Service	Partial cost recovery	30%	N	\$1.35 per child per hour					
Administration Levy for Family Day Care Educators	To cover all administrative overheads associated with the Family Day Care Service	Partial cost recovery	30%	N	\$0.30 per child per hour					
Educator Training	Training and resources for prospective educators	Market Rate	N/A	Υ	\$400.00 One off - per educator per training course					
Meeting Room Hire - per hour - Category 2 - Commercial / Business	Charge for use	Partial cost recovery	N/A	Υ	\$30.00 per hour					
Meeting Room Hire - Not For Profit Groups	Charge for use	Partial cost recovery	N/A	Υ	\$20.00 per hour					



# COMMUNICATION CHARGES Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount Incl.

## **COMMUNICATION CHARGES**

Fees and charges shown in this section are provided as a reference and indicate the maximum amount that may be levied for commercial use on Council's prime sites.

Council has a range of communication sites that provides coverage over different geographic and demographic areas of the Shoalhaven, each with its own set of site use fees. Discounted rates may apply for non-profit groups.

Due to the various types of equipment used and the range of Council's fees and charges that may be applied, potential clients are required to write to Council with details of their communication site requirements including: desired coverage area, equipment specifications, commercial or concessional application, antennae and power requirements. A quotation will then be prepared by Council's Radio Administrator.

Council reviews the Fees and Charges annually and usually obtains an independent Market Evaluation each five years.

#### **TOWERS AND HUTS**

#### Administration and Site Setup

Cambewarra dish mount - 300mm	Use of existing antenna mount for 300mm diameter dish	Full cost recovery	100%	Υ	\$607.80 Per installation
Cambewarra dish mount - 600mm	Use of 600mm antenna mount - Cambewarra tower	Full cost recovery	100%	Υ	\$1,202.10 Per use
Cambewarra dish mounts - 3000mm	Use of antenna mount for 3000mm diameter dish	Full cost recovery	100%	Υ	\$6,023.90 Per installation
Vincentia - 1800mm dish mount	Use of existing 1800mm diameter antenna mount	Full cost recovery	100%	Υ	\$3,438.10 Per use
Vincentia - 600mm dish mount	Use of existing 600mm antenna mount	Full cost recovery	100%	Υ	\$1,146.05 Per use
Vincentia - headframe	Use of existing entire headframe	Full cost recovery	100%	Υ	\$6,876.20 Per use
Initial Site Set-Up (tower analysis required and provided by client)	Fee for processing application, includes new equipment schedule	Full cost recovery	100%	Υ	\$2,795.84 per application
Initial Site Set-Up (tower analysis not required)	Fee for processing application, includes new equipment schedule	Full cost recovery	100%	Υ	\$1,863.90 per application
Amended Site Set-Up (tower analysis required and provided by client)	Fee for processing application, includes amended equipment schedule	Full cost recovery	100%	Υ	\$1,863.90 per application
Amended Site Set-Up (tower analysis not required)	Fee for processing application, includes amended equipment schedule	Full cost recovery	100%	Υ	\$958.96 per application
Standard Site Lease or License (not including legal fees)	Fee for processing Lease or License, as required	Full cost recovery	100%	Υ	\$1,863.90 per application
Standard Site Agreement (not including legal fees)	Fee for processing Agreement, as required	Full cost recovery	100%	Υ	\$958.96 per application



COMMUNICATION CHARGES									
Fee Description	Purpose	Pricing Policy	Recovery	GST	2021/2022 Amount				
Mains Power use per kW hour	Recoup energy costs	Full cost recovery	100%	Incl. Y	\$0.24 kWh				
Generator Access - (When available) Commercial rate	Rental for access to Council's back up power unit.	Market Rate	100%	Υ	\$2,863.37 per annum				
Communication Site Consultancy Service	All work will be carried out on an hourly basis and estimates should first be obtained from Shoalhaven Water.	Full cost recovery	100%	Υ	\$216.11 per hour				
Communication Sites									
Daily rental (use of existing infrastructure on tower)	To recover cost of short- term users of tower	Full cost recovery	100%	Υ	\$40.50 per day				
Ground rental - hut using Council infrastructure	To cover ground rental when user has antennas etc on Council tower, but requires area for their ground-based equipment	Price per sqm	100%	Υ	\$1,128.70 per annum				
Ground rental for equipment hut inside tower compound	Ground rental for equipment hut inside tower compound	Market Rate	N/A	Υ	\$42,991.05 per annum				
Spread Spectrum Link(per unit, includes: rental for one antenna on tower and up to 3 rack units of hut space) Commercial rate - prime site	For use of Council's radio tower and hut space.	Market Rate	100%	Υ	\$2,080.00 per annum				
Supply site key, first key	Fee for processing application and ordering key	Full cost recovery	100%	Υ	\$163.45 per key				
Private Mobile Radio (one repeater base up to 50W, Tx & Rx antenna or access to multi-coupled antenna plus up to 5 rack units of Space in hut) Commercial rate - prime site.	Rental for use of Council's radio tower & hut	Market Rate	100%	Υ	\$6,253.50 Max per annum				
Private Mobile Radio - Extra antenna (per antenna) Commercial rate - prime site	Rental for use of Council's radio tower only	Market Rate	100%	Υ	\$2,080.00 Max per annum				
VHF-UHF Link System (per link, includes one yagi antenna and 3 rack units of hut space) Commercial rate - prime site.	Rental for use of Council's radio tower & hut	Market Rate	100%	Υ	\$2,080.00 Max per annum				
VHF-UHF yagi Link-Extra antenna (per antenna) Commercial rate - prime site.	Rental for use of Council's radio tower	Market Rate	100%	Υ	\$675.30 Max per annum				
Other equipment: (Paging base, Nav Beacon etc, per unit-up to 100W, includes one transmit antenna and 5 rack units of hut space.) Commercial rate - Prime site	Rental for use of Council's radio tower & hut	Market Rate	100%	Υ	\$6,253.50 Max per annum				
Mobile Phone System	Rental for use of Council's radio tower and hut space.	Market Rate	100%	Υ	\$77,581.10 Negotiated fee				
FM Broadcast System (Includes 1 transmit antenna, 1 input signal antenna and up to 20 rack units of space) Per Tx.	Rental for use of Council's radio tower and hut space.	Market Rate	100%	Υ	\$10,129.85 Negotiated fee				
TV Broadcast System (includes space for one transmitter or translator, one shared Tx antenna and one input signal antenna) Commercial rate - prime site.	For use of Council's radio tower and hut space.	Market Rate	100%	Υ	\$106,728.00 Negotiated fee				
•		0.5							



COMMUNICATION (	CHARGES								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
Spread Spectrum Repeater (per unit, includes: rental for one antenna on tower and up to 3 rack units of hut space) Commercial rate - prime site	Rental for use of Council's radio tower & hut	Market Rate	100%	Y	\$4,133.00 Max per annum				
Microwave dish (solid), up to a 2410mm diameter dish with cover. Commercial rate - prime site.	Rental for use of Council's tower.	Market Rate	100%	Y	\$19,705.90 Max per annum				
Microwave Dishes (solids with Cover) greater than 2400mm	Rental for use of Council's tower	Market Rate	100%	Υ	\$5,551.15 per sqm				
Microwave Dish (Gridpack), up to 2410mm diameter. Full commercial rate.	Rental of Council's tower.	Market Rate	100%	Υ	\$11,669.60 Max per annum				
Microwave Dish (Gridpack) greater than 2400mm diameter.	Rental for use of Council's tower.	Market Rate	100%	Υ	\$3,322.60 Per sqm				
Rental for Clients Hut (Maximum area 3 metres by 4 metres). Commercial rate - prime site.	Rental for use of Council's communication site compound.	Market Rate	100%	Υ	\$42,991.05 Negotiated fees				
Additional rack space in Council's hut (per rack unit), Commercial rate - prime site.	Rental for additional rack space in Council's hut.	Market Rate	100%	Υ	\$135.05 Max per annum, per rack unit.				
Consulting									
Communications and Electrica	ıl								
Building Security Monitoring Service	To recover costs of service plus overheads calculated on the site category(size), number of users accessing site, site use and type of monitoring required as quoted	Full cost recovery	100%	Y	per annum				
Electrical / Mechanical Services	To recover costs associated with the provision of service plus all overheads as quoted	Full cost recovery	100%	Y	per service				
Electronic and Communications Services	To recover costs of service plus plus overheads as quoted	Full cost recovery	100%	Υ	per service				
Security System Auditing Service	To recover costs of service plus overheads calculated on the site category(size) and as quoted	Full cost recovery	100%	Y	per service				
Shoalcom call out rate - first 2 hours Mon 12.01am to Sat 12pm	Attendance of Shoalcom technician on site	Full cost recovery	100%	Υ	\$109.70 per hour				
Shoalcom minimum call out fee Mon 12.01am to Sat 12pm	Shoalcom technician attendance on site	Full cost recovery	100%	Υ	\$492.00 Minimum per attendance				
Shoalcom minimum call out fee Sat 12pm to Sun midnight	Shoalcom attendance on site	Full cost recovery	100%	Υ	\$547.45 Min per attendance				
Shoalcom per hour call out rate - first 2 hours Sat 12pm to Sun midnight	Shoalcom technician attendance on site	Full cost recovery	100%	Υ	\$136.25 per hour				
Shoalcom per hour call out rate - subsequent hours after first two hours	Shoalcom technician on site	Full cost recovery	100%	Υ	\$138.95 per hour				
Shoalhaven Water per hour call out rate - minimum 4 hours	Shoalhaven Water staff to accompany workers on site	Full cost recovery	100%	Υ	\$132.00 per hour				



## **COMMUNITY FACILITIES**

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount

#### PUBLIC BUILDINGS AND FACILITIES

Please view Council's Terms and Conditions of Hire/Use at https://shoalhaven.nsw.gov.au/My-Community/Community-facilities.

All prices listed are the maximum rate that can be levied.

#### GENERAL SECURITY BONDS

A bond is required for all bookings other than low-risk meetings and is determined by the type of booking. A refund of the bond will not be forwarded until the Booking Officer has attended at the facility and carried out a site inspection (as appropriate). Where the facility has been left untildy (ie, garbage not removed, kitchen, cutlery, crockery, appliances, and/or glassware not cleaned, etc) or the facility has been damaged, any cost incurred to rectify will be deducted from the bond monies (GST will apply). The hirrer is responsible for any additional cleaning costs necessary to reinstate the facility to its condition prior to the hiring and for any costs/fees incurred for the repair or replacement or any loss or damage to Council Property, furniture, fittings and equipment.

Any bond monies refunded will be paid by cheque, by post, within fifteen (15) working days from the inspection date

#### CANCELLATIONS

All fees, charges and bonds for the hire of public facilities are payable in advance, a minimum of 7 days prior to the booking date. If your event is within 7 days, full fees are payable at the time of booking, and no refunds of fees, charges or bonds will be given for cancellations (exceptions may be made upon written application, and at the discretion of Group Director).

Upon implementation of an online booking system:

A deposit will be payable at the time of booking (\$50 or 10% of hire fee, whichever is the higher).

All remaining fees and bond will be due 7 days prior to booking date.

No refunds will be given for cancellations after 7 days prior to booking date (exceptions may be made upon written application, and at the discretion of Group Director).

Full fee + bond will be payable for bookings made within 7 days of booking date.

#### DEFINITION OF HIRERS:

#### COMMERCIAL HIRERS:

Commercial Hirers are entities registered with the Australian Tax Office, and hold an ABN (e.g. sole-traders, organisations or businesses) that make profit or exist for the purpose of making profit.

Non-profit organisations applying for Community Casual/Regular hire rates are required to provide evidence as following

- registration with Australian Charities and Not-for-Profits Commission (ACNC), or
- incorporated as Association with Department of Fair Trading, or
- endorsed by the ATO as Charity or Deductible Gift Recipient on Australian Business Register.

#### CASUAL HIRERS:

Casual Hirers are hirers of any facilities managed by Shoalhaven City Council (other than Commercial Hirers), and who hire the facility on less than ten (10) days in any twelve (12) month period.

REGULAR HIRERS

Regular Hirers are hirers of any facility owned by Shoalhaven City Council (other than Commercial Hirers), and who hire and book at the same time the facility, on more than (10) days in any twelve (12) month period.

Fees may be waived or reduced in accordance with the Fee Waivers, Subsidies and Support Policy.

Some community events may be eligible for assistance in accordance with the Events Policy. Australia Day, Anzac Day, Remembrance Day, Freedom of Entry marches, NAIDOC Week, Christmas and Carols in the Park events are supported by Council with no charge for use of facilities.



# COMMUNITY FACILITIES Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount Incl.

#### GENERAL

All fees, charges and bonds for the hire of public facilities are payable in advance, a minimum of 7 days prior to the booking date. If your event is within 7 days, full fees are payable at the time of booking, and no refunds of fees, charges or bonds will be given for cancellations (exceptions may be made upon written application, and at the discretion of Group Director).

Upon implementation of an online booking system:

A deposit will be payable at the time of booking (\$50 or 10% of hire fee, whichever is the higher).

All remaining fees and bond will be due 7 days prior to booking date.

No refunds will be given for cancellations after 7 days prior to booking date (exceptions may be made upon written application, and at the discretion of Group Director).

Full fee + bond will be payable for bookings made within 7 days of booking date.

Bump In / Out		Partial cost recovery	N/A	Υ	POA
Other Event		Partial cost recovery	N/A	Υ	POA
Bond	To cover costs associated with cleaning and any damage which may occur	Refundable	N/A	N	\$5,304.00 maximum bond - determined by type of booking
Key Replacement	Issue of one replacement key	Partial cost recovery	N/A	N	\$53.05

# CATEGORY A - DESIGNATED BUILDINGS - EROWAL BAY PROGRESS HALL AND VINCENTIA COMMUNITY HALL

#### Bond

	Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum bond - determined by type of booking
C	ommunity Regular Hire					
	Main hall - per hour (minimum 2 hours)	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$10.00 per hour - minimum 2 hours
	Main Hall - per day (8am to midnight)	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$67.00 per day
C	ommunity Casual Hire					
	Category A - Designated Buildings - Erowal Bay Progress Hall and Vincentia Community Hall	Private Function - per hour (minimum 2 hours)	Full cost recovery	100%	Y	\$48.00 per hour
	Private Function - per day (8am to midnight)	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$334.00 per day
	Main hall - per hour (minimum 2 hours)	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$15.00 per hour
	Main Hall - per day (8am to midnight)	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$104.00 per day
C	ommercial Casual Hire					
	Main hall - per hour (2 hour minimum)	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$19.00 per hour
	Main Hall - per day (8am to midnight)	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$134.00 per day



COMMUNITY FACILITIES								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Elections	Polling booth - includes material storage and set-up prior to day, polling day hire and material storage till pick- up.	Partial cost recovery	N/A	Y	\$424.00 Per booking			

# **CATEGORY B - DESIGNATED BUILDINGS - LAKE CONJOLA COMMUNITY CENTRE AND ORIENT POINT COMMUNITY CENTRE**

#### Bond

	Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
$\boldsymbol{c}$	ommunity Regular Hire					
	Meals on Wheels - Kitchen	Frozen meal collection	Partial cost recovery	N/A	Υ	\$10.00 per hour
	Meeting Room - per hour (minimum 2 hours)	Includes use of full kitchen facilities	Partial cost recovery	N/A	Υ	\$7.00 per hour
	Meeting Room - per day (8am to midnight)	Excludes use of Main Hall, Includes use of kitchen	Partial cost recovery	N/A	Υ	\$52.00 per day
	Main Hall - per hour (minimum 2 hours)	Includes use of full kitchen facilities	Partial cost recovery	N/A	Υ	\$10.00 per hour
	Main Hall	per day (8am to midnight) Includes use of full kitchen facilities	Partial cost recovery	N/A	Υ	\$67.00 per day
C	ommunity Casual Hire					
	Category B - Designated Buildings - Lake Conjola Community Centre and Orient Point Community Centre	Function Hire - Main hall and Meeting Room - per hour (minimum 2 hours)	Partial cost recovery	N/A	Υ	\$48.00 per hour
	Meeting Room - per hour (minimum 2 hours)	Excludes main hall - Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$12.00 per hour
	Meeting Room - per day (8am to midnight)	Excludes use of Main Hall, Includes use of kitchen	Partial cost recovery	N/A	Υ	\$82.00 per day
	Function Hire - Main hall and Meeting Room - per day (8am to midnight)	Includes use of full kitchen facilities and crockery/cutlery - bump in/out	Partial cost recovery	N/A	Y	\$334.00 per day
	Main Hall - per hour (minimum 2 hours)	Includes use of full kitchen facilities	Partial cost recovery	N/A	Υ	\$15.00 per hour
	Main Hall - per day (8am to midnight)	Includes use of kitchen	Partial cost recovery	N/A	Υ	\$104.00 per day
$\boldsymbol{c}$	ommercial Casual Hire					
	Meeting Room - per hour (minimum 2 hours) Excludes main hall	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$15.00 per hour
	Meeting Room - per day (8am to midnight)	Excludes use of Main Hall, Includes use of kitchen	Partial cost recovery	N/A	Υ	\$104.00 per day
	Main Hall - per hour (minimum 2 hours)	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$19.00 per hour
	Main Hall - per day (8am to midnight)	Includes use of kitchen	Partial cost recovery	N/A	Υ	\$134.00 per day

\$5,100,00

\$10.00 per hour

\$203.00 per day

\$25.00 per hour



Bond

Meeting / Exam / Display /

Meeting Room 2 - Mon-Fri

Kitchen

Kitchen

COMMUNITY FACILITIES									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
Elections	Polling booth - includes material storage and set-up prior to day, polling day and material storage till pick-up.	Partial cost recovery	N/A	Υ	\$424.00 per booking				

#### CATEGORY C - DESIGNATED BUILDINGS - ULLADULLA CIVIC CENTRE

Bond

Charge for use

Charge for use

Charge for use

These fees will only remain applicable whilst the Ulladulla Civic Centre is under direct management of Shoalhaven City Council, if these premises are tendered out the tenderer will set their own fees and charges and these fees and charges will be no longer applicable. Fees below are for venue hire only and do not include charges for staffing or other recoverables. As most events or hires include a combination of the items listed below plus staffing and recoverable charges it is recommended that a quote for specific events be obtained from the Ulladulla Civic Centre.

Refundable

N/A

Wedding/Function package are available on application.

	Meeting / Exam / Display / Conference	Bond	Refundable	N/A	N	\$5,100.00 Maximum amount - per session
	Other (includes Habourfeast, Blessing of the Fleet Parade, Gymnastics Display, Dance Recital)	Bond	Refundable	N/A	N	\$5,100.00 Maximum amount - per event
	Function	Bond	Refundable	N/A	N	\$5,100.00 maximum amount - per event
C	ommunity Regular Hire					
	Hire of Cafe Foyer area - Mon to Fri	Charge for use	Partial cost recovery	N/A	Υ	\$18.00 per hour
	Hire of Cafe Foyer area - Mon to Fri	Charge for use	Partial cost recovery	N/A	Υ	\$147.00 per day
	Hire of Cafe Foyer area - Sat / Sun / Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$286.00 per day
	Hire of Cafe Foyer area - Sat / Sun / Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$36.00 per hour
	Auditorium 1 - Mon to Fri	Hire of main auditorium - upper level. Bump in/out (if not on day of event) charged at Community Casual Hourly Hire Rate	Partial cost recovery	N/A	Υ	\$408.00 per day
	Auditorium 1 - Mon-Fri	Charge for use	Partial cost recovery	71%	Υ	\$51.00 per hour
	Auditorium 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$106.00 per day
	Auditorium 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$13.00 per hour
	Meeting Room 1 & 3 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$65.00 per day
	Meeting Room 1 & 3 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$8.00 per hour (minimum 2 hours maximum 8 hours)
	Meeting Room 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$82.00 per day

Partial cost

recovery

Partial cost

recovery

recovery

Partial cost

N/A

N/A



COMMUNITY FACILITIES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Lower Level Lounge - Mon-Fri	Charge for use	Partial cost recovery	71%	Υ	\$106.00 per day		
Lower Level Lounge - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$13.00 per hour (minimum 2 hours)		
Community Casual Hire							
Hire of Cafe Foyer area - Mon- Fri	Charge for use	Partial cost recovery	N/A	Υ	\$26.00 per hour		
Hire of Cafe Foyer area - Mon- Fri	Charge for use	Partial cost recovery	N/A	Υ	\$212.00 per day		
Hire of Cafe Foyer area - Sat/Sun/Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$36.00 per hour		
Hire of Cafe Foyer area - Sat/Sun/Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$286.00 per day		
Auditorium 1 - Mon-Fri	Hire of main auditorium - upper level. Bump in/out (if not on day of event) charged at Community Casual Hourly Hire Rate	Partial cost recovery	71%	Y	\$612.00 per day		
Auditorium 1 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$76.00 per hour		
Auditorium 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$155.00 per day		
Auditorium 2	Charge for use	Partial cost recovery	N/A	Υ	\$19.00 per hour		
Meeting Room 1 & 3 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$90.00 per day		
Meeting Room 1 & 3 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Y	\$11.00 per hour (minimum 2 hours maximum 8 hours)		
Lower Level Lounge - Mon-Fri	Charge for use	Partial cost recovery	71%	Υ	\$19.00 per hour (minimum 2 hours)		
Meeting Room 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$122.00 per day		
Meeting Room 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Y	\$15.00 per hour (minimum 2 hours hire)		
Lower Level Lounge - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$155.00 per day		
Kitchen	Charge for use	Partial cost recovery	N/A	Υ	\$306.00 per day		
Kitchen	Charge for use	Partial cost recovery	N/A	Υ	\$38.00 per hour		
Commercial Hire							
Hire of Cafe Foyer area - Mon- Fri	Charge for use	Partial cost recovery	N/A	Υ	\$286.00 per day		
Hire of Cafe Foyer area - Mon- Fri	Charge for use	Partial cost recovery	N/A	Υ	\$36.00 per hour		
Hire of Cafe Foyer area - Sat/Sun/Public Holiday	Charge for use	Partial cost recovery	N/A	Υ	\$36.00 per hour		
Hire of Cafe Foyer area - Sat/Sun/Public Holidays	charge for use	Partial cost recovery	N/A	Υ	\$286.00 per day		
Auditorium 1 - Mon-Fri	Hire of main auditorium - upper level. Bump in/out (if not on day of event) charged at Community Casual Hourly Hire Rate	Partial cost recovery	71%	Y	\$816.00 per day		



COMMUNITY FACILITIES								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Auditorium 1 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Y	\$102.00 per hour (minimum 2 hours maximum 8 hours)			
Auditorium 1 - Sat/Sun/Public Holidays	Hire of main auditorium - upper level. Bump in/out (if not on day of event) charged at Community Casual Hourly Hire Rate	Partial cost recovery	N/A	Y	\$979.00 per day			
Auditorium 1 - Sat/Sun/Public Holidays	Charge for use	Partial cost recovery	71%	Υ	\$122.00 per hour			
Auditorium 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$25.00 per hour (minimum 2 hours hire)			
Auditorium 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$204.00 per day			
Auditorium 2 - Sat/Sun/Public Holiday	Charge for use	Partial cost recovery	N/A	Υ	\$367.00 per day			
Auditorium 2 - Sat/Sun/Public Holiday	Charge for use	Partial cost recovery	N/A	Υ	\$46.00 per hour			
Meeting Room 1 & 3 - Mon-Fri	Charge for use	Market Rate	N/A	Υ	\$122.00 per day			
Meeting Room 1 & 3 - Mon-Fri	Charge for use	Market Rate	N/A	Y	\$15.00 per hour (minimum 2 hours maximum 8 hours)			
Meeting Room 1 & 3 - Sat/Sun/Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$204.00 per day			
Meeting Room 1 & 3 - Sat/Sun/Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$25.00 per hour			
Meeting Room 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$163.00 per day			
Meeting Room 2 - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$20.00 per hour (minimum 2 hours maximum 8 hours)			
Meeting Room 2 - Sat/Sun/Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$245.00 per day			
Meeting Room 2 - Sat/Sun/Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$30.00 per hour			
Lower Level Lounge - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$204.00 per day			
Lower Level Lounge - Mon-Fri	Charge for use	Partial cost recovery	N/A	Υ	\$25.00 per hour (minimum 2 hours)			
Lower Level Lounge - Sat,Sun & Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$367.00 per day			
Lower Level Lounge - Sat,Sun & Public Holidays	Charge for use	Partial cost recovery	N/A	Υ	\$46.00 per hour (minimum 2 hours)			
Kitchen	Charge for use	Partial cost recovery	71%	Υ	\$408.00 per day			
Kitchen	Charge for use	Partial cost recovery	N/A	Υ	\$51.00 per hour			
All Users								
Call Out Fee	Security / Staff costs incurred out of centre hours - Sat/Sun/Public Holidays	Partial cost recovery	N/A	Y	\$357.00			
Call Out Fee	Security / Staff costs incurred out of centre hours - Mon-Fri	Partial cost recovery	N/A	Υ	\$204.00			
Key Bond	Issue of one key to regular hirer	Refundable	N/A	N	\$51.00 Refundable on return of key			



COMMUNITY FACILITIES									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
Lighting Panel	Hire of lighting panel - Technical assistance required	Partial cost recovery	N/A	Y	Price on application				
Key - Replacement / Additional Key	Issue of replacement / additional key	Market Rate	N/A	Υ	\$51.00 per key				
Hire of portable staging	Used for events / functions	Market Rate	N/A	Υ	\$25.00 per event				
Banner Space Hire	Banner Space Hire	Market Rate	N/A	Υ	\$5.00 per day				
Waste Removal	Charge for use	Partial cost recovery	N/A	Υ	\$51.00 per event				
Set Up / Pack Down Charge	To cover staff costs of set up and pack down of main hall and lower level	Partial cost recovery	100%	Υ	price on application				
Hire of portable sound system	Used for functions and meeting	Full cost recovery	100%	Υ	\$51.00 per event				
Piano Hire	To cover fixed costs of maintaining and tuning piano and associated equipment	Full cost recovery	100%	Y	\$163.00 per event				
Additional cleaning charges	To cover any extra Cleaning required	Partial cost recovery	100%	Υ	price on application				
Use of power box	Use of the Power box in the grounds of the Civic Centre	Partial cost recovery	71%	Υ	\$168.00 per box per day - minimum				
Use of Power Box	Use of Power Box in the Grounds of the Civic Centre	Partial cost recovery	71%	Υ	\$20.00 per hour				
Use of downstairs toilets	For Civic Centre grounds events	Partial cost recovery	N/A	Υ	\$168.00 per day				
Use of downstairs toilets	For Civic Centre grounds events	Partial cost recovery	N/A	Υ	\$20.00 per hour				

#### **BOMADERRY COMMUNITY CENTRE - BIRRILEY STREET**

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section.

#### Bond

Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
Commercial Casual Hire					
Main Hall - per hour	Excludes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$23.00 per hour
Kitchen	Tea making facilities only	Partial cost recovery	N/A	Υ	\$28.00 per booking
Commercial Regular Hire					
Main hall - per hour - minimum 2 hours	Excludes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$17.00 per hour - minimum 2 hours
Community - Casual Hire					
Main Hall - per hour	Excludes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$20.00 per hour
Function - Main Hall - per day	Excludes use of kitchen	Partial cost recovery	N/A	Υ	\$409.00 per day
Kitchen for function - per day	Including use of Crockery & Cutlery	Partial cost recovery	N/A	Υ	\$69.00 per day
		22			



COMMUNITY FACILITIES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Community - Regular Hire				ma.			
Main Hall - per hour	Excludes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$15.00 per hour		
Functions - per day	Excludes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$177.00 per day		
Kitchen - tea making facilities	per function	Partial cost recovery	N/A	Υ	\$7.00 per function		
Kitchen - luncheon rates	per function	Partial cost recovery	N/A	Υ	\$14.00 per function		
BERRY SCHOOL OF ARTS Bond - All Hirers							
Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking		
Commercial - Casual Hire							
Meeting Room	per hour - minimum 2 hours	Partial cost recovery	N/A	Υ	\$15.00 per hour		
Meeting Room	per day (8am to midnight)	Partial cost recovery	N/A	Υ	\$104.00 per day		
Main Hall/Supper Room	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$50.00 per hour		
Main Hall/Supper Room	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$346.00 per day		
Community - Casual Hire							
Main Hall / Supper Room - Private Functions - Per Hour	per hour	Partial cost recovery	N/A	Υ	\$95.00 per hour		
Meeting Room	per hour - minimum 2 hours	Partial cost recovery	N/A	Υ	\$12.00 per hour		
Meeting Room	per day (8am to midnight)	Partial cost recovery	N/A	Υ	\$82.00 per day		
Main Hall/Supper Room - Private Functions	Private Functions - per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$668.00 per day		
Main Hall/Supper Room	per hour - minimum 2 hours - including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$37.00 per hour		
Main Hall/Supper Room	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$260.00 per day		
Community - Regular Hire							
Meeting Room	per hour (minimum 2 hours)	Partial cost recovery	N/A	Υ	\$7.00 per hour		
Meeting Room	per day (8am to midnight)	Partial cost recovery	N/A	Υ	\$52.00 per day		
Main Hall/Supper Room	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$24.00 per hour		
Main Hall/Supper Room	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$173.00 per day		



COMMUNITY FACILITIES									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				

#### **BURRILL LAKE COMMUNITY HALL - PRINCES HIGHWAY**

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section.

#### Bond

Refer to "General - Security Bond" information at commencement of section.

Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
Community Casual Hire					
Hall Hire	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$15.00 per hour - minimum 2 hours
Hall Hire - Functions	Includes use of kitchen facilities	Full cost recovery	100%	Υ	\$295.00 per day
Additional cleaning	Additional cleaning if required. Will be deducted from the Bond when cleaning required	Partial cost recovery	N/A	Y	\$165.00 Minimum
Community Regular Hire					
Hall Hire	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$11.00 per hour - minimum 2 hours
Commercial Casual Hire					
Elections	Polling booth - includes material storage and set-up prior to day, polling day and material storage till pick-up.	Partial cost recovery	N/A	Y	\$467.00 per booking
Hall Hire	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$19.00 per hour - minimum 2 hours
Commercial Regular Hire					
Hall Hire	Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$14.00 per hour - minimum 2 hours

## CALLALA COMMUNITY CENTRE - 42 EMMETT STREET

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section. Main Hall includes use of kitchen and equipment - equipment available separately for hire) - Meeting Rooms include use of sink and hydroboil

#### Bond

Bond	To cover costs associated with cleaning and any damage that may occur	Partial cost recovery	N/A	N	\$5,304.00 maximum - determined by type of booking
Community - Casual Hire					
Callala Markets	Callala Markets	Partial cost recovery	N/A	Υ	\$106.00 per event
Functions - Half Day - Includes kitchen crockery, sound system etc	Includes kitchen crockery, sound system etc	Partial cost recovery	N/A	Υ	\$186.00 per half day
Main Hall		Partial cost recovery	N/A	Υ	\$16.00 per hour - minimum 2 hours



COMMUNITY FACIL	COMMUNITY FACILITIES								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
Functions - All Day - 8am to 12pm	Includes kitchen crockery, sound system etc	Partial cost recovery	N/A	Υ	\$371.00 per event				
Community - Regular Hire									
Main Hall - Weekdays	Hall hire - Monday to Friday	Partial cost recovery	N/A	Υ	\$16.00 per hour - minimum 2 hour hire				
Storage areas	Exclusive use of storage rooms - maximum applicable	Partial cost recovery	N/A	Υ	\$11.00 per week				
Commercial - Casual Hire									
Elections	Polling booth - includes material storage and set-up prior to day, polling day and material storage till pick-up.	Partial cost recovery	N/A	Υ	\$424.00 per booking				
Main Hall	Hall hire	Partial cost recovery	N/A	Υ	\$16.00 per hour - minimum 2 hours				
Commercial - Regular Hire									
Main Hall	Hall hire	Partial cost recovery	N/A	Υ	\$16.00 per hour - minimum 2 hours				
Hire of Equipment									
Contribution to Garbage removal	per month	Partial cost recovery	N/A	Υ	\$27.00 per month				
Contribution to hall running costs	Contribution to hall running costs	Partial cost recovery	N/A	Υ	\$25.00 per month				

#### CALLALA BAY PROGRESS HALL - BOORAWINE TERRACE

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section.

## Bond - All Hirers

Bond	Security Bond for hire of facility for functions and events - to cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
Commercial - Casual Hire					
Main Hall	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$14.00 per hour
Commercial - Regular Hire					
Main Hall	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$12.00 per hour
Community - Casual Hire					
Main Hall	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$13.00 per hour
Function Hire - Main Hall	Includes use of kitchen facilities and crockery / cutlery	Partial cost recovery	N/A	Υ	\$113.00 per day
Heating Surcharge	Heating Surcharge	Partial cost recovery	N/A	Υ	\$7.00 per event during winter months



COMMUNITY FACIL	TITES				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Community - Regular Hire					
Meeting Room		Partial cost recovery	N/A	Υ	\$8.00 per hour
Main Hall	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$10.00 per hour
Heating Surcharge		Partial cost recovery	N/A	Υ	\$17.00 per quarter during winter months
CALLALA BEACH COMMUNIT Run by Management Committee	y Centre - Quay Ro	AD			
Bond					
Refer to "General - Security Bond" in	formation at commencement	t of section.			
Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
Community - Casual Hire					
Fundraising/Welfare Event - per day	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$43.00 per day
Fundraising/Welfare Event - per hour	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$6.00 per hour
Weekdays - Day Hire	Hall hire between 8am and 5pm Monday to Friday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$12.00 per hour - minimum 2 hours
Weekdays - Night Hire	Hall hire between 5pm and midnight Monday to Friday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$15.00 per hour - minimum 2 hours
Functions - Half Day	Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$204.00 per half day
Functions - Full Day	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$408.00 per day
Weekend - Day Hire	Hall hire between 8am and 5pm Saturday or Sunday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$15.00 per hour - minimum 2 hours
Weekend - Night Hire	Hall hire between 5pm and midnight Saturday or Sunday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$18.00 per hour - minimum 2 hours
Community - Regular Hire					
Weekdays - Day Hire	Hall hire between 8am and 5pm Monday to Friday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$10.00 per hour - minimum 2 hours
Weekdays - Night Hire	Hall hire between 5pm and midnight Monday to Friday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$12.00 per hour - minimum 2 hours
Commercial - Casual Hire					
Events	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$551.00 per day



COMMUNITY FACILITIES							
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount	
	Weekdays - Day Hire	Hall hire between 8am and 5pm Monday to Friday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$18.00 per hour - minimum 2 hours	
	Weekdays - Night Hire	Hall hire between 5pm and midnight Monday to Friday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$20.00 per hour - minimum 2 hours	
	Weekend - Day Hire	Hall hire between 8am and 5pm Saturday or Sunday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$19.00 per hour - minimum 2 hours	
	Weekend - Night Hire	Hall hire between 5pm and midnight Saturday or Sunday. Includes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$22.00 per hour - minimum 2 hours	

# Culburra Beach Community Centre – Culburra Road – Includes Waratah Function Hall & Banksia Meeting Hall

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section.

#### Bond

Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
Key Bond	Includes 1 key. Additional or replacement key @ \$25 per key.	Refundable	N/A	N	\$51.00 Refundable on return of key
Community Casual Hire					
Waratah Hall Kitchen Facilities	Use of full kitchen facilities, including crockery, cutlery and glassware.	Partial cost recovery	N/A	Y	\$122.00 per event
Waratah or Banksia Hall - 8:00am to 5:00pm	Hire fee per hall - Includes use of kitchen facilities for tea / coffee making only. Bump in / out outside these hours to be charged at casual hire hourly rate.	Partial cost recovery	N/A	Y	\$241.00 per event
Waratah or Banksia Hall - 5:00pm to midnight	Hire fee per hall - Includes use of kitchen facilities for tea / coffee making only. Bump in / out outside these hours to be charged at casual hire hourly rate.	Partial cost recovery	N/A	Y	\$298.00 per event
Waratah or Banksia Hall	Includes use of kitchen facilities for tea / coffee making only.	Partial cost recovery	N/A	Y	\$25.00 per hour - minimum 2 hours
Community Regular Hire					
Storage	Maximum that will apply - subject to availability	Partial cost recovery	N/A	Υ	\$10.00 per week
Small Rooms - Banksia Office & Craft Room		Partial cost recovery	100%	Υ	\$15.00 per hour - minimum 2 hours



COMMUNITY FACIL	.ITIES				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Waratah or Banksia Hall	Includes use of kitchen facilities for tea / coffee making only.	Partial cost recovery	N/A	Υ	\$23.00 per hour - minimum 2 hours
Waratah Hall & Kitchen - Senior Citizen Association	Use of Waratah Hall / craft room for regular weekday use.	Partial cost recovery	N/A	Y	\$10.00 per hour - minimum 2 hours
Commercial Casual Hire					
Waratah or Banksia Hall	Includes use of kitchen facilities for tea / coffee making only.	Partial cost recovery	N/A	Y	\$33.00 per hour
Commercial Regular Hire					
Meals on Wheels Preparation Room	Exclusive use for Meals on Wheels	Partial cost recovery	N/A	Υ	\$90.00 per week

## GREENWELL POINT MEMORIAL COMMUNITY HALL - 83 GREENWELL POINT ROAD

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section.

#### Bond

Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
Commercial - Regular Hire					
Hall Hire - Week Days 8am - 5pm	Excludes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$13.00 per hour - minimum 2 hours
Hall Hire - Week nights and weekends	Excludes use of kitchen facilities.	Partial cost recovery	N/A	Υ	\$17.00 per hour - minimum 2 hours
Commercial - Casual Hire					
Functions	Commercial functions	Partial cost recovery	N/A	Υ	\$328.00 per booking
Hall Hire - Week Days 8am - 5pm	Excludes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$16.00 per hour - minimum 2 hours
Hall Hire - Week nights and weekends	Excludes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$27.00 per hour - minimum 2 hours
Community - Casual Hire					
Functions - Use of cups / saucers		Partial cost recovery	N/A	Υ	\$15.00 per function
Kitchen for tea / coffee preparation / serving only	Kitchen facilities excluding oven / dishwasher	Partial cost recovery	N/A	Y	\$29.00 per booking
Main Hall/Function set up/Pack down		Partial cost recovery	N/A	Υ	\$15.00 per hour
Functions - 8am to 11.50pm	Use of small kitchen	Partial cost recovery	N/A	Υ	\$139.00 per day
Functions - Kitchen	Use of kitchen facilities	Partial cost recovery	N/A	Υ	\$38.00 per day
Functions - Use of Crockery & Cutlery		Partial cost recovery	N/A	Y	\$50.00 per day - per 50 settings or thereof
Community - Regular Hire					
Main Hall		Partial cost recovery	N/A	Υ	\$10.00 minimum 2 hours



COMMUNITY FA	ACILITIES				
Fee Description	Purpose	Pricing Policy	Recovery	GST	2021/2022 Amount

#### **HUSKISSON COMMUNITY CENTRE - 1 DENT STREET**

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section.

#### Bond

Refer to "General - Security Bond" information at commencement of section.

Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
Community - Casual Hire					
Annex	Minimum 2 hours	Full cost recovery	100%	Υ	\$14.00 per hour
Functions - Annex	Minimum 6 hours	Partial cost recovery	N/A	Υ	\$21.00 per hour
Main Hall		Partial cost recovery	N/A	Υ	\$16.00 per hour
Functions - Main Hall	Minimum 6 hours	Partial cost recovery	N/A	Υ	\$32.00 per hour
Functions - Kitchen - Use of Crockery & Cutlery		Partial cost recovery	N/A	Υ	\$37.00 per day
Community - Regular Hire					
Annex	Minimum 2 hours	Partial cost recovery	N/A	Υ	\$7.00 per hour
Main Hall		Partial cost recovery	N/A	Υ	\$9.00 per hour
Pre School	Minimum 2 hours	Partial cost recovery	N/A	Υ	\$8.00 per hour
Commercial - Casual Hire					
Annex	Minimum 2 hours	Partial cost recovery	N/A	Υ	\$17.00 per hour
Elections	Polling booth - includes material storage and set-up prior to day, polling day and material storage till pick-up.	Partial cost recovery	N/A	Υ	\$401.00 per booking
Main hall		Partial cost recovery	N/A	Υ	\$23.00 per hour - minimum 2 hours
Commercial - Regular Hire					
Annex	Minimum 2 hours	Partial cost recovery	N/A	Υ	\$14.00 per hour
Main hall		Partial cost recovery	N/A	Υ	\$16.00 per hour, minimum 2 hours

## KIOLOA / BAWLEY POINT COMMUNITY CENTRE - CORNER MURRAMARANG ROAD AND O'HARA ST

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section.

## Bond

Refer to "General - Security Bond" information at commencement of section.

Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
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COMMUNITY FACILITIES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Equipment hire - All function users - All hire events		Refundable	N/A	Ν	\$61.50		
Community - Casual Hire							
Main Hall		Partial cost recovery	N/A	Υ	\$14.00 per hour		
Function - Weekends		Partial cost recovery	N/A	Υ	\$111.00 per day		
Kitchen	Full use including Crockery, Cutlery, Microwave, Stove and Dishwasher	Partial cost recovery	N/A	Υ	\$150.00 per day		
Tea making - no stove or dishwasher - limited use of kitchen		Partial cost recovery	N/A	Υ	\$37.00 per day		
Hire of Sound System	Hire of sound system for functions	Partial cost recovery	N/A	Υ	\$62.00 per event		
Cleaning Services	With full use of kitchen or more than 50 at event	Partial cost recovery	N/A	Υ	\$161.00 per event		
Community - Regular Hire							
Main Hall		Partial cost recovery	N/A	Υ	\$5.00 per hour		
Function		Partial cost recovery	N/A	Υ	\$42.00 per day		
Commercial - Casual Hire							
Elections	Polling booth - includes material storage and set-up prior to day, polling day and material storage till pick-up.	Partial cost recovery	N/A	Y	\$372.00 per booking		
Use of sporting field - electricity and cleaning additional costs on application							
Non sporting organisations		Partial cost recovery	N/A	Y	\$149.00 per day plus electricity used and cleaning of toilets		
Regular sporting bodies		Partial cost recovery	N/A	Υ	\$37.00 per day plus electricity used and cleaning of toilets		

#### MANYANA HALL - THE BARBETTE

Managed by Management Committee - refer also to "General-Security Bond" information at commencement of section.

cimanent community	Permanent	Community
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Hall - Day Use	(Fri, Sat & Sun)	Partial cost recovery	N/A	Υ	\$8.00 per hour
Hall - Night Use	after 5pm (Fri, Sat & Sun)	Partial cost recovery	N/A	Υ	\$10.00 per hour
Hall - Day Use	(Week Days)	Partial cost recovery	N/A	Υ	\$7.00 per hour
Hall - Night Use	after 5pm (Week Days)	Partial cost recovery	N/A	Υ	\$8.00 per hour
Meeting Room - Day use	(Fri, Sat & Sun)	Partial cost recovery	N/A	Υ	\$7.00 per hour
Meeting Room - Night Use	after 5pm	Partial cost recovery	N/A	Υ	\$8.00 per hour



COMMUNITY FACI	LITIES				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
General Use				11101.	
Hall - Day Use	(Fri, Sat & Sun)	Partial cost recovery	71%	Υ	\$12.00 per hour
Storage Rooms		Partial cost recovery	N/A	Υ	\$5.00 per week
Hall - Night Use	after 5pm (Fri, Sat & Sun)	Partial cost recovery	N/A	Υ	\$15.00 per hour
Hall - Day Use	(Week Days)	Partial cost recovery	N/A	Υ	\$10.00 per hour
Hall - Night Use	after 5pm (Week Days)	Partial cost recovery	N/A	Υ	\$12.00 per hour
Meeting Room	Day Use	Partial cost recovery	N/A	Υ	\$10.00 per hour
Meeting Room - Night Use	after 5pm	Partial cost recovery	N/A	Υ	\$12.00 per hour
Other Charges					
Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	Υ	\$5,100.00 maximum - determined by type of booking
Kitchen Full Use	Includes cutlery, crockery & appliances - additional to full day- night rate	Partial cost recovery	N/A	Υ	\$82.00 per use
Kitchen Limited Use	For tea making / food preparation - additional to full day-night rate	Partial cost recovery	N/A	Υ	\$51.00 per use
Booking Deposit - refundable	After inspection of premises - cleaning/breakages deducted	Refundable	N/A	N	\$153.00
Equipment Deposit	Refundable after inspection of equipment	Refundable	N/A	N	\$71.40
Bench Hire		Partial cost recovery	N/A	Υ	\$2.00 per bench
Table Hire		Partial cost recovery	N/A	Υ	\$5.00 per table
NORTH NOWRA COMMUNIT Refer also to "General-Security Bor		nent of section.			
Bond  Defer to "Ceneral Security Rend" i	nformation at commoncemen	t of section			
Refer to "General - Security Bond" i	mornation at commencemen	t of Section.			
Bond	To cover costs associated with cleaning and any damage which may occur	Refundable	N/A	N	\$5,304.00 maximum bond - determined by type of booking
Community - Casual Hire					
Main Hall	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$19.00 per hour - minimum 2 hour



COMMUNITY FACILITIES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Main Hall - Function Hire	Includes use of kitchen facilities including crockery / cutlery - bump in / out (not on day of function) charged at Community Casual Hire Rate	Partial cost recovery	N/A	Υ	\$265.00 per day		
Use of Projector - Casual users		Partial cost recovery	N/A	Υ	\$53.00 per hire		
Community - Regular Hire							
Main Hall	Includes use of kitchen facilities	Full cost recovery	100%	Υ	\$13.00 per hour - minimum 2 hour hire		
Use of Projector - regular users		N/A	N/A	Υ			
Storage - Current users		N/A	N/A	Υ			
Storage - Future users - Rear storage		N/A	N/A	Υ	\$5.00 per week		
Storage - Future users - Office		N/A	N/A	Υ	\$11.00 per week		
Storage - Future users - Cupboard		N/A	N/A	Υ	\$11.00 per week		
Storage - Future users - Half of shed		N/A	N/A	Υ	\$11.00 per week		
Commercial - Casual Hire							
Main Hall	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$25.00 per hour - minimum 2 hour hire		
Commercial - Regular Hire							
Main hall	Includes use of kitchen facilities	Partial cost recovery	N/A	Υ	\$17.00 per hour - minimum 2 hours		
Nowra School of Arts All prices listed are the MAXIMUM rate	e that can be levied.						
Community - Regular Hire							
The Annex	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$10.00 per hour		
The Annex	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$67.00 per day		
Main Hall	per hour - minimum 2 hours - including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$24.00 per hour		
Main Hall	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$173.00 per day		
Community - Casual Hire							
Nowra School of Arts - Main Hall - Private Functions - per hour (minimum 2 hours)	Main Hall - Private Functions - per hour (minimum 2 hours)	Partial cost recovery	N/A	Υ	\$95.00 per hour		
The Annex	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$15.00 per hour		
The Annex	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$104.00 per day		



COMMUNITY FACI	LITIES				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Main Hall - Private Functions	Private Functions - per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Y	\$668.00 per day
Main Hall	per hour - minimum 2 hours - including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$37.00 per hour
Main Hall	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Y	\$260.00 per day
Commercial					
The Annex	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Y	\$19.00 per hour
The Annex	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$134.00 per day
Main Hall	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$50.00 per hour
Main Hall	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$346.00 per day
Miscellaneous					
Bond	To cover costs associated with cleaning and any damage which may occur	Refundable	N/A	N	\$5,304.00 maximum bond - determined by type of booking
Key - Replacement one additional key	Issue of one replacement or additional key to regular hirer	Full cost recovery	N/A	N	\$48.20 per replacement / additional key

#### Pyree Site - Greenwell Point Road Pyree

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section.

Building rented by Family Historical Society				
Not available for hire by others	Partial cost recovery	N/A	Υ	\$34.00 per week
Building rented by Shoalhaven Potters				
Not available for hire by others	Partial cost recovery	N/A	Υ	\$34.00 per week
Overflow parking used by Pyree Literary Institut	e			
Parking	Partial cost recovery	N/A	Υ	\$28.00 per marke event

#### SHOALHAVEN HEADS COMMUNITY CENTRE - SHOALHAVEN HEADS ROAD

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section.

#### Bond

Refer to "General - Security Bond" information at commencement of section.

Bond	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,304.00 maximum bond - determined by type of booking
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COMMUNITY FACI	LITIES				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Commercial - Casual Hire				11101.	
Main Hall including Banksia Room		Partial cost recovery	N/A	Υ	\$36.00 per hour - minimum 2 hours
Banksia & Burrawang Rooms		Partial cost recovery	N/A	Υ	\$27.00 per hour - minimum 2 hours
Elections	Polling booth - includes material storage and set-up prior to polling day, polling day hire and material storage till pick- up.	Partial cost recovery	N/A	Υ	\$583.00 per booking
Commercial - Regular Hire					
Main Hall including Banksia Room		Partial cost recovery	N/A	Υ	\$32.00 per hour - minimum 2 hours
Banksia & Burrawang Rooms		Partial cost recovery	N/A	Υ	\$22.00 per hour - minimum 2 hours
Community - Casual Hire					
Main Hall including Banksia Room		Partial cost recovery	N/A	Υ	\$22.00 per hour - minimum 2 hours
Main Hall - Private functions	Includes use of kitchen facilities & Banksia Room	Partial cost recovery	N/A	Υ	\$367.00 per day
Main Hall - Functions - Community Groups	Includes use of Banksia Room	Partial cost recovery	N/A	Υ	\$103.00 per day
Banksia & Burrawang Rooms		Partial cost recovery	N/A	Υ	\$16.00 per hour - minimum 2 hours
Private Functions - Banksia & Burrawang Rooms		Partial cost recovery	N/A	Υ	\$27.00 per hour
Use of Kitchen		Partial cost recovery	N/A	Υ	\$41.00 per event
Community - Regular Hire					
Main Hall including Banksia & Kitchen - Senior Citizen Association		Partial cost recovery	N/A	Υ	\$10.00 per hour - minimum 2 hours
Main Hall including Banksia Room		Partial cost recovery	N/A	Υ	\$19.00 per hour - minimum 2 hours
Banksia & Burrawang Rooms		Partial cost recovery	N/A	Υ	\$12.00 per hour - minimum 2 hours
Use of Kitchen		Partial cost recovery	N/A	Υ	\$12.00 per event

#### ST GEORGES BASIN COMMUNITY CENTRE - 21 MERITON STREET

Run by Management Committee - refer also to "General-Security Bond" information at commencement of section and each session is 3 1/2 hours.

## Community - Casual Hire

Bond	To cover costs associated with cleaning and any damage which may occur	Refundable	N/A	N	\$5,304.00 maximum - determined by type of booking
Hall and/or carpeted area - day	Minimum 2 hours	Partial cost recovery	N/A	Υ	\$15.00 per hour
Functions - all day		Partial cost recovery	N/A	Υ	\$286.00 per day
Kitchen		Partial cost recovery	N/A	Υ	\$74.00 per event



COMMUNITY FACILITIES								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Community - Regular Hire								
Cancer Council	Community Transport - garage	Partial cost recovery	N/A	Υ	\$15.00 per week			
Regular weekly users		Partial cost recovery	N/A	Υ	\$11.00 per hour			
Commercial - Casual Hire								
Elections	Polling booth - includes material storage and set-up prior to day, polling day and material storage till pick-up.	Partial cost recovery	N/A	Υ	\$424.00 per booking			
Hall and/or carpeted area - Commercial	Commercial Rate	Partial cost recovery	N/A	Υ	\$19.00 per hour			

#### SUSSEX INLET COMMUNITY CENTRE - THOMSON STREET

Managed by Management Committee - refer also to "General-Security Bond" information at commencement of section.

Bond					
Bond	To cover costs associated with cleaning and any damage which may occur	Refundable	N/A	N	\$5,304.00 Maximum Bond - determined by type of booking
Casual					
Upper Hall		Partial cost recovery	N/A	Υ	\$15.00 per hour
Upper Hall - Event - includes full kitchen use		Partial cost recovery	N/A	Υ	\$408.00 per event
Lower Hall		Partial cost recovery	N/A	Υ	\$20.00 per hour
Lower Hall - Event - includes full kitchen use		Partial cost recovery	N/A	Υ	\$612.00 per event
Regular					
Multi-Purpose Room		Partial cost recovery	N/A	Υ	\$6.00 per hour
Funerals		Partial cost recovery	N/A	Υ	\$51.00 per session
All Facilities					
All Facilities - Elections		Partial cost recovery	N/A	Υ	\$673.00
Kitchen Hire					
Kitchen Only		Partial cost recovery	N/A	Υ	\$62.00

## **W**ATERWAYS

#### GREENWELL POINT SLIPWAY

Managed by Contractor

Inspection of Site		Full cost recovery	100%	Y	\$105.00 per hour
Winch up	7 days a week	Full cost recovery	100%	Υ	\$299.00 per winch up



COMMUNITY FACILITIES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Winch down	7 days a week	Full cost recovery	100%	Υ	\$299.00 per winch down		
Occupation of slipway by boat		Full cost recovery	100%	Υ	\$10.50 per lineal metre per day		
ULLADULLA SLIPWAY Managed by Management Committee	е						
General use							
Clean up fee - if required		Full cost recovery	100%	Υ	\$76.00		
Refundable Environmental / Pollution Bond	To ensure that boat owners comply with Slipway procedures.	Refundable	N/A	N	\$1,081.20 per application		
Set up fee		Full cost recovery	100%	Υ	\$54.00		
Winch up fee		Partial cost recovery	N/A	Υ	\$108.00 per winch up		
Winch down fee		Partial cost recovery	N/A	Υ	\$108.00 per winch down		
Occupation of Slipway		Partial cost recovery	N/A	Y	\$3.40 per lineal foot per day Minimum \$49.65		
Pressure washer		Partial cost recovery	N/A	Υ	\$43.00 per day		
GREENWELL POINT WHARF							
Permanent Vessels							
Berthing fees (exclusive of electricity) vessel length not specified.	For the purpose of vessels berthed at the wharf permanently	Full cost recovery	100%	Υ	\$3,788.00 per annum		
Berthing fees (inclusive of electricity and water. Vessel length not specified.	For the purpose of vessels berthed at the wharf permanently.	Full cost recovery	100%	Υ	\$4,642.00 per annum		
Non-permanent Vessels							
Berthing fees (inclusive of electricity and water) 8 metre maximum vessel length	For the purpose of vessels no bigger than 8 metres berthing at the wharf per day	Full cost recovery	100%	Υ	\$32.80 per day		
Berthing fees (inclusive of electricity and water) with vessel length not specified	For the purpose of vessels berthing at the wharf per day	Full cost recovery	100%	Υ	\$32.80 per day		
Berthing fees (inclusive of electricity and water) with vessel length not specified.	For the purpose of vessels berthing at the wharf per week.	Full cost recovery	100%	Υ	\$163.00 per week		
Berthing fees (inclusive of electricity and water) with vessel length not specified.	For the purpose of vessels berthed at the wharf per month.	Full cost recovery	100%	Y	\$401.00 per month		
Berthing fees (inclusive of electricity and water) with vessel length not specified.	For the purpose of vessels berthing at the wharf per quarter.	Full cost recovery	100%	Υ	\$1,190.00 per quarter		



CULTURAL SERVICES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
ARTS CENTRE							
HIRE OF GALLERIES AND ME Preference given to 4 week hiring	ETING ROOM						
East Gallery							
East Gallery per week	To cover costs associated with holding artists' exhibitions.	Partial cost recovery	100%	Υ	\$180.00 Per week		
Access Gallery							
Access Gallery per week	To cover costs associated with holding artists' exhibitions.	Partial cost recovery	100%	Υ	\$150.00 Per week		
Foyer Gallery							
Foyer Gallery per week	To cover costs associated with holding artists' exhibitions.	Partial cost recovery	100%	Υ	\$90.00 Per week		
North Gallery							
North Gallery per week	To cover costs associated with holding artists' exhibitions.	Partial cost recovery	N/A	Υ	\$150.00 per week		
Workshop/Meeting Room Hire	2						
Category 1 - (Non profit organisation of Category 2 - Commercial / Business E		ers)					
Category 1 Community Regular - per full day (8 hours)	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$100.00 per day		
Category 1 Community Casual - per hour	To cover costs associated with hiring venue.	Partial cost recovery	N/A	Υ	\$21.50 per hour		
Category 1 Community Regular per hour	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$14.25 per hour		
Category 1 Community Casual - per full day (8 hours)	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$150.00 per day		
Category 2 Commercial - per hour	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$28.50 per hour		
Category 2 Commercial - per full day (8 hrs)	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$200.00 per day		
Entire Gallery Space							
Category 1 - After Hours Event - Per hour	To cover costs associated with hiring this venue	Partial cost recovery	N/A	Υ	\$95.00 per hour		
Category 1 - Private function after hours 5.00pm to 11.00pm. Event by negotiation.	To cover costs associated with hiring this venue.	Partial cost recovery	N/A	Υ	\$535.00 per event		
Category 2 - After Hours Event - per hour	To cover costs associated with hiring this venue	Partial cost recovery	N/A	Υ	\$127.50 per hour		



CULTURAL SERVICES								
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
	Category 2 - Private function after hours - 5.00pm to 11.00pm. Event by negotiation dependant on event details.	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$715.00 per event		

#### SALES

Needs to be added to General body text:

Fees and Charges

Artwork sales - When purchasing artwork sold through an exhibition, the purchaser is required to pay a 20% deposit to secure the artwork purchase. The artwork cannot be removed from the gallery until the exhibition closes. Shoalhaven Regional Gallery will contact all buyers within 7 working days of the exhibition close to inform them of the balanced owed. The balance must be paid within 28 days of the exhibition close. Should the sale not be finalised, the art work will be returned to the artist and SRG will retain 25% of the deposit paid to cover administration fees and loss of income.

General							
	Sales commission on landise sold	25% commission on artists' sales when not artist or representative not in attendance for duration of exhibition.	Full cost recovery	N/A	Υ	To be calculated at the time of sale	
	nistration fee - cancellation work purchase	To cover losses and administration costs associated with cancellation of artwork purchase	Market Rate	N/A	Υ	25% of monies paid to date	
Cateri	ng - Beverages	To provide tea, coffee & biscuits (only on request at time of booking).	Full cost recovery	N/A	Υ	\$3.50 Per person	
Depos	sit on Artwork Purchases	To identify minimum payment needed to secure an exhibition- based art purchase	Market Rate	N/A	N	20% of total cost of artwork	
Exhib	ition Launch Catering	To cover cost & beverages for launch of community exhibitions	Full cost recovery	N/A	Υ	\$100.00	
Other	Shop Merchandise	To recoup 25% commission on	Market Rate	N/A	Υ	25% commission	

merchandise sold in the Gallery Shop

#### **M**ISCELLANEOUS

Hire of Courtyard	To cover costs associated with hiring this space	Partial cost recovery	50%	Υ	\$15.00 Minimum 2 hour hire, fee not applicable if included with full day meeting room hire.
Public Programs - For adhoc programs to include all costs of delivery	To enable Public Programs to be costed on an individual basis	Full cost recovery	POA	Υ	per application
Shoalhaven Regional Gallery Touring Exhibition Fee	To recover costs associated with providing exhibitions to other galleries and cultural centres	Partial cost recovery	POA	Y	per application
Shoalhub - Category 1 Community Casual - per day	To recover costs of hire of Shoalhub at the Arts Centre per day	Partial cost recovery	N/A	Υ	\$132.00 per day
Shoalhub - Category 1 Community Casual - per hour	To recover cost of hire of Shoalhub space at the Arts Centre per hour	Partial cost recovery	N/A	Υ	\$19.00 per hour



CULTURAL SERVICES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Shoalhub - Category 1 Community Regular - Per Day (8 hours)	To recover costs associated with hire of Shoalhub per day	Partial cost recovery	N/A	Υ	\$89.00 per day		
Shoalhub - Category 1 Regular - per hour	To recover cost of hire of Shoalhub per hour	Partial cost recovery	N/A	Υ	\$12.75 per hour		
Shoalhub - Category 2 - per day	To recover cost of hire of ShoalHub space at the Arts Centre - per day	Partial cost recovery	N/A	Υ	\$178.50 per day		
ShoalHub - Category 2 - per hour	To recover cost of hire of ShoalHub space at the Arts Centre - per hour	Partial cost recovery	N/A	Υ	\$25.50 per hour		
Site Fee - Markets & Fairs	To cover cost of holding markets at the Arts Centre	Partial cost recovery	POA	Υ	per application		
Sponsorship of Gallery Projects	To partner with businesses and organisations to develop specific projects at Shoalhaven Regional Gallery	Price set based on cost of projects and benefits offered	N/A	Υ	POA		
Security bond for hire of facility for function and events	To cover costs associated with cleaning and any damage that may occur	Refundable	N/A	N	\$5,000.00 maximum bond - determined by type of booking		
Key Bond - Additional or replacement key	Issue of additional or replacement key to regular hirer	Refundable	N/A	N	\$50.00 per key		
Occasional Exhibition Entry Fee	To cover costs associated with incoming touring exhibitions	Partial cost recovery	N/A	Υ	\$10.00 As a maximum fee per person		
Additional Cleaning Fee	To cover any extra cleaning required. (Minimum 2 hours at \$50 per hour pro-rata thereafter)	Full cost recovery	POA	Υ	\$100.00 per booking		
Additional staff hire - minimum 2 hours	To cover costs associated with additional staff	Full cost recovery	100%	Υ	POA		



# DEVELOPMENT Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount Incl. In Profit Organisations

Policy Note: EXEMPTION FROM PAYMENT OF FEES

Council's policy exempts certain organisations from the payment of fees associated with Development Applications and Sewage Management Facilities subject to the following exemption criteria –

- (a) The applicant is a non-profit organisation which is either -
- · Registered charity and evidence of registration as a charity has been provided to Council;
- · A local community or sporting group which is recorded in Council's Community Services Directory; or
- Schools and Council projects of a "Community" nature.
- (b) The Development proposal does not involve an ongoing commercial or business type venture such as a nursing home or childcare centre.
- (c) The sum of all of the fees associated with either a development application or construction certificate application does not exceed \$1,500 or, in the case of a proposal requiring both development consent and construction certificate, the total of all fees does not exceed \$2,000.

Organisations who meet the exemption criteria are required to pay upfront any amount above the fee waiver thresholds above. The organisation can apply for reimbursement of the amount paid. The application should include a written request outlining the grounds for waiving the fees and will be referred to Council's Works & Finance Committee for consideration on merit.

Organisations which do NOT meet the exemption criteria must pay the scheduled fees upon lodgement of an application. If a refund of the fees is sought, a written request outlining the grounds for waiving the fees must be referred to Council's Works & Finance Committee for consideration on merit. Any donations determined by the Committee will be paid out of the 'unallocated donations' budget.

#### **ACTIVITIES UNDER THE EP&A ACT**

#### **DEVELOPMENT APPLICATIONS**

Advertising - Notification of A	pplication required by	EP&A Act			
Advertised development (includes nominated integrated development)	Cost recovery - unspent portion to be refunded to applicant (this includes Nominated Integrated Development)	Set by Act/Regulation	100%	N	\$1,105.00
Designated development	Cost recovery - unspent portion to be refunded to applicant	Set by Act/Regulation	100%	Ν	\$2,220.00
Advertising - Notification of D	evelopment Application	n (Includes Rev	views)		
Advertised by letter in accordance with Council's Community Consultation Policy	As stated	Full cost recovery	100%	Ν	\$217.00 per application
Additional fee where advertised in press	As stated	Partial cost recovery	75%	N	\$367.00 per application
Approvals Under Roads Act					
Engineering Plan Assessment - Works within the road reserve - Greater than \$100,000 of work.	Engineering Assessment - Works within Road Reserve Only.	Full cost recovery	100%	Ν	\$1,100.00
Engineering Plan Assessment - Works within the Road Reserve - Less than \$100,000 of work but not just a driveway	Engineering Assessment - Works within road reserve only.	Full cost recovery	100%	N	\$550.00
S138 Approval under Roads Act 1993 where required by a DA or SF consent	Administration and inspection costs associated with the approval under \$138 of	Partial cost recovery	50%	N	\$264.00

the Roads Act 1993



DEVELOPMENT					
Fee Description	Purpose	Pricing Policy	Recovery	GST	2021/2022 Amount
S138 Approval under Roads Act 1993 where required by a DA or SF consent - URGENT APPLICATION	S138 Approval under Roads Act 1993 where required by a DA or SF consent.	Partial cost recovery	75	Incl. N	\$143.80 per application - in addition to the S138 Application Fee for works in the road reserve
Inspection Fee associated with S138 applications	To re-coup cost of inspection	Full cost recovery	100%	N	\$153.50
Concurrence					
Additional 'one-off' fee payment to the consent authority for development that requires concurrence (other than assumed concurrence and SEPP 1)	Help consent authorities meet the costs of referring and liaising on concurrence DAs	Set by Act/Regulation	100%	N	\$140.00
Applications requiring concurrence - where applicant seeks concurrence under the EP&A Act or an environmental planning instrument.	As stated	Set by Act/Regulation	100%	N	\$320.00 for each concurrence.
Designated Development					
Designated Development	Additional fee payable for designated development (Clause 251 of EP&A Regulation 2000)	Set by Act/Regulation	100%	N	\$920.00 + advertising
Dwelling - Residential & Other	Zones				
Single Dwelling Valued to \$100,000	As stated	Set by Act/Regulation	100%	Ν	\$455.00 per application
Single Dwelling Valued over \$100,000	As stated	Set by Act/Regulation	100%	N	refer to General Development Fee Schedule
General					
Biodiversity Conservation assessment and site inspection	Research and inspection hourly rate	Full cost recovery	100%	Υ	\$169.85 per hour
NSW Biodiversity Conservation Act site inspection and documentation	To provide on-site advice in relation to the NSW Biodiversity Conservation Act assessment pathways	Partial cost recovery	N/A	Υ	\$150.80 per hour
Pre Development Application Lodgement Advice (Major Development including Regional Development)	Capture a portion of Council's provision of advice to prospective developers in a professional manner which includes the preparation of comprehensive notes intended to capture more significant proposals such as Regionally significant development.	Partial cost recovery	50%	Y	\$321.20 per meeting Plus \$50 per professional officer over 3 officers (Maximum charge \$500)
Pre Development Application Lodgement Advice for minor development (All other development including	Capture a portion of Council's provision of advice to prospective developers in a professional manner which includes the	Partial cost recovery	70%	Y	\$321.20
Residential)	preparation of comprehensive notes				



DEVELOPMENT					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Development up to \$5,000	As stated	Set by Act/Regulation	N/A	N	\$110.00
Estimated Cost of Development \$5001-\$50,000 - Base Cost	As stated	Set by Act/Regulation	100%	N	\$170.00 + additional fee per \$1,000 of estimated cost
Estimated Cost of Development \$5001-\$50,000 - Additional fee per \$1,000 (or part of \$1000) above \$5,000	As stated	Set by Act/Regulation	100%	N	\$3.00 per \$1,000 of estimated cost
Estimated Cost of Development - \$50,001 - \$250,000 - Base Fee	As stated	Set by Act/Regulation	N/A	N	\$352.00 + additional fee per \$1000
Estimated Cost of Development - \$50,001 - \$250,000 - Additional fee per \$1000 (or part of \$1000) above \$50,000	As stated	Set by Act/Regulation	N/A	N	\$3.64 per \$1,000
Estimated Cost of Development Exceeding \$250,001 - \$500,000 - Base Fee	As stated	Set by Act/Regulation	100%	N	\$1,160.00 + additional fee per \$1,000 above \$250,001
Estimated Cost of Development \$250,001 - \$500,000 - Additional fee per \$1000 (or part of \$1000) above \$250,000	As stated	Set by Act/Regulation	100%	N	\$2.34 per \$1,000
Estimated Cost of Development \$500,001 - \$1,000,000 - Base Fee	As stated	Set by Act/Regulation	100%	N	\$1,745.00 + additional fee per \$1,000 above \$500,001
Estimated Cost of Development \$500,001 - \$1,000,000 - Additional fee per \$1,000 above \$500,000	As stated	Set by Act/Regulation	100%	N	\$1.64 per \$1,000
Estimated Cost of Development \$1,000,001 - \$10,000,000 - Base Fee	As stated	Set by Act/Regulation	100%	N	\$2,615.00 + additional fee per \$1000 above \$1,000,001
Estimated Cost of Development \$1,000,001 - \$10,000,000 - Additional fee per \$1,000 above \$1,000,000	As stated	Set by Act/Regulation	100%	N	\$1.44 per \$1,000
Estimated Cost of Development More than \$10,000,000 - Base Fee	As stated	Set by Act/Regulation	100%	N	\$15,875.00 + additional fee per \$1,000 above \$10,000,001
Estimated Cost of Development More than \$10,000,000 - Additional fee per \$1000 (or part of \$1,000) value above \$10,000,000	As stated	Set by Act/Regulation	100%	N	\$1.19 per \$1,000
Council assessment of DA's for SEPP (Sydney Drinking Water Catchment) on behalf of Sydney Catchment Authority (Kangaroo Valley and Sassafras areas only). Module 4 (Multi-unit residential and subdivision – unsewered site)		Full cost recovery	100%	N	\$165.20 per application
Council assessment of DA's for SEPP (Sydney Drinking Water Catchment) on behalf of Sydney Catchment Authority (Kangaroo Valley and Sassafras areas only). Module 3 (Multi-unit residential – sewered site)		Full cost recovery	100%	N	\$165.20 per application



D	EVELOPMENT					
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
	Council assessment of DA's for SEPP (Sydney Drinking Water Catchment) on behalf of Sydney Catchment Authority (Kangaroo Valley and Sassafras areas only). Module 2 (Single dwelling and ancillary structures – unsewered site)		Full cost recovery	100%	N	\$302.90 per application
	Council assessment of DA's for SEPP (Sydney Drinking Water Catchment) on behalf of Sydney Catchment Authority (Kangaroo Valley and Sassafras areas only). Module 5 (Complex development)		Full Cost Recovery	100%	N	\$165.20 per application
	Council assessment of DA's for SEPP (Sydney Drinking Water Catchment) on behalf of Sydney Catchment Authority (Kangaroo Valley and Sassafras areas only). Module 1 (Single dwelling and ancillary structures – sewered site)		Full cost recovery	100%	N	\$165.20 per application
	Additional fee if referred to a Design Review Panel	Maximum set by EP&A Regulations	Set by Act/Regulation	100%	N	\$3,000.00
	Development that does not include building work or subdivision	As stated	Set by Act/Regulation	100%	N	\$285.00
	Environmental Audit	Recover costs to ensure sites are managed in an environmentally satisfactory manner and in accordance with the development consent.	Full cost recovery	100%	N	0.2% of development cost (triggered at \$60K)
Н	spitals, Schools and Police S	Stations				
	Hospital, School or Police Station		Set by Act/Regulation	100%	N	refer to General Development Fee Schedule
In	tegrated Development					
	Additional 'one-off' fee payable to Consent Authority for Integrated Development.	To meet costs of referring and liaising on integrated DAs	Set by Act/Regulation	100%	N	\$140.00
	Fee additional to general development fee where applicant seeks Integrated Development Approval		Set by Act/Regulation	100%	N	\$320.00 per each approval body application referred to
М	odification of Development C	onsent under Section	4.55 (1)			
	OTE: Where it is proposed to substa plication with appropriate fees. Cour			hould be subm	itted as a	new development

Amend a condition of consent or approved plan - where a modification of consent is requested to correct a minor error, misdescription or miscalculation

Set by Act/Regulation 100%

Ν

\$71.00 nil - where a council administrative error has occurred. Full Fee of \$71 will be applied where errors are not identified promptly i.e. within 2 weeks of issue

#### Modification of Development Consent under Section 4.55 (1A)

NOTE: Where it is proposed to substantially amend a development consent then this should be submitted as a new development application with appropriate fees. Council may waive the fee in certain circumstances.



D	EVELOPMENT					
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
	Amend a condition of consent or approved plan where modification involves minimum environmental impact (residential, multi residential, commercial, industrial, other)	Maximum set by EP&A Regulations but discounted depending on complexity of assessment	Set by Act/Regulation	100%	N	50% of original DA or \$645, whichever is the lesser
Мо	dification of Development Co	onsent under Section 4	1.55 (2)			
	TE: Where it is proposed to substan Dication with appropriate fees. Coun			nould be submit	ted as a	new development
	In the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building	As stated	Set by Act/Regulation	N/A	N	50% of the fee for the original development application
	In the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less	As stated	Set by Act/Regulation	N/A	N	\$190.00
	In the case of an application with respect to any other development application, as set out below.		Set by Act/Regulation	N/A	N	\$0.00
	Estimated cost of Development - up to \$5000	As stated	Set by Act/Regulation	N/A	N	\$55.00
	Estimated cost of Development \$5,001 to \$250,000 - Base fee	As stated	Set by Act/Regulation	N/A	N	\$85.00 + additional fee per \$1,000 (or part of \$1,000) of estimated cost
	Estimated cost of Development \$5,001 to \$250,000 - Additional Fee	As stated	Set by Act/Regulation	N/A	N	\$1.50 per \$1,000 (or part of \$1,000) of estimated cost
	Estimated Cost of Development \$250,001 to \$500,000 - Base Fee	As stated	Set by Act/Regulation	N/A	N	\$500.00 + additional fee per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.
	Estimated cost of Development \$250,001 to \$500,000 - Additional Fee	As stated	Set by Act/Regulation	N/A	N	\$0.85 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000
	Estimated cost of Development \$500,001 to \$1,000,000 - Base Fee	As stated	Set by Act/Regulation	N/A	N	\$712.00 + additional fee for each \$1,000 (or part of \$1000) by which the estimated cost exceeds \$500,000
	Estimated cost of development \$500,001 to \$1,000,000 - Additional Fee	As stated	Set by Act/Regulation	N/A	N	\$0.50 per \$1,000 (or part of \$1,000) by which estimated cost exceeds \$500,000
	Estimated cost of Development \$1,000,001 to \$10,000,000 - Base Fee	As stated	Set by Act/Regulation	N/A	N	\$987.00 + additional fee for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000
	Estimated cost of Development \$1,000,001 to \$10,000,000 - Additional Fee	As stated	Set by Act/Regulation	N/A	N	\$0.42 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000



DEVELOPMENT					
Fee Description	Purpose	Pricing Policy	Recovery	GST	2021/2022 Amount
Estimated cost of Development more than \$10,000,000 - Base Fee	As stated	Set by Act/Regulation	N/A	Incl. N	\$4,737.00 + additional fee per\$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000
Estimated cost of Development more than \$10,000,000 - Additional Fee	As stated	Set by Act/Regulation	N/A	N	\$0.27 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000
loveable Dwellings for Aged o	r Disabled				
Consent is required in all zones. No DA fee is payable but approval is also required under s.68 of the LG Act. See Section 68 Applications - Miscellaneous - for Fees.	Set by resolution of Council	Fully Subsidised	0%	N	
eview of Decision under Secti	on 8.2 (1)(a)				
In respect of a development application that does not involve the erection of a building, the carrying out of a work or the demolition of work or building	Recover costs to consider and determine request for review	Set by Act/Regulation	100%	N	50% of original DA fee
With respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less.	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$190.00
Estimated cost of development up to \$5,000	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$55.00
Estimated cost of development \$5001-\$250,000 plus additional fee for each \$1000 (or part of \$1000)	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$85.00 + additional Fee per \$1000 of estimated cost
Estimated cost of development \$5001-\$250,000 - additional fee per \$1000 (or part of \$1000)	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$1.50 + base fee
Estimated cost of development \$250,001 - \$500,000 plus additional fee for each \$1000 (or part of \$1000) by which the estimated cost exceeds \$250,000	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$500.00 + additional fee for each \$1000 (or part of \$1000) above \$250,000
Estimated cost of development \$250,001 - \$500,000 additional fee for each \$1000 (or part of \$1000) by which the estimated cost exceeds \$250,000	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$0.85 + base fee
Estimated cost of development \$500,001 - \$1,000,000 plus additional fee for each \$1000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$712.00 + additional fee for each \$1000 (or part of \$1,000) by which the estimated cost exceeds \$500,000
Estimated cost of development \$500,001 - \$1,000,000 additional fee for each \$1000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$0.50 + base fee



DEVELOPMENT					
Fee Description	Purpose	Pricing Policy	Recovery	GST	2021/2022 Amount
Estimated cost of development \$1,000,001 - \$10,000,000 + additional fee for each \$1000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	Incl. N	\$987.00 + additional fee for each \$1000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000
Estimated cost of development \$1,000,001 - \$10,000,000 additional fee for each \$1000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$0.40 + base fee
Estimated cost of development more than \$10,000,000	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$4,737.00 + additional fee for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000
Estimated cost of development more than \$10,000,000 additional fee for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Recover costs to consider and determine request for review	Set by Act/Regulation	N/A	N	\$0.27 + base fee
Review of Modification of Deve	lopment Consent unde	er Section 8.2 (1	)(b)		
NOTE: Where it is proposed to substa application with appropriate fees. Cour			should be subm	itted as a	new development
With respect to an application for a review of a modification application	As stated	Set by Act/Regulation	100%	N	50% of the fee that was payable in respect of the application that is the subject of the review
Review of Decision to reject an	d not determine an ap	plication under	Section 8.2	(1)(c)	
Estimated cost of development less than \$100,000	As stated	Set by Act/Regulation	N/A	N	\$55.00
Estimated cost of development \$100,000 - \$1,000,000	As stated	Set by Act/Regulation	N/A	N	\$150.00
Estimated cost of development more than \$1,000,000	As stated	Set by Act/Regulation	N/A	N	\$250.00
Subdivisions					
Subdivision Application involving the opening of a public road	As stated	Set by Act/Regulation	N/A	N	\$665.00 + \$65 for each additional lot created by the subdivision. + Subdivision work is estimated in the same manner as for other development
					involving carrying out a work.



DEVELOPMENT					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Subdivision Application - not involving the opening of a public road - Note: no refund will be granted after the application has been determined - base fee	As stated	Set by Act/Regulation	100%	N	\$330.00 + \$53 for each additional lot created by the subdivision. + Subdivision work is estimated in the same manner as for other development involving carrying out a work.
Subdivision Application - fee per lot (including neighbourhood and community subdivisions)	As stated	Set by Act/Regulation	100%	N	\$53.00 per lot. + Subdivision work is estimated in the same manner as for other development involving carrying out a work.
Strata Subdivisions	As stated	Set by Act/Regulation	100%	N	\$330.00 + \$65 for each additional lot created by the subdivision
Consolidation of lots	As stated	Full cost recovery	100%	N	\$315.00 per application
Boundary Adjustments	As stated	Full cost recovery	100%	N	\$315.00 per application
OTHER ACTIVITIES  BUILDING RELATED MATTERS	·				
Other Charges					
Application to extend period of approval under Section 4.54 of the EP&A Act		Full cost recovery	100%	N	\$142.50 per application
Archive Fee	Physical & digital storage of DA, Building Certificate, CDC, DR & Subdivision files.	Full cost recovery	100%	N	\$45.50
Document Management for applications submitted under EPA Act (up to \$250,000)	Document management costs include renaming, separation of files, uploading for files where applications are not in suitable format.	Full cost recovery	100%	N	\$46.50 per application
Document Management for applications submitted under EPA Act (\$251,000 to \$999,999)	Document management costs include renaming, separation of files, uploading for files where applications are not in suitable format.	Full cost recovery	100%	N	\$131.00 per application
Document Management for applications submitted under EPA Act (\$1,000,000 and above)	Document management costs include renaming, separation of files, uploading for files where applications are not in suitable format.	Full cost recovery	100%	N	\$264.00 per application



DEVELOPMENT						
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount	
Printing Fee - Major Development if hard copies are required	Cost to print a hard copy of plans and associated documentation for major DAs (multi unit residential, commercial, industrial etc) submitted to Council in electronic format	Full cost recovery	100%	N	\$51.90 per application	
Printing Fee - Minor Development (electronic submission of development & building related applications)	Cost to print a hard copy of plans and associated documentation for minor DAs (dwellings, outbuildings etc) submitted to Council in electronic format	Full cost recovery	100%	N	\$30.75 per application	
Supply of building approval statistics - per month	As stated	Partial cost recovery	N/A	Ν	\$34.65	
Supply of monthly building approval statistics - annual subscription		Partial cost recovery	N/A	N	\$334.50 per annum	
Supply of weekly building application statistics - (by mail)		Full cost recovery	100%	Ν	\$16.95	
Supply of weekly building application statistics -(over service counter or electronic)		Full cost recovery	100%	N	\$12.15	
Records Search						
Supply of plans and/or particulars of internal drainage		Full cost recovery	100%	N	\$120.00 per lot (meaning strata, torrens or community lot as the case may be) or per dwelling unit if not subdivided	
Urgency fee - supply of plans and/or particulars of internal drainage	"To cover costs of diverting resources at short notice					
Market Rate	N/A	N	\$110.00			
OTHER ACTIVITIES						
Miscellaneous						
Electronic Settlements using PEXA including withdrawal of caveats in 'real time'	To cover costs in transactions(s).	Full cost recovery	100%	Υ	\$170.50	



ENVIRONMENTAL AND HEALTH REGULATION								
Fee Description	Purpose	Pricing Policy	Recovery	GST	2021/2022 Amount			

## **ACTIVITIES UNDER PROTECTION OF ENVIRONMENT**

## PROTECTION OF ENVIRONMENT OPERATIONS ACT (POEO)

#### General

Application to burn under POEO (Clean Air) Regulation - assessment and inspection - Schedule 3 (other than vegetation)	Administration, assessment and inspection.	Partial cost recovery	N/A	N	\$274.00
Compliance Inspection Fee	As stated	Partial cost recovery	70%	N	\$166.00
Environmental Clean Up Notice	Notice issued under the POEO Act for non compliance	Set by Act/Regulation	100%	N	\$591.00 Cl 99(j) POEO (General) Reg 2009
Environmental Health Officer - Hourly Charge out Rate	As stated	Full cost recovery	100%	N	\$166.00
Environmental Prevention Notice	Notice issued under the POEO Act to prevent pollution	Set by Act/Regulation	100%	N	\$591.00 Cl 99(j) POEO (General) Reg 2009
Fee for inspection of service stations / fuel depots	Inspection for compliance with Underground Petroleum Storage Systems Act	Full cost recovery	100%	N	\$263.00

## **ACTIVITIES UNDER PUBLIC HEALTH ACT**

#### **G**ENERAL

#### Other inspections

towers	Public Health Act	recovery	100%	N	\$263.00
Legionella (water cooling and warm water systems)	Public health inspection for legionella control and associated administration.	Partial cost recovery	N/A	N	\$274.00 plus lab costs
Legionella (water cooling and warm water systems) - 2-5 cooling towers	Public health inspection for legionella control and associated administration.	Partial cost recovery	N/A	N	\$547.00 plus lab costs
Legionella (water cooling and warm water systems) - more than 5 cooling towers	Public health inspection for legionella control and associated administration.	Partial cost recovery	N/A	N	\$823.00 plus lab costs
Public Health Act - Improvement Notice - administration fee - for regulated systems (cooling towers)	As stated	Set by Act/Regulation	N/A	N	\$560.00 (Cl97 of the Public Health Regulation 2012)
Public Health Act - Improvement Notice - Reinspection Fee	as stated	Set by Act/Regulation	N/A	N	\$270.00 (min 0.5 hour - max 2 hours) (Cl 97 of the Public Health Regulation 2012)



ENVIRONMENTAL AND HEALTH REGULATION					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Public Health Act - Improvement Notice - administration fee - Swimming pool & Skin penetration premises	As stated	Set by Act/Regulation	N/A	N	\$270.00 (CI97 of the Public Health Regulation 2012)
Public Health Act - Prohibition Order administration fee	as stated	Set by Act/Regulation	N/A	N	\$560.00 (Cl97 of the Public Health Regulation 2012)
Registration Fee - Skin Penetration Premises	As stated	Set by Act/Regulation	N/A	N	\$50.00 Max fee \$100 Clause 31 - Public Health Regulation 2012
Registration Fee - Water-cooling & warm-water systems (Legionella)	As stated	Set by Act/Regulation	N/A	N	\$50.00 Max fee of \$100 - Clause 11 Public Health Regulation 2012
Skin Penetration Premises Inspection fee (High priority up to 2 inspections per year)	Public health inspection and associated administration for skin penetration control procedures and of smaller operators without sterilisation requirements	Partial cost recovery	N/A	N	\$274.00
Skin Penetration Premises inspection fee (Low/ Medium priority 1 inspection every 2 years) Premises with up to two (2) chairs AND carrying out waxing procedures only	Public health inspection and associated administration for skin penetration procedures of smaller operators without sterilisation requirements.	Partial cost recovery	N/A	N	\$274.00 per application
Public Health Act inspections and reinspections	Reinspection or additional inspection fee.	Full cost recovery	100%	N	\$167.00 per inspection
Swimming Pools					
Public and semi-public swimming pools and spa pools inspection (high priority up to 2 inspections per year e.g. swim schools)	Public health inspection and administration.	Partial cost recovery	N/A	N	\$274.00
Public and semi-public swimming pools and spa pools inspection (Low/Medium priority 1 inspection every 2 years) Associated with commercial premises with less than 15 rooms (or holiday sites).	Public health inspection and administration	Partial cost recovery	N/A	N	\$274.00
Public and semi-public swimming pools and spa pools inspection (Medium priority 1 inspection per year)	Public health inspection and administration	Partial cost recovery	N/A	N	\$274.00
Registration Fee - public and semi-public swimming pools & spas	As stated	Set by Act/Regulation	N/A	N	\$50.00 Max fee \$100: Clause 19 - Public Health Regulation 2012

## **ACTIVITIES UNDER THE BOARDING HOUSES ACT**

## GENERAL

Genera	ı

Boarding House Inspection Fee as stated Full cost 100% N \$371.25 Initial recovery Inspection Fee



ENVIRONMENTAL A	ND HEALTH R	EGULATIO	N		
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
ACTIVITIES UNDER T	не ЕР&А Аст				
TREE PRESERVATION ORDER	s (TPO)				
General					
Tree Removal/Pruning Application (Up to two (2) trees or pruning only)	Assessment and inspection of application to remove or prune trees (up to 2 trees)	Partial cost recovery	60%	N	\$166.00
Tree Removal / Pruning Complex Application (up to 10 trees)	Administration, assessment and inspection of application to remove or prune trees (up to 10 trees)	Partial cost recovery	N/A	N	\$274.00 per annum
Tree removal/pruning application for more than ten (10)trees: Requires detailed assessment	As stated	Partial cost recovery	N/A	N	\$337.00 Minimum DA fee that does not include building work or subdivision
Review of TPO	Recover costs to consider and determine request for review	Partial cost recovery	50%	N	50% of original application
Tree removal/pruning additional inspection and/or reinspection	Tree removal/pruning additional inspection and/or reinspection	Full cost recovery	100%	N	\$170.00 per inspection
ACTIVITIES UNDER T					
Food Regulation Partnership					
Low and Medium Priority Premises - 5 or less food handlers	Admin Fee	Full cost recovery	100%	N	\$107.00
High Priority Premises - 5 or less Food Handlers	Admin Fee	Full cost recovery	100%	N	\$159.00
High Priority Premises - more than 6 food handlers	Admin Fee	Full cost recovery	100%	N	\$440.00
FOOD INSPECTION					
Food Premises Inspection					
Food Premises Inspection Fee (Low/Medium priority premises 1 inspection per year and High Priority Premises up to 2 inspections per year)	Food Premises Inspection Fee	Full cost recovery	100%	N	\$169.00
Low Priority Premises - incident only inspection	As stated	Full cost recovery	100%	N	\$169.00
Food premises Reinspection Fee (non-compliance with Food Act requiring follow up inspection)	As stated	Partial cost recovery	70%	N	\$169.00



ENVIRONMENTAL AND HEALTH REGULATION								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
School Canteens, Community Based Pre-schools and Long Day Care Centres		Set by Act/Regulation	N/A	N	\$0.00			
General								
Improvement Notices	As stated	Set by Act/Regulation	100%	N	\$330.00 CI 11 Food Reg 2015			

## **ACTIVITIES UNDER THE LOCAL GOVERNMENT ACT**

## CARAVAN PARK APPROVAL

App	proval to Install in Flood Lia	ble Parks				
	Associated Structure & Rigid Annexes	As stated	Partial cost recovery	60%	N	\$274.00
	Manufactured Home (Manufactured Home Estate)	As stated	Partial cost recovery	60%	N	\$274.00
- 1	Relocatable Home (Caravan Park) application in flood liable parks	Administration, assessment & inspection for application to install relocatable homes (cabins) in a flood liable caravan park	Partial cost recovery	60%	N	\$274.00
	Tropical Roof	As stated	Full cost recovery	100%	N	\$107.00
Ger	neral					
	Initial application, Renew or amend approval to operate	Administration, assessment and inspection for an initial application or application to renew or amend approval to operate a caravan park, manufactured home estate or camping ground.	Partial cost recovery	60%	N	\$297.00
	Renew approval to operate for 5 years	Existing caravan parks, manufactured home estates & camping grounds, that do not have public health or safety non-compliances, may apply to renew approval to operate for 5 years.	Full cost recovery	100%	N	\$1,193.00 per application
	Caravan Park & Camping Ground - Initial approval per site	As stated	Set by Act/Regulation	100%	N	\$5.60
	Caravan Park & Camping Ground - Renew approval per site	As stated	Set by Act/Regulation	100%	N	\$3.85
- 1	Caravan park, manufactured home estate & camping ground reinspection fee	As stated	Partial cost recovery	N/A	N	\$166.00
	Manufactured Home Estate - Initial approval per site	As stated	Set by Act/Regulation	N/A	N	\$9.00
	Manufactured Home Estate - renewal of approval per site		Set by Act/Regulation	N/A	N	\$8.00
	Transfer of approval (change in ownership)	As stated	Partial cost recovery	70%	N	\$107.00



Е	NVIRONMENTAL A	ND HEALTH R	EGULATIO	N		
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
No	otification of Completion					
	Notice of Completion	Notice of installation required under Local Government Regulation for a manufactured home. Includes issuing certificate of completion.	Partial cost recovery	70%	N	\$280.00 per application
	Notification of Completion	Notice of installation required under Local Government Regulation for relocatable home, associated structure or rigid annexe.	Partial cost recovery	70%	N	\$107.00
	Reinspection Fee	As stated	Full cost recovery	100%	N	\$166.00
Se	ection 82 Objection (Council)	)				
	Reinspection Fee	As stated	Full cost recovery	100%	N	\$166.00
	Simple Objection (one site/clause)	As stated	Full cost recovery	100%	N	\$274.00
	Complex Application (Multiple site/clauses)	As stated	Full cost recovery	100%	N	\$409.00
	THER ACTIVITIES					
	Annual Shows, Commercial Events, Markets or Festivals - up to 15 food stalls	Administration, assessment and inspection.	Partial cost recovery	N/A	N	\$274.35 per annum
	Annual Shows, Commercial Events, Markets or Festivals - From 16 to 30 food stalls	Administration, assessment & inspection.	Partial cost recovery	N/A	N	\$489.60 per annum
	"Annual Shows, Commercial Events, Markets or Festivals - 31+ Food Stalls	"Administration, assessment & Inspection	Partial cost recovery	N/A	N	\$848.60
	Charities	As stated	Fully Subsidised	0%	N	\$0.00
	"Commercial Food Business per site 1 month - Low Risk Food e.g. Coffee, Donuts, Cakes, Confectionary, Slushies.	"Administration, assessment & Inspection	Partial cost recovery	N/A	N	\$53.00 per hour
	"Commercial Food Business per site 12 months - Low Risk Food e.g. Coffee, Donuts, Cakes, Confectionary, Slushies.	"Administration, assessment & Inspection	Partial cost recovery	N/A	N	\$212.15
"	Commercial Food Business - per site per 1 month - High Risk Food e.g. eggs, dairy, seafood, poultry, meat products including hot dogs.	As stated	Partial cost recovery	100%	N	\$166.20
	Commercial Food Business - per site per 12 months - High Risk Food e.g. eggs, dairy, seafood, poultry, meat products including hot dogs.		Partial cost recovery	N/A	N	\$274.30



ENVIRONMENTAL A	ND HEALTH R	EGULATIO	N		
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
SECTION 68 APPLICATIONS					
Install Sewage Management F	acility and Associated	Inspections			
Unsewered Areas - New Single Dwelling (Maximum 4 inspections including Final)	As stated	Full cost recovery	100%	N	\$696.85 per application
Unsewered areas - Base Fee Residential/Commercial/Industri al < 500m2 (up to a max of 2 units) (Max 4 Inspections including Final)	As stated	Full cost recovery	100%	N	\$696.80
Unsewered Areas - Residential/Commercial/Industri al - > 500m2 (Up to a maximum 3 Units) (Maximum 5 inspections including Final)	As stated	Full cost recovery	100%	N	\$871.05
Plumbing & drainage inspections (not involving Section 68 application)	As stated	Full cost recovery	100%	N	\$174.20 per application
Amended Section 68 Application (e.g. change system type)	As stated	Full cost recovery	100%	N	\$153.00
Connect to Sewer/Water Supp	oly and Associated Plui	mbing and Drain	age Inspect	tions	
Sewered Areas - New Single Dwelling (maximum 4 inspections including Final)	as stated	Full cost recovery	100%	N	\$696.85 per application
Sewered Areas - Base Fee Residential/Commercial/Industri al - <500m2 (up to a max 2 units) (Max 4 Inspections including Final)	As stated	Full cost recovery	100%	N	\$697.00
Sewered areas - Additional Units and inspections - Residential/Industrial / Commercial	As stated	Full cost recovery	100%	N	\$147.90 per unit + base fee
Sewered Areas - Commercial/Industrial - area >500m2 (Up to a max 3 units) (Maximum 5 inspections including Final)	As stated	Full cost recovery	100%	N	\$871.05
Plumbing & drainage Inspections (not involving Section 68 application)	As stated	Full cost recovery	100%	N	\$174.20 per inspection
Domestic Type & Solid Fuel He	eater Applications				
Solid Fuel Heater application fee	Solid Fuel Heater application fee includes administration, assessment & inspection.	Full cost recovery	100%	N	\$274.00
Miscellaneous					
Local Government Act inspections and reinspections	Reinspection or additional inspection fee.	Full cost recovery	100%	N	\$170.30 per inspection
Application to install or operate amusement devices	As stated	Full cost recovery	100%	N	\$26.50 per application
Application for approval or renewal of a moveable dwelling for aged and disabled	As stated	Full cost recovery	100%	N	\$292.75



## **ENVIRONMENTAL AND HEALTH REGULATION**

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount Incl.

#### Operate a System of Sewage Management

This discounted pensioner inspection fee will only apply to a non-commercial premise and upon application and approval from the pensioner. The ownership of the property is to be in the name of at least one person who is a pensioner and the property is their primary place of residence. The pensioner discount will not be automatic. The pensioner will have to apply by showing their current, valid pensioner card. The pensioners name and primary place of residence on the pensioner card must match the ownership and property details in Council's records for where the system is being operated. Only one discounted fee will apply per property.

OSSM Application Fee	As stated	Partial cost recovery	70%	N	\$162.00
OSSM Renewal Fee	Admin Fee - Residential systems	Partial cost recovery	70%	N	\$129.00
OSSM Inspection Charge (1-2 systems)	As stated	Partial cost recovery	70%	N	\$175.00
OSSM Inspection Charge (3-5 systems)	As stated	Partial cost recovery	70%	N	\$374.00
OSSM Inspection Charge (more than 5 systems)	As stated	Partial cost recovery	70%	N	\$480.00
OSSM Inspection Charge (1-2 systems) - discounted for Pensioner Concession Card holders	As stated	Partial cost recovery	N/A	N	\$107.00
OSSM Inspection Charge (3-5 Systems)- discounted for Pensioner Concession Card holders	As stated	Partial cost recovery	N/A	N	\$306.00
OSSM Inspection Charge (more than 5 systems) - discounted for Pensioner Concession Card holders	As stated	Partial cost recovery	N/A	N	\$412.00
OSSM Application Transfer Fee	Admin Fee - Residential systems	Partial cost recovery	70%	N	\$129.00
OSSM Reinspection Fee	As stated	Partial cost recovery	70%	N	\$163.00
Operate a System of Sewage N	lanagement - Commei	rcial			
(Any premises other than a residential	dwelling or Bed & Breakfast	)			
OSSM Application Transfer Fee	Admin Fee - Commercial Systems	Partial cost recovery	70%	N	\$129.00
OSSM Application Fee	As stated	Partial cost recovery	70%	N	\$162.00
OSSM Renewal Fee	Admin Fee - Commercial systems	Partial cost recovery	70%	N	\$129.00
OSSM Inspection Charge (1-3 systems)	As stated	Partial cost recovery	70%	N	\$415.00
OSSM Inspection Charge (more than 3 systems)	As stated	Partial cost recovery	70%	N	\$594.00
OSSM Reinspection Fee	As stated	Partial cost recovery	70%	N	\$163.00
OSSM Single Pump-Out or Private Pump Station Inspection	As stated	Full cost recovery	100%	N	\$242.00
OSSM Application Transfer Fee	Admin Fee - Commercial Systems	Partial cost recovery	70%	N	\$129.00
Waste transport					
Application to transport waste for fee or reward		Partial cost recovery	N/A	N	\$70.00 per application



E	NVIRONMENTAL A	ND HEALTH RI	EGULATIO	N		
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
_	_					
O	THER ACTIVITIES					
ΕN	IVIRONMENTAL / HEALTH F	RELATED MATTERS				
Co	pies of Reports ( eg SOE, Co	mmunity Plan)				
	Copies of plans of management (e.g. estuary, flood & coastal).	Copies of plans of management (e.g. estuary, flood & coastal).	Partial cost recovery	N/A	N	\$43.50 Per report
	Copy of SoE (CD) (FREE TO RESIDENTS OF THE SHOALHAVEN)	As stated	Full cost recovery	100%	N	\$16.30
La	boratory Testing					
	Biochemical oxygen demand	As stated	Market Rate	100%	Ν	\$64.00
	Conductivity	As stated	Full cost recovery	100%	N	\$13.20
	Faecal Coliforms	As stated	Full cost recovery	100%	N	\$64.00
	РН	As stated	Full cost recovery	100%	N	\$13.20
	Suspended solids	As stated	Full cost recovery	100%	N	\$25.50
	Total Coliforms	As stated	Full cost recovery	100%	N	\$64.00
	Typed report	As stated	Full cost recovery	100%	N	\$53.00
ot	her Inspections					
	Beauty salon inspection fee	Inspection and administration fee	Partial cost recovery	100%	N	\$274.00
Wa	ater Carters Vehicle					
	Application and inspection Fee	Administration, assessment & inspection for water carter application	Partial cost recovery	N/A	N	\$274.00
Wa	ater Quality Results					
	Water quality results for consultants or other persons utilising results for commercial purposes - Access Fee	Recoup partial costs for sampling, analysis & data entry. Low cost recovery to make it affordable and reasonable	Partial cost recovery	N/A	N	\$237.00 + fee per site
	Water quality results for consultants or other persons utilising results for commercial purposes - Site Fee	Recoup partial costs for sampling, analysis & data entry. Low cost recovery to make it affordable and reasonable	Partial cost recovery	N/A	N	\$2.20 + access fee
Wa	ater Sampling					
	Cost for Council to collect one sample (traveling time being not greater than 1 hour away)	As stated	Partial cost recovery	95%	N	\$137.00
	Cost for additional samples in vicinity of first sample	As stated	Full cost recovery	100%	N	\$20.00
	Cost for Council to send samples to NATA registered laboratory	NATA Lab + sample, transport expenses plus 20% Council Costs	Partial cost recovery	N/A	N	\$0.00



ENVIRONMENTAL A	AND HEALTH R	EGULATIO	N		
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
OTHER ACTIVITIES					
Biodiversity					
Biodiversity Conservation Act Investigation Research Fee	For Billing NSW Biodiversity Conversation Trust for staff time when they request information in relation to potential Stewardship Sites under the NSW Biodiversity Act 2016	Partial cost recovery	N/A	N	\$174.00 per annum



## FLOODPLAIN MANAGEMENT

Fee Description Purpose Pricing Policy Recovery

#### NATURAL RESOURCES AND FLOOD PLAIN

#### FLOOD CERTIFICATES

#### Urban Residential Property

Detailed Flood Certificate Full cost 100% \$152.00 per property recovery

Full cost recovery \$132.00 per application Standard Flood Certificate 100%



INFORMATION AND	CUSTOMER	SERVICES			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount

## **INFORMATION TECHNOLOGY SERVICES**

#### DATA ACCESS/SUPPLY

Due to need for Council to adhere to the Privacy & Personal Information Protection Act 1998, Council is limited in what data it can supply. Council offers an online service for access to our Geographic Information System. It allows Registered Valuers and other authorised users to see ownership information. For access/supply of any data the potential user must contact Council's Information Services Manager for details.

#### General

Property data - first 1 (attribute data only - l layers available throu fees)	mapping	To cover costs of preparing, updating and producing information	Partial cost recovery	20%	N	\$680.00 minimum
Property data - next 3 every lot thereafter (a data only - mapping I available through oth	ttribute ayers	To cover costs of preparation, updating and producing information	Partial cost recovery	20%	N	\$2.60 per lot
CONSULTING						
Applications Develo	pment					
Information extractior Councils Information where Council is able information under Pri Legislation.	Systems to supply	All work will be carried out on an hourly basis and quotes should first be obtained from the Information Services Section.	Market Rate	100%	N	\$250.00 per hour
Technical Support						
Information Technolo Technical Support Se		All work will be carried out on an hourly basis and quotes should first be obtained from the Information Services Section.	Market Rate	100%	Υ	\$250.00 per hour
GENERAL						
House Numbering						
Replacement and/or plate (rural house nur		To cover costs in allocation and producing plates	Full cost recovery	100%	Υ	\$35.75 per plate
Property Address Alte	eration		Market Rate	100%	N	\$355.00 per affected property
Road Naming						
1 - 9 names (requiring advertising)	9	To cover cost of processing including advertising	Market Rate	100%	N	\$510.00
10 or more names (readvertising)	equiring	To cover cost of processing including advertising	Market Rate	100%	N	\$860.00

application



INFORMATION A	AND CUSTOME	R SERVICES			
Fee Description	Purpose	Pricing Policy	Recovery	GST	2021/2022 Amount

#### **LEGAL AND INFORMATION SERVICES**

#### **GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009**

All fees and charges are GST free. Set by Government Information (Public Access ) Act, 2009

Application for	nersonal inf	ormation	about the	annlicant	(c/1 c67)	
Application for	personai iini	vi illativii i	avout the	applicant	341 30//	

Formal GIPA Application 100% GIPA Application -Partial cost POA Advance deposit of up to 50% of the estimated Advance deposit of up to 50% recovery cost to process a formal GIPA Application Formal GIPA Application fee As stated \$30.00 per Set by N/A covers 20 hours processing (no provision for 50% reduction in Act/Regulation application the application fee however if 50% reduction approved to processing charge, the application fee will pay for 2 hours processing GIPA Processing charge per As stated Set by N/A Ν \$30.00 per hour hour after the first 20 hours Act/Regulation (subject to 50% reduction on financial hardship and/or special public interest grounds All other access applications Informal GIPA Applications for Development Information prior to An hourly processing fee for the provision of Partial cost 50% Ν \$30.00 per hour of recovery processing 2010 information under informal GIPA application where the information requested is Development information from 2010 and prior ( Refer OLG Circular 18-30) GIPA Application fee - (no As stated Set by N/A \$30.00 per provision for 50% reduction in the application fee however if Act/Regulation application 50% reduction approved to processing charge, the application fee will pay for 2 hours processing GIPA Processing charge (50% \$30.00 per As stated Set by N/A reduction may be approved on financial hardship and/or special Act/Regulation application public interest grounds) Miscellaneous Set by Act/Regulation GIPA Application for Internal As stated N/A Ν \$40.00 per

#### PRIVACY AND PERSONAL INFORMATION PROTECTION ACT AND HEALTH RECORDS AND INFORMATION PRIVACY ACT

#### Access to records concerning the applicants own personal affairs

Review - Section 82 (processing charges do not apply to internal review applications)

Formal GIPA Application fee As stated Set by N/A \$30.00 per This fee also covers the first 20 Act/Regulation application - GST does not apply hours processing (subject to 50% reduction for reason such as financial hardship and public



INFORMATION AND	CUSTOMER S	SERVICES			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
GOVERNANCE					
MISCELLANEOUS Business Paper					
Per month (incl. postage)	To recover costs of printing and delivering Business Papers to members of the public	Partial cost recovery	100%	N	\$100.00 per month
Photocopying of Documents (	by Council Staff)				
A3 per page- Colour	Photocopying of Documents (by Council Staff)	Full cost recovery	100%	N	\$3.00 per page
A4 per page- Colour	Photocopying of Documents (by Council Staff)	Full cost recovery	100%	N	\$1.50 per page
A4 per page- Black and White	To recover costs of supplying photocopies	Full cost recovery	100%	N	\$0.75 per page
A3 per page- Black and White	To recover costs of supplying photocopies	Full cost recovery	100%	N	\$1.20 per page
Plan Copying					
A0 per page	To recover costs of supplying copies of documents	Full cost recovery	100%	N	\$25.00 per page
A1 per page	To recover costs of supplying copies of documents	Full cost recovery	100%	N	\$15.00 per page
A2 per page	To recover costs of supplying copies of documents	Full cost recovery	100%	Ν	\$10.00 per page
Provision of Information					
Provision of CD or USB Device to release documents - additional cost to scanning when requested to provide information instead of sending electronically.	To cover cost of CD or USB Device provided by the Council	Full cost recovery	100%	Y	\$26.40 Per device
Subpeona/ Summons Conduct Money where Council is not Party to Proceedings -	As stated	Partial cost recovery	100%	N	\$62.00 per application
where application received less than 14 calendar days from production date)					
Subpoena/ Summons - where Council is not Party to Proceedings - Production of documents - per	As stated	Full cost recovery	100%	Ν	\$53.00 per hour
hour or part thereof of retrieving, checking of files and scanning					
Subpoena/ Summons Conduct Money where the Council is not Party to Proceedings (where received more than 14 Calendar days before date of production)	As stated	Full cost recovery	100%	N	\$31.00 per application
Information copies sent electronically - scanning required(A4 and A3 size only)	As stated	Partial cost recovery	100%	N	\$0.30 For first five pages - Nil For more than five pages - \$0.30 per page



INFORMATION AND CUSTOMER SERVICES						
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount	
Plan copies sent electronically - scanning required (any size)	As stated	Full cost recovery	100%	N	\$2.90 per plan	
Copies of Plans of Managemen	nt					
Printed copies of Plans of Management	To recover the cost of printing the document	Full cost recovery	100%	N	As per the corporate photocopying fee	
FINANCE						
ADMINISTRATION CHARGES Financial Transaction Fees						
Credit Card Cost Recovery Charge	To recover charges raised by financial institutions on credit cards. This fee may differ depending on the service/fee being paid by credit card and the credit card type.	Partial cost recovery	N/A	Y	To recover costs associated with credit card payments on Council accounts	
Maximum Fee for Processing Dishonoured Cheques and Direct Debit rejections	Recover Costs associated with the processing of Dishonoured Cheques and Direct Debit rejections	Full cost recovery	100%	Υ	\$25.00	
COUNCIL ON-COSTS RATES Of Salaries/Wages	N SALARIES AND WAG	GES				
Casual employees	To recover overheads	Full cost	100%	N	10% of salary or	
Сазиан етгрюуссь	associated with the employment of Council staff	recovery	100 /8	IN.	wage	
Permanent employees	To recover overheads associated with the employment of Council staff	Full cost recovery	100%	N	38.90% of salary or wage	
RATES DEPARTMENT Miscellaneous						
Application for Review of FESL Classification	Administrative work to assess FESL Classification	Set by Act/Regulation	100%	N	\$50.00 Per Application	
Researching of old rating and valuation records (by Council staff on behalf of property owners) (For searches commencing prior to 2000/2001)	To recover the fixed cost to Council of storing, recovering and researching old rating and valuations records, requiring searches through paper archives	Full cost recovery	100%	N	\$184.00 per search	
Researching of old rating and valuation records (by Council staff on behalf of property owners) (For searches from to 2000/2001 onwards)	To recover the fixed cost to Council of storing, recovering and researching old rating and valuation records on request	Full cost recovery	100%	N	\$72.50 per search	
Section 603 Certificate (Local Govt Act) Certificate cost recommended by Department of Local Government	To issue applicants a certificate with respect to outstanding rates and charges	Set by Act/Regulation	100%	N	\$85.00 per certificate	



INFORMATION AND CUSTOMER SERVICES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Interest Rate on Overdue Rates and Charges	To recover interest on overdue rates and charges in line with Section 566(3) of the LG Act 1993	Set by Act/Regulation	N/A	N	1.5%		



INFRASTRUCTURE AND WORKS							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
INFRASTRUCTURE AND ASSET MANAGEMENT							
ADVERTISING STRUCTURES General	LOCATED WITHIN THE	ROAD RESERV	Έ				
Directional Panel signs - for structures containing civic directional signage or five or more commercial panels	For structures that include no civic directional panels and up to four commercial panels, all costs associated with erecting the panel will be borne by the proponent	Full cost recovery	100%	Υ	\$935.00		
Manufacture and erection of a fingerboard sign on an existing sign post or new post as required and including 5 year maintenance period	To locate tourist-related businesses and community services & facilities	Full cost recovery	100%	Y	\$979.00		
GENERAL							
Application for Private Use of Public Parking	To recover all costs associated with issuing approvals for applications, in accordance with Council Policy	Full cost recovery	100%	Y	\$182.60		
Parking usage fee in areas of timed parking restrictions	To maintain integrity of publicly available parking spaces in areas of high demand.	Market Rate	100%	Y	\$107.80 per parking space per week (or part there of)		
Provision of data and technical advice on traffic volumes, traffic impact studies and designs and traffic control plans, development advice and route assessments where staff time is more than 15 minutes.	Recover costs associated with specialist traffic advice to the general public.	Full cost recovery	100%	N	\$150.00 per hour		
Supply traffic count data and services	To recover all costs associated with provision of traffic count services	Full cost recovery	100%	Υ	\$1,007.00 Per counter per week		
Signage installation/restoration	To recover all costs associated with changing existing parking restrictions to accommodate private requests	Full cost recovery	100%	N	\$1,007.00 Per zone		



INFRASTRUCTU	RE AND WORK	<b>S</b>			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount

## **MAJOR PROJECTS & CONTRACTS**

#### **CONSULTANCY SERVICES**

Consultancy services - external to Council

Recover the cost of providing survey, design, drafting, project & contract management, heritage assessment, landscape architecture and other consultancy services to organisations and individuals external Market Rate 100%

Price dependant on scope of works and materials provided

## **WORKS AND SERVICES**

#### KERB & GUTTER CONSTRUCTION CONTRIBUTION

This is charged for kerb & gutter and / or footpath construction carried out under a council works program or under the Rate Payers Advance scheme

Recovery of costs in accordance with Section 217 Roads Act 1993

#### Kerb & Gutter

Adjacent to boundary	To recover part	Full cost	100%	N	\$133.00 per metre
	construction costs from	recovery			
	adjoining owners				

#### **RATEPAYERS ADVANCE - KERB AND GUTTER CONSTRUCTION**

Note: Total amount payable by ratepayer = Advance (or loan) + Contribution (Contribution rates are shown above)

Full cost advanced to Council.

Repayment by Council less normal resident contribution in accordance with Section 217 roads Act 1993, plus 5% simple interest after five years.

## Kerb, gutter and shoulder seal

Where less than a continuous length of 45m is to be laid	Loan to Council to allow kerb & gutter to be constructed in advance of normal works program	Full cost recovery	100%	N	\$412.00 per metre
Where more than a continuous length of 45m is to be laid	Loan to Council to allow kerb & gutter to be constructed in advance of normal works program	Full cost recovery	100%	N	\$286.00 per metre

#### **COMMERONG ISLAND FERRY**

General

Comerong Island Ferry Toll As stated Partial cost 15% \$11.00 return trip recovery



INFRASTRUCTU	JRE AND WORK	<b>K</b> S			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount

ROAD AND FOOTPATH RESTO	RATION				
In accordance with Section 101 Roads	Act 1993.				
The rates for road and footpath restora charge applies for areas greater than 2 accordance with the "Private Works" for a contract of the cont	2 square metres. For areas				
Road and Footpath Restoration	n				
Concrete footpath / road		Full cost recovery	100%	N	\$1,090.00 for 2 sqm plus \$219.00 per additional sq metre
Asphaltic concrete footpath / road		Full cost recovery	100%	N	\$1,442.00 for 2 sqm plus \$236.00 per additional sq metre
Sealed gravel footpath / road		Full cost recovery	100%	N	\$1,442.00 for 2 sqm plus \$236.00 per additional sq metre
Earth gravel footpath / road		Full cost recovery	100%	N	\$901.00 for 2 sqm plus \$164.00 per additional sq metre
Paver footpath / road		Full cost recovery	100%	N	\$1,107.00 for 2 sqm plus \$325.00 per additional sq metre
Reinstatement of reconstituted stone and brick paving in the Nowra CBD		Full cost recovery	100%	N	\$1,185.00 for 2 sqm plus \$383.00 per additional sq metre
PRIVATE WORKS - CHARGEAE	BLE				
Miscellaneous					
Graffiti Removal - For Paint and/or Chemicals Used		Full cost recovery	100%	Υ	\$32.00 Per Litre
High Pressure Clean / Paint to Remove Graffiti		Full cost recovery	100%	Υ	\$79.00 per hour
Open or Close Laneways for Commercial Hirers eg Egans Lane		Full cost recovery	100%	Υ	\$119.00 per visit
Open or Close Laneways for Commercial Hirers outside of Business Hours eg Egans Lane		Full cost recovery	100%	Υ	\$360.50 per visit
Open or Close Roadway		Full cost recovery	100%	Υ	Price on Application
Construction and Maintenance Works	To recover the full field costs associated with private works + 15% for corporate overheads (field costs include standard overheads charged to projects)	Full cost recovery	100%	Y	quote or estimate to fully recover costs
TREE INSPECTIONS					
General					
Completion of a Simple Environmental Assessment	As per Tree Management Policy. This fee is for a simple environmental assessment only NOT a full review of	Full cost recovery	100%	Y	\$229.00 per service

full review of environmental factors report. A full review is at an additional cost



INFRASTRUCTURE AND WORKS							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Application for the reinspection, following denial of previous request, for the removal of trees on Council managed and owned land for up to 2 trees	As stated	Full cost recovery	100%	N	\$319.00 per application		
Application for the reinspection following denial of previous request, for the removal of trees on Council managed and owned land for more than 2 trees	As stated	Full cost recovery	100	N	\$288.00 per application plus \$40 per tree		
Tree Replacement in Road Reserve	As per Tree Policy	Full cost recovery	100%	Υ	\$309.00 per tree		
Tree Replacement in Park	As per Tree Policy	Full cost recovery	100%	Υ	\$309.00 per tree		
HUSKISSON WHARF							
General	For the murane of	Full seek	NIA		\$20.40 man day		
Huskisson Public Wharf Usage Fees (Commercial Vessels only)	For the purpose of berthing more than four hours per day	Full cost recovery	N/A	Y	\$38.10 per day		
GENERAL							
Issue of approval for private works in road reserves	To recover all costs associated with issuing approvals for applications, in accordance with Section 138 Roads Act 1993 for utility connections, etc. where not in relation to a DA/SF development consent.	Full cost recovery	100%	N	\$260.00		
Additional Site Charge - Issue of approval for private works in road reserves including utility connections etc. where not in relation to a DA/SF development consent.	Per each additional site in relation to a Section 138 application in accordance with Section 138 Roads Act 1993 for utility connections, etc. where not in relation to a DA/SF development consent.	Full cost recovery	100%	N	\$106.00 Per site		
Provision of data and technical advice for drainage and roads related issues where staff time is more than 15 minutes.	For private property issues to recover costs associated with advice to the general public. Initial contact and site visit is free to determine whether issue involves private or Council property.	Full cost recovery	100%	N	\$113.00 per hour		



LAND USE PLAN	NNING				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount

## STRATEGIC PLANNING

## CERTIFIED COPIES UNDER SECTIONS 10.8 (1)(B)(II) AND 10.8 (2)(B) OF THE EP&A ACT

Certified copy of document, plan or map under section 150(2) of the EPAA. (cl262 of the Environmental Planning & Assessment Regulation 2000)

Set by Act/Regulation 100%

\$54.60

# DIGITAL DATA (COUNCIL IS UNABLE TO SUPPLY FULL COPIES OR MAJOR PARTS OF ITS SHOALHAVEN

<b>LGA</b> DIGITAL CADASTRAL D <i>I</i>					
Digital Data Process Fee	To cover Council's costs of producing one-off data	Partial cost recovery	25%	N	\$159.65 per application
Minor cut of Council's digital cadastral base (subject to license agreement)		Full cost recovery	100%	N	to be negotiated upon size and number of lots, layers, with a minimum charge of \$170.00 for urban areas and a minimum charge of \$249.00 for rural areas.
Non cadastral digital data (subject to license agreement and Council's ownership of data)(Council is unable to supply full copies or major parts of its Shoalhaven LGA layers)	To make information readily available	Partial cost recovery	100%	N	to be negotiated upon size and number of lots, layers with a minimum charge of \$166.00 for urban areas and a minimum charge of \$243.00 for rural areas.
GENERAL					
Environmental Studies					
Environmental study document (coloured version, if in print)	To cover costs of publication	Full cost recovery	100%	N	\$84.45
Research/(Black & White)					
Policy advisory fee (written information in respect of planning statutes, codes and policies)		Market Rate	100%	N	\$144.20
Strategic planning matters only (Non personal information)	To cover costs in research	Full cost recovery	100%	N	\$52.55 per hour



LAND USE PLANNING								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
PLANNING PROPOSALS Lodgement	Initial request for consideration of Planning Proposal	Full cost recovery	100%	N	\$5,570.25 If Council does not support the concept planning proposal, up to 40% of lodgement fee may be returned to			
Planning Proposal (and supporting documents) preparation - Minor	To recoup the cost of preparing minor planning proposals	Full cost recovery	100%	N	the proponent.  \$12,812.15 Minor proposals include up to 40 hours of staff time. Additional specialist reports/consultation - recoupment of 100% of cost.			
Planning Proposal (and supporting documents) preparation - Major	To recoup the cost of preparing major planning proposals	Full cost recovery	100%	N	\$25,623.30 Major proposals include up to 80 hours of staff time. Additional specialist reports/ consultation - recoupment of 100% of cost			
Planning Proposal - Excess hours of time	To ensure 100% cost recovery of staff time	Full cost recovery	100%	N	\$184.35 per hour, in accordance with Planning Proposal guidelines			
Technical Studies and supporting documents for a Planning Proposal	As stated in Council's Planning Proposal (Rezoning) Guidelines	Market Rate	100%	N	Applicant to pay 100% of the cost of specialist/technical report preparation			
PREPARATION OF DCP UND	ED CLAUSE 2EAA OF	THE EDA DECH	II ATTONIC					
Prepared by Council staff	To cover cost of preparing DCP	Market Rate	100%	N	\$10,289.70 Additional cost will apply for any studies and/or public meetings			
Requiring employment of consultant supervised by Council staff.	To cover cost of preparing DCP	Market Rate	100%	N	At cost of employing consultant, plus administration fee of \$537.00 per \$1,536.00 of consultant cost, with a minimum of \$1,671.00 plus \$2,455 in the event a public meeting is necessary.			
Assessment of DCP not prepared by Council staff	To cover cost of assessment	Market Rate	100%	N	\$3,422.70 Plus cost of any study and/or public meeting			



LAND USE PLANNII	VG				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
SECTION 10.7 CERTIFICATE CERTIFICATE S10.7 (2) & ( Dwelling Entitlement Potentia	(5)	PLANNING & A	SSESSMENT	г <b>А</b> СТ) -	FULL
Search Fee to provide information on Dwelling Entitlement Potential	To cover the cost to Council of undertaking research into dwelling entitlement potential including fees incurred from external sources (e.g. LPI)	Full cost recovery	100%	N	\$337.00 If the time taken to research the information exceeds two hrs in total staff time, an additional charge will be made on a per hour basis(\$104 per hour) If more than one title search is required, the full cost of the additional title search's is required
Penalty fee for refund					
Cancellation fee to cover administrative cost of refund (for certificate before processing commencement)		Market Rate	N/A	Y	\$18.70 per request (only applies if processing has not commenced)
Separate fee for each lot					
Certificate under Section 10.7 (2) & (5)		Set by Act/Regulation	N/A	N	\$133.00 or as set by State Government
Urgency Fee					
Certificate Urgency Fee (after receipt of money)	To cover costs of diverting resources at short notice	Market Rate	100%	N	\$114.00
SECTION 10.7 CERTIFICATE CERTIFICATE S10.7 (2) Separate fee for each lot Certificate under Section 10.7 (2)	S (ENVIRONMENTAL I	PLANNING & A	SSESSMENT N/A	т <b>Аст) -</b> N	PART \$53.00 or as set by State Government
VOLUNTARY PLANNING AND	WORKS IN KIND AGE	REEMENTS			
Voluntary Planning Agreements	Fee for Processing agreement	Full cost recovery	100%	N	\$280.00 per application
Preparation of Voluntary Planning Agreements	As stated in Council's VPA Policy.	Market Rate	100%	N	Applicant to pay 100% of Council's Costs in negotiating, entering into, monitoring and enforcing a Planning Agreement including any associated legal costs and staff time.
Voluntary Planning Agreements and Amendments	To cover cost of preparation and printing	Full cost recovery	100%	N	\$47.40
Works-In-Kind Agreement	Fee for processing agreement	Full cost recovery	100%	N	\$280.00 per application



LIBRARIES					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount

## **LIBRARY**

All prices listed are the MAXIMUM rate which can be levied.

Fees may be waived or reduced in accordance with the Fee Waivers, Subsidies and Support Policy

#### LIBRARY Computer listin

computer	usungs	ΟI	subjects	ana	autnors

Fami	ily History Search	Partial cost recovery of time spent searching records	Partial cost recovery	N/A	N	\$30.00 per hour
Loca	al Studies Search	Partial cost recovery for time spent researching	Partial cost recovery	N/A	N	\$30.00 per hour
New	spaper Search	Partial cost recovery for time spent researching	Partial cost recovery	N/A	N	\$30.00 per hour
Genera	al .					
Ema	il staff assistance	Provide assistance to patron to email documents	Market Rate	N/A	Υ	\$1.50 per page
Black	k & White photocopy - A4	Cover running costs	Market Rate	N/A	Υ	\$0.20 per sheet
Colo	ur photocopy - A4	Cover running costs	Market Rate	N/A	Υ	\$1.50 per sheet
Black	k & White photocopy - A3	Cover running costs	Market Rate	N/A	Υ	\$0.40 per page
Colo	ur photocopy - A3	Cover running costs	Market Rate	N/A	Υ	\$3.00 per page
Libra	ic Computer Access - Non ary Members - Library abers Without Membership	As stated	Full cost recovery	100%	Y	\$2.00 per hour
	out from Reader / printer - al Studies	Cover running costs	Market Rate	N/A	Υ	\$0.20 per sheet
Scar	nning	To enable public access to a scanning service	Market Rate	N/A	Υ	\$0.20 per page, maximum 10 pages
Char item	rge for reservation of an	Cost to borrow items from other branches	Partial cost recovery	N/A	N	\$1.00 per item
	Library Loan request PLUS ing institution's charges	Cost to borrow items from other libraries	Full cost recovery	100%	Υ	\$6.00 Per Item - Non Refundable
	acement of Library abership card	Fees are levied on the basis of cross subsidisation and as an incentive to retain card	Full cost recovery	100%	N	\$5.00 per card
	of Withdrawn Items from Collection	To gain a small return on withdrawn items and to encourage reuse of withdrawn items to support Council's ESD Policy.	Partial cost recovery	N/A	Υ	\$3.00 for 3 items
	of withdrawn items from the ction	To gain a small return on withdrawn items and to encourage reuse of withdrawn items to support Council's ESD Policy	Partial cost recovery	5%	Y	\$1.50 per item



LIBRARIES					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Charge for lost or damaged items	Cost of the item, plus \$10 Administration fee to partially cover cost involved in the acquisition and processing of the replacement item.	Market Rate	N/A	N	cost + \$10 Administration Fee
Earbuds for purchase	To cover costs	Full cost recovery	100%	Υ	\$3.00
Library Bags	Promotional sale of reusable library bags	Full cost recovery	100%	Υ	\$3.50 per bag
Charge for book requiring replacement of plastic cover.	Recover the cost of the materials used in repairing the item	Partial cost recovery	N/A	N	\$5.00 per book
Replacement of Item barcodes / RFID tags	Replace damaged or missing bar codes	Partial cost recovery	N/A	N	\$5.00 per item
Purchase of USB Memory Stick	Cover costs	Market Rate	N/A	Υ	\$10.00 per stick
Attendance by the Public @ events organised by Council	To charge a fair and reasonable entry fee at Council run events	Full cost recovery	N/A	N	
3D Printing					
3D Printing - Community / Private / Student use	Cover running costs	Market Rate	N/A	Υ	\$1.50 per 10 minutes
3D Printing - Commercial / Business use	Cover running costs	Market Rate	N/A	Υ	\$3.00 per 10 minutes
3D Printer and Design Software training	To train the public in the basic use of 3D printer functionality and associated design software	Market Rate	N/A	Υ	\$25.00 per hour
Site Visit	To allow use of printer at public events and external facilities. Covers cost of staff and printing	Market Rate	N/A	Υ	\$30.00 per hour
Milton Library					
Key Bond	For issue of one key	Refundable	N/A	N	\$50.00 Refundable on return of key
Commercial / Business	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$80.00 per full day (8 hours)
Commercial / Business	to cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$10.00 per hour - minimum 2 hour hire
Non Profit Organisations / Community	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$60.00 per full day (8 hours)
Non Profit Organisations / Community	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$7.50 per hour - minimum 2 hour hire
Additional Cleaning Fee	To cover any extra cleaning required	Full cost recovery	100%	Υ	Price on Application
Key replacement fee	To cover costs incurred with lost / missing keys by meeting room hirer	Market Rate	N/A	Υ	\$50.00 per key
Internet Training					
Introductory Internet training	Train the Public in the basic use of the Internet	Partial cost recovery	N/A	Υ	\$30.00 per hour



LIBRARIES					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Advanced Internet Training	Train the Public to use advanced features of the Internet	Partial cost recovery	N/A	Υ	\$30.00 per hour
Technology Training - Email, Social Networking, Tablets, eReaders, smartphones	Train the Public in the use of email, social networking tools, tablets, eReaders, smartphones	Partial cost recovery	N/A	Y	\$30.00 per hour
Nowra Library Meeting room l	nire				
Regular Non Profit Organisations / Community	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$5.00 minimum 2 hours hire
Regular Non Profit Organisations / Community	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$40.00 per full day (8 hours)
Casual Non Profit Organisations / Community	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$60.00 per full day (8 hours)
Casual Non Profit Organisations / Community	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$7.50 minimum 2 hours hire
Commercial / Business	To cover costs associated with hiring venue	Market Rate	N/A	Υ	\$80.00 per full day (8 hours)
Commercial / Business	To cover costs associated with hiring venue	Partial cost recovery	N/A	Υ	\$10.00 minimum 2 hours hire
Equipment hire - DVD player	Cover running costs	Market Rate	N/A	Υ	\$8.50 per meeting
Equipment hire - TV	Cover running costs	Market Rate	N/A	Υ	\$8.50 per meeting
Key Bond	Issue of one key to regular hirer	Refundable	N/A	N	\$50.00
Key replacement fee	To cover costs incurred with lost / missing keys by meeting room hirer	Market Rate	N/A	Y	\$50.00 per key
Additional Cleaning Fee	To cover any extra cleaning required	Full cost recovery	100%	Υ	Price on Application



## MEMORIAL GARDENS AND CEMETERIES

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount

## SHOALHAVEN BEREAVEMENT SERVICES

Interment Rights are granted and managed in accordance with the Crown Lands Management Act 2016, the Cemeteries and Crematoria Act 2013 and Shoalhaven City Council's Cemeteries Crematorium and Memorial Gardens Policy. Standard burial plot sizes do not exceed 1200mm X 2400mm within which standard opening widths of (600mm – 720mm) are created. Surcharge applies when maximum opening size exceeds 720mm x 2100mm. Openings wider than 800mm require two plots side by side.

#### **BERRY CEMETERY**

#### General Cemetery

An Interment Right is required before a burial in a cemetery can occur. Interment Rights can be pre-purchased. Interment and related fees cannot be pre-purchased and are paid when an Interment Right is exercised. Standard interment times in General Cemeteries are 9.00 am to 2.30 pm Monday to Friday excluding public holidays.

Interment Right - adult burial place up to 1200mm x 2400mm in the cemetery. Does not include interment fee.	Full cost recovery under Crown Lands Management Act 2016.	Full cost recovery	100%	Y	\$2,815.00 Per Interment Right
First Interment under the provisions of an existing adult Interment Right.	As stated	Full cost recovery	100%	Υ	\$2,500.00 Per interment
Subsequent interment under the provisions of an existing adult Interment Right.	As stated	Full cost recovery	100%	Υ	\$2,185.00 Per interment
Interment under the provision of an existing adult Interment Right. Saturdays by appointment between 10.00 am to 2.00 pm.	As stated	Full cost recovery	100%	Υ	\$4,455.00 Per interment
Interment of cremated remains under the provision of an existing adult Interment Right to a traditional burial place in a cemetery. No ceremony, no attendance.	As stated	Full cost recovery	100%	Y	\$350.00 Per interment

#### Memorial Gardens

Memorial Gardens, Walls and Columbarium are for the interment, immurement and commemoration of those who were cremated. Interment Rights can be pre-purchased. Plaque and placement fees cannot be pre-purchased and are paid when each Interment Right is exercised. Placement attendance for memorial gardens can be arranged - fees apply.

Interment Right - Garden of Remembrance. Suited for a single interment of cremated remains. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Υ	\$1,355.00 Per Interment Right
Nement Right - Memorial Wall Niche. 135mm x 95mm plaque site. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Υ	\$455.00 Per Interment Right
Plaque and placement fee - Memorial Garden, Wall or Columbarium where available - interment under the provision of an existing Interment Right and plaque designed to the standard of the site.	As stated	Full cost recovery	100%	Y	\$650.00 Per placement



## MEMORIAL GARDENS AND CEMETERIES

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount Incl.

## Nowra, Cambewarra, Kangaroo Valley, Conjola

#### General Cemeteries

An Interment Right is required before a burial in a cemetry can occur. Interment and related fees cannot be pre-purchased and are paid when an Interment Right is exercised. Standard interment times for General Cemeteries are 9.00 am to 2.30 pm Monday to Friday excluding public holidays.

Inter ashes in a General Cemetery burial place under the provisions of an existing Interment Right (not in burial places set aside exclusively for the interment of cremated remains).	As stated	Full cost recovery	100%	Y	\$350.00 Per interment
Interment Right - adult burial place in the cemetery. Does not include interment fee. Depth and size are dictated by existing burials adjoining and soil conditions.	As stated	Full cost recovery	100%	Y	\$2,815.00 Per Interment Right
Interment Right - Natural Burial Ground. For an adult burial place in a Natural Burial Ground (where available) no less than 900mm by 2100mm and up to 1200mm x 2400mm in the cemetery. Does not include interment or cast bronze plaque.	As stated	Full cost recovery	100%	Y	\$2,815.00 Per Interment Right
Interment Right - Child's burial place. Child's burial place (where available) not exceeding 900mm x 1500mm.	Where no children's section is available an adult burial place can be made available at the time of need, subject to the restrictions on subsequent interments.	Partial cost recovery	100%	Y	\$890.00 Per Interment Right
Interment Right - Nowra Cemetery Military Portion. Includes monument foundation. (Special conditions apply). Does not include monument, headstone or interment fees.	As stated	Full cost recovery	100%	Y	\$4,120.00 Per Interment Right
Refundable Monument Security Deposit - Nowra Cemetery Military Portion. Amount to be deposited at the time of the first interment in an existing Interment Right. It will be refunded when the monument has been completed to the required standard.	Deposit not required if the standard monument has been constructed over the plot designated in the Interment Right.	Refundable	N/A	N	\$4,800.00 Per security
First interment under the provisions of an existing adult Interment Right.	As stated	Full cost recovery	100%	Υ	\$2,500.00 Per interment
Subsequent interment under the provisions of an existing adult Interment Right.	As stated	Full cost recovery	100%	Υ	\$2,185.00 Per interment
Interment of a child 1-15 years under the provisions of an existing Interment Right.	As stated	Fully subsidised	0%	Υ	Per interment
Interment of a stillborn or infant in child's grave or across the head or foot under the provisions of an existing Interment Right. Re-interments or ash-urn interments are excluded from this provision.	As stated	Fully Subsidised	0%	Y	Per interment



MEMOR	IAL GARDEI	NS AND CEMET	ΓERIES				
Fee Descrip	otion	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount	
Natural Bur available). cast bronze	placement fee - ial Ground (where For 75mm x 55mm plaque inscribed lifespan and GPS of site.	As stated	Full cost recovery	100%	Υ	\$350.00 Per placement	
Interment &	Service Fees - Sa	turdays 10:00am to 2:	00pm				
An Interment R	ight must be obtained b	efore a interment or immure	ment (burial) can oc	cur.			
	nder the provisions ng adult Interment	As stated	Full cost recovery	100%	Υ	\$4,455.00 Per interment	
to 15 years under the p	f an infant or child 1 at time of death, rovisions of an erment Right, single	As stated	Partial cost recovery	21%	Y	\$920.00 Per interment	
child's grav or foot of a	f stillborn or infant in e or across the head burial place under ns of an existing tight.	As stated	Partial cost recovery	25%	Y	\$920.00 Per interment	
Memorial Ga	rdens						
Memorial Gardens, Walls and Columbarium are for the interment, immurement and commemoration of those who were cremated.							

Interment Rights can be pre-purchased. Plaque and placement fees cannot be pre-purchased and are paid when each Interment Right is exercised. Placement attendance for memorial garden available - fees apply.

As stated	Full cost recovery	100%	Y	\$1,575.00 Per Interment Right
As stated	Full cost recovery	100%	Υ	\$825.00 Per Interment Right
As stated	Full cost recovery	100%	Y	\$965.00 Per placement
As stated	Full cost recovery	100%	Y	\$930.00 Per placement
As stated	Full cost recovery	100%	Y	\$965.00 Per Interment Right
	As stated As stated As stated	As stated  Full cost recovery  As stated  Full cost recovery  As stated  Full cost recovery  Full cost recovery	As stated  Full cost recovery  100%	As stated  Full cost recovery  As stated  Full cost recovery  100% Y  As stated  Full cost recovery  100% Y  As stated  Full cost recovery



MEMORIAL GARDEN	IS AND CEMET	TERIES			
Fee Description	Purpose	Pricing Policy	Recovery	GST	2021/2022 Amount
Interment Right - Memorial Niche Wall. For memorial wall niche, where available, designated for 135mm X 95mm stainless steel plaque. Plaque and placement fees apply when	As stated	Full cost recovery	100%	Incl.	\$455.00 Per Interment Right
the Interment Right is exercised.  Interment Right - Garden of Peace. Interment site in gardens, where available, designated for 110mm X 75mm cast bronze plaque. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$535.00 Per Interment Right
Plaque and placement fee for interment and/or memorial placement under the provision of an existing Interment Right in a memorial garden, wall or columbarium where available.	As stated	Full cost recovery	100%	Υ	\$650.00 Per placement
Plaque and placement fee for interment and/or memorial plaque up to 110mm X 75mm, (up to seven lines of inscription) under the provisions of an existing Interment Right.	As stated	Full cost recovery	100%	Y	\$550.00 Per placement
CEMETERIES MISCELLANEOUS Miscellaneous	FEES				
Application for copy of entry in cemetery operator's register. Any person can seek a copy of an entry in a cemetery operator's register. The application to be accompanied by the appropriate fee. Cemeteries and Crematoria Act 2013 subsection 63(11).	Cost recovery	Full cost recovery	100%	N	\$35.00 per application
Application lodgement to carry out work such as constructing a headstone only or other minor work not requiring engineer inspection. Note that the fee is not refunded if the application is refused.	As stated	Full cost recovery	100%	N	\$195.00 per application
Shallow burial cover. Requirement where the burial is to be shallower than that permitted by Clause 64 Public Health Regulation 2012.	Cost recovery	Full cost recovery	100%	Υ	\$815.00 Per service
State Government Levy Fee (General or Special Fee to be charged for each interment or cremation).	Cost recovery	Full cost recovery	100%	N	Set by State Government Legislation
Cemetery maintenance costs in General Cemeteries - the fee applies to all unexercised Interment Rights issued prior to 1st October 1986, as per a Council resolution at the time.	As stated	Full cost recovery	100%	Y	\$890.00 Per service
Surcharge in addition to standard interment fee to prepare a site to extra depth, when possible, so that it may ultimately accept up to three interments. (All cemeteries)	As stated	Full cost recovery	100%	Y	\$220.00 Per service



MEMORIAL GARDENS AND CEMETERIES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Application lodgement fee to carry out work, such as constructing a monument or headstone requiring engineer inspection to meet AS4204-2019, in a cemetery. Note that the fee is not refunded if the application is rejected.	As stated	Full cost recovery	100%	N	\$350.00 Per service		
Surcharge to prepare a grave where the required opening size exceeds 720mm x 2100mm	As stated	Full cost recovery	100%	Υ	\$235.00 Per interment		
Hire of cemetery attendant to assist with the lowering of casket.	As stated	Full cost recovery	100%	Υ	\$155.00 Per service		
Administration Fee when transferring an Interment Right to another person	Note: This fee applies when the holder of an unexercised Interment Right over an unimproved interment site transfers the Right to another individual. The fee does NOT apply when the holder relinquishes the Interment Right to the Shoalhaven City Council.	Full cost recovery	100%	N	\$115.00 Per service		
Exhumation of human remains from a grave in accordance with The Public Health Act.	As stated	Full cost recovery	100%	Υ	Our costs +35% plus associated costs as charged by others		
LATE FEES (ALL CEMETERIES Miscellaneous	)						
Compensation for late arrival of a burial service in a cemetery - the fee applies when the service arrives after 2:30pm in a General Cemetery and after 3:30pm at the Shoalhaven Lawn Cemetery	As stated	Full cost recovery	100%	Y	\$265.00 Per service		
Compensation for late arrival of a burial service in a cemetery - the fee applies when the service arrives after 3:00pm in a General Cemetery and after 4:00pm at the Shoalhaven Lawn Cemetery	As stated	Full cost recovery	100%	Y	\$350.00 Per service		

## SANDRIDGE MEMORIAL GARDENS (MOLLYMOOK)

## General Cemetery

An Interment Right is required before a burial in a cemetery can occur. Interment Rights can be pre-purchased. Interment or immurement and related fees cannot be pre-purchased and are paid when an Interment Right is exercised. Standard interment times for General Cemeteries are 9.00 am to 2.30 pm Monday to Friday excluding public holidays.

Inter ashes in a General Cemetery interment site under the provisions of an existing Interment Right (not in interment sites set aside exclusively for the interment of cremated remains).	As stated	Full cost recovery	100%	Y	\$350.00 Per interment
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MEMORIAL GARDEN	MEMORIAL GARDENS AND CEMETERIES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Interment Right - All Denominations Section for an adult burial place no less than 900mm x 2100mm and up to 1200mm x 2400mm in the cemetery. (All Denominations section has larger plots. Does not include interment fees.	As stated	Full cost recovery	100%	Y	\$3,205.00 Per Interment Right			
Interment Right (Dual) - Vault site. Immurement (for two) for a vault site no less that 1580mm x 2300mm. Does not include immurement fee. Does not include vault construction to Australian Standard by Monument Mason.	As stated	Full cost recovery	100%	Y	\$6,235.00 Per Interment Right			
Interment Right - adult burial place up to 1200mm x 2400mm in the cemetery. Does not include interment.	As stated	Full cost recovery	100%	Υ	\$2,815.00 Per Interment Right			
First interment under the provisions of an existing adult Interment Right.	As stated	Full cost recovery	100%	Υ	\$2,500.00 Per interment			
Subsequent interment under the provisions of an existing adult Interment Right.	As stated	Full cost recovery	100%	Υ	\$2,185.00 Per interment			
Interment under the provision of an existing Interment Right, Saturdays. By appointment between 10.00 am to 2.00 pm.	As stated	Full cost recovery	100%	Υ	\$4,455.00 Per interment			
Immurement Fee in a vault, crypt or tomb under the provisions of an existing Interment Right.	As stated	Full cost recovery	100%	Υ	\$1,175.00 Per immurement			

### Lawn Cemetery

An Interment Right is required before an interment in a cemetery can occur. Interment Rights can be pre-purchased. Interment or immurement and related fees cannot be pre-purchased and are paid when an Interment Right is exercised. Standard interment times for Sandridge Cemetery are 9.00 am to 2.30 pm Monday to Friday excluding public holidays.

Interment of cremated remains in a Lawn Cemetery site under the provisions of an existing Interment Right (not an interment site set aside exclusively for the interment of cremated remains). Includes standard 380mm x 215mm plaque fee. No attendance.	As stated	Full cost recovery	100%	Υ	\$1,175.00 Per interment
Interment Right - Lawn Cemetery adult interment site not exceeding 1200mm X 2400mm. Does not include interment or plaque fees.	As stated	Full cost recovery	100%	Y	\$4,115.00 Per Interment Right
Interment Right - Children's Cemetery site for children from 1 to 15 years at time of death. Each site will not exceed 1000mm x 2100mm. Includes 180mm x 150mm standard cast bronze plaque.	As stated	Partial cost recovery	22%	Y	\$890.00 Per Interment Right
First interment, standard opening under the provision of an existing adult Interment Right. Plaque component required.	As stated	Full cost recovery	100%	Υ	\$1,575.00 Per interment



MEMORIAL GARDENS AND CEMETERIES								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Subsequent interment, standard opening under the provisions of an existing adult Interment Right. Plaque component required.	As stated	Full cost recovery	100%	Υ	\$1,325.00 Per interment			
Plaque component - 380mm x 215mm standard cast bronze plaque	At stated	Full cost recovery	100%	Υ	\$850.00 Per plaque			
Interment, standard opening under the provisions of an existing adult Interment Right, Saturdays. By appointment 10am to 2 pm.	As stated	Full cost recovery	100%	Y	\$4,455.00 Per interment			
Interment of a child (1 to 15 years at time of death) in Children's Section of Lawn Cemetery, inclusive of plaque under the provision of an existing Interment Right.	As stated	Fully Subsidised	0%	Y	Per interment			
Interment of a stillborn or infant. Interment across the head of an adult interment site. No re- interments or ash-urn interments are included in this provision.	As stated	Fully Subsidised	0%	Υ	Per interment			
Interment of a child 1 to 15 years of age or stillborn/infant in Children's Section or across the head of existing adult Interment Right if possible. Saturdays by appointment 10 am to 2 pm. Inclusive of standard plaque.	As stated	Partial cost recovery	25%	Y	\$930.00 Per interment			

### Memorial Gardens

Memorial gardens are for the interment, immurement and commemoration of those who were cremated. Interment Rights can be prepurchased. Interment and plaque fees cannot be pre-purchased and are paid when each Interment Right is exercised. Placement attendance for memorial gardens is available - fees apply.

Interment Right (Triple) - Bushwalk Garden. Triple position including 205mm x 75mm cast bronze marker. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$4,870.00 Per Interment Right
Interment Right - Garden Memorial. For a position in gardens designated for 180mm X 150mm cast bronze plaque. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Υ	\$965.00 Per Interment Right
Interment Right (Dual) - Garden Wall Dual Niche. Position for two in the New Garden Wall. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Υ	\$1,575.00 Per Interment Right
Interment Right - Garden Wall Single Niche. Single position in the New Garden Wall. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$825.00 Per Interment Right



MEMORIAL GARDEI	NS AND CEME	ΓERIES			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Interment Right (Dual) - Bushwalk Garden. Dual position including 205mm X 75mm cast bronze marker. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$3,250.00 Per Interment Right
Interment Right - Rose Garden. For a position in the Rose Garden inclusive of patented Everlasting um. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Υ	\$3,425.00 Per Interment Right
Interment Right (Dual) - Garden Memorial. For a position in 180mm X 150mm cast bronze plaque section. Provides for two people, commemorated on a single plaque. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$1,420.00 Per Interment Right
Interment Right - Garden of Peace. For a position in gardens designated for 110mm X 75mm cast bronze plaque. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$535.00 Per Interment Right
Interment Right - Individual Garden (up to 1.2m X 1.2m). Includes 205mm x 75mm cast bronze plaque. Up to 6 (six) interments are available within this Interment Right. Plaque and placement fees apply each time the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$6,250.00 Per Interment Right
Plaque and placement fee - Interment of cremated remains and/or memorial placement under the provision of an existing Interment Right. Includes standard cast bronze plaque (up to 190mm X 190mm), with up to eight lines of inscription one flat motif.	As stated	Full cost recovery	100%	Y	\$650.00 Per placement
Plaque and placement fee - New Garden Wall Dual Niche. Interment and/or memorial placement under provision of an existing Interment Right and FIRST plaque and immurement inclusive of Omega Vase.	As stated	Full cost recovery	100%	Y	\$1,165.00 Per placement
Plaque and placement fee - New Garden Wall Dual Niche. Interment under the provision of an existing Interment Right and placement plaque (SECOND placement) inclusive of Omega Vase. No attendance.	As stated	Full cost recovery	100%	Y	\$650.00 Per placement
Plaque and placement fee - New Garden Wall Single Niche. Interment and/or memorial placement under the provision of an existing Interment Right. Plaque inclusive of Omega Vase. No attendance.	As stated	Full cost recovery	100%	Y	\$1,130.00 Per placement



MEMORIAL GARDENS AND CEMETERIES								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Plaque and placement fee - Garden of Peace. Interment and/or memorial placement under the provisions of an existing Interment Right. Includes standard plaque (up to 110mm X 75mm), with up to seven lines of inscription.	As stated	Full cost recovery	100%	Y	\$555.00 Per placement			
Plaque and placement fee - New Individual Garden. FIRST and each SUBSEQUENT interment under the provisions of an existing interment Right for an Individual Garden. 180mm x 150mm cast bronze plaque, with up to eight lines of inscription. No attendance.	As stated	Full cost recovery	100%	Y	\$650.00 Per placement			
Placement attendance - weekdays 9:00am to 3:00pm excluding public holidays. Interment of cremated remains in the gardens or other burial place, (excluding wall niches).	As stated	Full cost recovery	100%	Y	\$195.00 Per service			
Placement attendance - weekends and public holidays. By appointment between 10am to 2pm, for interment of cremated remains in the gardens or other burial place, (excluding wall niches).	As stated	Full cost recovery	100%	Y	\$505.00 Per service			

## SHOALHAVEN MEMORIAL GARDENS & LAWN CEMETERY

#### Lawn Cemetery

An Interment Right is required before a burial in a cemetery can occur. Interment Rights can be pre-purchased. Interment and related fees cannot be pre-purchased and are paid when each Interment Right is exercised. Standard interment times are 9.00 am to 4.00 pm Monday to Friday excluding public holidays.

Plaque component - 380mm x 215mm standard cast bronze plaque	As stated	Full cost recovery	100%	Υ	\$840.00 Per plaque
Interment Right - adult Lawn Cemetery burial place not exceeding 1200mm X 2400mm in area. Does not include interment or plaque fees.	As stated	Full cost recovery	100%	Y	\$4,115.00 Per Interment Right
Interment Right - adult Bush Garden burial place up to 1500mm X 2700mm at the Shoalhaven Lawn Cemetery and Memorial Gardens only - special conditions apply.	As stated	Full cost recovery	100%	Υ	\$6,450.00 Per Interment Right
Interment Right - Children's Lawn Cemetery burial place at Worrigee for children who have died between 1 and 15 years of age. Each burial place not exceeding 1000mm x 2100mm.	As stated	Partial cost recovery	25%	Υ	\$890.00 Per Interment Right
Interment Right - Family Estate suitable for a single or multiple depth burial place. Each Interment Right may potentially allow for up to three adult burials.	As stated	Full cost recovery	100%	Y	\$28,240.00 Per Interment Right



MEMORIAL GARDENS AND CEMETERIES									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
First Interment, adult burial, standard opening, under the provision of an existing interment Right. Plaque component required.	As stated	Full cost recovery	100%	Υ	\$1,575.00 Per interment				
Subsequent interment, adult burial, standard opening, under the provisions of an existing interment Right. Plaque component required.	As stated	Full cost recovery	100%	Υ	\$1,325.00 Per interment				
Interment under the provision of an existing Interment Right to a Family Estate. Plaque component required.	As stated	Full cost recovery	100%	Υ	\$2,570.00 Per interment				
Subsequent interment under the provision of an existing Interment Right to a Family Estate. Plaque component required.	As stated	Full cost recovery	100%	Y	\$2,820.00 Per interment				
Interment of cremated remains in a Lawn Cemetery burial place under the provision of an existing Interment Right. Includes standard 380mm X 215mm cast bronze plaque. No attendance.	As stated	Full cost recovery	100%	Y	\$1,180.00 Per interment				
Interment, adult burial, standard opening, under the provision of an existing Interment Right. Weekends and public holidays by appointment between 10am and 2pm. Plaque component required.	As stated	Full cost recovery	100%	Y	\$3,455.00 Per interment				
Interment of a stillborn or infant inclusive of a Children's Lawn Cemetery Interment Right. Includes and standard cast bronze plaque 180mm X 150mm plaque with up to eight lines of inscription.	To meet community expectations in relation to compassionate burial provisions for a stillborn or infant death.	Fully Subsidised	0%	Y	Per interment				
Interment of a stillborn or infant across the head of an existing adult Interment Right in a Lawn Cemetery. Includes 380mm X 215mm standard cast bronze plaque.	To meet community expectations in relation to compassionate burial provisions for a stillborn or infant death.	Fully Subsidised	0%	Y	Per interment				
Interment of a child 1 to 15 years of age or stillborn/infant in Children's Section or across the head of existing adult Interment Right if possible. Weekends and public holidays by appointment 10 am to 2 pm. Inclusive of standard plaque.	As stated	Partial cost recovery	25%	Y	\$930.00 Per interment				
Interment of cremated remains in a Children's Section burial place under the provision of an existing Interment Right. Includes standard 180mm X 150mm cast bronze plaque. No attendance.	As stated	Full cost recovery	100%	Y	\$960.00 Per interment				



MEMORIAL GARDENS AND CEMETERIES

Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Monument Lawn Cemetery								
An Interment Right is required before a fees cannot be pre-purchased and are Monday to Friday excluding public holi	paid when an Interment Rig							
Headstone Fee for standard headstone, sub-base, two vases and a 380mm x 215mm standard cast bronze plaque OR up to 40 letters of inscription to mark a burial place in a Lawn Monument Portion. Required for all Monument Lawn Burials.	The fee will be charged at the time of burial. The fee is fully refundable should applicant for the burial decide to make private arrangements for the headstone, as permitted under the Cemeteries, Crematorium and Memorial Gardens Policy.	Full cost recovery	100%	Y	\$2,770.00 Per headstone			
Headstone inscription or plaque fee for subsequent interment. 380mm x 215mm standard cast bronze plaque OR up to 40 letters of inscription.		Full cost recovery	100%	Υ	\$840.00 Per interment			
Interment Right - Monument Lawn burial place up to 1.2m x 2.4m. Does not include headstone monument.	As stated	Full cost recovery	100%	Υ	\$4,115.00 Per Interment Right			
First interment under the provisions of an existing Interment Right. Headstone fees required.	As stated	Full cost recovery	100%	Υ	\$1,575.00 Per interment			
Subsequent interment under the provision of an existing adult interment Right. Headstone inscription or plaque fees required.	As stated	Full cost recovery	100%	Υ	\$1,325.00 Per interment			
Interment, Saturdays under the provision of an existing adult interment Right. By appointment between 10am and 2 pm. Headstone fees required.	As stated	Full cost recovery	100%	Υ	\$3,465.00 Per interment			
Stillborn/Infant interment across the head of a burial place under the provision of an existing Interment Right. Does not include headstone fees.	To meet community expectations in relation to compassionate burial provisions for a stillborn or infant death.	Fully Subsidised	0%	Υ	per application			
Headstones and related services for Lawn Monument sections - supplied at cost plus 35%	As stated	Full cost recovery	100%	Υ	Cost + 35%			
Inter ashes in a Monument Lawn Cemetery burial place under the provisions of an existing Interment Right (not in burial places set aside exclusively for the interment of cremated remains). Includes standard plaque fee.	As stated	Full cost recovery	100%	Y	\$1,175.00 Per interment			
Crematorium and Chapel								
Cremation direct delivery - Special Conditions. Provision of cremation services, direct delivery to crematorium, no service, no attendance.	As stated	Market Rate	N/A	Y	Up to \$845.00			
Cremation inclusive of Chapel usage and concierge service for 90 minutes on a Saturday by appointment.	As stated	Full cost recovery	100%	Υ	\$2,785.00 Per cremation			
		0.5						



MEMORIAL GARDEN	NS AND CEME	ΓERIES			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Cremation witness insertion. Up to 5 family members may attend viewing room for up to 30 minutes to witness insertion of deceased into the cremator.	As stated	Full cost recovery	100%	Y	\$195.00
Use of Chapel - Saturday by appointment, for each 30 minutes or part thereof. Inclusive of concierge service.	Chapel usage fee	Full cost recovery	100%	Υ	\$310.00 per 30 minutes
Use of Chapel - Weekdays excluding public holidays, for each 30 minutes part thereof. Inclusive of concierge service. The last 15 minutes of the booked period is used for change-over with any following service.	As stated	Full cost recovery	100%	Y	\$180.00 Per 30 minutes
Use of Chapel for a memorial or funeral service only, weekdays 9am to 4pm excluding public holidays with no immediate follow-on committal into a Shoalhaven City Council administered cemetery or the Shoalhaven Crematorium.	As stated	Full cost recovery	100%	Y	\$455.00 Per 60 minutes
Cremation provision for an adult, Monday to Friday excluding public holidays, between 8:30am and 4:30pm.	As stated	Full cost recovery	100%	Υ	\$1,100.00 Per cremation
Cremation provision, weekdays excluding public holidays, inclusive of Burial Licence for a garden memorial, 120mm X 120mm standard cast bronze plaque with up to 8 lines of inscription - special provisions to secure adjoining Interment Right are available.	As stated	Full cost recovery	100%	Y	\$2,040.00 Per cremation and memorial plus adjoining site special fee
Cremation of a child aged between 1 to 15 years of age at time of death, Monday to Friday excluding public holidays.	As stated	Partial cost recovery	50%	Υ	\$500.00 Per cremation
Cremation of a stillborn or infant Monday to Friday excluding public holidays 8:30am to 4:00pm. Includes Garden of Peace memorial and plaque OR the ashes returned in a keepsake urn.	To meet community expectations regarding compassionate provision of cremation for a stillborn or infant death.	Fully Subsidised	0%	Y	Per cremation
Cremation inclusive of Chapel usage and concierge service for 60 minutes on a Saturday by appointment.	As stated	Full cost recovery	100%	Υ	\$2,420.00 Per cremation
Cremation direct delivery to Cremator building Monday to Thursday 7:15am to 12:00pm excluding public holidays. Strictly no service, no attendance. Complete documentation submitted by COB day prior to delivery.	As stated	Full cost recovery	100%	Y	\$845.00 Per cremation
To decant cremated remains to one or more additional containers, or urn provided by the Applicant	As stated	Full cost recovery	100%	Υ	\$60.00 Per service
Packaging cremated remains and arranging delivery within Australia.	As stated	Full cost recovery	100%	Υ	\$160.00 Per service



N	MEMORIAL GARDENS AND CEMETERIES										
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount					
	Scattering cremated remains in the scattering grounds.	As stated	Full cost recovery	100%	Υ	\$75.00 Per service					
	USB with video recording of service	As stated	Full cost recovery	100%	Υ	\$55.00 Per service					
	Lift ashes from place of interment (when practical) and prepare for collection or relocation under instructions from the estate of deceased.	As stated	Full cost recovery	100%	Υ	\$210.00 Per service					

## Shoalhaven Memorial Gardens

Memorial Gardens are for the interment, immurement and commemoration of those who were cremated. Interment Rights can be pre-purchased. Interment and plaque fees cannot be pre-purchased and are paid when each Interment Right is exercised. Placement attendance fees apply.

Interment Right (Dual) - Chapel Garden. Memorial Ledger for two including 205mm x 75mm cast bronze marker. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$3,250.00 Per Interment Right
Interment Right (Dual) - Chapel Garden. Memorial for two in 180mm x 150mm cast bronze plaque section. Provides for two people commemorated on a single plaque. Plaque and placement fees apply when Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$2,490.00 Per Interment Right
Interment Right (Four) - Bushwalk Garden. Position for four including 205mmx75mm cast bronze marker. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Υ	\$6,500.00 Per Interment Right
Interment Right (Single) - Chapel Garden. Single memorial position in Chapel Garden designated 180mm x 150mm cast bronze plaque section. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$1,630.00 Per Interment Right
Interment Right (Triple) - Bushwalk Garden. Triple position including 205mm x 75mm cast bronze marker. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100	Y	\$4,870.00 Per Interment Right
Interment Right (Triple) - Chapel Garden. Memorial Ledger including 205mm x 75mm cast bronze marker for three. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Υ	\$4,870.00 Per Interment Right
Interment Right - Column Columbarium. For a single niche suited for the immurement of a single cremation um. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$1,290.00 Per Interment Right



MEMORIAL GARDENS AND CEMETERIES								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Interment Right - Garden Memorial. For a position in gardens designated for 180mm X 150mm cast bronze plaque. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$965.00 Per Interment Right			
Interment Right (Dual) - Garden Memorial in 180mm X 150mm cast bronze plaque section. Provides for two people, commemorated on a single plaque. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$1,445.00 Per Interment Right			
Interment Right (Dual) - Bushwalk Garden. Includes 205mm X 75mm cast bronze marker. Placement fees apply for when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$3,250.00 Per Interment Right			
Interment Right - Rose Garden. For a position inclusive of a patented Everlasting urn. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Υ	\$3,425.00 Per Licence			
Interment Right - Garden of Peace. For a position in gardens designated for 110mm X 75mm standard cast bronze plaque. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$535.00 Per Interment Right			
Interment Right - Individual Garden (up to 1.2m X 1.2m), Includes bronze marker 205mm x 75mm. Up to 6 (six) interments are available within Individual Garden Interment Right. Plaque and placement fees apply each time the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$6,250.00 Per Interment Right			
Interment Right - Earth Garden. A position in a Green Burial Garden for the interment of ashes. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$495.00 Per Interment Right			
Interment Right - Tree of Life Memorial Garden. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Υ	\$1,790.00 Per Interment Right			
Interment Right - Tree of Life Columbarium. A single niche suited for a single immurement. Plaque and placement fees apply when the Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$890.00 Per Interment Right			
Interment Right - Tree of Life Columbarium. Includes placement under instructions from Department of Veteran Affairs - 180 X 150 cast bronze plaque supplied by Office of Australian War Graves.	As stated	Partial cost recovery	87%	Y	\$765.00 Per Interment Right			



MEMORIAL GARDE	NS AND CEME	ΓERIES			
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Interment Right - Garden Memorial. For adjoining site when obtained at the time of arranging for a cremation. In 120mm X 120mm designated plaque area. Plaque and placement fees apply when Interment Right is exercised.	As stated	Full cost recovery	100%	Y	\$800.00 Per Interment Right
Plaque and placement fee for cremated remains under the provisions of an existing interment Right. Includes standard cast bronze plaque (up to 190mm X 190mm)with up to eight lines of inscription and one flat motif.	As stated	Full cost recovery	100%	Y	\$650.00 Per placement
Plaque and placement fee for interment of cremated remains and/or memorial placement under the provisions of an existing Interment Right. Includes standard cast bronze plaque (up to 110mm X 75mm) with up to seven lines of inscription.	As stated	Full cost recovery	100%	Y	\$560.00 Per placement
Plaque and placement fee - Old Individual Garden. Subsequent interment or commemoration under the provision of an existing Interment Right. Includes 180mm x 150mm standard cast bronze plaque with up to 8 lines of inscription.	As stated	Full cost recovery	100%	Y	\$1,145.00 Per interment
Plaque and placement fee - New Individual Garden. First and each subsequent interment within the provision of an existing Interment Right, inclusive of 180mm x 150mm bronze plaque with up to 8 lines of inscription. No attendance.	As stated	Full cost recovery	100%	Y	\$650.00 Per placement
Plaque and placement fee - Tree of Life Memorial Garden. Interment under the provision of an existing Interment Right, includes standard cast bronze plaque and placement.	As stated	Full cost recovery	100%	Y	\$855.00 Per placement
Plaque and placement - Tree of Life Columbarium. Interment of ashes under the provisions of an existing Interment Right including standard 180mm X 150mm standard cast bronze plaque and placement.	As stated	Full cost recovery	100%	Y	\$650.00 Per placement
Plaque and placement or reservation fee - Tree of Life leaf insert only (no ashes). Balance payable at time of need is difference between fee paid and current fee in financial year of placement.	As stated	Full cost recovery	100%	Y	\$425.00 Per inscribed leaf insert
Plaque and placement fees - Scattering and Group Memorial. Designated areas available at Shoalhaven Memorial Gardens and Sandridge Memorial Gardens where cremated remains are scattered. Includes scattering and 70mm x 30mm cast bronze plaque.	As stated	Full cost recovery	100%	Y	\$430.00 Per placement



MEMORIAL GARDENS AND CEMETERIES								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Placement attendance - Monday to Friday 9,00 am to 3,00 pm excluding public holidays. Interment of cremated remains in the gardens or other burial place,(excluding wall niches).	As stated	Full cost recovery	100%	Y	\$195.00 Per service			
Placement attendance - Saturdays by appointment between 10am to 2pm, for the interment of cremated remains in the gardens or other burial place. (Excluding wall niches.)	As stated	Full cost recovery	100%	Y	\$510.00 Per service			
Memorials - Miscellaneous								
Surcharge for each motif that exceeds standard provision.	As stated	Full cost recovery	100%	Υ	\$95.00 Per service			
Surcharge for each line that exceeds the standard provision	As stated	Full cost recovery	100%	Υ	\$95.00 Per service			
Ceramic photographs fixed to existing plaque	As stated	Full cost recovery	100%	Υ	\$305.00 Per service			
Surcharge for colour on plaque outside the standard provision.	As stated	Full cost recovery	100%	Υ	\$95.00 Per colour as quoted			
Sculptured plaque purchase (replacement etc)	As stated	Full cost recovery	100%	Υ	\$1,270.00 Per plaque			
Letters / characters on granite headstone over the standard provision.	As stated	Full cost recovery	100%	Υ	\$9.00 Per letter/character			
Refurbish bronze or granite plaque - at cost plus 35% service fee	As stated	Full cost recovery	135%	Υ	Per refurbishment Cost + 35%			
Supply and fix conical vase to columbarium wall niche	As stated	Full cost recovery	100%	Υ	\$200.00 Per vase			



## PARKS, SPORTSFIELDS AND SHOWGROUNDS

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount

## **SHOWGROUNDS**

Please view Council's Terms and Conditions of Hire/Use at https://shoalhaven.nsw.gov.au/My-Community/Community-facilities.

All prices listed are the maximum rate that can be levied.

#### GENERAL SECURITY BONDS

A bond is required for all bookings other than low-risk meetings and is determined by the type of booking. A refund of the bond will not be forwarded until the Booking Officer has attended at the facility and carried out a site inspection (as appropriate). Where the facility has been left untidy (ie, garbage not removed, kitchen, cutlery, crockery, appliances, and/or glassware not cleaned, etc) or the facility has been damaged, any cost incurred to rectify will be deducted from the bond monies (GST will apply). The hirer is responsible for any additional cleaning costs necessary to reinstate the facility to its condition prior to the hiring and for any costs/fees incurred for the repair or replacement or any loss or damage to Council Property, furniture, fittings and equipment. Any bond monies refunded will be paid by cheque, by post, within fifteen (15) working days from the inspection date.

#### CANCELLATIONS

All fees, charges and bonds for the hire of public facilities are payable in advance, a minimum of 7 days prior to the booking date. If your event is within 7 days, full fees are payable at the time of booking, and no refunds of fees, charges or bonds will be given for cancellations (exceptions may be made upon written application, and at the discretion of Group Director).

Upon implementation of an online booking system:

A deposit will be payable at the time of booking (\$50 or 10% of hire fee, whichever is the higher).

All remaining fees and bond will be due 7 days prior to booking date

No refunds will be given for cancellations after 7 days prior to booking date (exceptions may be made upon written application, and at the discretion of Group Director).

Full fee + bond will be payable for bookings made within 7 days of booking date.

#### DEFINITION OF HIRERS:

#### COMMERCIAL HIRERS:

Commercial Hirers are entities registered with the Australian Tax Office, and hold an ABN (e.g. sole-traders, organisations or businesses) that make profit or exist for the purpose of making profit.

Non-profit organisations applying for Community Casual/Regular hire rates are required to provide evidence as following:

- registration with Australian Charities and Not-for-Profits Commission (ACNC), or
- incorporated as Association with Department of Fair Trading, or
- endorsed by the ATO as Charity or Deductible Gift Recipient on Australian Business Register.

#### CASUAL HIRERS

Casual Hirers are hirers of any facilities managed by Shoalhaven City Council (other than Commercial Hirers), and who hire the facility on less than ten (10) days in any twelve (12) month period.

#### REGULAR HIRERS:

Regular Hirers are hirers of any facility owned by Shoalhaven City Council (other than Commercial Hirers), and who hire and book at the same time the facility, on more than (10) days in any twelve (12) month period.

Fees may be waived or reduced in accordance with the Fee Waivers, Subsidies and Support Policy

Some community events may be eligible for assistance in accordance with the Events Policy. Australia Day, Anzac Day, Rememberance Day, Freedom of Entry marches, NAIDOC Week, Christmas and Carols in the Park events are supported by Council with no charge for use of facilities.

### HAZEL BERRY & DAVID BERRY PARK (BERRY SHOWGROUND)

Managed by Management Committee - refer also to "General-Security Bond" information at commencement of "Public Buildings and Facilities" section.

## General Use

Air conditioning per 7Kwh Partial cost N/A Y \$3.00 recovery



Pavilion/Basketball Use (with lights)

Pavilion/Basketball Use (with

Eurobodalla Adult Education (traffic course plus foyer & kitchen)

lights)

Per Court

Per Court (8am to 12pm)

DARKS CROPTOFIELDS AND SHOWED SHADE							
PARKS, SPORTSFIE	LDS AND SHO	OWGROUN	DS				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Bump In / Out		Partial cost recovery	N/A	Υ	POA		
Other Event		Partial cost recovery	N/A	Υ	POA		
Partial Use of Rooms for Market Stalls	per day	Partial cost recovery	N/A	Υ	POA		
Pavilion / Old Council Chambers / Rural Youth Hall / Grandstand Rooms / Stock Sheds - per day - Not including air conditioning		Partial cost recovery	59%	Υ	\$165.00 per day		
Pavilion / Old Council Chambers / Rural Youth Hall / Grandstand Rooms / Stock Sheds - per hour - Not including air conditioning		Partial cost recovery	59%	Υ	\$22.00 per hour		
Showground Use - variable areas	Variable Areas	Partial cost recovery	N/A	Υ	POA		
Wing of Pavilion	per month	Partial cost recovery	N/A	Υ	\$81.00 per month		
David Berry Park - dog shows		Partial cost recovery	59%	Υ	\$165.00 per day		
Floodlight use - all users		Partial cost recovery	59%	Υ	\$53.00 per hour		
Full Ground & Multiple Facilities, some excluded - details on application	Some buildings & facilities not included, bond may be applied	Partial cost recovery	59%	Υ	\$3,442.00 per day		
Grounds incl. Pavilion & Grandstand only - details on application		Partial cost recovery	59%	Υ	\$918.00 per day		
Powerpoints around ground		Partial cost recovery	N/A	Υ	\$6.00 per point		
Accommodation - Camping							
Full Campground	per day	Partial cost recovery	N/A	Υ	\$1,224.00 per day		
All users, under 15yrs free	Unpowered site per person / per night	Partial cost recovery	59%	Υ	\$13.00 per person / per night		
All users, under 15yrs free	Powered site per person / per night	Partial cost recovery	59%	Υ	\$16.00 per person / per night		
MILTON SHOWGROUND  Managed by Management Committee - refer also to "General-Security Bond" information at commencement of "Public Buildings and Facilities" section.							
Casual Community							
Pavilion/Basketball Use (without lights)	Per Court	Partial cost recovery	N/A	Υ	\$35.00 per hour		
Pavilion/Basketball Use (without lights)	Per Court (8am to 12pm)	Partial cost recovery	N/A	Υ	\$282.00 per day		

## 102

Partial cost recovery

Partial cost

Partial cost recovery

recovery

N/A

N/A

N/A

\$39.00 per hour

\$339.00 per day

\$154.00 per event



PARKS, SPORTSFIELDS AND SHOWGROUNDS							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Ulladulla District Riders	(per all day event) includes use of Main Arena / Horse Secretary Office / First Aid Office / Sound System plus additional fee for bond	Partial cost recovery	N/A	Y	\$386.00 per event		
Ulladulla Rotary Swap Meet		Partial cost recovery	N/A	Υ	\$617.00 per event plus bond		
Permanent Community							
Pavilion/Basketball Use (without lights)	Per Court	Partial cost recovery	N/A	Υ	\$24.00 per hour		
Pavilion/Basketball Use (without lights)	Per Court (8am - Midnight)	Partial cost recovery	N/A	Υ	\$193.00 per day		
Pavilion/Basketball Use (with lights)	per court	Partial cost recovery	N/A	Υ	\$29.00 per hour		
Pavilion/Basketball Use (with lights)	Per Court (8am to 12pm)	Partial cost recovery	N/A	Υ	\$230.00 per day		
Regular User - Annual Fee - Ulladulla Pigeon Club		Partial cost recovery	59%	Υ	\$419.00 per annum		
Regular User - Annual Fee - Milton Ulladulla Croquet Club (does not include utilities)		Partial cost recovery	59%	Y	\$1,093.00 per annum		
Regular User - Annual Fee - Milton Ulladulla Dog Training Club		Partial cost recovery	59%	Υ	\$1,214.00 per annum		
Regular User - Annual Fee - Milton Show Society		Partial cost recovery	59%	Υ	\$3,530.00 per annum		
Commercial Use							
Ring - Bond Commercial Use		Partial cost recovery	N/A	N	\$13,567.65 per event		
All Grounds - Bond for Commercial Use		Partial cost recovery	0%	N	\$13,567.65 per event		
General Use							
Bump In / Out		Partial cost recovery	N/A	Υ	POA		
Other Event		Partial cost recovery	N/A	Υ	POA		
Pavilion - Carpet to protect floor	Per Court (8am to 12pm)	Full cost recovery	100%	Υ	Cost recovery by negotiation		
Foyer		Partial cost recovery	N/A	Υ	\$38.00 per day		
Kitchen Hire (must clean oven after use)		Partial cost recovery	N/A	Υ	\$67.00 per event plus bond		
BBQ Shed	Hire of BBQ Shed at Milton Showground	Partial cost recovery	N/A	Υ	\$71.00 per event		
Bar		Partial cost recovery	N/A	Υ	\$176.00		
Poultry Pavilion	per day	Partial cost recovery	N/A	Υ	\$55.00 per day		
Dressage Area	half day (up to 6 hours)	Partial cost recovery	N/A	Υ	\$93.00 per half day		
Dressage Area	Per Day	Partial cost recovery	N/A	Υ	\$127.00 per day		
Dressage Area	per weekend	Partial cost recovery	N/A	Υ	\$254.00 per weekend		
Western Area Showground	per half day	Partial cost recovery	N/A	Υ	\$99.00 per half day		



PARKS, SPORTSFIELDS AND SHOWGROUNDS								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Western Area Showground	per day	Partial cost recovery	N/A	Υ	\$165.00 per day			
Main Ring - Floodlighting - Per Hour		Partial cost recovery	N/A	Υ	\$38.00 per hour			
Main Ring Event, First aid, horse sec off	per day	Partial cost recovery	N/A	Υ	\$353.00 per day			
Main Ring Event - First Aid, horse sec off	per weekend	Partial cost recovery	N/A	Υ	\$705.00 per weekend			
All grounds		Partial cost recovery	N/A	Υ	\$2,868.00 per day			
Horse Stables, horse exercise, horse yards, southern area (18 & 16)	per day	Partial cost recovery	N/A	Υ	\$331.00 per day			
Horse Stables, horse exercise, horse yards, southern area (18 & 16)	per weekend	Partial cost recovery	N/A	Υ	\$662.00 per weekend			
Cattle Judging & Cattle Yards (15)	per day	Partial cost recovery	N/A	Υ	\$221.00 per day			
Casual overnight Agistment	Agistment in Cattle/Horse Yards (per animal per night)to horse events	Partial cost recovery	N/A	Υ	\$11.00 per night per night			
Bond for use - main oval for horse events	In case of cleaning / damage	Refundable	N/A	Ν	\$501.75 per event			
Cattle Penning Days - Milton Show Society	per day	Partial cost recovery	N/A	Υ	\$756.00 per day			
Accommodation - Camping								
Camping Area 1,2,3,4	per day	Partial cost recovery	N/A	Υ	\$165.00 per day			
Unpowered Site - Per Van/Tent		Partial cost recovery	N/A	Υ	\$22.00 per day			
Powered Site - Per Van/Tent		Partial cost recovery	N/A	Υ	\$28.00 per day			
Group Bookings	(5 or more vans) per night per van	Partial cost recovery	59%	Υ	\$21.00 per day			
Use of Pavillion Showers, Kitchen & Foyer by Motorhome or Caravan Groups (Must clean oven)		Partial cost recovery	N/A	Y	\$38.00 per night			

# Nowra Showground - Designated Buildings - Committee Room, Nowra Showground Pavilion and Nowra Showground Small Meeting Rooms

Community Regular Hire					
Small Meeting Room	No kitchen facilities - per hour (minimum 2 hours)	Partial cost recovery	N/A	Υ	\$7.00 per hour - minimum 2 hours
Small Meeting Room	No kitchen facilities - per day (8am to midnight)	Partial cost recovery	N/A	Υ	\$52.00 per day
Committee Room	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$24.00 per hour - minimum 2 hours
Committee Room	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$173.00 per day
Pavilion	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$24.00 per hour - minimum 2 hours
Pavilion	Use of Pavilion (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$173.00 per day



PARKS, SPORTSFIELDS AND SHOWGROUNDS								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Community Casual Hire								
Nowra Showground - Pavilion or Committee Room	Pavilion - Private Function - per hour (minimum 2 hours)	Partial cost recovery	N/A	Υ	\$95.00 per hour			
Small Meeting Room	No kitchen facilities - per hour (minimum 2 hours)	Partial cost recovery	N/A	Υ	\$12.00 per hour			
Small Meeting Room	No kitchen facilities - per day (8am to midnight)	Partial cost recovery	N/A	Υ	\$82.00 per day			
Committee Room	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$37.00 per hour			
Committee Room	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$260.00 per day			
Pavilion	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$37.00 per hour			
Pavilion	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$260.00 per day			
Community Function Hire								
Includes Weddings, Conventions, Co.	nferences, Balls and Exhibiti	ons						
Pavilion - Private Function	per day (8am to midnight) Private Function	Partial cost recovery	N/A	Υ	\$668.00 per day			
Commercial Hire								
Small Meeting Rooms	No kitchen facilities - per hour (minimum 2 hours)	Partial cost recovery	N/A	Υ	\$15.00 per hour			
Small Meeting Room	No kitchen facilities - per day (8am to midnight)	Partial cost recovery	N/A	Υ	\$104.00 per day			
Committee Room	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$50.00 per hour			
Committee Room	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$346.00 per day			
Pavilion	per hour (minimum 2 hours) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$50.00 per hour			
Pavilion	per day (8am to midnight) including use of kitchen facilities	Partial cost recovery	N/A	Υ	\$346.00 per day			
All Users								
Bump In / Out		Partial cost recovery	N/A	Υ	POA			
Other Event		Partial cost recovery	N/A	Υ	POA			
Bond	To cover costs associated with cleaning and any damage which may occur	Refundable	N/A	N	\$5,304.00 maximum bond - determined by type of booking			



PARKS, SPORTSFIELDS AND SHOWGROUNDS									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
Nowra Showground  Refer also to "General-Security Bond" information at commencement of "Administration" section.									
Bump In / Out		Partial cost recovery	N/A	Υ	POA				
Other Event		Partial cost recovery	N/A	Υ	POA				
Entire Showground Hire (ex	cluding Youth Hall)								
Community rate	Multiple use of indoor/outdoor facilities for an event	Partial cost recovery	N/A	Υ	\$1,960.00 Per day				
Commercial	Multiple use of indoor/outdoor facilities for an event	Partial cost recovery	N/A	Υ	\$3,859.00 Per day				
Accommodation - Camping,	Stabling								
Group bookings of 5 or more sites	incur a 30% discount - No use	of showers							
All users	Charge for use - per horse/cattle per night/per stable	Partial cost recovery	N/A	Υ	\$16.00 per horse/cattle per night/per stable				
All users	Charge for use - Unpowered site per person/ night	Partial cost recovery	N/A	Υ	\$13.00 per person/ night				
All users	Charge for use - Powered site per person/ night	Partial cost recovery	N/A	Υ	\$16.00 per person/ night				
Added Area									
Community day rate	Charge for use	Partial cost recovery	N/A	Υ	\$198.00 per day				
Community part day rate	Charge for use	Partial cost recovery	N/A	Υ	\$97.00 per half day up to 4 hours				
Commercial rate	Charge for use	Partial cost recovery	N/A	Υ	\$965.00 per day or part				
Designated Areas - Cattle Jo Woodchop Area	udging Ring, Family Caf	e, Kiosk, Poultr	y Pavilion, S	ecretar	y's Office and				
Commercial rate	Charge for use	Partial cost recovery	N/A	Υ	\$198.00 per day or part				
Community rate	Charge for use	Partial cost recovery	N/A	Υ	\$100.00 per day or part				
Floodlighting - Added Area									
Community rate	Charge for use	Partial cost recovery	N/A	Υ	\$11.00 per hour or part				
Commercial rate	Charge for use	Partial cost recovery	N/A	Υ	\$22.00 per hour or part				
Main Oval									
Community part day rate	Charge for use - Includes Kiosk, PA, Grandstand & Change Rooms	Partial cost recovery	N/A	Y	\$147.00 per hour or part				
Community day rate	Charge for use - Includes Kiosk, PA, Grandstand & Change Rooms	Partial cost recovery	N/A	Y	\$800.00 per day				



PARKS, SPORTSFI	ELDS AND SHO	DWGROUN	IDS		
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Commercial part day rate	Charge for use - Includes Kiosk, PA, Grandstand & Change Rooms	Partial cost recovery	N/A	Υ	\$385.00 per hour or part
Commercial day rate	Charge for use - Includes Kiosk, PA, Grandstand & Change Rooms	Partial cost recovery	N/A	Υ	\$2,017.00 POA

## OSBORNE PARK (KANGAROO VALLEY SHOWGROUND)

Managed by Management Committee - refer also to "General-Security Bond" information at commencement of "Public Buildings and Facilities" section.

General Use					
Bump In / Out		Partial cost recovery	N/A	Υ	POA
Other Event		Partial cost recovery	N/A	Υ	POA
Hall Hire - Weddings		Partial cost recovery	100%	Υ	\$719.00 per session
Hall - Short Term Hire		Partial cost recovery	N/A	Υ	\$161.00 per session
Pavilion Hire		Partial cost recovery	N/A	Υ	\$161.00 per session
Markets under 25 stalls		Partial cost recovery	N/A	Υ	\$292.00 per day
Markets over 25 Stalls		Partial cost recovery	N/A	Υ	\$596.00 per day
Pony Club Shed	Charge for season	Partial cost recovery	N/A	Υ	\$88.00 per annum
Flood Lights		Partial cost recovery	N/A	Υ	\$13.00 per hour
Hire of entire Showground facilities		Partial cost recovery	59%	Υ	\$1,488.00 per day
Accommodation - Camping/	Stabling				
Season	i.e.Horse	Partial cost recovery	N/A	Υ	\$596.00 per annum
General Use					
Ground Marking Fee and Preparation - Sports Clubs		Partial cost recovery	59%	Υ	\$285.00 per annum
Kiosk & Barbecue - public event		Partial cost recovery	59%	Υ	\$91.00 per event
Main Oval		Partial cost recovery	59%	Υ	\$286.00 per event
Bar - all use		Partial cost recovery	59%	Υ	\$91.00 per day
Hall - Meetings		Partial cost recovery	59%	Υ	\$46.00 per meeting
Hall - Functions (Excluding Weddings)		Partial cost recovery	59%	Υ	\$297.00 per event
Hall - Continuous weekly class		Partial cost recovery	59%	Υ	\$15.00 per hour
Supper Room - meetings only		Partial cost recovery	59%	Υ	\$24.00 per session
Supper Room & tea making facilities		Partial cost recovery	59%	Υ	\$87.00 per event



PARKS, SPORTSFIELDS AND SHOWGROUNDS						
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount	
Supper Room & Kitchen		Partial cost recovery	59%	Υ	\$87.00 per event	
All grounds		Partial cost recovery	59%	Υ	\$589.00 per day	
TENNIS COURTS						
BERRY TENNIS COURTS  Managed by Management Committee	2					
Grass Court						
Casual - Day use		Partial cost recovery	N/A	Υ	\$13.00 per hour - per court	
Casual - Night use - use of lights		Partial cost recovery	N/A	Υ	\$16.00 per hour - per court	
Regular - Day use		Partial cost recovery	N/A	Υ	\$10.00 per hour - per court	
Regular - Night use - use of lights		Partial cost recovery	N/A	Υ	\$12.00 per hour - per court	
Key Deposit						
Key Bond - Replacement key	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue	
CALLALA BAY PUBLIC HALL Run by Management Committee	- Boorawine Terra	ACE				
Hard Court		Dortiol cost	NIZA	V	¢0.00 nor hour nor	
Regular - Day use		Partial cost recovery	N/A	Y	\$8.00 per hour - per court	
Casual - Day use		Partial cost recovery	N/A	Υ	\$8.00 per hour - per court	
Commercial - Day use		Partial cost recovery	N/A	Υ	\$11.00 per hour - per court	
Key Deposit						
Key Bond - Replacement key	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue	
CALLALA BEACH COMMUNIT Run by Management Committee	Y CENTRE - QUAY RO	AD				
Hard Court						
Casual - Day use		Partial cost recovery	N/A	Υ	\$13.00 per hour	
Casual - Night use - use of lights		Partial cost recovery	N/A	Υ	\$16.00 per hour	
Commercial - Day use		Partial cost recovery	N/A	Υ	\$13.00 per hour	
Commercial - Night use - use of lights		Partial cost recovery	N/A	Υ	\$16.00 per hour	
Key Deposit						
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue	



PARKS, SPORTSFIELDS AND SHOWGROUNDS							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
CUDMIRRAH - BERRARA COI Run by Management Committee	MMUNITY HALL - 32 (	COLLIER <b>D</b> RIVE					
Hard Court							
Casual - Day use		Partial cost recovery	N/A	Υ	\$13.00 per hour		
Key Deposit							
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue		
CULBURRA BEACH (CROOKH Managed by Management Committee	-	TS					
Hard Court							
Regular - Day use		Partial cost recovery	N/A	Υ	\$10.00 per hour - per court		
Regular - Night use - use of lights		Partial cost recovery	N/A	Υ	\$15.00 per hour - per court		
Casual - Day use		Partial cost recovery	71%	Υ	\$12.00 per hour - per court		
Casual - Night use - use of lights		Partial cost recovery	n	Υ	\$15.00 per hour - per court		
Key Deposit							
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue		
CURRARONG TENNIS COURT Managed by Management Committee							
Hard Court							
Regular - Day use		Partial cost recovery	N/A	Υ	\$11.00 per hour - per court		
Regular - Night use - use of lights		Partial cost recovery	N/A	Υ	\$15.00 per hour - per court		
Casual - Day use		Partial cost recovery	N/A	Υ	\$12.00 per hour - per court		
Casual - Night use - use of lights		Partial cost recovery	N/A	Υ	\$28.00 per hour - per court		
Key Deposit							
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue		
GREENWELL POINT TENNIS	Courts						
Hard Court  Casual - Day use		Partial cost	N/A	Υ	\$11.00 per hour -		
·		recovery  Partial cost		Y	per court		
Casual - night use - use of lights		recovery	N/A	1	\$21.00 per hour per court		
Key Deposit							
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue		



HUSKISSON TENNIS COURTS  Hard Court  Regular - Day use  Regular - Night use - use of lights  Casual - Day use  Casual - Night use - use of lights  Casual - Night use - use of lights  Casual - Night use - use of lights  Competition - Day use  Competition - Night use - use of lights  Competition - Night use - use of lights  Regular - Night use	PARKS, SPORTSFI	ELDS AND SH	OWGROUI	NDS		
Regular - Day use	Fee Description	Purpose	Pricing Policy	Recovery		2021/2022 Amoun
recovery coult recovery coult recovery coult recovery lights retail cost n/A y \$14.00 per hot recovery coult coult recovery coult recovery coult co		s				
Ights recovery court Casual - Day use Partial cost N/A Y \$11.00 per hor recovery court Casual - Night use - use of lights Partial cost recovery court Competition - Day use Partial cost recovery court Competition - Day use Partial cost N/A Y \$51.00 per hor recovery Competition - Night use - use of lights Partial cost N/A Y \$5.00 per hour court Competition - Night use - use of lights Partial cost N/A N \$53.05 per iss KEY Deposit Key Bond Issue of replacement Refundable N/A N \$53.05 per iss KIOLOA / BAWLEY POINT COMMUNITY CENTRE - CORNER MURRAMARANG ROAD AND O'HARA Run by Management Committee  Grass Court Regular - Day use Partial cost N/A Y \$8.00 per hour recovery Regular - Night use - use of lights Partial cost N/A Y \$15.00 per hour per court Casual - Day use Partial cost N/A Y \$13.00 per hour recovery Casual - Night use - use of lights Partial cost N/A Y \$15.00 per hour per court Casual - Peak season Partial cost N/A Y \$15.00 per hour per court Commercial - Day use Partial cost N/A Y \$15.00 per hour per court Commercial - Day use Partial cost N/A Y \$15.00 per hour per court Commercial - Day use Partial cost N/A Y \$15.00 per hour per court Commercial - Day use Partial cost N/A Y \$15.00 per hour per court Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hour per court Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hour per court Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hour per court Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hour per court Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hour per court Regular Hire - per room Partial cost N/A Y \$10.00 per hour recovery Tennis Club Members - Day Partial cost N/A Y \$10.00 per hour minimum 2 ho recovery Tennis Cepter Poposit Poposi	Regular - Day use			N/A	Υ	\$7.00 per hour per court
recovery court Casual - Night use - use of lights Partial cost N/A Y \$21.00 per hou recovery Competition - Day use Partial cost N/A Y \$5.00 per hou recovery Competition - Night use - use of lights Partial cost N/A Y \$5.00 per hou recovery Competition - Night use - use of lights Partial cost N/A Y \$5.00 per hou recovery Competition - Night use - use of lights Partial cost N/A N \$53.05 per iss KIOLOA / BAWLEY POINT COMMUNITY CENTRE - CORNER MURRAMARANG ROAD AND O'HARA Run by Management Committee  KEY Bond Partial cost N/A Y \$8.00 per hou recovery Regular - Day use Partial cost N/A Y \$15.00 per hou recovery Casual - Day use Partial cost N/A Y \$15.00 per hou recovery Casual - Night use - use of lights Partial cost N/A Y \$15.00 per hou recovery Casual - Peak season Partial cost N/A Y \$15.00 per hou recovery Commercial - Day use Partial cost N/A Y \$15.00 per hou recovery Commercial - Day use Partial cost N/A Y \$15.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$10.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$10.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$10.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$10.00 per hou recovery Commercial - Night use - use of lights Partial cost N/A Y \$10.00 per hou recovery Commercial - Night use - use of lights				N/A	Υ	\$14.00 per hour pe court
recovery count Competition - Day use Partial cost N/A Y \$5.00 per hour recovery N/A Y \$5.00 per hour recovery N/A Y \$5.00 per hour count Competition - Night use - use of lights Key Deposit Key Bond Issue of replacement Refundable N/A N \$53.05 per iss KIOLOA / BAWLEY POINT COMMUNITY CENTRE - CORNER MURRAMARANG ROAD AND O'HARA Aun by Management Committee  Grass Court Regular - Day use Partial cost N/A Y \$15.00 per hour recovery N/A Y \$15.00 per hour recovery Partial cost N/A Y \$11.00 per hour recovery Partial cost N/A Y \$10.00 per hour recovery P	Casual - Day use			N/A	Υ	\$14.00 per hour po
recovery count Competition - Night use - use of lights Partial cost N/A Y \$5.00 per hour recovery  KEY Deposit Key Bond Issue of replacement Refundable N/A N \$53.05 per iss  KIOLOA / BAWLEY POINT COMMUNITY CENTRE - CORNER MURRAMARANG ROAD AND O'HARA Run by Management Committee  Grass Court  Regular - Day use Partial cost N/A Y \$8.00 per hour court recovery Regular - Night use - use of lights Partial cost N/A Y \$15.00 per hour recovery Casual - Day use Partial cost N/A Y \$15.00 per hour recovery Casual - Night use - use of lights Partial cost N/A Y \$15.00 per hour recovery Casual - Peak season Partial cost N/A Y \$15.00 per hour recovery Commercial - Day use Partial cost N/A Y \$15.00 per hour recovery Commercial - Day use Partial cost N/A Y \$15.00 per hour recovery Commercial - Night use - use of lights Partial cost N/A Y \$15.00 per hour recovery Commercial - Night use - use of lights Rey Bond Issue of replacement Refundable N/A Y \$15.00 per hour recovery Tennis Court Hire Tennis Club Member - Night Partial cost N/A Y \$15.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$11.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$11.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$11.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$11.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$11.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$11.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$5.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$5.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$5.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$5.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$5.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$5.00 per hour recovery Tennis Club Member - Day Partial cost N/A Y \$5.00 per hour recovery	Casual - Night use - use of lights			N/A	Υ	\$21.00 per hour p court
Ilights	Competition - Day use			N/A	Υ	\$5.00 per hour pe court
Key Bond Issue of replacement key  KIOLOA / BAWLEY POINT COMMUNITY CENTRE - CORNER MURRAMARANG ROAD AND O'HARA Run by Management Committee  Grass Court  Regular - Day use Partial cost recovery Rount recovery Partial cost recovery Partial cost recovery Per court  Casual - Day use Partial cost RVA Y \$15.00 per hour recovery Partial cost recovery Per court  Casual - Night use - use of lights Partial cost recovery Partial cost RVA Y \$15.00 per hour recovery RVA Y \$15.00 per hour recovery Partial cost RVA Y \$11.00 per hour recovery RVA Y \$11.00 per hour recovery RVA Y \$11.00 per hour recovery Partial cost RVA Y \$11.00 per hour recovery RVA Y \$11.00 per hour recovery RVA Y \$10.00 per hour recovery RVA Y \$10.00 per hour recovery RVA Y \$10.00 per hour RVA RVA Y \$10.00 per hour RVA RVA Y \$10.00 per hour RVA				N/A	Υ	\$5.00 per hour pe court
KIOLOA / BAWLEY POINT COMMUNITY CENTRE - CORNER MURRAMARANG ROAD AND O'HARA Run by Management Committee  Grass Court  Regular - Day use Partial cost recovery N/A Y \$15.00 per hour recovery Partial cost N/A N \$53.05 per iss N/A Partial cost N/A Y \$11.00 per hour recovery N/A Y \$11.00 per hour recovery Partial cost N/A Y \$11.00 per hour recovery Partial cost N/A Y \$10.00 per hour partial cost N/A Y \$	Key Deposit					
Regular - Day use	Key Bond		Refundable	N/A	N	\$53.05 per issue
Regular - Day use	•	COMMUNITY CENTRE	- Corner Mur	RAMARANG	ROAD A	AND O'HARA ST
Regular - Night use - use of lights	Grass Court					
lights recovery per court  Casual - Day use Partial cost recovery N/A Y \$13.00 per hot recovery Partial cost recovery Partial cost recovery Partial cost recovery Partial cost	Regular - Day use			N/A	Υ	\$8.00 per hour - p
recovery per count  Casual - Night use - use of lights Partial cost recovery N/A Y \$15.00 per hot per count  Casual - Peak season Partial cost recovery Partial cost recovery Partial cost recovery Partial cost Part				N/A	Υ	\$15.00 per hour - per court
recovery per court  Casual - Peak season  Partial cost recovery	Casual - Day use			N/A	Υ	\$13.00 per hour - per court
recovery per count  Commercial - Day use Partial cost recovery Partial cost recovery Partial cost recovery  Commercial - Night use - use of lights Partial cost recovery Partial cost recovery Partial cost recovery  Key Deposit  Key Bond Issue of replacement Refundable N/A N \$53.05 per iss Refundable N/A N \$53.05 per iss Partial cost recovery  Tennis Club Member - Night Partial cost recovery  Tennis Club Member - Day Partial cost recovery  Indoor Sports Centre  Casual Hire - per room Partial cost recovery N/A Y \$11.00 per hour recovery  Regular Hire - per room Partial cost N/A Y \$5.00 per hour recovery  Security Deposit / Bond Refundable N/A N \$61.50 per bour trecovery  Toty / DVD - Use per booking Partial cost N/A Y \$62.00 per bour per booking	Casual - Night use - use of lights			N/A	Υ	\$15.00 per hour - per court
recovery per count  Commercial - Night use - use of lights Partial cost recovery Partial cost recovery  Key Deposit  Key Bond Issue of replacement Refundable N/A N \$53.05 per iss  Tennis Court Hire  Tennis Club Member - Night Partial cost recovery  Tennis Club Members - Day Partial cost recovery  Tennis Club Members - Day Partial cost recovery  Indoor Sports Centre  Casual Hire - per room Partial cost recovery  Regular Hire - per room Partial cost recovery  Security Deposit / Bond Refundable N/A N \$61.50 per boot TV / DVD - Use per booking Partial cost N/A Y \$62.00 per boot per booking	Casual - Peak season			N/A	Υ	\$15.00 per hour - per court
lights recovery per count  Key Deposit  Key Bond Issue of replacement key  Tennis Court Hire  Tennis Club Member - Night Partial cost recovery  Tennis Club Members - Day Partial cost recovery  Indoor Sports Centre  Casual Hire - per room Partial cost recovery  Regular Hire - per room Partial cost N/A Y \$5.00 per hour recovery  Regular Hire - per room Partial cost N/A Y \$5.00 per hour recovery  Regular Hire - per room Partial cost N/A N \$61.50 per book TV / DVD - Use per booking Partial cost N/A Y \$62.00 per book	Commercial - Day use			N/A	Υ	\$15.00 per hour - per court
Key Bond Issue of replacement key  Tennis Court Hire  Tennis Club Member - Night Partial cost recovery  Tennis Club Members - Day Partial cost recovery  Indoor Sports Centre  Casual Hire - per room Partial cost recovery  Regular Hire - per room Partial cost N/A Y \$5.00 per hour recovery  Regular Hire - per room Partial cost N/A Y \$5.00 per hour recovery  Regular Hire - per room Partial cost N/A Y \$5.00 per hour recovery  Regular Hire - per room Partial cost N/A N \$61.50 per book N/A N \$61.50 per book N/A Y \$62.00 per book N/A N/A Y \$62.00 per book N/A				N/A	Υ	\$16.00 per hour - per court
Key  Tennis Court Hire  Tennis Club Member - Night  Tennis Club Member - Day  Partial cost recovery  Partial cost recovery  Indoor Sports Centre  Casual Hire - per room  Partial cost recovery  Partial cost recovery  N/A  Y  \$11.00 per hour recovery  Indoor Sports Centre  Casual Hire - per room  Partial cost recovery  Regular Hire - per room  Partial cost recovery  Regular Hire - per per noom  Partial cost recovery  Regular Hire - per per noom  Partial cost recovery  Regular Hire - per per noom  Partial cost N/A  Y  \$5.00 per hour recovery  Security Deposit / Bond  Refundable  N/A  N  \$61.50 per book  TV / DVD - Use per booking  Partial cost  N/A  Y  \$62.00 per book	Key Deposit					
Tennis Club Member - Night Partial cost recovery N/A Y \$11.00 per hour recovery  Tennis Club Members - Day Partial cost recovery N/A Y \$7.00 per hour recovery  Indoor Sports Centre  Casual Hire - per room Partial cost recovery N/A Y \$11.00 per hour recovery N/A Y \$11.00 per hour recovery N/A Y \$10.00 per hour recovery N/A Y \$5.00 per hour recovery N/A Y \$5.00 per hour recovery N/A N/A N/A \$1.50 per bour recovery N/A N/A N/A \$61.50 per bour N/A N/A N/A \$61.50 per bour N/A N/A N/A \$62.00 per bour bour partial cost N/A Y/A \$62.00 per bour partial cost N/A Y/A \$62.0	Key Bond		Refundable	N/A	N	\$53.05 per issue
Tennis Club Members - Day	Tennis Court Hire					
Transfer	Tennis Club Member - Night			N/A	Υ	\$11.00 per hour
Casual Hire - per room         Partial cost recovery         N/A         Y         \$11.00 per hou minimum 2 ho           Regular Hire - per room         Partial cost recovery         N/A         Y         \$5.00 per hour minimum 2 ho           Security Deposit / Bond         Refundable         N/A         N         \$61.50 per boo           TV / DVD - Use per booking         Partial cost         N/A         Y         \$62.00 per boo	Tennis Club Members - Day			N/A	Υ	\$7.00 per hour
Regular Hire - per room         Partial cost recovery         N/A recovery         Y st.00 per hour minimum 2 ho           Security Deposit / Bond         Refundable         N/A         N st.50 per hour minimum 2 ho           TV / DVD - Use per booking         Partial cost         N/A         Y st.20 per booking	Indoor Sports Centre					
recovery         minimum 2 ho           Security Deposit / Bond         Refundable         N/A         N         \$61.50 per book           TV / DVD - Use per booking         Partial cost         N/A         Y         \$62.00 per book	Casual Hire - per room			N/A	Υ	\$11.00 per hour - minimum 2 hours
TV / DVD - Use per booking Partial cost N/A Y \$62.00 per booking	Regular Hire - per room			N/A	Υ	\$5.00 per hour - minimum 2 hours
	Security Deposit / Bond		Refundable	N/A	N	\$61.50 per bookin
	TV / DVD - Use per booking			N/A	Υ	\$62.00 per bookin



AKKS, SPOKISIII	ELDS AND SH	OWGROUP	NDS		
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amoun
AKE CONJOLA COMMUNITY	CENTRE - LAKE CON	IJOLA ENTRANC	E ROAD		
Regular - Day use		Partial cost recovery	N/A	Υ	\$11.00 per hour pe
Regular - Night use - includes use of lights		Partial cost recovery	N/A	Υ	\$15.00 per hour p
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue
Casual - Day use		Partial cost recovery	N/A	Υ	\$13.00 per hour - per court
Casual - Night use - use of lights		Partial cost recovery	N/A	Υ	\$19.00 per hour - per court
MANYANA YULUNGA TENNI: Managed by Management Committe					
Hard Court					
Regular - Day use		Partial cost recovery	N/A	Υ	\$8.00 per hour - p court
Regular - Night use - use of lights		Partial cost recovery	N/A	Υ	\$13.00 per hour - per court
Casual - Day use		Partial cost recovery	N/A	Υ	\$11.00 per hour - per court
Casual - Night use - use of lights		Partial cost recovery	N/A	Υ	\$14.00 per hour - per court
(ey Deposit					
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue
SHOALHAVEN HEADS TENNI Managed by Management Committe					
Hard Court					
Regular - Day use		Partial cost recovery	N/A	Υ	\$7.00 per hour - p court
Regular - Night use - use of lights		Partial cost recovery	N/A	Υ	\$14.00 per hour - per court
Casual - Day use		Partial cost recovery	N/A	Υ	\$14.00 per hour - per court
Casual - Night use - use of lights		Partial cost recovery	N/A	Υ	\$21.00 per hour - per court
(ey Deposit					
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue
SUSSEX INLET THOMSON ST Managed by Management Committe		rs			
Grass Court					
Regular - Day use		Partial cost recovery	N/A	Υ	\$11.00 per hour - per court
Regular - Night use - use of lights		Partial cost recovery	N/A	Υ	\$17.00 per hour - per court



PARKS, SPORTSFII	ELDS AND SH	OWGROUN	NDS		
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Casual - Day use		Partial cost recovery	N/A	Υ	\$15.00 per hour - per court
Casual - Night use - use of lights		Partial cost recovery	N/A	Υ	\$18.00 per hour - per court
Competition - Day use		Partial cost recovery	N/A	Υ	\$9.00 per hour - per court
Competition - Night use - use of lights		Partial cost recovery	N/A	Υ	\$13.00 per hour - per court
Key Deposit					
Key Bond	Issue of replacement key	Refundable	N/A	N	\$25.50 per issue
WANDANDIAN TENNIS COU Managed by Management Committee  Hard Court					
		Death I and		.,	47.00
Casual - Day use		Partial cost recovery	N/A	Υ	\$7.00 per hour - per court
Casual - Night use - use of lights		Partial cost recovery	N/A	Υ	\$15.00 per hour - per court
Key Deposit					
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue
WEST STREET TENNIS COUR	RTS NOWRA				
Hard Court					
Casual - Day use		Partial cost recovery	N/A	Υ	\$11.00 per hour - per court
Casual - Night use - use of lights		Partial cost recovery	N/A	Υ	\$14.00 per hour per court
Key Deposit					
Key Bond	Issue of replacement key	Refundable	N/A	N	\$53.05 per issue



## PARKS, SPORTSFIELDS AND SHOWGROUNDS

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount

## PUBLIC RESERVES, RECREATIONAL AREAS AND OTHER PUBLIC PLACES

Please view Council's Terms and Conditions of Hire/Use at https://shoalhaven.nsw.gov.au/My-Community/Community-facilities.

All prices listed are the maximum rate that can be levied.

#### GENERAL SECURITY BONDS

A bond is required for all bookings other than low-risk meetings and is determined by the type of booking. A refund of the bond will not be forwarded until the Booking Officer has attended at the facility and carried out a site inspection (as appropriate). Where the facility has been left untity (ie. garbage not removed, kitchen, cutlery, crockery, appliances, and/or glassware not cleaned, etc) or the facility has been damaged, any cost incurred to rectify will be deducted from the bond monies (GST will apply). The hirer is responsible for any additional cleaning costs necessary to reinstate the facility to its condition prior to the hiring and for any costs/fees incurred for the repair or replacement or any loss or damage to Council Property, furniture, fittings and equipment.

Any bond monies refunded will be paid by cheque, by post, within fifteen (15) working days from the inspection date.

#### CANCELLATIONS

All fees, charges and bonds for the hire of public facilities are payable in advance, a minimum of 7 days prior to the booking date. If your event is within 7 days, full fees are payable at the time of booking, and no refunds of fees, charges or bonds will be given for cancellations (exceptions may be made upon written application, and at the discretion of Group Director).

Upon implementation of an online booking system:

A deposit will be payable at the time of booking (\$50 or 10% of hire fee, whichever is the higher)

All remaining fees and bond will be due 7 days prior to booking date

No refunds will be given for cancellations after 7 days prior to booking date (exceptions may be made upon written application, and at the discretion of Group Director).

Full fee + bond will be payable for bookings made within 7 days of booking date.

#### **DEFINITION OF HIRERS:**

#### COMMERCIAL HIRERS

Commercial Hirers are entities registered with the Australian Tax Office, and hold an ABN (e.g. sole-traders, organisations or businesses) that make profit or exist for the purpose of making profit.

Non-profit organisations applying for Community Casual/Regular hire rates are required to provide evidence as following:

- registration with Australian Charities and Not-for-Profits Commission (ACNC), or
- incorporated as Association with Department of Fair Trading, or
- endorsed by the ATO as Charity or Deductible Gift Recipient on Australian Business Register.

#### CASUAL HIRERS

Casual Hirers are hirers of any facilities managed by Shoalhaven City Council (other than Commercial Hirers), and who hire the facility on less than ten (10) days in any twelve (12) month period.

#### REGULAR HIRERS

Regular Hirers are hirers of any facility owned by Shoalhaven City Council (other than Commercial Hirers), and who hire and book at the same time the facility, on more than (10) days in any twelve (12) month period.

Fees may be waived or reduced in accordance with the Fee Waivers, Subsidies and Support Policy

Some community events may be eligible for assistance in accordance with the Events Policy. Australia Day, Anzac Day, Remembrance Day, Freedom of Entry marches, NAIDOC Week, Christmas and Carols in the Park events are supported by Council with no charge for use of facilities.

#### PARKS, RESERVES AND OTHER PUBLIC PLACES

Bond information at commencement of "Administration" section

#### Administrative

Bond	In case of cleaning/damage etc	Refundable	N/A	N	\$5,304.00 Maximum
Bump In / Out		Partial cost recovery	N/A	Υ	POA



Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amour
Other Event		Partial cost recovery	N/A	Υ	POA
Pre & Post Inspections for Bonds - Commercial Hirers Only	To ascertain condition of facility before and after event	Full cost recovery	100%	Υ	\$214.00
ommercial					
Large Commercial Activity	Over 1000 people and / or with liquor licence activities	Partial cost recovery	N/A	Υ	\$669.00 Per day ( 2 days)
Large Commercial Activity	Over 1000 people and / or with liquor icence activities	Partial cost recovery	N/A	Υ	\$522.00 Per day ( 6 days)
Large Commercial Activity	Over 1000 people and / or with liquor licence activities	Partial cost recovery	N/A	Y	\$522.00 Per day ( days or more)
Small Commercial Activities	Charge for use - any event under 1000 people that is for profit	Partial cost recovery	N/A	Υ	\$301.00 Per day ( 2 days)
Small Commercial Activities	Charge for use - any event that is for profit under 1000 people	Partial cost recovery	N/A	Υ	\$228.00 Per day ( 6 days)
Small Commercial Activities	Charge for use - any event under 1000 people that is for profit	Partial cost recovery	N/A	Υ	\$198.00 Per day days or more)
ontractor Access					
Reserve Hire - 1 to 2 days	Use by contractors	Market Rate	N/A	Υ	\$150.00 Per day ( 2 days)
ommunity					
ivate Functions on Public Reserves	- Please check related police	у			
Key Replacement	Issue of one replacement / additional key to regular hirer	Refundable	N/A	N	\$53.05 per key
Private Function - Small	Fully subsidised	Fully Subsidised	N/A	N	
Private Function - Medium	Charge for use	Partial cost recovery	N/A	Υ	\$509.00 per funct
Private Function - Large	Charge for use	Partial cost recovery	N/A	Υ	\$1,030.00 per function
Private Function - Bond	To cover costs associated with repair to reserve if damaged	Refundable	N/A	N	\$5,304.00 Maxim Bond - per function
Bona fide charities may be excempt from charges for use of Council's open space venues	At discretion of Director Finance, Community & Corporate Group on application - exercise of discretion may be reported to Council for consideration and/or endorsement	Fully Subsidised	0%	N	no charge
Non-commercial groups or general public	Charge for use	Partial cost recovery	N/A	Υ	\$101.00 per day o part
Community Markets or similar - under 25 stalls	Charge for use	Partial cost recovery	N/A	Υ	\$292.00 per day o part
Community Markets or similar - over 25 stalls	Charge for use	Full cost recovery	100%	Υ	\$596.00 per ever



## PARKS, SPORTSFIELDS AND SHOWGROUNDS

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount Incl.

#### SPORTS GROUNDS (NON-MANAGEMENT COMMITTEE)

No charge is levied on local incorporated sporting bodies or schools when using Management Committee or Council-managed sportsgrounds for sport related activities, except where specific charges have been identified. Security bonds may apply - refer to "General-Security Bond" information at commencement of "Public Buildings and Facilities" section.

Casual	Use
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Hire of facility	Fields, Change Rooms & Amenities	Partial cost recovery	N/A	Υ	\$101.00 per day
Club Room		Partial cost recovery	59%	Υ	\$189.00 per event
Bond		Refundable	N/A	N	\$5,304.00 Maximum
General Use					
Bump In / Out		Partial cost recovery	N/A	Υ	POA
Other Event		Partial cost recovery	N/A	Υ	POA

#### SPORTS GROUNDS (MANAGEMENT COMMITTEE)

No charge is levied on local incorporated sporting bodies or schools when using Management Committee or Council-managed sportsgrounds for sport related activities, except where specific charges have been identified. Security bonds may apply - refer to "General-Security Bond" information at commencement of "Public Buildings and Facilities" section.

#### Milton & Mollymook Pony Club Grounds

Refer also to "General-Security Bond" information at commencement of "Administration" section.

Pony Club - regular use	Partial cost	71%	Υ	\$214.00 per quarter
	recoverv			

#### Worrigee Equestrian Common

Refer also to "General-Security Bond" information at commencement of "Administration" section.

Half day	Partial cost recovery	N/A	Υ	\$170.00 per half day up to 4 hours
Full day - Member Clubs	Partial cost recovery	N/A	Υ	\$282.00 per day
Full day - non member clubs	Partial cost recovery	N/A	Υ	\$314.00 per day
Camping fee	Partial cost recovery	N/A	Υ	\$17.00 per family/night
Yard Fee	Partial cost recovery	N/A	Υ	\$17.00 per night

#### Frogs Holler Sports Ground

Refer also to "General-Security Bond" information at commencement of "Administration" section.

Hire of clubroom	Hiring fee	Partial cost	59%	Υ	\$287.00 per event
		recovery			

#### Vic Zealand Oval

Refer also to "General-Security Bond" information at commencement of "Administration" section.

Hire of Club Room	Partial cost	59%	Υ	\$217.00 per event
	recovery			



PARKS, SPORTSFIELDS AND SHOWGROUNDS						
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount	
General						
Bump In / Out		Partial cost recovery	N/A	Υ	POA	
Other Event		Partial cost recovery	N/A	Υ	POA	



PROPERTY SERVICES							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		

## **PROPERTY UNIT**

All fees, charges and bonds are to be paid in advance prior to use of the facilities.

## L AND INFORMATION/ENQUIRIES

General

Property Enquiry	Preliminary Investigation, beyond desk top assessment	Full cost recovery	100%	N	\$444.70 per application
Property Administration Fee	Fee per hour (General)	Full cost recovery	100%	N	\$52.68 per hour or part thereof
Road Closure Application	Undertake preliminary investigations.	Full cost recovery	100%	N	\$445.55 per application
Road Closures Stage 2 Processing - Formed Road vesting in Council	Undertake Road Closure for a formed roads that will vest in Council	Full cost recovery	100%	N	\$1,212.15 per application (minimum)
Road Closure Stage 2 Processing - Unformed Council Road vesting in other	Undertake Road Closure for Unformed Council that will vest in other authority	Full cost recovery	100%	N	\$4,243.20 per application
Compensation	Payment of compensation for the creation or extinguishment of an interest over private or public land	Market Rate	100%	Υ	At cost as per Valuation
Cost Recovery	Survey (internal / external), valuations, legal fees, payments to other authorities and government departments	Full cost recovery	100%	N	At Cost
APZ Approval	Approval for APZ over Council owned and management land	Full cost recovery	100%	N	\$3,182.40 per application
Native Title Assessment	Assessment of Crown Land for Native Title Claims	Full cost recovery	100%	N	\$127.30 per application
Land Classification Certificate	Produce Land Classification Certificate under S54	Full cost recovery	100%	N	\$106.50 Minimum of \$96.60 plus \$47.80 per hour or part thereof after first hour.

## **JETTY AND BOAT RAMP LICENCES**

General

As per MIN15.231 dated 21 April 2015 licence fee increased and charged annually to bring inline with Crown Land charges

Jetty Licence Application	Licence preparation	Full cost	100%	Υ	\$59.85 per
		recovery			application



DROBERTY CERVICES											
PROPERTY SERVICES											
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount						
Jetty Licence Fee	Private structures erected in drainage reserve	Market Rate	100%	N	\$108.50 per annum						
Huskisson Wharf - Licence Fee	Commercial use of public wharf - annual licence fee	Full cost recovery	100%	Υ	\$145.85 per annum						
USE OF COUNCIL ROAD RESERVE											
General											
Footpath - Application for Commercial Activity	Recovery of costs - preparation of outdoor dining, A-board, merchandising display or advertising display approval	Full cost recovery	100%	N	\$275.80 per application						
Footpath - A-board / Advertising Display Fee	Annual Rent - Commercial use of public footpath for A- boards and advertising displays	Market Rate	100%	N	\$172.90 per annum						
Footpath - Merchandise Display Fee	Annual Rent - commercial use of public footpath	Market Rate	100%	N	\$112.10 per square metre (or part thereof) / per annum						
Footpath - Outdoor dining fee (In accordance with Minute (Min18.487) adopted by Council on 28 June 2018 the Outdoor Dining annual rent fee is waived for the remainder of this council term)	Annual rent for commercial use of public footpath for outdoor dining	Market Rate	100%	N	\$71.60 Per square metre / per annum						
LEASES, LICENSES AND OTHE General	R OCCUPATIONS										
Lease / Licence Administration - Term under 5 years	Administration of Agreements, including Options, Assignments, Transfers or Variations - Community groups - Term under 5 years	Full cost recovery	100%	Y	\$255.00 per application						
Lease / Licence Administration - Term 5 years and over	Administration of Agreements, including Options, Assignments, Transfers or Variations - Community groups - Term 5 years and over	Full cost recovery	100%	Y	\$424.70 per application						
Lease / Licence Preparation	Preparation of documents - by external legal provider	Full cost recovery	100%	Υ	At cost						
Rent / Rent Review	Rent review as determined by occupancy agreement	Market Rate	100%	Υ	per annum						
Carpark Deed of Agreement Application	Application to regulate private carpark	Full cost recovery	100%	Υ	\$860.40 per application						
Statutory Minimum Rent	Minimum rent - Community or Crown Land. Fee determined by DPI quarterly	Full cost recovery	100%	Υ	per annum						
Advertising	Statutory Advertisement	Full cost recovery	100%	Υ	At cost						



PROPERTY SERVICES									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
CATEGORY 2 MOBILE FOOD VEHICLES General									
Mobile Food Vending Vehicle (Category 2) - Application Fee	Processing of mobile food vending vehicle (Category 2) application	Full cost recovery	100%	N	\$275.80 per application				
Mobile Food Vending Vehicle (Category 2) - Annual Fee	Permit to operate mobile food vending vehicle (Category 2) on Council owned or managed land - including roads	Market Rate	100%	N	\$1,193.25 per application				



<b>REGULATION ANI</b>	COMPLIANCE				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount

# **ACTIVITIES UNDER THE SWIMMING POOLS ACT**

# GENERAL

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	Exemptions from barrier requirements	Under Section 22 of Swimming Pool Act 1992, Exemptions may be granted from barrier requirements where deemed impracticable or unreasonable because of the design or construction.	Set by Act/Regulation	100%	N	\$250.00 Part 4, Clause 13 of the Swimming Pools Regulation 2018
	Register Swimming Pool on State Register	As stated	Set by Act/Regulation	100%	N	\$10.00 per application
	Swimming pool Compliance Certificate - First Inspection	As stated	Set by Act/Regulation	100%	N	\$150.00 First inspection only.
	Swimming Pool Compliance Certificate - Second inspection - any or all subsequent inspections.	As stated	Set by Act/Regulation	100%	N	\$100.00 Rate for 2nd inspection
	Swimming pool Compliance Certificate - First Inspection since a certificate of compliance has ceased to be valid	As stated	Set by Act/Regulation	N/A	N	\$150.00 First inspection only
	Swimming Pool Compliance Certificate - subsequent inspection since a certificate of compliance ceased to be valid	As stated	Set by Act/Regulation	N/A	N	\$100.00 Subsequent inspection

# **ACTIVITIES UNDER THE EP&A ACT**

#### OTHER ACTIVITIES

#### Application for Building Information Certificate

Application for Building Certificate involving unauthorised works.		Set by Act/Regulation	N/A	N	\$250.00 Plus equivalent DA Fee and CC Fee
Application for Building Certificate - in the case of a Class 1 Building (together with any Class 10 buildings on the site) or a Class 10 building - Base Fee	As stated	Set by Act/Regulation	100%	N	\$250.00 minimum fee
Application for Building Certificate - in the case of a Class 1 Building (together with any Class 10 buildings on the site) or a Class 10 building - Alternate Fee	As stated	Set by Act/Regulation	100%	N	\$250.00 per dwelling contained in the building or in any other building on the allotment
Application for Building Certificate - if more than one inspection of the building is required before issuing the certificate - additional fee.	As stated	Set by Act/Regulation	100%	N	\$90.00 + base fee of \$250.00



R	REGULATION AND COMPLIANCE									
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
	In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	As stated	Set by Act/Regulation	100%	N	\$250.00				
Αμ	oplication for Building Inform	nation Certificate - in t	the case of any o	other class o	of buildi	ing				
	Not exceeding 200 square metres	As stated	Set by Act/Regulation	100%	Ν	\$250.00				
	Exceeding 200 sq metres but not exceeding 2000 sq metres - Base Fee	As stated	Set by Act/Regulation	100%	N	\$250.00 + add fee \$0.50 per sq metre > 200				
	Exceeding 2000 square metres - Base Fee	As stated	Set by Act/Regulation	100%	N	\$1,165.00 + add fee \$0.075 per sq metre > 2,000				
Mi	iscellaneous									
	Information about outstanding orders under the EPA Act		Full cost recovery	100%	N	\$131.50				
	Occupation Certificate - no building work or change of building use	as stated	Full cost recovery	100%	Υ	\$198.35 per application				

## **ACTIVITIES UNDER THE LOCAL GOVERNMENT ACT**

## SECTION 735A CERTIFICATES

General

Section 735A Certificate

To advise persons applying to Council for a S735A Certificate (LGA) as to outstanding notices issued by Council in respect of any land within the Council's

Full cost

100%

\$131.00 per

Ν

## OTHER ACTIVITIES

#### **B**UILDING **R**ELATED **M**ATTERS

Other Charges

Admin fee for Annual Fire Safety Statements		Full cost recovery	100%	N	\$80.55 per application
Compliance Cost Notice - Order	A notice issued under Part 9, Schedule 5 of the EP&A Act requiring a person to pay all or any reasonable costs and expenses incurred by Council in connection with an order	Set by Act/Regulation	100%	N	Up to \$1000
Compliance Cost Notice - Notice of Intention to Issue Order	A notice issued under Part 9, Schedule 5 of the EP&A Act requiring a person to pay all or any reasonable costs and expenses incurred by Council in connection with an order.	Set by Act/Regulation	100%	N	Up to \$500



R	REGULATION AND COMPLIANCE									
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
	Compliance Officer - Hourly Charge Out Rate	As stated	Full cost recovery	100%	N	\$166.25				
	Fire Safety Audit (including report)	Carry out Fire Safety Audit at request of building owner/operator and prepare report	Full cost recovery	100%	N	\$526.30 per application				
	Swimming pool resuscitation charts	As stated	Full cost recovery	100%	Υ	\$30.25 each				

# RANGER SERVICES

#### ANIMAL ADOPTIONS

The fee for the sale of an animal may be reduced due to the animal not being adopted within timeframes or for season issues in accordance with Animal

	Cat - male and female - older than 6 months	Partial cost recovery	100%	Υ	\$169.30
	Cat - male and female - older than 8 years of age	Partial cost recovery	N/A	Υ	\$81.55
	Kitten - male and female - under 6 months	Partial cost recovery	100%	Υ	\$201.95
	Puppy - male and female - under 6 months	Partial cost recovery	100%	Υ	\$392.70
	Dog - male and female - between 6 months and 8 years of age	Partial cost recovery	100%	Υ	\$361.10
	Dog - male and female - older than 8 years of age	Partial cost recovery	100%	Υ	\$122.40
	Specialist Dog or Cat Breed	Market Rate	100	Υ	Market Rate
	Guinea Pig, Rabbit or Poultry - male and female	Market Rate	100	Υ	Market Rate
Α	NIMAL RECLAIMS AND SURRENDERS				
	Cat surrender fee	Partial cost recovery	N/A	N	\$80.00
	Dog/cat pickup fee	Partial cost recovery	N/A	N	\$46.90 Pick up is free if animal is found, seized or trapped by a member of the public
	Dog surrender fee	Partial cost recovery	N/A	N	\$100.00
	Dog/cat surrender fee with litter	Partial cost recovery	100%	N	\$165.20
	Dog/cat release fee	Partial cost recovery	N/A	N	\$44.90 Mother and pups or kittens suckling - one fee. Puppies and kittens in a litter under 6 weeks of age - one fee
	Dog maintenance per day	Partial cost recovery	N/A	N	\$38.75 Mother and pups suckling (no limit on pups up to 6 weeks of age) - one fee



REGULATION AND	COMPLIANCE				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Cat maintenance per day		Partial cost recovery	N/A	N	\$21.40 Mother and kittens suckling (no limit on kittens up to 6 weeks of age) - one fee
CAT AND DOG TRAP HIRE					
Trap hire deposit (refundable on return of trap)		Refundable	N/A	N	\$40.80
Trap hire - daily		Partial cost recovery	N/A	Υ	\$6.10 per day
Trap hire - weekly		Partial cost recovery	N/A	Υ	\$21.40 per week
Trap hire delivery fee		Partial cost recovery	N/A	Υ	\$46.90
Trap hire pick up fee		Partial cost recovery	N/A	Υ	\$46.90 Pick up is free if the trap contains a cat or dog
COMPANION ANIMAL STATE  Late Fee - if registration fee has not been paid 28 days after the	GOVERNMENT FEES	Set by Act/Regulation	N/A	N	\$17.00
date on which the companion animal was required to be registered		Activegulation			
CAT - Registration of desexed or non-desexed cat		Set by Act/Regulation	N/A	N	\$50.00
CAT - Registration of cat owned by an eligible pensioner		Set by Act/Regulation	N/A	N	\$26.00
CAT - Registration non-desexed cat (recognised breeder)		Set by Act/Regulation	N/A	N	\$50.00
CAT - Registration desexed cat (sold by pound/shelter)		Set by Act/Regulation	N/A	N	\$25.00
CAT - Registration non-desexed (not recommended)		Set by Act/Regulation	N/A	N	\$50.00
CAT - Annual Permit for cats not desexed by four months of age in addition to their one-off lifetime pet registration fee	Annual permit required for certain companion animals. For the purposes of section 11N (d) of the Act, an annual fee will be required to be paid for the issue of a permit	Set by Act/Regulation	N/A	N	\$80.00 per annum
DOG - Registration of desexed or non-desexed dog (after 6 months of age)		Set by Act/Regulation	100%	N	\$216.00
DOG - Registration of desexed dog by 6 months of age owned by an eligible pensioner		Set by Act/Regulation	100%	N	\$26.00
DOG - Registration of desexed dog sold by an eligible pound or shelter operator (except an animal owned by an eligible pensioner)		Set by Act/Regulation	100%	N	\$30.00
DOG - Registration of non- desexed dog (not recommended)		Set by Act/Regulation	N/A	N	\$60.00



DECLII ATTOM AND	COMPLEANCE				
REGULATION AND	COMPLIANCE				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
DOG - Registration of non- desexed dog owned by recognised breeder for breeding purposes		Set by Act/Regulation	100%	N	\$60.00
DOG - Registration of desexed dog (by 6 months of age)		Set by Act/Regulation	100%	Ν	\$60.00
DOG - Registration of Dog Service of the State		Set by Act/Regulation	N/A	N	
DOG - Registration of Dog - Working		Set by Act/Regulation	N/A	N	
DOG - Annual Permit for dogs of a restricted breed or declared to be dangerous in addition to their one-off lifetime pet registration fee	Annual permit required for certain companion animals. For the purposes of section 11N (d) of the Act, an annual fee will be required to be paid for the issue of a permit	Set by Act/Regulation	N/A	N	\$195.00 per annum
Certificate of Compliance - dangerous or restricted dog enclosure (Section 58H of the Companion Animals Act)		Set by Act/Regulation	100%	N	\$150.00
Registration Assistance Animal		Set by Act/Regulation	N/A	N	
LIVESTOCK					
Livestock pickup fee - animal management vehicle used		Partial cost recovery	N/A	N	\$135.65
Livestock pickup fee - Council float used		Partial cost recovery	N/A	N	\$67.30 This fee is additional to the fee for animal management vehicle used. If a contractor is used market rates apply.
Livestock maintenance per day		Partial cost recovery	N/A	N	\$38.75
Livestock release fee		Partial cost recovery	N/A	N	\$53.00
OTHER FEES					
Companion Animal Form - Processing Fee	For commercial clients	Full cost recovery	100%	Υ	\$16.30 per form
Sale of dangerous dog sign	Assist owners of restricted breeds and dangerous dogs to comply with regulations	Full cost recovery	N/A	Υ	\$34.65
Microchip fee		Partial cost recovery	N/A	Υ	\$21.40
Tranquilliser gun		Full cost recovery	100%	Υ	\$55.05 per shot
Ranger fee for services		Full cost recovery	100%	Υ	\$160.10 per hour
Sale of Merchandise	Sale of animal products	Market Rate	N/A	Υ	Market Rate



REGULATION AND COMPLIANCE									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
VEHICLES AND ARTICLES	6								
Impounded article release fe	e	Partial cost recovery	N/A	N	\$108.10				
Impounded vehicle storage f	ee	Partial cost recovery	N/A	N	\$13.25 per day				
Impounded vehicle release for	ee	Partial cost recovery	N/A	N	\$108.00				
Vehicle removal fee (Remov by Council)	ed	Full cost recovery	N/A	N	\$135.65 If a contractor is used market rates apply				



# SHOALHAVEN ENTERTAINMENT CENTRE

Fee Description Purpose Pricing Policy Recovery GST 2021/2022 Amount

## SHOALHAVEN ENTERTAINMENT CENTRE

All prices listed are the maximum rate which can be levied. Staffing, equipment and additional costs will be shown in your quote. Contact us on 4429 5757

#### Definition of Hirers:

Community hirer: Not-for-Profit community based groups located within the Shoalhaven. Community hirers need to be able prove their not-for-profit status.

Commercial hirer: All hirers other than not-for-profit community based groups.

Fees may be waived or reduced in accordance with the Shoalhaven Entertainment Centre Hiring Policy

#### **A**UDITORIUM

Rates for performances. Venue hire includes, Duty tech, cleaning, standard lighting and audio equipment

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Co	mn	1eri	cial	Hire

Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$470.00 per hour
Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$560.00 per hour
Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$520.00 per hour
Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$540.00 per hour
Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$350.00 per hour
Event room hire - minimum 3 hours	Market Rate	0	Υ	\$430.00 per hour
Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$390.00 per hour
Event room hire - minimum 3 hours	Market Rate	0	Υ	\$400.00 per hour
	minimum 3 hours Event room hire -	minimum 3 hours  Event room hire - Market Rate Market Rate Market Rate Market Rate Market Rate	minimum 3 hours  Event room hire - Market Rate  M/A  Market Rate  N/A  Market Rate  N/A  Market Rate  N/A	minimum 3 hours  Event room hire - minimum 3 hours  Market Rate N/A Y  Event room hire - minimum 3 hours  Event room hire - Market Rate N/A Y  Market Rate N/A Y  Market Rate N/A Y  Market Rate N/A Y

#### STUDIO

Rates for performances. Venue hire includes, Duty tech, cleaning, standard lighting and audio equipment

#### Commercial Hire

	Studio hire - Monday to Friday	Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$232.00 per hour
	Studio hire - Public holidays	Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$275.00 per hour
	Studio hire - Saturdays	Event room Hire - minimum 3 hours	Market Rate	N/A	Υ	\$253.00 per hour
	Studio hire - Sundays	Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$263.00 per hour
Co	mmunity Hire					
	Studio hire - Monday to Friday	Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$167.00 per hour
	Studio hire - Public holidays	Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$204.00 per hour



SHOALHAVEN ENTERTAINMENT CENTRE										
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount					
Studio hire - Saturdays	Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$184.00 per hour					
Studio hire - Sundays	Event room hire - minimum 3 hours	Market Rate	N/A	Υ	\$193.00 per hour					
MEETING ROOMS										
Rates for meetings. Room hire includes room set up, cleaning and standard equipment. Staffing (when required is additional)										
Commercial Hire										
Atrium or Mezzanine landing - Monday to Sunday	Meeting room hire	Market Rate	N/A	Υ	\$49.00 per hour					
Gallery - Monday to Sunday	Meeting room hire	Market Rate	N/A	Υ	\$90.00 per hour					
Mezzanine conference room - Monday to Sunday	Meeting room hire	Market Rate	N/A	Υ	\$71.00 per hour					
Studio hire - Monday to Sunday	Meeting room hire	Market Rate	N/A	Υ	\$106.00 per hour					
Community Hire										
Atrium or Mezzanine landing - Monday to Sunday	Meeting room Hire	Market Rate	N/A	Υ	\$40.00 per hour					
Gallery - Monday to Sunday	Meeting room hire	Market Rate	N/A	Υ	\$68.00 per hour					
Mezzanine conference room - Monday to Sunday	Meeting room hire	Market Rate	N/A	Υ	\$51.00 per hour					
Studio - Monday to Sunday	Meeting room hire	Market Rate	N/A	Υ	\$83.00 per hour					
WHOLE CENTRE HIRE Daily										
Administration Fee & Office support - commercial hire	Administration costs	Market Rate	N/A	Υ	\$155.00 per event					
Forecourt (Grass area) - Monday to Sunday	Hire of Space	Market Rate	N/A	Υ	\$53.00 per hour					
Merchandise Sales Commission 10%	Rental space for selling merchandise	Market Rate	N/A	Υ	10% of gross takings					
Event Staffing	Staff costs - POA	Market Rate	N/A	Υ	per hour					
Catering and Café	Catering - POA	Market Rate	N/A	Υ	per event					
BOX OFFICE FEES As a condition of venue hire, only SEC	C ticketing may be used.									
Batch printing tickets	Ticket cost and processing	Market Rate	N/A	Υ	\$1.10 per ticket					
Counter transaction fee - in addition to booking fees	To recoupe expenses incurred providing box office sales	Market Rate	N/A	Υ	\$3.00 per transaction					
Express show build	Show build. To completed within 10 business days	Market Rate	N/A	Υ	\$220.00 per event					
LPA licence fee - Auditorium	Recoup industry service fee for commercial organisations	Full cost recovery	100%	Υ	\$119.90					
LPA licence fee - Studio	Recoup industry service fee for commercial organisations	Full cost recovery	100%	Υ	\$39.60					
Show build for a single event	Create show in the ticketing system	Market Rate	N/A	Υ	\$102.00 per event					



SHOALHAVEN ENTERTAINMENT CENTRE									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
Ticket booking fee for tickets priced \$0.01-\$19.99	Ticket cost and processing	Market Rate	N/A	Υ	\$3.40 per ticket				
Ticket booking fee for tickets priced \$20.00- \$39.99	Ticket cost and processing	Market Rate	N/A	Υ	\$4.40 per ticket				
Ticket booking fee for tickets priced \$40.00-59.99	Ticket cost and processing	Market Rate	N/A	Υ	\$5.40 per ticket				
Ticket booking fee for tickets priced \$60.00- \$79.99	Ticket cost and processing	Market Rate	N/A	Υ	\$6.40 per ticket				
Ticket booking fee for tickets priced \$80.00+	Ticket cost and processing	Market Rate	N/A	Υ	\$7.40 per ticket				
Complimentary Tickets	Ticket cost and processing	Market Rate	N/A	Υ	\$1.10 per ticket				
Mailing Fee - in addition to booking fees	Postage and handling	Market Rate	N/A	Υ	\$5.20 per transaction				
Phone Booking - in addition to booking fees	Cover cost of this process	Market Rate	N/A	Υ	\$6.10 per transaction				
Internet Booking - in addition to booking fees	Cover cost of this process	Market Rate	N/A	Υ	\$2.65 per transaction				
Exchange of Tickets	Cover cost of this process	Market Rate	N/A	Υ	\$4.70 per ticket				
MARKETING									
SEC Membership Fee - Couples	SEC Loyalty Program	Market Rate	N/A	Υ	\$75.00 per annum				
SEC Membership Fee - Single	SEC Loyalty Program	Market Rate	N/A	Υ	\$45.00 per annum				
Billboard Banner - Printing - Commercial Groups	Ticketed or sponsored events only	Market Rate	0.00	Υ	\$485.00 per banner				
Billboard Banner Placement - up to 3 months - ticketed events take priority	Ticketed or sponsored events only	Market Rate	N/A	Υ	\$306.00 per banner				
Billboard Banner Placement - 3- 6 months - ticketed events take priority	Ticketed or sponsored events only	Market Rate	N/A	Υ	\$510.00 per banner				



SHOALHAVEN WATER									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				

## **WATER SUPPLY**

## WATER AVAILABILITY

#### General

Annual Charge (invoiced quarterly or monthly as applicable) for the provision of water services.

Water Availability Charge - Vacant Land	Annual Charge for the provision of water supply services to land situated within 225 metres of Council Water Main	Full cost recovery	100%	N	\$84.00 per annum
Water Availability Charge - 20mm		Full cost recovery	100%	N	\$84.00 per water meter
Water Availability Charge (non- residential) - 25mm		Full cost recovery	100%	N	\$136.00 per water meter
Water Availability Charge (non- residential) - 32mm		Full cost recovery	100%	N	\$220.00 per water meter
Water Availability Charge (non- residential) - 40mm		Full cost recovery	100%	N	\$344.00 per water meter
Water Availability Charge (non- residential) - 50mm		Full cost recovery	100%	N	\$540.00 per water meter
Water Availability Charge (non- residential) - 80mm		Full cost recovery	100%	N	\$1,376.00 per water meter
Water Availability Charge (non- residential) - 100mm		Full cost recovery	100%	N	\$2,152.00 per water meter
Water Availability Charge (non- residential) - 150mm		Full cost recovery	100%	N	\$4,836.00 per water meter
Water Availability Charge (non- residential) - 200mm		Full cost recovery	100%	N	\$8,600.00 per water meter
Water Availability Charge	Annual Charge for provision of water supply services outside the rateable area by agreement	Full cost recovery	100%	N	By Agreement and as quoted
Water Availability Charge - 20mm	Annual Charge for the provision of untreated water supply services	Full cost recovery	100%	N	\$42.00 per water meter
Water Availability Charge (non- residential) - 25mm	Annual Charge for the provision of untreated water supply services	Full cost recovery	100%	N	\$68.00 per water meter
Water Availability Charge (non- residential) - 32mm	Annual Charge for the provision of untreated water supply services	Full cost recovery	100%	N	\$110.00 per water meter
Water Availability Charge - Non Residential - 40mm	Annual Charge for the provision of untreated water supply services	Full cost recovery	100%	N	\$172.00 per water meter
Water Availability Charge - Non Residential - 50mm	Annual Charge for the provision of untreated water supply services	Full cost recovery	100%	N	\$270.00 per water meter
Water Availability Charge - Non Residential - 80mm	Annual Charge for the provision of untreated water supply services	Full cost recovery	100%	N	\$688.00 per water meter
Water Availability Charge - Non Residential - 100mm	Annual Charge for the provision of untreated water supply services	Full cost recovery	100%	N	\$1,076.00 per water meter



SHOALHAVEN WAT	ER				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Water Availability Charge - Non Residential - 150mm	Annual Charge for the provision of untreated water supply services	Full cost recovery	100%	N	\$2,418.00 per water meter
WATER CHARGES					
Water Usage Charges - Price p	, ,	• .		•	
Treated Water Usage Charges - Price per kilolitre (kL) for water usage in the meter reading period for all commercial, residential or CSO categorised properties.	To recover the cost of providing water	Full cost recovery	100%	N	\$1.80 per kilolitre
Water Usage Charges - Price p	oer kilolitre (kl) for wa	iter usage (who	ere applicab	le)	
Untreated Water Usage Charges(unless subject to an agreement)- Price per kilolitre(kl) for water usage in the meter reading period for all commercial, residential or CSO categorised properties.	To recover the cost of providing water	Full cost recovery	100%	N	\$0.90 per kilolitre
Treated and untreated water	usage - Manildra bulk :	supply - daily o	onsumption	,	
First 3MI treated water per average day	To recover the cost of providing water	Partial cost recovery	N/A	N	\$0.66 \$0.664 per kilolitre
Next 0.50Ml treated water per average day	To recover the cost of providing water	Partial cost recovery	N/A	N	\$0.82 \$0.817 per kilolitre
Next 0.50Ml treated water per average day	To recover the cost of providing water	Partial cost recovery	N/A	N	\$1.02 \$1.022 per kilolitre
Above 4MI treated water per average day	To recover the cost of providing water	Partial cost recovery	N/A	N	\$1.12 \$1.122 per kilolitre
Untreated Water	To recover the cost of providing water	Partial cost recovery	N/A	N	\$0.36 \$0.355 per kilolitre
Miscellaneous					
Final Reading and Update.	To recover the cost of meter reading and update on request	Full cost recovery	100%	N	\$51.00 per property
Reconnection fee if breach of regulations and supply has been disconnected.	To recover the cost of disconnection and reconnection of water service	Full cost recovery	100%	N	actual cost including overheads.
Removal of Flow Restrictors					
Removal of Flow Restrictor - after 5pm	To recover the cost of removing flow restrictors outside of normal working hours.	Full cost recovery	100%	N	\$581.00 per restrictor
Removal of flow restrictor - between 7am - 4pm only	To recover the cost of removing flow restrictors	Full cost recovery	91%	N	\$266.00 per restrictor
Stand pipe water sales					
To recover the cost and administration	of standpipe hire and bulk	water filling stations	S.		
Availability hire charges for a 25mm standpipe - quarterly	To recover the cost of purchase, maintenance and administration through the Water Account quarterly.	Full cost recovery	100%	N	\$56.00 per quarter
Availability hire charges for a 65mm standpipe - quarterly	To recover the cost of purchase, maintenance and administration through the Water Account quarterly.	Full cost recovery	100%	N	\$105.00 per quarter



S	SHOALHAVEN WATER									
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				
	Usage charge per kilolitre - for all water usage recorded through stand pipes.	To recover the cost of providing water	Full cost recovery	100%	N	\$1.80 per kilolitre				
	Usage charge per kilolitre - for all water usage recorded through Bulk Water Filling Stations	To recover a component of the cost of providing water whilst encouraging this use of fixed bulk water fillings stations in the mitigation of water mains disruptions.	Partial cost recovery	50%	N	\$0.90 per kilolitre				
	Security deposit (refundable) for 25mm standpipe hire	To ensure 25mm standpipes are returned and usage of water from standpipes is controlled and regularised	Refundable	N/A	N	\$180.00 per 25mm standpipe				
	Security Deposit (refundable) for 65mm standpipe hire	To ensure 65mm standpipes are returned and usage of water from standpipes is controlled and regularised	Refundable	N/A	N	\$460.00 per standpipe				
	Failure to present standpipe for annual reading of metered water use.	To recover the reasonable cost of providing a supply and capturing volumes of water used through a metered standpipe.	Full cost recovery	100%	N	Fee calculated on the average standpipe water usage in that F/Y				
	Purchase of bulk water filling station operators key.	To recover the cost of purchasing the key and administration of the ongoing access	Full cost recovery	100%	N	\$20.00 per key				

# WATER METER AND WATER SERVICE INSTALLATIONS

#### Installation of a Single Water Meter and Service

Where water availability is an entitlement on a single unmetered lot: these charges represent the recovery of costs for installing at the property boundary the first single water meter in the size as applicable.

20mm short or long	To recover the cost of pipework upstream of water meter for a single lot	Full cost recovery	94%	N	\$130.00 per service
25mm short	To recover the cost of upsizing from std 20mm	Full cost recovery	100%	N	\$210.00 per service
25mm long	To recover the cost of upsizing from std 20mm	Full cost recovery	100%	N	\$1,072.00 per service
32mm short	To recover the cost of upsizing from std 20mm	Full cost recovery	100%	N	\$580.00 per service
32mm long	To recover the cost of upsizing from std 20mm	Full cost recovery	100%	N	\$1,795.00 per service
40mm short	To recover the cost of upsizing from std 20mm	Full cost recovery	100%	N	\$1,063.00 per service
40mm long	To recover the cost of upsizing from std 20mm	Full cost recovery	100%	N	\$2,310.00 per service
50mm/15mm Combination short	To recover the cost of upsizing from std 20mm	Full cost recovery	93%	N	\$3,025.00 per service
50mm/15mm Combination long	To recover the cost of upsizing from std 20mm	Full cost recovery	95%	N	\$4,460.00 per service
Installation of meter to unit/community title on private mains with bridging piece in place - one meter	To recover cost of installing first meter	Full cost recovery	100%	N	\$159.00 per meter



SHOALHAVEN WAT	ER						
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Installation of additional Wate	er Meters and Services			IIICI.			
These charges represent the recovery of costs for metered services installed upon a single lot, with a water availability entitlement over and above a single metered connection. (Note: multiple water and sewer availability charges will be applicable following the connection)							
Base fee for additional metered service	To recover cost of installing additional water services (main tapping & service) to property boundary (up to 20m road reserve & 300mm main).	Full cost recovery	100%	N	\$745.00 per service plus the applicable single installation fee above based on the size and length of service required.		
Installation of Water Meters o		-					
Recovery of costs for main tapping, se	rvice to the property bounda	ry and meter installa	ation.				
Base Fee for a water meter service at a new Development.	To recover cost of installing additional water services (main tapping & service) to properly boundary (up to 20m road reserve & 300mm main).	Full cost recovery	100%	N	\$745.00 per service plus the applicable single installation fee above based on the size and length of service required.		
Installation of meter to unit/community title on private mains - additional meters (each)	To recover cost of installing subsequent meters	Full cost recovery	96%	N	\$136.00 per meter		
Contribution towards installation/connection of 20mm metered service where service line has been installed by Developer during the construction stage of the new development.	To recover cost of installing/connecting a 20mm metered service where service line installed by developer in accordance with Shoalhaven Water approval.	Full cost recovery	100%	N	\$204.00 Cost to extend service above ground and connect meter/stdpipe etc.		
Install Water Meters on a Man	ifold						
Includes all costs for standard manifole	d metering						
25mm Short service with 2 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$575.00		
25mm long service with 2 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$1,340.00		
32mm short service with 3 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$870.00		
32mm long service with 3 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$2,004.00		
40mm short service with 4 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$1,208.00		
40mm long service with 4 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$2,350.00		
50mm short service with 5 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$1,588.00		
50mm long service with 5 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$2,920.00		



SHOALHAVEN WATER								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
50mm short service with 6 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$1,765.00			
50mm long service with 6 x 20mm meters	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	\$3,028.00			
Manifold installation non standard	To recover the cost of supplying and installing meters	Full cost recovery	100%	N	as quoted based on actual cost including overheads.			
Miscellaneous								
Installation of "smart or remote" water metering to multi level or multiple properties.	To recover the cost of supplying and installing "smart or remote" water meters and associated software.	Full cost recovery	100%	N	as quoted based on actual cost including overheads.			
Install non standard meters, services or connections not listed or outside of purpose and or standards.	To recover cost of installation and supply	Full cost recovery	100%	N	as quoted based on actual cost including overheads.			
Install large meter & service (>50mm diameter)	To recover the cost of supplying and installing large meters	Full cost recovery	100%	N	as quoted based on actual cost including overheads.			
Supply & install meter cock and lock for a metered service - includes key for owner	To recover cost of labour and materials	Full cost recovery	100%	N	As quoted based on actual cost in the case of deliberate damage			
Lower a 20mm service into a pit with plastic lid - at time of installation	To recover cost of materials	Full cost recovery	76%	N	\$48.00			
Lower a 20mm service into a pit with metal lid - at time of installation	To recover cost of materials	Full cost recovery	100%	N	\$109.00			
Lower a 20mm service into a pit with plastic lid - not at time of installation	To recover cost of labour and materials associated with lowering meter	Full cost recovery	91%	N	\$254.00			
Lower a 20mm service into a pit with metal lid - not at time of installation	To recover cost of labour and materials associated with lowering meter	Full cost recovery	100%	N	\$304.00			
Move horizontally or vertically a 20mm service up to 1 metre in distance - not at time of installation	To recover cost of labour and materials associated with moving a meter.	Full cost recovery	94%	N	\$190.00			
Move horizontally or vertically a 20mm service more than 1 metre in distance - not at time of installation.	To recover the cost of labour and materials.	Full cost recovery	100%	N	\$875.00			
Move horizontally or vertically a 25mm or larger service- not at time of installation	To recover cost of labour and materials	Full cost recovery	100%	N	As quoted based on actual cost including overheads.			
25mm meter replacement to residential property	Purchase difference between 20mm and 25mm meter and fittings	Full cost recovery	93%	N	\$81.00 per water meter			
BACKFLOW PREVENTION								
Initial Device Registration								
Initial Device Inspection & Registration - 1-3 devices	To recover the cost of the initial device inspection and registration	Full cost recovery	100%	N	\$170.00 per visit			



SHOALHAVEN WAT	ER				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Initial Device Inspection & Registration - 4-9 devices	To recover the cost of the initial device inspection and registration	Full cost recovery	78%	N	\$196.00 per visit
Initial Device Inspection & Registration - 10+ devices	To recover the cost of the initial device inspection and registration	Full cost recovery	78%	N	\$225.00 per visit
Renew Device Registration					
Annual Device Registration - 1-3 devices	To cover the cost of maintaining the device registration	Full cost recovery	100	N	\$43.00 per annum
Annual Device Registration - 4-9 devices	To cover the cost of maintaining the device registration	Full cost recovery	75%	Ν	\$69.30 per annum
Annual Device Registration - 10+ devices	To cover the cost of maintaining the device registration	Full cost recovery	77%	Ν	\$93.50 per annum
Late Device Testing/ Registration per device	To cover administration costs in following up devices which have not been tested/ registered following the initial reminder.	Full cost recovery	100%	N	\$91.50 per month, per device
Miscellaneous					
Testing of backflow device by Shoalhaven Water	To recover the costs associated with undertaking the test of backflow devices which are overdue for annual testing to ensure the safeguard and protection of public water supplies.	Full cost recovery	100%	N	\$222.00 per device
Purchase of Backflow Test and Maintenance Report Books	To cover the cost of supplying a book	Full cost recovery	100%	N	\$25.00 per book
WATER METER TESTING Water meter testing fee					
By NATA Accredited Laboratory - Sec	tion 158 Local Government (	(General) Regulation	2005.		
Water Meter Accuracy Testing Fee (Non-NATA Test Method undertaken by Shoalhaven Water)20mm and 25mm meters only.	To recover the cost of water meter testing by Shoalhaven Water	Full cost recovery	87%	N	\$201.00 per meter
20mm - Non Combination Meter tested by NATA accredited testing facility	To recover the cost of disconnecting meter, administration, freight, structural and performance testing by independent NATA laboratory	Full cost recovery	100%	N	as quoted per meter based on actual cost
25mm - Non Combination Meter tested by NATA accredited testing facility	To recover the cost of disconnecting meter, administration, freight, structural and performance testing by independent NATA laboratory	Full cost recovery	100%	N	as quoted per meter based on actual cost

\$1.90 price per kilolitre (kl)



SHOALHAVEN WAT	ER				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Water Meter in sizes 32mm to 200mm (combination and non combination) and Standpipes tested by NATA accredited testing facility	To recover the cost of disconnecting meter, administration, freight, structural and performance testing by independent NATA laboratory.	Full cost recovery	100%	N	as quoted per meter based on actual cost

## **SEWERAGE**

#### SEWER AVAILABILITY

Sewer Usage Charge - Sewer flow metered volume in the reading period.

Annual Charge (invoiced quarterly or monthly as applicable) for the provision of sewerage services

Annual Charge (invoiced quarterly or monthly as applicable) for the provision of sewerage services.						
General						
Sewer Availability Charge - Vacant Land	Annual Charge for the provision of sewerage services to land situated within 75 metres of Council Sewer Main	Full cost recovery	100%	N	\$892.00 per annum	
Sewer Availability Charge - 20mm		Full cost recovery	100%	N	\$892.00 per water meter	
Sewer Availability Charge (non- residential) - 25mm		Full cost recovery	100%	N	\$1,244.00 per water meter	
Sewer Availability Charge (non- residential)- 32mm		Full cost recovery	100%	N	\$1,900.00 per water meter	
Sewer Availability Charge (non- residential) - 40mm		Full cost recovery	100%	N	\$2,520.00 per water meter	
Sewer Availability Charge (non- residential) - 50mm		Full cost recovery	100%	N	\$3,564.00 per water meter	
Sewer Availability Charge (non- residential) - 80mm		Full cost recovery	100%	N	\$7,352.00 per water meter	
Sewer Availability Charge (non- residential) - 100mm		Full cost recovery	100%	N	\$10,540.00 per water meter	
Sewer Availability Charge (non- residential) - 150mm		Full cost recovery	100%	N	\$18,164.00 per water meter	
Sewer Availability Charge (non- residential) - 200mm		Full cost recovery	100%	N	\$28,180.00 per water meter	
SEWER CHARGES						
Non Residential Sewer Usage	Charge					
Sewer Usage Charge - Metered water usage in the meter reading period and the applicable discharge factor	To recover the cost associated with converting non residential metered water to sewerage discharge	Full cost recovery	60%	N	\$1.90 price per kilolitre(kl)	

Full cost

recovery

60%

To recover the cost associated with treating non residential discharge to the sewer recorded through a sewer flow meter pursuant to Clause 143 of the Local Government (General) Regulation 2005.



S	SHOALHAVEN WAT	ER				
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
S	ewer Diagram					
	Sewer Mains Diagram	Provide plan of location of Council sewer for conveyancing purposes on Council letterhead A4 in a clear and legible format in accordance with Conveyancing Act 1919 and Conveyancing (Sale of Land) Regulation 2017	Full cost recovery	100%	N	\$39.00 per diagram

#### LIQUID TRADE WASTE DISCHARGE TO SEWER

#### Application fees

To recover the cost of administration and technical services in processing applications.

Council may apply an adjusted fee where there are multiple businesses or activities on the one property.

Renewal of approval - where application details are substantially unchanged.	Reviewing and processing approval.	Full cost recovery	100%	N	per application
Category 1A - Low Risk Dischargers with nil or minimal pre-treatment.	Processing Application	Full cost recovery	100%	N	\$107.00 per application
Category 1B - Low Risk Dischargers requiring pre- treatment	Processing Application	Full cost recovery	100%	N	\$276.00 per application
Category 2A & 2B - Medium Risk Dischargers with prescribed pre-treatment (2A) or without prescribed pre-treatment (2B)	Processing Application	Full cost recovery	100%	N	\$323.00 per application
Category 2S - Dischargers of Septic Tank and Pan Waste (Includes Chemical Toilet, Ship- to-shore Pump-out, Septic Effluent and/or Septage Wastes)	Processing Application	Full cost recovery	100%	N	\$323.00 per application
Category 3A - High Risk/Industrial/ Large Dischargers (less complex pre- treatment equipment)	Processing Application	Full cost recovery	100%	N	\$398.00 per application
Category 3B - High Risk/ Industrial/Large Dischargers (Complex or specialised pre- treatment equipment).	Processing Application	Full cost recovery	100%	N	\$758.00 per application
Groundwater (contaminated groundwater/stormwater where approved by Department of Planning Industry & Environment and Council)	Processing application	Full cost recovery	100%	N	per application. Fee dependant on complexity of pre- treatment equipment or processes, as for Category 3A and 3B.

#### Annual Fees

Annual charge to recover the cost associated with administration and monitoring of liquid trade waste dischargers (charge invoiced quarterly or monthly as applicable). Council may apply an adjusted annual charge where there are multiple businesses or activities on the one property.

Multi activity property containing any combination of category 1A, 1B, 2A, 2B or 2S dischargers - 10+ dischargers.	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	\$676.00 per annum
Multi activity property containing any combination of category 1A, 1B, 2A, 2B or 2S dischargers - 4-6 dischargers.	To recover costs for administration/ monitoring.	Full cost recovery	100%	N	\$338.00 per annum



SHOALHAVEN WATER								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Multi activity property containing any combination of category 1A, 1B, 2A, 2B or 2S dischargers - 7-9 dischargers.	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	\$507.00 per annum			
Category 1A - Low Risk Dischargers with nil or minimal pre-treatment.	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	\$57.00 per annum			
Category 1B - Low Risk Dischargers requiring pre- treatment	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	\$137.00 per annum			
Category 2A & 2B - Medium Risk Dischargers with prescribed pre-treatment (2A) or without prescribed pre-treatment (2B)	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	\$169.00 per annum			
Category 2S - Dischargers of Septic Tank and Pan Waste (Includes Chemical Toilet, Ship- to-shore Pump-out, Septic Effluent and/or Septage Wastes)	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	\$169.00 per annum			
Multi activity property containing any combination of category 1A,1B,2A,2B or 2S dischargers - up to 3 dischargers.	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	\$169.00 per annum			
Category 3A - High Risk/Industrial/Large Dischargers (less complex pre- treatment equipment, simple, single processes)	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	\$215.00 per annum			
Category 3B - High Risk/ Industrial/Large Dischargers (Complex or specialised pre- treatment equipment or multiple processes).	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	\$685.00 per annum			
Groundwater (contaminated groundwater/stormwater where approved by Department of Planning Industry & Environment and Council)	To recover costs for administration/monitorin g.	Full cost recovery	100%	N	per annum. Fee dependant on complexity of pre- treatment equipment or processes, as for Category 3A and 3B.			

## Re-Inspection Fees

To recover the cost to verify compliance. Costs for monitoring the discharge may also be recovered from the discharger.

Category 1A - Low Risk Dischargers with nil or minimal pre-treatment.	To recover cost of re- inspection	Full cost recovery	100%	N	\$50.00 per re- inspection
Category 1B - Low Risk Dischargers requiring pre- treatment	To recover cost of re- inspection	Full cost recovery	100%	N	\$73.00 per re inspection
Category 2A & 2B - Medium Risk Dischargers with prescribed pre-treatment (2A) or without prescribed pre-treatment (2B)	To recover cost of re- inspection	Full cost recovery	100%	N	\$92.00 per re- inspection
Category 2S - Dischargers of Septic Tank and Pan Waste (Includes Chemical Toilet, Ship- to-shore Pump-out, Septic Effluent and/or Septage Wastes)	To recover cost of re- inspection	Full cost recovery	100%	N	\$92.00 per re- inspection
Category 3A - High Risk/Industrial/Large Dischargers (less complex pre- treatment equipment)	To recover cost of re- inspection	Full cost recovery	100%	N	\$118.00 per re- inspection



	B	Dalata E ii	D		000410000
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Category 3B - High Risk/Industrial/Large Dischargers (Complex or specialised pre-treatment equipment).	To recover cost of re- inspection	Full cost recovery	100%	N	\$199.00 per re- inspection
Groundwater (contaminated groundwater/stormwater where approved by Department of Planning Industry & Environment and Council)	To recover cost of re- inspection	Full cost recovery	100%	N	per re-inspection. Fee charge dependant on complexity of pre- treatment equipme or processes, as for Category 3A and 3
age Charges					
recover the additional cost of transp	porting and processing liquid	trade waste.			
Liquid Food Composter Unit Dischargers	To recover cost for treating additional waste introduced to the wastewater system. New installations of Liquid Food Composters require Department of Planning, Industry & Environment and Council approval.	Interrim pricing based on % of Food Waste Disposal Unit Charge. To be set by Act/Regulation once determined by Department of Industry- Water.	N/A	Ν	\$13.76 per bed pe year
Category 1A/1B - Low Risk Dischargers		Set by Act/Regulation	100%	N	no charge applicat
Non-compliance Category 1A/1B - Low Risk Dischargers	To recover costs associated with processing liquid trade waste through the sewerage system and treating at Sewage Treatment Plants. Discharger is not meeting requirements.	Set by Act/Regulation	N/A	N	\$1.86 per kilolitre
Category 2A discharger - Medium Risk Dischargers with prescribed pre-treatment	To recover costs associated with processing liquid trade waste through the sewerage system and treating at Sewage Treatment Plants.	Set by Act/Regulation	N/A	N	\$1.86 per kilolitre
Category 2B - Medium Risk Dischargers without prescribed pre-treatment	To recover costs associated with processing liquid trade waste through the sewerage system and treating at Sewage Treatment Plants. Discharger has exception approval or does not have appropriate pretreatment equipment.	Set by Act/Regulation	N/A	N	\$17.25 per kilolitre
Non-compliance Category 2A - Medium Risk Dischargers	To recover costs associated with processing liquid trade waste through the sewerage system and treating at Sewage Treatment Plants. Discharger is not meeting requirements.	Set by Act/Regulation	N/A	N	\$17.25 per kilolitre



S	HOALHAVEN WAT	ER				
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
	Category 2S - Chemical Toilet Waste	To recover costs associated with processing chemical toilet waste through the sewerage system and treating at Sewage Treatment Plants.	Set by Act/Regulation	100%	N	\$18.61 per kilolitre
	Ground water (contaminated groundwater/stormwater where approved by Department of Planning, Industry & Environment and Council)	To cover the costs associated with processing groundwater/ stormwater through the sewerage system and treating in Sewage Treatment Plants	Set by Act/Regulation	N/A	N	\$17.25 per kilolitre
	Food Waste Disposal Unit Dischargers	To recover cost for treating additional waste introduced to the wastewater system. New installations of food waste disposal units are not permitted. This charge is for existing units that have Council approval.	Set by Act/Regulation	100%	N	\$31.00 per bed per year

#### Excess Mass Charge

To recover the additional cost of transporting and processing liquid trade waste for category 3A & 3B discharges

Category 3A & 3B Discharger - High Risk/Industrial/Large Dischargers	To recover costs associated with processing liquid trade waste through the sewerage system and treating at Sewage Treatment Plants	Set by Act/Regulation	N/A	N	Charging rate as per the list below. Refer also to Council's Liquid Trade Waste Policy for calculation of total charge.
Non-compliance Category 3A & 3B Discharger - High Risk/Industrial/Large Dischargers	To recover costs associated with processing liquid trade waste through the sewerage system and treating at Sewage Treatment Plants. Discharger is not meeting requirements.	Set by Act/Regulation	N/A	N	Charging rate as per the list below. Refer also to Council's Liquid Trade Waste Policy for calculation of total charge.
Aluminium		Set by Act/Regulation	N/A	N	\$0.83 per kilogram
Ammonia (as Nitrogen)		Set by Act/Regulation	N/A	N	\$2.47 per kilogram
Arsenic		Set by Act/Regulation	N/A	N	\$83.74 per kilogram
Barium		Set by Act/Regulation	100%	N	\$41.87 per kilogram
Biochemical Oxygen Demand (5 day test)		Set by Act/Regulation	N/A	N	\$0.84 per kilogram
Boron		Set by Act/Regulation	N/A	N	\$0.84 per kilogram
Bromine		Set by Act/Regulation	N/A	N	\$16.75 per kilogram
Cadmium		Set by Act/Regulation	N/A	N	\$387.00 per kilogram
Chlorinated Hydrocarbons		Set by Act/Regulation	N/A	N	\$41.87 per kilogram
Chlorinated Phenolics		Set by Act/Regulation	N/A	N	\$1,675.00 per kilogram



SHOALHAVEN WAT	ER				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Chlorine		Set by Act/Regulation	N/A	N	\$1.71 per kilogram
Chromium		Set by Act/Regulation	N/A	N	\$27.91 per kilogram
Cobalt		Set by Act/Regulation	N/A	N	\$17.05 per kilogram
Copper		Set by Act/Regulation	N/A	N	\$17.05 per kilogram
Cyanide		Set by Act/Regulation	N/A	N	\$83.74 per kilogram
Detergent (as Methylene Blue Active Substances, MBAS)		Set by Act/Regulation	N/A	N	\$0.84 per kilogram
Fluoride		Set by Act/Regulation	N/A	Ν	\$4.18 per kilogram
Formaldehyde		Set by Act/Regulation	N/A	N	\$1.71 per kilogram
Herbicides/Defoliants		Set by Act/Regulation	N/A	N	\$838.00 per kilogram
Iron		Set by Act/Regulation	N/A	N	\$1.71 per kilogram
Lead		Set by Act/Regulation	N/A	N	\$41.87 per kilogram
Lithium		Set by Act/Regulation	N/A	N	\$8.38 per kilogram
Manganese		Set by Act/Regulation	N/A	N	\$8.38 per kilogram
Mercaptans		Set by Act/Regulation	N/A	N	\$83.74 per kilogram
Mercury		Set by Act/Regulation	N/A	N	\$2,791.00 per kilogram
Molybdenum		Set by Act/Regulation	N/A	N	\$0.84 per kilogram
Nickel		Set by Act/Regulation	N/A	Ν	\$27.91 per kilogram
Nitrogen (as Total Kjeldahl Nitrogen, TKN)		Set by Act/Regulation	N/A	N	\$0.22 per kilogram
Oil and Grease (Total)		Set by Act/Regulation	N/A	N	\$1.51 per kilogram
Organoarsenic Compounds		Set by Act/Regulation	N/A	N	\$838.00 per kilogram
Pesticides		Set by Act/Regulation	N/A	N	\$838.00 per kilogram
Petroleum hydrocarbons		Set by Act/Regulation	N/A	Ν	\$2.80 per kilogram
pH (for pH out of range)		Set by Act/Regulation	N/A	N	\$0.47 per kilolitre
Phenolic compounds		Set by Act/Regulation	N/A	N	\$8.38 per kilogram
Phosphorus (Total P)		Set by Act/Regulation	N/A	N	\$1.71 per kilogram
Polynuclear Aromatic Hydrocarbons		Set by Act/Regulation	N/A	N	\$17.05 per kilogram
Selenium		Set by Act/Regulation	N/A	N	\$58.92 per kilogram
Silver		Set by Act/Regulation	N/A	N	\$1.55 per kilogram



SHOALHAVEN WATER							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
Sulphate (SO4)		Set by Act/Regulation	N/A	N	\$0.17 per kilogram		
Sulphite (SO3)		Set by Act/Regulation	N/A	N	\$1.86 per kilogram		
Sulphide (S)		Set by Act/Regulation	N/A	N	\$1.71 per kilogram		
Suspended Solids (SS)		Set by Act/Regulation	N/A	N	\$1.08 per kilogram		
Thiosulphate		Set by Act/Regulation	N/A	N	\$0.30 per kilogram		
Tin		Set by Act/Regulation	N/A	N	\$8.38 per kilogram		
Total Dissolved Solids (TDS)		Set by Act/Regulation	N/A	N	\$0.07 per kilogram		
Uranium		Set by Act/Regulation	N/A	N	\$8.38 per kilogram		
Zinc		Set by Act/Regulation	N/A	N	\$17.05 per kilogram		

## SANITARY EFFLUENT REMOVAL CHARGES

#### Effluent Removal Charges (first 2,500 litres levied in Access Charge)

Properties with Bi-Weekly service	Annual cost of providing service to all commercial and residential properties	Full cost recovery	100%	N	\$7,100.00 per annum
Properties with a Weekly service	Annual cost of providing service to all commercial and residential properties	Full cost recovery	100%	N	\$3,570.00 per annum
Properties with a 2 Weekly service	Annual cost of providing service to all commercial and residential properties	Full cost recovery	100%	N	\$1,775.00 per annum
Properties with a 3 Weekly service	Annual cost of providing service to all commercial and residential properties	Full cost recovery	100%	N	\$1,165.00 per annum
Properties with a 4 Weekly service	Annual cost of providing service to all commercial and residential properties	Full cost recovery	100%	N	\$890.00 per annum
Properties with a 5 Weekly service	Annual cost of providing service to all commercial and residential properties	Full cost recovery	100%	N	\$685.00 per annum
Properties with a 6 Weekly service	Annual cost of providing service to all commercial and residential properties	Full cost recovery	100%	N	\$550.00 per annum
Properties with a 7 Weekly service	Annual cost of providing service to all commercial and residential properties	Full cost recovery	100%	N	\$475.00 per annum
Properties with a 8 Weekly service	Annual cost of providing service to all commercial and residential properties	Full cost recovery	100%	N	\$410.00 per annum



SHOALHAVEN WATER								
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount			
Charges for each additional 10	00 litres extracted ove	r 2,500 litres		IIICI.				
Residential Properties	To recover and treat residential quality effluent	Full cost recovery	100%	N	\$2.19 per 100 litres			
Commercial Properties	To recover and treat commercially higher standard effluent	Full cost recovery	100%	N	\$2.35 per 100 litres			
Effluent Removal Charges - Extra Pumpout Service (first 2,500 litres levied in Charge)								
Extra effluent pumpout service (first 2,500 litres)		Full cost recovery	100%	N	\$93.00 per service			
Charges for each additional 10	00 litres extracted over	r 2,500 litres - E	xtra Pumpo	ut Serv	rice			
Residential Properties		Full cost recovery	100%	N	\$2.17 per 100 litres			
Commercial Properties		Full cost recovery	100%	N	\$2.32 per 100 litres			
Septic Tank and Aerated Syste	em Cleanouts							
Includes cleanout services for all on-si pumpout program.	te sewerage management s	ystems and effluent	tanks for custo	mers not	on Councils effluent			
Septic tank cleanout up to 6,000 litres	Cleanout of a residential standard size tank	Full cost recovery	100%	Ν	\$460.00 pre-paid per tank			
Septic tank cleanout >6,000 litres but <8,000 litres		Full cost recovery	100%	Ν	\$610.00 pre paid per tank			
Cleanout of Aerated System up to 8,000 litres		Full cost recovery	100%	Ν	\$610.00 pre paid per tank			
Cleanout - Large or non- standard treatment system - capacity greater than 8,000L; Weekday rate - (minimum 2 hour charge)	Contracted cleanout of large commercial designed systems and disposal of waste to Bornaderry plus the volumetric charge per 1,000 litres as shown for approved dischargers within Miscellaneous below.	Full cost recovery	100%	N	\$232.00 per hour yard to yard			
Cleanout - Large or non- standard treatment system - capacity greater than 8,000L; Weekend rate - (minimum 2 hour charge)	Contracted cleanout of large commercial designed systems and disposal of waste to Bomaderry plus the volumetric charge per 1,000 litres as shown for approved dischargers within Miscellaneous below.	Full cost recovery	100%	N	\$295.00 per hour yard to yard			



SHOALHAVEN WAT	ER					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount	
Miscellaneous						
Disposal of effluent, septic sludge and chemical toilet waste by approved dischargers to Sewerage Treatment Plants according to the permissions contained within individual discharger approvals.	To recover the costs of access, administration, treatment and disposal of septic wastes.	Full cost recovery	100%	N	\$4.30 on the size of the tank per 1,000L	
Effluent Removal Charges - ad hoc request (non- Council customer) - completed within 72 hours	To recover the cost of attending to an additional service for customers NOT on Council's regular pumpout service	Full cost recovery	100%	N	\$232.00 per hour yard to yard, plus applicable litres extracted	
Call out fee for the disposal of effluent or septic sludge waste outside of the hours 0730 to 1500 Monday to Friday and public holidays or where one day prior notice has not been provided. Plus the applicable charge per 1000 litres.	To recover the costs of access to the applicable Sewerage Treatment Plant after hours.	Full cost recovery	100%	N	\$127.50 per visit	
Emergency Service Septic/Swimming Pool Cleanout, Effluent/Swimming Pool Pumpout (within 24 hours)	To recover the costs of providing a priority service to access, administer, treat and dispose of waste.	Full cost recovery	100%	N	\$205.00 per service plus the applicable litres or the cleanout charges	
Pumpout of swimming pools at residential properties in non sewered areas by effluent tanker	To recover the costs of providing a service to access, administer, treat and dispose of swimming pool waste.	Full cost recovery	100%	N	\$3.10 per 100 litres plus the extra effluent charge (nil 2,500 litre allowance)	
Pumpout of swimming pools at properties in non sewered areas by cleanout tanker	To recover the costs of providing a service to access, administer, treat and dispose of swimming pool waste to Bomaderry STP from difficult to reach or commercial properties	Full cost recovery	100%	N	per hour as quoted	
WATER SUPPLY AND	SEWERAGE					
WATER SUPPLY AND SEWERA All Chargeable Works:- on cos						
Labour and normal on costs as per ledger - percentage total cost project	To recover costs	Full cost recovery	100%	N	39% of total cost	
Other charges to funds - Plant	To recover costs	Full cost recovery	100%	N	20% of total cost	
Other charges to funds - Materials	To recover costs	Full cost recovery	100%	N	15% of total cost	
Certificate of compliance fees						
Residential Development	To recover the cost in processing the Notice and Certificate of Compliance. Covers each dwelling of a dual occupancy and multi dwelling sites	Full cost recovery	100%	N	\$182.00 \$182.00/dwelling to a maximum of \$728.00. These fees apply per stage of the development. Payable at application stage.	



SHOALHAVEN WAT	ER				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Subdivisions	To recover the cost in processing the Notice and Certificate of Compliance for the subdivision (any type of subdivision)	Full cost recovery	100%	N	\$91.00 \$91.00 per lot. Payable at application stage.
Development (excluding Residential/Commercial/Industri al/Caravan Park/Tourism)	To recover the cost in processing the Notice and Certificate of Compliance for the development (eg, Pool near sewer)	Full cost recovery	100%	N	\$182.00 \$182.00/application or stage of the development. Payable at application stage.
Exempt / Complying Development	To recover the cost in processing the Notice and Certificate of Compliance. Covers each development or per lot or per dwelling	Full cost recovery	100%	N	\$182.00 \$182.00 per dwelling or per lot (for subdivision or development (where development is other than dwelling/s or lot/s). Payable at application stage.
Industrial or Commercial Developments less than 1000m2	To recover the cost in processing the Notice and Certificate of Compliance. Covers each type of Commercial/Industrial development	Full cost recovery	100%	N	\$182.00 \$182.00 per stage of the development (gross floor area or gross development area). Payable at application stage.
Industrial or Commercial Developments greater than 1000m2	To recover the cost in processing the Notice and Certificate of Compliance. Covers each type of Commercial/Industrial development.	Full cost recovery	100%	N	\$364.00 \$364.00 per stage of the development (gross floor area or gross development area). Payable at application stage.
Nil Conditions Development	No fee applies to developments which do not require a Notice or Certificate of Compliance	No Fee Applies	0	N	
Amendment to Notice for Approved Development	To recover the cost in processing the amendment/s of a Notice. Covers any type of development. This fee is to apply to each amendment to a Notice of an approved development.	Full cost recovery	100%	N	25% of the fee applied for the type of development per amendment to the Water Development Notice. Payable at application stage.
Caravan Park / Tourist Developments	To recover the cost in processing the Notice and Certificate of Compliance. Covers each dwelling/cabin/caravan site/camping site/etc.	Full cost recovery	100%	N	\$91.00 \$91.00 per dwelling/cabin/carav an site/camping site/etc to a maximum of \$455.00. The fee applies to each stage of a development where staged. Payable at application stage.
Inspection of works, eg. subdi For administration/processing of water and sewerage works	ivisions, developments To recover cost of administration required by Council for works carried out by external party	Full cost recovery	100%	N	\$95.00 per hour + \$0.81/km (travel)



SHOALHAVEN WAT	ER				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
For inspection/processing of water and sewer infrastructure	To recover the cost of inspections required by Council for works carried out by external party	Full cost recovery	100%	N N	\$95.00 per hour + \$0.81 per km (travel)
Investigation of water & sewe	erage systems,				
Water Pressure Certificates	To recover the cost of providing water pressure information	Full cost recovery	94%	N	\$230.00 minimum charge for up to 2.0 hours + \$122.00 per hour or part thereof thereafter
Maintenance Bond (Water and	l sewerage works)				
Bond for works > \$77,700	A bond is to be lodged with Council to cover defects in construction works which may arise within the maintenance period and/or for any other outstanding matters relating to the delivery of assets to Council per the design approval or contract.	Refundable	N/A	N	5% cost of works or per asset type
Minimum Bond - Works less than \$10,000	A bond is to be lodged with Council to cover defects in construction works which may arise within the maintenance period and/or for any other outstanding matters relating to the delivery of assets to Council per the design approval or contract.	Refundable	N/A	N	\$2,520.00 per asset type
Minimum Bond - Works greater than \$10,000 and less than \$77,700	A bond is to be lodged with Council to cover defects in construction works which may arise within the maintenance period and/or for any other outstanding matters relating to the delivery of assets to Council per the design approval or contract.	Refundable	N/A	N	\$3,885.00 per asset type
Major construction works, inv and will result in interruptions		ater main, and v	vhich must	be unde	ertaken by Council
Works undertaken by Council.	To recover costs	Full cost recovery	100%	N	actual cost including overheads
Cut in Sewer Junction to existing sewer main to service new lot	To recover cost of works	Full cost recovery	100%	N	actual cost including overheads
Miscellaneous					
Charge for installation of pressure sewer systems to properties	To recover the cost of administration & installation of pressure sewer units and associated works on individual properties	Full cost recovery	100%	N	As quoted based on design requirements, terrain conditions or property needs.
Engineering survey for water or sewer construction	To recover full cost of survey	Full cost recovery	100%	N	\$95.00 per hour + \$72.00 per hour for survey assistant + vehicle per Council charge out rate



S	SHOALHAVEN WATER							
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
	Research Information for Development Application (DA and/or CDC and/or SF) release and/or progress and/or issue of Certificate of Compliance	Research information/data/receipts /etc for DA and/or CDC and/or SF release/progression/certi ficate of compliance where such information is not provided by applicant/developer	Full cost recovery	100%	N	\$95.00 per hour		
	Supervision of Water Supply and/or Sewerage Construction	To recover full cost of supervision	Full cost recovery	100%	N	\$95.00 + vehicle cost per Council charge out rate		
P	an checking							
	Water design checking - Water design plans	To recover the cost of checking water supply design for a development prepared by external consultants	Full cost recovery	100%	N	\$95.00 per hour		
	Sewer design checking - Water design plans	To recover the cost of checking sewer designs for a development prepared by external consultants	Full cost recovery	100%	N	\$95.00 per hour		
	Sewer pumping station design (with design calculations & report supplied)	To recover the cost of checking sewer design for a development prepared by external consultant	Full cost recovery	100%	N	\$121.00 per hour		
	Building Over Sewer Plan Checking	To recover the cost of checking building over sewer designs prepared by others	Full cost recovery	83.4%	N	\$198.00 minimum charge for up to 2.5 hours + \$95.00 per hour thereafter		
	ISCELLANEOUS							
G	Backlog Sewerage Schemes - Connection of Properties Offer of Assistance	Connection costs including plumbing, drainage fee, cleanout and decommission of onsite waste system	Full cost recovery	100%	N	actual cost on production of valid invoice and application		
	Installation of sewer junction to serve a property	To recover the cost of the installation of a sewer junction to serve a property (including investigation, survey, preparation of plan/s & documentation, etc)	Full cost recovery	100%	N	Actual cost plus overheads		
	Standard Sewage Pumping Station (SPS) Design Drawings	Use of Standard Sewage Pumping Station Drawings as specified in agreement (These drawings are general and will require modification for the specific site. Additional drawings will need to be prepared by the applicant for the specific site.)	Full cost recovery	100%	Y	\$948.20 minimum per application		



SHOALHAVEN WATER							
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		

## SECTION 64 CONTRIBUTIONS OR SEPARATE SYSTEM CONNECTION FEE

# WATER SUPPLY CONTRIBUTIONS PER EQUIVALENT TENEMENT (EXCEPT WHERE OTHERWISE INDICATED)

#### Project

44 WATR 0003 - Water Supply Infrastructure : Development Servicing Plan (DSP) City Wide Charge, and/or Separate System Connection Fee for Water Supply Infrastructure To recover cost for water supply infrastructure in accordance with adopted Water Supply DSP, and/or

to recover cost for water supply infrastructure where connection approved outside the DSP process

Full cost recovery

Future Water Supply projects as

Full cost recovery

Partial cost

recovery

Full cost

recovery

100%

84%

As determined by Council

\$8,339.00 per ET

Ν

\$6,578.00 per ET

# SEWERAGE CONTRIBUTIONS PER EQUIVALENT TENEMENT (EXCEPT WHERE OTHERWISE INDICATED) OR SEPARATE CONNECTION

#### Project

80 SEWR 0003 Sewerage Infrastructure: Development Servicing Plan (DSP) City Wide Charge and/or Separate System Connection Fee for sewerage infrastructure To recover cost for sewerage infrastructure development works in accordance with adopted DSP for sewerage services, and/or

and/or to recover cost for sewerage infrastructure where connection approved outside the DSP process

77 SEWR003- Nebraska Estate Stage 1 Park Rd area St Georges Basin - Sewerage Infrastructure Full cost recovery

Full cost recovery 94%

\$8,339.00 plus special charge per ET paid up front or an annual charge (Section 501 LGA, 1993 for 8 yrs @ 10% pa (being \$1,157 pa)). This fee does not include the applicable sewerage headworks charge.

Future Sewerage Projects -Special augmentations and extensions and new pump stations and Reticulated Mains to serve new development Full cost of recovery

Full cost recovery 100%

As determined by Council



TOURISM					
F D	B	Delete e Deller	B	COT	000410000 4
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Tourism					
PUBLICATIONS					
Advertising Costs					
Production Costs	Assist community with professional graphic design	Market Rate	N/A	Υ	\$71.50 per hour

#### PARKS, RESERVES AND OTHER PUBLIC PLACES

#### Film & Still Photography

confirmation

Fees are calculated as outlined in the Office of Local Government protocol which are: no fees apply for filming if the principal purpose is for promoting the area. If applicable, traffic management for the film activities within a public road reserve required a separate Section 138 Road and Footpath permit for each location.

	Filming & Photography - Ultra Low Impact		Market Rate	NIL	Ν	per application
	Filming & Photography - Low Impact		Market Rate	100%	N	\$180.00 per application
	Filming & Photography - Medium Impact		Market Rate	100%	N	\$360.00 per application
	Filming & Photography - High Impact		Market Rate	100%	N	\$600.00 per application
S	DUVENIRS AND MAPS					
Sa	les					
	Retail Items from the Visitors Centres	Souvenirs and maps for visitors	Market Rate	N/A	Υ	normal retail price
Αı	DVERTISING					
Ca	mpaigns					
	Digital advertising - local business promotion on tourist promotion screens eg visitors centre	Local business promotion	Market Rate	N/A	Υ	Price on application
	Publication advertising	Promotion of Shoalhaven Region in print advertising. Opportunity for local business.	Market Rate	N/A	Υ	Per publication - various
	Website advertising - various (shoalhaven.com.au; weddingssouthcoast.com.au)	local business promotion on regional websites	Market Rate	N/A	Υ	Per agreed time period eg monthly
E	COMMERCE					
O	perator Participation					
	Joining On Line Booking Service	N/A	Market Rate	N/A	Υ	Joining Fee
	Commission for On-Line Bookings	Commission to cover operating costs	Market Rate	N/A	Υ	10% + GST of each booking
	Commission for On Line Bookings subject to 24 hour	Commission to cover operating costs	Market Rate	N/A	Υ	12.5 % + GST of each booking



TOUDICM					
TOURISM					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
EVENTS Sponsors					
Sponsorship of Events organised by Council	To recoup some of the costs in staging Events and to provide opportunities for Corporations to be associated with Council run Events	Market Rate	N/A	Y	
Exhibitors					
Trade and Professional Exhibitors at Events organised by Council	To recoup some of the costs in staging Events and to provide opportunities for Companies and Corporations to be associated with Council run Events	Market Rate	N/A	Y	
Advertising					
Advertising in conjunction with Events organised by Council	To recoup some of the costs in staging Events and to provide opportunities for Companies and Corporations to be associated with Council run Events	Market Rate	N/A	Y	
Participants					
Attendance by Delegates at Events organised by Council	Costs of Delegates attending Events run by Council	Market Rate	N/A	Υ	
Event Application Processing Fee - LARGE EVENTS	Admin fee to process LARGE event applications held on public land	Partial cost recovery	50%	N	\$410.00 per application
Event Application Processing Fee - MEDIUM EVENTS	Admin fee to process approving MEDIUM event applications held on public land	Partial cost recovery	50%	N	\$280.00 per application
Event Application Processing Fee - NOT FOR PROFIT / CHARITY	Admin fee for processing community not for profit event applications	Partial cost recovery	25%	N	\$27.00 per application
Event Application Processing Fee - PREAPPROVED LARGE EVENT NO CHANGES	Admin fee to process LARGE event applications for events approved in previous years	Partial cost recovery	50%	N	\$205.00 per application
Event Application Processing Fee - PREAPPROVED MEDIUM EVENT NO CHANGES	Admin fee to process MEDIUM event applications for events approved in previous years	Partial cost recovery	50%	N	\$140.00 per application
Event Application Processing Fee - PREAPPROVED SMALL EVENT NO CHANGES	Admin fee to process SMALL event applications for events approved in previous years	Partial cost recovery	50%	N	\$67.00 per application
Event Application Processing Fee - SMALL EVENTS	Admin fee to process SMALL event applications held on public land	Partial cost recovery	50%	N	\$127.00 per application



TOURISM					
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Late Event Application Fee - 60- 30days	Admin fee for processing late event applications received between 60 & 30 days of proposed event date. Fee applied to commercial event operators	Partial cost recovery	50%	N	\$270.00 per application
Late event application fee - 90- 60 days	Admin fee for processing late event applications received between 90 & 60 days of proposed event date. Fee applied to commercial event operators	Partial cost recovery	50%	N	\$125.00 per application
Late Event Application fee - under 30 days	Admin fee for processing urgent event applications received within 30 days of event date. Fee applied to commercial event operators	Partial cost recovery	50%	N	\$395.00 per application
Spectators					
Attendance by the public at Events organised by Council	To charge a fair and reasonable entry fee at Council run Events	Market Rate	N/A	Υ	per event
CONFERENCES					
Sponsors					
Sponsorship of Conferences organised by Council	To recoup some of the costs in staging Conferences and to provide opportunities for Corporations to be associated with Council run Events	Market Rate	N/A	Υ	
Advertising					
Advertising in conjunction with Conferences organised by Council	To recoup some of the costs in staging Conferences and to provide opportunities for Companies and Corporations to be associated with Council run Events	Market Rate	N/A	Y	



WASTE MANAGEMENT									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				

#### **DOMESTIC AND COMMERCIAL WASTE SERVICES**

DOMESTIC AND COM	MERCIAL VVAST	E SEKVIC	ES		
WASTE CHARGES					
Domestic, Commercial, Rural a 120ltr bin	and Non Rateable Was	te Manageme	ent Service (R	ecycling	g And Garbage) -
Annual charge	Levied on an annual basis for a full years service provision	Full cost recovery	100%	N	\$412.00 per bin
Domestic, Commercial, Rural a 240ltr bin	and Non Rateable Was	te Manageme	ent Service (R	ecycling	And Garbage) -
First Service, Annual charge	Levied on an annual basis for a full years service provision	Full cost recovery	100%	N	\$717.00 per bin
Second service, annual charge	Levied on an annual basis for a full years service provision	Full cost recovery	100%	N	\$737.00 per bin
Three or More Services, Annual Charge	Each service levied on an annual basis for a full years service provision	Full cost recovery	100%	N	\$930.00 per bin
Domestic, Commercial, Rural a 80ltr bin	and Non Rateable Was	te Manageme	ent Service (R	ecycling	g And Garbage) -
Annual charge	Levied on an annual basis for a full years service provision	Full cost recovery	100%	N	\$313.00 per bin
Commercial or School recyclin	g collection charge - 2	40ltr bin			
Annual charge	Levied on a first bin on an annual basis for a full years service provision	Full cost recovery	100%	N	\$134.00 per annum
Additional Recycling Services					
Additional Recycling Collection Service Charge - 240ltr bin	Levied on an annual basis for a full years service provision	Full cost recovery	100%	N	\$84.00 per annum
Administration Fees					
Replacement of tip voucher		Full cost recovery	100%	Υ	\$10.00 per application
Upgrade fee for larger waste bin		Full cost recovery	100%	N	\$39.00 per bin
Vacant Land Service Availabili	ty Charge				
Annual charge	Levied on an annual basis for a full years service provision	Full cost recovery	100%	N	\$89.00 per annum
Special On-Property Collection	1				
Wheel out wheel in service (infirm)		Partial cost recovery	100%	N	\$13.00 per annum
Wheel out wheel in service (other)		Full cost recovery	100%	N	\$223.00 per annum
RECYCLING / WASTE MINIM Waste Pickup Service	ISATION				
Bulky waste collection service		Partial cost recovery	50%	Υ	\$83.00 per cubic metre
Green waste collection service		Partial cost recovery	24%	Υ	\$33.00 per cubic metre



WASTE MANAGEMENT									
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount				

WASTE DISPOSAL				
NON WEIGHBRIDGE SITE (BERRY, CALLALA Household Mixed Waste	, <b>K V</b> ALLEY, <b>S</b> USS	ex, Conjola	, <b>K</b> 10L0	A, BENDALONG)
Wheelie Bin (240lt)	Full cost recovery	100%	Υ	\$12.40 per bin
Cars and station sedans	Full cost recovery	100%	Υ	\$21.40 per vehicle
Utilities, vans and single axle trailers	Full cost recovery	100%	Υ	\$83.00 per vehicle
Commercial Waste				
Prices apply (in the event of weighbridge breakdown).				
Mixed waste - Single axle trailer	Full cost recovery	100%	Υ	\$83.00 per trailer
Mixed waste - <4 tonne truck/trailer (Charge based on fraction of full load)	Full cost recovery	100%	Υ	\$259.00 per truck
Mixed building rubble - Single axle trailer	Full cost recovery	100%	Υ	\$284.00 per trailer
Mixed building rubble - <4 tonne truck (Charge based on fraction of full load)	Full cost recovery	100%	Υ	\$938.00 per truck
Separated Wastes				
Green Recycle (<150mm diameter) - cars and station sedans	Full cost recovery	100%	Υ	\$7.40 per vehicle
Green Recycle (<150mm diameter)and untreated natural construction timber - separated - Utility, Single Axle Trailer (With side no greater than 450mm high)	Full cost recovery	100%	Y	\$32.10 per trailer
Green Recycle (<150mm diameter)and untreated natural construction timber - separated -Dual Axle Trailers -Trucks <4 tonne (Charge based on fraction of full load)	Full cost recovery	100%	Y	\$65.00 per truck
Green Recycle and untreated natural construction timber (<150mm diameter) - separated - 4-6 tonne truck - Charge based on fraction of full load	Full cost recovery	100%	Y	\$95.00 per truck
Green Recycle and untreated natural construction timber (<150mm diameter)- separated - 6 - 8 tonne truck (Charge based on fraction of full load)	Full cost recovery	100%	Y	\$148.00 per truck
Green Recycle and untreated natural construction timber (<150mm diameter)- separated - 8-10 tonne (Charge based on fraction of full load)	Full cost recovery	100%	Υ	\$165.00 per truck
Green Recycle and untreated natural construction timber (<150mm diameter) - separated - >10 tonne (Charge based on fraction of full load)	Full cost recovery	100%	Y	\$177.00 per truck



WASTE MANAGEME	NT				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Green Waste > 150mm diameter - Utility/Single axle trailer		Full cost recovery	100%	Υ	\$78.00 per trailer
Green waste > 150mm diameter - <4 Tonne Truck/Trailer (Charge based on fraction of full load)		Full cost recovery	100%	Υ	\$257.00 per truck
Green waste > 150mm diameter - 4 to 6 tonne truck(Charge based on fraction of full load)		Full cost recovery	100%	Υ	\$386.00 per truck
Green waste > 150mm diameter- 6 to 8 tonne truck (Charge based on fraction of full load)		Full cost recovery	100%	Υ	\$540.00 per truck
Green waste > 150mm diameter - 8 to 10 tonne truck(Charge based in fraction of full load)		Full cost recovery	100%	Υ	\$694.00 per truck
Green waste > 150mm diameter - >10 tonne truck (Charge based on fraction of full load)		Full cost recovery	100%	Υ	\$771.00 per truck
Special Waste					
Commercial quantities of recycling materials		Full cost recovery	100%	Υ	\$18.20 per cubic metre
Individual Mattresses (up to queen size)	Recycling	Full cost recovery	100%	Υ	\$34.00 each
WEST NOWRA, HUSKISSON A Clean Fill	AND ULLADULLA (WE	IGHBRIDGE SIT	E)		
VENM Clean Fill (Ulladulla only)	Based on Section 88 Levy & Transport	Full cost recovery	100%	Υ	\$182.00 per tonne
VENM Clean Fill (Huskisson & Nowra)	Based on Section 88 Waste Levy	Set by Act/Regulation	100%	Υ	\$172.00 per tonne
Commercial Waste					
Mixed waste		Full cost recovery	100%	Υ	\$417.00 per tonne
Mixed building rubble		Full cost recovery	100%	Υ	\$417.00 per tonne
Separated Wastes					
Glass		Full cost recovery	100%	N	per tonne
Green waste (<150mm diameter) and untreated natural construction timber- separated		Full cost recovery	100%	Υ	\$118.00 per tonne
Tree trunks & roots > 150mm diameter		Full cost recovery	100%	Υ	\$172.00 per tonne
Separated bricks, roof tiles, concrete	Recycling	Full cost recovery	100%	Υ	\$172.00 per tonne
Special Wastes					
Commercial quantities of recycling materials		Full cost recovery	100%	Υ	\$115.00 per tonne
Individual mattresses (up to queen size)	Recycling	Full cost recovery	100%	Υ	\$34.00 each
Mattresses Bulk	Recycling	Full cost recovery	100%	Υ	\$498.00 per tonne
Light truck tyres		Full cost recovery	100%	Υ	\$21.00 per tyre
Truck & tractor tyres		Full cost recovery	100%	Υ	\$68.00 per tyre



WASTE MANAGEM	IENT				
Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Bulk tyres		Full cost recovery	100%	Υ	\$498.00 per tonne
Contaminated Soil (West Nowra only)	a	Full cost recovery	100%	Υ	\$417.00 per tonne
Asbestos - Small quantities (not accepted at Huskisson)	t	Full cost recovery	100%	Υ	\$21.40 minimum Charge
Waste requiring special handlin such as Asbestos or other special waste (not accepted at Huskisson)	g	Full cost recovery	100%	Υ	\$417.00 per tonne
Ainimum Charge					
All Waste Categories (except asbestos)		Full cost recovery	100%	Υ	\$7.40 per vehicle
<b>N</b> EIGHBRIDGE SITE WHEN	WEIGHBRIDGE IS	S NON-OPERATIONAL			
Only accepted at West Nowra, Ullad	dulla and Huskisson D	epots			
Utility/Single axle trailer		Full cost recovery	100%	Υ	\$172.00 per vehicl
< 4 Tonne truck/trailer - (Charge based on fraction of full load)	e	Full cost recovery	100%	Υ	\$685.00 per vehicl
4 to 6 Tonne Truck (Charge based on fraction of full load)		Full cost recovery	100%	Υ	\$856.00 per truck
6 to 8 tonne truck (Charge based on fraction of full load)		Full cost recovery	100%	Υ	\$1,284.00 per truc
8 to 10 tonne truck - (Charge based on fraction of full load)		Full cost recovery	100%	Υ	\$1,712.00 per truc
Over 10 tonne truck - (Charges based on fraction of full load)		Full cost recovery	100%	Υ	\$1,884.00 per truc
Commercial Waste					
arger loads not applicable at non-v	weighbridge sites. Pric	ces apply (in the event of w	eighbridge brea	kdown).	
Mixed compacted waste>10t truck		Full cost recovery	100%	Υ	\$2,656.00 per truc
Mixed waste - 4-6 tonne truck (Charge based on fraction of ful load)	II	Full cost recovery	100%	Υ	\$484.00 per truck
Mixed waste - 6-8 tonne truck (Charge based on fraction of ful load)	II	Full cost recovery	100%	Υ	\$1,021.00 per truc
Mixed waste - 8-10 tonne truck (Charge based on fraction of ful load)	II	Full cost recovery	100%	Υ	\$1,557.00 per truc
Mixed waste - >10 tonne truck (Charge based on fraction of ful load)	II	Full cost recovery	100%	Υ	\$2,319.00 per truc
Mixed building rubble - 4-6 tonn truck (Charge based on fraction of full load)		Full cost recovery	100%	Υ	\$1,354.00 per truc
Mixed building rubble - 6-8 tonn truck (Charge based on fraction full load)		Full cost recovery	100%	Υ	\$2,020.00 per truc
Mixed building rubble - 8-10 tonne truck (Charge based on		Full cost	100%	Υ	\$2,636.00 per truc



WASTE MANAGEMENT								
	Fee Description	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount		
	Mixed building rubble - >10 tonne (Charge based on fraction of full load)		Full cost recovery	100%	Y	\$2,914.00 per truck		
-	ISCELLANEOUS							
G	eneral							
	Acceptance & sale of selected recycled product	Commercial arrangements	Market Rate	N/A	Υ			
	Degassing of fridge/air conditioning unit	recover cost	Full cost recovery	100%	Υ	\$15.00 per unit		
	Sustainability workshop booking fee		Refundable	N/A	Υ	\$10.00 per event		
	Weighbridge - vehicle weighment fee	To reflect cost to provide weighment of vehicles	Full cost recovery	100%	Υ	\$24.00 per vehicle		
	Reload Fee	In the event that material is delivered to the recycling area with contamination that needs to be removed.	Full cost recovery	100%	Υ	\$204.00 per load		
	Out of Hours Opening Fee	Special request to open depot out of normal operating hours	Full cost recovery	100%	Υ	\$204.00		
W	aste Depot Accounts							
	Issue of Replacement Depot Account Cards	For the replacement of lost or stolen cards	Full cost recovery	100%	Υ	\$16.00 per event		
	Annual Account Keeping Fee applications		Full cost recovery	100%	Υ	\$21.00 minimum Charge		
S	ales							
	Non Resident or Commercial Sales of Pastuerised garden organics - Car		Max Charge	100%	Υ	\$9.00 Per Load		
	Non Resident or Commercial Sales of Pastuerised Garden Organics- Ute/Van/Trailer		Max Charge	100%	Υ	\$13.00 Per Load		
	Non Resident or Commercial Sales of Pastuerised Garden Organics - Per Tonne (<10t)		Max Charge	100%	Υ	\$41.00 per tonne		
	Non Resident or Commercial Sales of Pastuerised Garden Organics - (>10t)		Max Charge	100%	Υ	\$31.00 per tonne		
	Loading Fee(if required)for Pastuerised Garden Organics - only at West Nowra, Huskisson or Ulladulla Waste Depots		Max Charge	100%	Υ	\$10.00 per load		

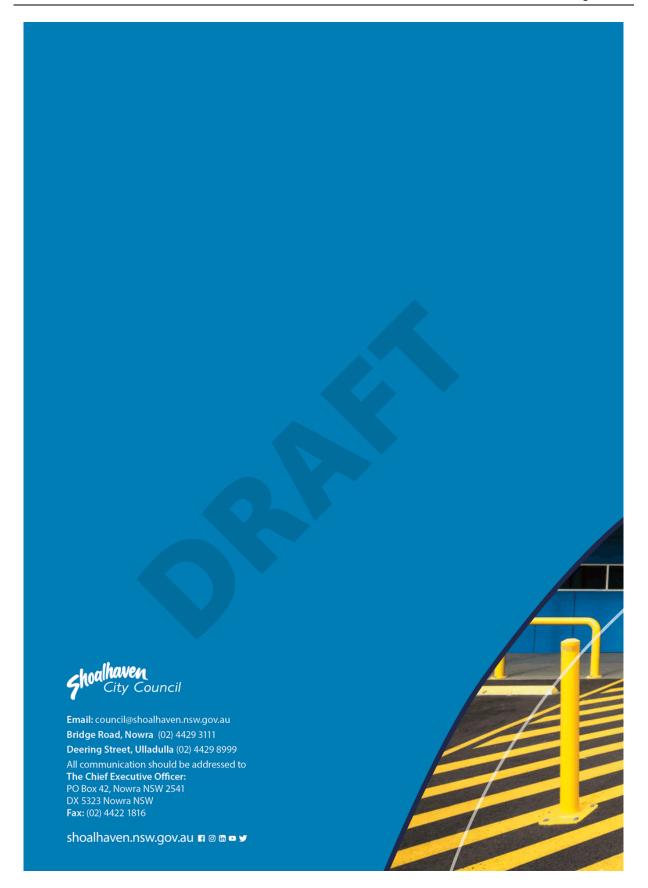
#### SALE OF PROCESSED MATERIAL Processed demolition material

Sales of Recovered Glass Sand	Market Rate	N/A	Ν	Price on Application
Sales of Recycled Materials	Market Rate	N/A	N	Price on Application



WEED	- BIOSECURI	TY				
Fee Des	scription	Purpose	Pricing Policy	Recovery	GST Incl.	2021/2022 Amount
Riose	CUDITY VEGET	ATION MANAGE	MENT			
DIOSE	CORITI VEGETA	ATTON MANAGE	MENT			
<b>V</b> EGETAT Inspectio	TION MANAGEMENT - n	WEEDS				
	ance inspection fee urity Undertaking)	Compliance inspection after acceptance of Biosecurity Undertaking	Partial cost recovery	N/A	N	\$120.00 per hour
	ance inspection fee ual Biosecurity Direction)	Compliance inspection after giving of Individual Biosecurity Direction	Partial cost recovery	N/A	N	\$120.00 per hour
Biosecu	to comply with urity Undertaking, Entry to weeds. s.147	Take action to remedy failure of the landholder to comply with a Biosecurity Undertaking	Full cost recovery	100%	N	Charges will include travelling time, labour, plant hire, chemical and ancillary costs
Biosecu take any failure to Individu	to comply with Individual urity Direction, entry to y actions to remedy the o comply with the al Biosecurity Direction utrol weeds. s.133	Control of weeds after a landholder has failed to comply with an Individual Biosecurity Direction or Biosecurity Undertaking	Partial cost recovery	N/A	N	\$120.00 per hour
	preparing and giving urity Undertaking s.146	Preparation and acceptance of Biosecurity Undertaking	Full cost recovery	100%	100%	\$121.00 per hour
	preparing and giving al Biosecurity Direction	Par	Partial cost recovery	N/A		\$121.00 per hour
Pre-pure and rep	chase weeds inspection ort	Physical inspection of property and written report on weed status	Partial cost recovery	N/A	N	\$120.00 per hour
(Schedi	y inspection fee uled by Shoalhaven City or at landholder request)	Initial property inspection	Fee waived as cost covered by grant funding of inspectorial program	N/A	N	\$0.00







#### 2021/22 Capital Works Program

Summary	Total \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific \$	Comment
Exhibited Capital Works Total (adjusted split by wards) Post Exhibited Capital Works Total (adjusted split by wards) Net Increase (details below)	230,214,434 249,975,657 19,761,223	29,286,111 29,693,838 407,727	32,333,638 33,011,315 677,677	22,386,479 25,532,954 3,146,475	146,208,206 161,737,550 15,529,344	
Capital Works Adjustments						
Supported Submissions						
Roads and Transport Dolphin Point Road footpath	10,000	0	0	10,000	0	
Callala Beach - Boardwalk/ Pathway - Design Cambewarra - Main Rd - Footpath Extension	50,000 40,000	0 40,000	50,000 0	0	0	
Bangalee - Bingara Lane - Sacrificial Seal	42,000 <b>142,000</b>	42,000 82,000	0 50,000	0 10,000	0	
Reductions						
Buildings and Property Community Building Component Renewal Programme	(215,988)	0	0	0	(215,988)	Funds already allocated to specific projects (Berry Showground - fire, electrical, access, Fire Services Upgrade - Nowra Showground
Buildings Asbestos Removal Programme	(136,000)	0	0	0	(136,000)	Funds already allocated to specific project (Fire Services Upgrade - Nowra Showground)
Nowra Library - Roof & HVAC renewal works Ulladulla & Nowra Admin Building Component Renewal Programme	(250,000) (305,089)	(250,000) 0	0	0	0 (305,089)	Duplicate project removed Funds already allocated to specific projects, Ulladulla electrical works
Community and Culture CCTV Upgrade	(54,000)	(54,000)	0	0	0	Removed, funded from 2021 not spent. Annual CCTV Upgrade budget remains.
Roads and Transport Surface - Wool Rd	(579,965)	0	(579,965)	0	0	Budget was already included in resheet / reseal budgets
Bomaderry- Cambewarra Rd - Design - Road Rehabilitation	(49,400)	(49,400)	0	0	0	Project not required, used to fund public submissions
Donlan Rd Mollymook Beach	(55,600)	0	0	(55,600)	0	Project not required, used to fund public submissions
Strategic Stormwater Catchment Studies Woodburn - Wheelbarrow Rd - Culvert Upgrade – Ch1.04km	(400) (10,000)	0	0	0 (10,000)	(400) 0	Small correction Project not required, used to fund public submissions
Ch I. O4Kill	(1,656,442)	(353,400)	(579,965)	(65,600)	(657,477)	submissions
Increases  Commercial Undertakings						
Asset refurbishment & replacement - Cemeteries  Various	377,570	0	0	0	377,570	Critical works included according to Asset Management Plan
Bereavement Software Purchase-TechOne Interface	125,000	0	0	0	125,000	Essential software replacement project
Environmental Management Penguin Head - cliff/slope stability (Construct) Open Space, Sport and Recreation	33,000	0	33,000	0	0	Amount required, shortfall from tender
Park Road Netball Court Redevelopment - South Nowra	36,579	0	36,579	0	0	Amount required, shortfall from tender
Ulladulla Tennis Lighting Upgrade Roads and Transport	200,000	0	0	200,000	0	Project was previously included in building capital
Bangalee - Koloona Rd- Bridge – Replacement (Construct)	50,000	50,000	0	0	0	Additional budget required
Sussex Inlet - Road Subsoil Drains - stage 1 improvements	1,000	0	0	1,000	0	Minor correction
Nowra CBD Revitalisation	15,137 <b>838,286</b>	15,137 65,137	0 69,579	0 <b>201,000</b>	0 502,570	Minor correction
Rephased into/from Future Years Buildings and Property						
Public Halls Building Component Renewal Programme	(55,000)	0	0	0	(55,000)	subject to future revotes
Building Fire Compliance - Programmed works to meet compliance regulations	(300,000)	0	0	0	(300,000)	subject to future revotes
Public Amenities Programmed Works - Various Environmental Management	(260,628)	0	0	0	(260,628)	subject to future revotes Works will commence in the forthcoming financial
Coastal Monitoring Implementation - Coastsnap/Beachsnap	(71,000)	0	0	(71,000)	0	year, project briefs are well under way and are expected to go out in July-August 2021.
St George's Basin & Sussex Inlet - Development of Coastal Management Plan	(150,000)	0	(150,000)	0	0	Relevant community groups have been given access to draft documents and the final
Lower Shoalhaven River Estuary - Development of Coastal Management Plan	(161,700)	(161,700)	0	0	0	documents will go to relevant Coastal Committee early 2021/22 financial year.
Open Space, Sport and Recreation Park Enhancement Program	(41,200)	0	0	0	(41,200)	subject to future revotes
Paringa Park Detailed Design Active Recreation Minor Improvement	(350,000) (173,700)	(350,000)	0	0	0 (173,700)	subject to future revotes subject to future revotes
Frogs Holla Reserve Upgrade Original Bomaderry Basketball Stadium	(55,220)	(100,000)	0	(55,220)	0	Split design and construction phase Split design and construction phase
Construction Nowra showground - Amenities	(100,000)	(100,000)	0	0	(100.000)	subject to future revotes
Roads and Transport  Nowra - Terara Rd & Ferry Ln - Construct -	(250,000)	0	(250,000)	0	(100,000)	subject to future revotes
Shared User Path (Construct)						
Resheet/Reseal – Northern (Construct) Resheet/Reseal - Central – Shoalhaven River to Currambene Ck (Construct)	(55,009) (55,009)	(55,009) 0	0 (55,009)	0	0	subject to future revotes subject to future revotes



Summary		Total \$	Ward 1 \$	Ward 2	Ward 3 \$	City-Wide Benefit & URA Specific	Comment
	But album I But Govern	(55.000)				\$	
	Resheet/Reseal – Basin (Construct) Resheet/Reseal – Southern (Construct) Nowra - Moss Street – Rehabilitation (D&C)	(55,009) (55,008) (424,960)	0 0 (424,960)	0 0 0	0 (55,008) 0	(55,009) 0 0	subject to future revotes subject to future revotes Split design and construction phase - partially
	Worrowing Heights - The Wool Rd - Construct -	(220,493)	0	(220,493)	0	0	rephased to 2022/23 Split design and construction phase - partially
	Asphalt (Ch.8760 to 9700) Moss Vale Road South - URA Drainage –	(1,000,000)	0	0	0	(1,000,000)	rephased to 2022/23 Rephased construction due to most recent
	Contribution Plan Project Bayswater St, Vincentia -Stormwater Upgrade and	350,000		350,000			estimates Brought forward from 2022/23 (2021/22 DPOP document yet to be updated to reflect this
	Boardwalk	(3,583,936)	(1,091,669)	(325,502)	(181,228)	(1,985,537)	change).
Further refir	nement of Water and Sewer Capital Works Progra		(1,001,000)	(020,002)	(101,220)	(1,000,001)	
	/ater and Sewer Services						
	Husk Vincentia SPS 7 RM & GM upgrade	(852,000)	0	0	0	(852,000)	
	South Nowra Surcharge Main Callala SPS 3 RM Replacement	3,028,000 (240,000)	0	0	0	3,028,000 (240,000)	
	Mundamia SPS N-F4 - RM and GM	(80,000)	ő	ő	0	(80,000)	
	Edwards Ave Bomaderry, SPS 8 Inlet GM	(235,000)	0	0	0	(235,000)	
	Nowra Lyrebird SPS2 GM Upgrade	(1,885,000)	0	0	0	(1,885,000)	
	Nowra SthSPS 20 Surcharge main Nowra St Anns & Lyrebird Sewer Rising Main	(140,000) (815,000)	0	0	0	(140,000) (815,000)	
	SPS Emergency storage upgrade program	80,000	0	0	0	80,000	
	St Anns and Lyrebird Park SPS Upgrade	1,491,000	0	0	0	1,491,000	
	Sussex Inlet UV System	95,000	0	0	0	95,000	
	Coastal Zone Mgmt -Sewer Asset Protection Refurbishment of St Georges Basins Inlet Works	(880,000) (47,500)	0	0	0	(880,000) (47,500)	
	Burrier WPS 33 kv Substation	(125,000)	0	ő	0	(125,000)	
	Bolong Rd & Shoalhaven Hds Rd main repl	60,000	0	0	0	60,000	
	Power to Croziers Rd Reservoir Site	(39,000)	0	0	0	(39,000)	
	Water TM relining - Currambene Crk Woolamia Nth-Sth transfer system improvements	510,000 (669,000)	0	0	0	510,000 (669,000)	
	Bamarang WTP upgrade clarifier	(1,600,000)	0	0	0	(1,600,000)	
	Bendeela Reservoir	156,000	0	0	0	156,000	
	Water Moss Vale Road expansion area	(3,840,000)	0	0	0	(3,840,000)	
	Mundamia - 200mm Feeder Main Burrier Replacement of Raw Water Supply	5,680 311,000	0	0	0	5,680 311,000	
	Yalwal tourist upgrade	(350,000)	0	0	0	(350,000)	
	Nowra Sth, Flinders Depot electrical work	(4,700,000)	0	0	0	(4,700,000)	
		(10,760,820)	0	0	0	(10,760,820)	
	nd Allocations uildings and Property Recreation Buildings Programmed Works -	(442,000)	0	0	0	(443,000)	Allocated to regions (three projects below)
	Various Recreation Buildings Programmed Works - North	(443,000) 177,200	177,200	0	0	(443,000)	Allocated from bulk project
	Recreation Buildings Programmed Works - Central	141,760	0	141,760	ő	ő	Allocated from bulk project
_	Recreation Buildings Programmed Works - South	124,040	0	0	124,040	0	Allocated from bulk project
Ē	nvironmental Management Mollymook Cost Benefit Analysis	(300,000)	0	0	(300,000)	0	Transfer to South Mollymook Coastal Protection Design
0	South Mollymook Coastal Protection Design pen Space, Sport and Recreation	300,000	0	0	300,000	0	Transfer from Mollymook Cost Benefit Analysis
_	Car Parking Active (CrownLand)	(90,900)	0	0	0	(90,900)	Allocated to regions (three projects below)
	Car Parking Active (Crown Land) - North	30,906	30,906	0	0	0	Allocated from bulk project
	Car Parking Active (Crown Land) - Central Car Parking Active (Crown Land) - South	36,360 23,634	0	36,360 0	23,634	0	Allocated from bulk project Allocated from bulk project
	Sports Capital Works Partnership Program	(164,500)	ő	ő	0	(164,500)	Allocated to regions (three projects below)
	Sports Capital Works Partnership Program - North	82,250	82,250	0	0	0	Allocated from bulk project
	Sports Capital Works Partnership Program - Central	46,060	0	46,060	0	0	Allocated from bulk project
	Sports Capital Works Partnership Program - South	36,190	0	0	36,190	0	Allocated from bulk project
	Tennis Court Capital - Renewal	(151,720)	0	0	0	(151,720)	Allocated to regions (three projects below)
	Tennis Court Capital -Renewal - North Tennis Court Capital -Renewal - Central	75,860 33,378	75,860 0	0 33,378	0	0	Allocated from bulk project Allocated from bulk project
	Tennis Court Capital -Renewal - South	42,482	ő	0 0	42,482	ő	Allocated from bulk project
	Tennis Minor Program	(52,000)	0	0	0	(52,000)	Allocated to Central region
R	Tennis Minor Program - Central oads and Transport	52,000	0	52,000	0	0	Allocated from bulk project
	Vincentia safety improvements Vincentia – Elizabeth Dr to Blenheim-Frederick- Round The Bay	(50,000) 50,000	0	(50,000) 50,000	0	0	Transfer to Vincentia - round the Bay Transfer from Vincentia safety improvements
	Culburra - Culburra Rd - Surface (CH 7.711 to CH 8.413) (Construct)	413,160	0	413,160	0	0	Transfer from Braidwood Road projects
	Coolumburra - Braidwood Rd - Construct - Pavement Rehab (Ch.54270-54340)	(35,420)	0	0	(35,420)	0	Transfer to Culburra Road
	Coolumburra - Braidwood Rd - Construct - Pavement Rehab (Ch.53930-54270)	(377,740)	0	0	(377,740)	0	Transfer to Culburra Road
	Resheet/Reseal – Northern (Construct) Budgong – Budgong Rd / Mt Scanzi Rd – progressive seal (Design and staging plan)	(98,000) 98,000	(98,000) 98,000	0	0	0	Transferred \$98K to Budgong Road Transfer from Resheet/Reseal Northern
W	/aste and Recycling Program Waste Landfill Cell Construction - West Nowra	(600,000)	0	0	0	(600,000)	Transfer to cell liner
	Waste Cell Install Liner and Leachate Controls - West Nowra	600,000	0	0	0	600,000	Transfer from cell construction



Summary	Total \$	Ward 1 \$	Ward 2 \$	Ward 3 \$	City-Wide Benefit & URA Specific \$	Comment
	0	366,216	722,718	(186,814)	(902,120)	
March QR Carry Forward						
Buildings and Property						
Berry Showground - fire, electrical, access	186,443	186,443	0	0	0	
Fire Services Upgrade - Nowra Showground Commercial Undertakings	199,636	0	199,636	0	0	
Children's Lawn 2 at SMGLC	15.000	15.000	0	0	0	
Kangaroo Valley Cemetery Ingress Improvements	8,000	8,000	0	0	0	
Lake Tabourie Amenities Building	600,000	0	0	600,000	0	
Aquatic Recreation Area - Lake Conjola	480,000	0	0	480,000	0	
Conference/Multi Use Building Kangaroo Valley	230,000	230,000	0	0	0	
Community and Culture Shoalhaven Flood Boat	400,000	400,000	0	0	0	
Environmental Management						
Narrawallee - Viewing Platform, Surfers Ave	39,998	0	0	39,998	0	
Internal Corporate Services						
Corporate Services Equipment Strategic Asset Management	(40,100) 91,728	0	0	0	(40,100) 91,728	
Upgrade to CiA	35,280	0	0	0	35,280	
Open Space, Sport and Recreation	33,200	· ·	0		33,200	
St Georges Basin - Blackett Park Playground	130,161	0	130,161	0	0	
Replacement	,		,			
Erowal Bay Lions Park Playground Replacement	82,014	0	82,014	0	0	
Tilbury Reserve playground replacement	157,445	0	157,445	0	0	
Ulladulla Sports Complex	350,000	0	0	350,000	0	
Showground Stimulus - Milton Original Bornaderry Basketball Stadium Redesign	265,093 100,000	100.000	0	265,093	0	
Original Domaderry Basketball Stadium Redesign	100,000	100,000	0	U	U	
Ulladulla Sporting Complex Floodlight Upgrade	150,000	0	0	150,000	0	
Callala Sportsground Irrigation & drainage	261,591	0	261,591	0	0	
Yulunga Reserve Sportsfield drainage	76,438	0	0	76,438	0	
Mollymook - Bill Andriske Oval Irrigation	98,614	0	0	98,614	0	
Finkernagel Oval Irrigation	158,974	0	0	158,974	0	
Roads and Transport  Ulladulla - Village Drive (Construct)	150,000	0	0	150.000	0	
Worrigee - Worrigee Rd	260,000	0	260,000	150,000	0	
Cambewarra - Main Rd	400,000	400,000	200,000	0	0	
Bawley Point - Murramarang Road (CH0.320-	1,000,000	0 000	0	1,000,000	0	
1.360) - Rehabilitation (Construct)	.,,			.,,		
Waste and Recycling Program						
Materials Recovery Facility	10,000,000	0	0	0	10,000,000	
Bioelektra Resource Recovery Facility RRF	1,000,000	0	0	0	1,000,000	
Water and Sewer Services FY21 - SPS Electrical Control Panel	220 000	0	0	0	0	
Replacements	230,000	U	0	U	230,000	
Nowra Nth surcharge main upgrade stage1	3.900.000	0	0	0	3,900,000	
Moss Vale Rd expansion area - WWtr	2,820,500	o o	o o	0	2,820,500	
Relocation of Sewer RM in Bream Beach caravan	140,000	0	0	0	140,000	
park						
Water A&W minor works program	200,000	0	0	0	200,000	
Brundee WPS 33kv substation	730,000	0	0	0	730,000	
Water Various Main Replacements	10,025,320	0	0	0	10,025,320	
Water Solar Initiatives	200,000	0 1,339,443	0 1,090,847	0 3,369,117	200,000	
	35,132,135	1,339,443	1,090,047	3,309,117	29,332,728	
Total Adjustments	19,761,223	407,727	677,677	3,146,475	15,529,344	
B : 10 % IW 1 7 11	240.075.077	20 000 000	00.044.0:5	25 522 65 1	101 707 555	
Revised Capital Works Total	249,975,657	29,693,838	33,011,315	25,532,954	161,737,550	





# Monthly Report

# Shoalhaven City Council







### Market and Economic Review

#### International Markets

US S&P500 and Dow Jones closed +0.7% +2.2% respectively, setting records. MSCI World ex-AUS gained +1% in local terms. Emerging Markets gained +2.3% in \$US. Europe and commodity countries outperformed. US 10-year bonds recovered more ground, closing at 1.58% (-7bp). High yield closed marginally weaker at +334bp (+6bp), near post-GFC tights. Emerging markets debt was mixed.

COVID19 deaths passed 3.7m (+0.5m) from 172m cases (+22m). Daily cases roughly halved from their peak over the month. Peru jumped to the worst *per capita* death toll, over ½%, after admitting classification issues. India ranks #109.

*GDPNow* guides +10% p.a. for Q2 growth, a slight downgrade after weaker employment data and a fuel shortage. Central banks continue to affirm guidance.

US unemployment rose to 6.1% ( $\pm$ 0.1%) in April, after Non-farm Payrolls slumped to  $\pm$ 266k ( $\pm$ 0.2%) expected 1m). Youth unemployment was 11.1% ( $\pm$ 0.1%). Inflation soared to  $\pm$ 4.2% YoY ( $\pm$ 1.6%) after a  $\pm$ 0.8% month, still a month from the apparent high. Core inflation was  $\pm$ 3%  $\pm$ 4.6% in March, a 25-year high. CPI-linked bonds' breakeven inflation reached 2.5% (10-year), an 8-year high well above the Fed target. Retail sales were flat in April, holding the  $\pm$ 10% jump of March.

Eurozone unemployment improved to 8% (-0.1%). Prices rose +0.3% in May to be +2% YoY – it is likely to peak in Q3. Core inflation rose to +0.9% YoY (+0.1%).

Israel appears set for a new PM, with Yair Lapid's Yesh Atid commanding a majority coalition after a brief war with Gaza.

#### Domestic

The RBA again affirmed existing policy settings. Their base case sees wages extremely muted until full employment, and inflation below 2-3% target until fuelled by wages growth. The "2024 at the earliest" wordings remain in each statement. However, they included an "upside scenario" that might provide an earlier exit without calling it a "taper." The TFF bank funding scheme ends June.

The ASX200 gained +2.3%, the Small Ordinaries just +0.3%. 10-year bonds were flat at 1.65%.

Q1 GDP outperformed expectations, at +1.8%, taking GDP beyond pre-COVID. On declining imports, the April trade surplus soared above \$10bn vs \$5.5 in March. Retail sales increased +1.1% in April.

Weekly payroll weakness showed some weakness since JobKeeper subsidies ended in March with Qld and Victoria lagging. April unemployment fell -0.2% to 5.5% on lower participation with underemployment also easing -0.2%. Wages increased +0.6% to be +1.5% YoY.

March dwelling approvals rose +17.4% in March (mostly apartments, up +63.6%), after +20.1%. March's 21.5k was the second highest reading ever, and represented a record value of work.

CoreLogic's 5 City price index rose +1.3% for units in May, and twice that for houses. Double digit gains are seen YoY for units in apartments in Darwin and Hobart, and for houses in 6 of the 8 capitals (barring Melbourne and Perth).

#### Other Markets

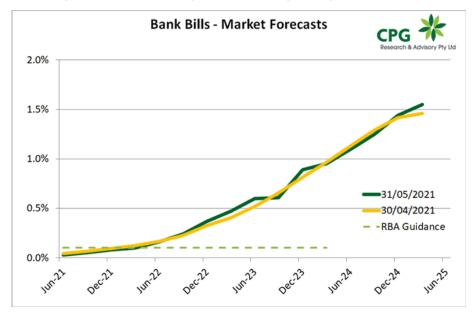
WTI oil hit a multi-year high, closing \$US67.8/bbl (+7%). Gold rebounded to \$1912/oz (+8%). Iron ore set a record \$229/t before closing \$201/t (+8%). Base metals Nickel (+1.9%), Tin (+3.9%), Copper (+2.1%), Zinc (+4.7%) firmed with Aluminium -1.7% weaker. The \$A closed at US77.25c (-0.7%).







Short end yield curves were little changed, and the RBA continued to affirm its guidance – guidance which is way out of line with market expectations of an early recovery:



#### Credit Market

Global credit derivatives were flat in May despite stronger stockmarkets and other risk assets. Australia firmed slightly:

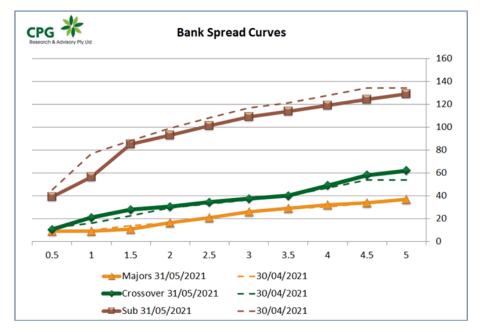
Credit Indices	31 May 21	30 Apr 21	31 Dec 19
iTraxx Australia 5 Yr CDS	59bp	61bp	47bp
iTraxx European 5 Yr CDS	50bp	50bp	44bp
CDX IG North American 5 Yr CDS	51bp	50bp	45bp
CDX HY North American 5 Yr CDS	287bp	286bp	280bp

Regional banks weakened slightly ahead of the return to market post-TFF:









Physical high yield was also little changed, closing at +334bp vs +328bp in April (*BoAMLHY Index, option-adjusted*). *We regard HY bonds as expensive*, although moves in leveraged loans have been less extreme and we have a *Neutral* view on loans – showing remarkably low volatility to again close around ~425bp spread.

Despite very strong stockmarkets, **US 10-year bonds inched ahead, firming to 1.58% (-7bp). Australian 10-year bonds were flat at 1.65%.** 3-year bonds were firmer at 0.07%, trading well through RBA target but 5-year bonds sold off heavily to close at **0.83% (+13bp)** as **investors assumed zero interest rate policy would end early. 3m BBSW was unchanged at 4bp.** *The RBA has closed TFF funding to banks as of June 30<sup>th</sup>.* 

We have recommended sales of the majority of credit securities, ahead of switching into TCorpIM Long-Term Growth which was covered by a second Council presentation recently.

The RBA continues to reaffirm zero interest rate policy to 2024 in the most recent interest rate announcement. End of the TFF will force banks to return to the wholesale market, and likely increase costs of debt – hurting prices of existing FRNs. They have already weakened in anticipation, and it may well be that new BBB+ FRNs will be the best value for unconstrained investors.

Changes to monetary policy are now likely to be centred on quantitative easing — programme expansion, more explicit yield targeting. The RBA has flagged extending, but not expanding, the programme. Property prices have remained particularly strong in 2021, which has **previously been a trigger for considering policy tightening**.





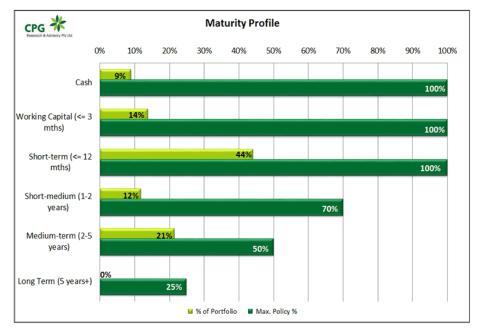


## Council's Portfolio

The portfolio has a high 9% of investments available at-call and a further 14% of assets mature within 3 months. Another 44% of assets mature within 3-12 months. Longer-term allocation at 21% at 2-5 years with recent long term FRN purchases. Major bank paper is coming back toward fair value, as the distorted market ends at June 30<sup>th</sup>. Bank paper has been selling off in anticipation, and **Westpac** issued senior paper (albeit in \$US) which provided indicative price discovery for the local market.

All investments are within the current Minister's Order, having closed out legacy fund positions at their peak. Bank credit lost a little ground in May, but remains close to post-GFC records. There are material embedded gains.

The RBA's most recent meeting at the time of writing confirmed no change to rates guidance, or even inflation outlook. **Deposit rates fell in May; short end returns continue to set record lows**. With a steeper curve, NAB pays around 1.30% for the longest term, +5bp from last month. The unusually large gap between highly rated ADIs and others during the panic has **converged to pre-COVID historical norms**, and then to new post-GFC lows.



Council's investments are well spread across maturities and diversified across the highly rated part of the eligible fixed interest universe. **Capacity exists in all terms**.

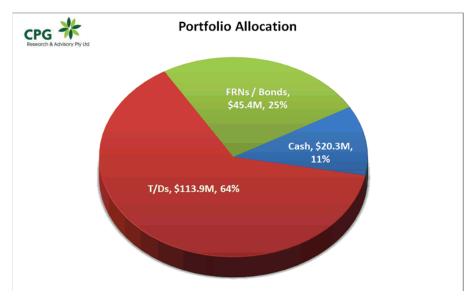
Council's portfolio is primarily in deposits (at 64%) along with a substantial liquid portfolio. Of the FRNs, market liquidity is now very strong, and credit funds continue to normalise their credit spreads.



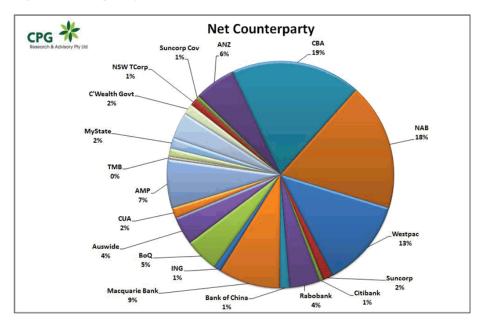




A more diverse range of banks have come to market as FY21 progressed. **Cash moved to 11%** (including AMP 31-day Notice Account). *We note a cut to the Notice Account rate.* 



The investment portfolio is well diversified in complying assets across the entire credit spectrum, with major banks the largest exposures.







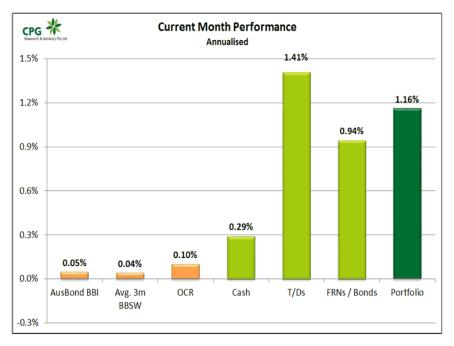


## Returns - Accrual

Actual									
	1 month	3 months	6 months	FYTD	1 year	2 years	3 years	4 years	5 years
Official Cash Rate	0.01%	0.03%	0.05%	0.14%	0.16%	0.45%	0.80%	0.97%	1.09%
Avg. 3m BBSW	0.00%	0.01%	0.01%	0.05%	0.05%	0.45%	0.94%	1.15%	1.28%
AusBond Bank Bill Index	0.00%	0.01%	0.01%	0.06%	0.06%	0.52%	1.01%	1.20%	1.33%
Council Cash	0.02%	0.08%	0.17%	0.39%	0.44%	0.85%	1.26%	1.46%	1.61%
Council T/Ds	0.12%	0.36%	0.73%	1.53%	1.70%	2.12%	2.48%	2.67%	2.84%
Council FRNs / Bonds	0.08%	0.24%	0.49%	0.99%	1.09%	1.60%	2.14%	2.42%	-
Council Total Portfolio	0.10%	0.30%	0.60%	1.22%	1.36%	1.76%	2.15%	2.33%	2.50%
Annualised									
	1 month	3 months	6 months	FYTD	1 year	2 years	3 years	4 years	5 years
Official Cash Rate	0.10%	0.10%	0.10%	0.15%	0.16%	0.45%	0.80%	0.97%	1.09%
Avg. 3m BBSW	0.04%	0.04%	0.03%	0.05%	0.05%	0.45%	0.94%	1.15%	1.28%
AusBond Bank Bill Index	0.05%	0.04%	0.02%	0.06%	0.06%	0.52%	1.01%	1.20%	1.33%
Council Cash	0.29%	0.32%	0.33%	0.43%	0.44%	0.85%	1.26%	1.46%	1.61%
Council T/Ds	1.41%	1.42%	1.47%	1.67%	1.70%	2.12%	2.48%	2.67%	2.84%
Council FRNs / Bonds	0.94%	0.96%	0.99%	1.07%	1.09%	1.60%	2.14%	2.42%	-

The Investment portfolio returned a solid **1.16%** p.a. for the month of May 2021, exceeding the benchmark AusBond Bank Bill Index (0.05% p.a.) by +111bp. It does <u>not</u> include any market value impact -FRN prices carry significant gains.

Longer dated deposits continue to hold the total portfolio performance, with yields around  $^{\sim}1.4\%$  – an excellent level, far above any available deposit. Council's <u>relative</u> outperformance expanded through the falling rate cycle, with cash almost literally paying zero (or even less). Term deposits have anchored very strong outperformance, although the typical 1-year duration mean that protection is also running off rapidly now.









## **Credit Quality**

The aggregate limit for BBB is 30% and in NR is 2% (over-riding single-name limits); there are no current unrated investments. Allocations were very conservative in any case. These are consistent with TCorp's criteria; Policy could readily be aligned to their more complex basis which integrates both tenor and ratio (with more bands). Without unrated holdings, the migration will be trivial.

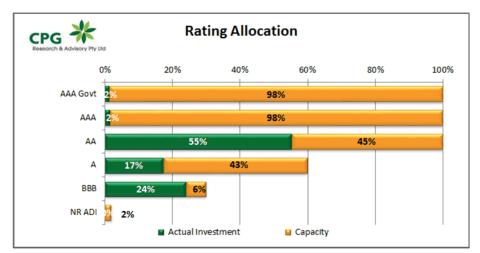
We have tested the portfolio provided against Council's <u>old</u> Investment Policy and report the following:

#### Aggregate credit limits are in compliance:

Rating Category	Actual	Per C/Party	Aggregate	Rating Category	Actual Investment	Capacity
AAA Govt	2%	100%	100%	AAA Govt	2%	98%
AAA	2%	40%	100%	AAA	2%	98%
AA	55%	30%	100%	AA	55%	45%
Α	17%	15%	60%	Α	17%	43%
BBB	24%	10%	30%	BBB	24%	6%
NR ADI	0%	5%	2%	NR ADI	0%	2%

#### Future reports will reflect the 2021 Policy once ratified.

Given TCorp's more granular classifications subdividing even the BBB category, future BBBs will be managed towards the larger BBB+ banks specifically.









## **TCorp Transition**

We include transition analysis based on a recent portfolio snapshot.

In moving away from the Minister's Order towards a restricted universe, we have used the standard TCorp guidelines to project future convergence, on the assumptions of:

- >> Sales of liquid securities
- Scheduled T/D maturities

There are currently no investments which are inconsistent with TCorp on the basis of credit rating.

Both the single-name and aggregate holdings comply for the TCorp sub-groups BBB-, BBB or higher, and BBB+.

The only area requiring attention are the longer BBB holdings. TCorp allow BBB-range names, but limit them to 12 months. The following illustrates how this is projected to decline over time:



We note the following details:

- While it includes an AMP TD of more than 12 months, this has already approached within 12 months of maturity (May 2022) and requires no further action.
- → Other long BBB T/Ds >12 months are minimal, at around 3%. This halves in a year (early in FY22) and disappears in 2 years as the longest T/D becomes less than 1-year tenor.

TCorp has approved the small "legacy" / grandfathered holding.







## Other Compliance

We have tested the portfolio provided against Council's current investment policy and report the following:

#### All counterparties comply, and all are rated.

					Policy		
Counterparties	Exposure \$M	FCS	Net	Rating	Limit	Actual	Capacity
TCorpIM Cash Fund	\$0.00M	\$0.00M	\$0.00M	AAA	40%	0%	\$71.84M
NSW TCorp	\$1.91M	\$0.00M	\$1.91M	AAA	40%	1%	\$69.93M
Suncorp Cov	\$1.00M	\$0.00M	\$1.00M	AAA	39%	1%	\$68.24M
ANZ	\$10.50M	\$0.00M	\$10.50M	AA-	30%	6%	\$43.38M
CBA	\$33.63M	\$0.25M	\$33.38M	AA-	30%	19%	\$20.49M
NAB	\$32.80M	\$0.25M	\$32.55M	AA-	30%	18%	\$21.33M
Westpac	\$23.00M	\$0.25M	\$22.75M	AA-	30%	13%	\$31.13M
Suncorp	\$2.60M	\$0.00M	\$2.60M	A+	15%	1%	\$24.34M
Citibank	\$1.00M	\$0.00M	\$1.00M	A-	15%	1%	\$25.94M
Rabobank	\$8.00M	\$0.25M	\$7.75M	Α	15%	4%	\$19.19M
Bank of China	\$2.50M	\$0.00M	\$2.50M	Α	15%	1%	\$24.44M
Macquarie Bank	\$16.00M	\$0.25M	\$15.75M	Α	15%	9%	\$11.19M
ING	\$2.00M	\$0.25M	\$1.75M	Α	15%	1%	\$25.19M
Bendigo-Adelaide	\$0.00M	\$0.00M	\$0.00M	BBB+	10%	0%	\$17.96M
BoQ	\$9.00M	\$0.25M	\$8.75M	BBB+	10%	5%	\$9.21M
Auswide	\$7.50M	\$0.25M	\$7.25M	BBB+	10%	4%	\$10.71M
Heritage	\$0.00M	\$0.00M	\$0.00M	BBB+	10%	0%	\$17.96M
CUA	\$2.70M	\$0.00M	\$2.70M	BBB	10%	2%	\$15.26M
AMP	\$12.65M	\$0.25M	\$12.40M	BBB	10%	7%	\$5.56M
TMB	\$0.70M	\$0.00M	\$0.70M	BBB	10%	0%	\$17.26M
Newcastle Permanent	\$2.10M	\$0.00M	\$2.10M	BBB	10%	1%	\$15.86M
ME Bank	\$0.00M	\$0.00M	\$0.00M	BBB	10%	0%	\$17.96M
MyState	\$3.00M	\$0.25M	\$2.75M	BBB	10%	2%	\$15.21M
Defence Bank	\$0.00M	\$0.00M	\$0.00M	BBB	10%	0%	\$17.96M
P&N Bank	\$7.00M	\$0.25M	\$6.75M	BBB	10%	4%	\$11.21M
Qbank	\$0.00M	\$0.00M	\$0.00M	BBB-	10%	0%	\$17.96M
	\$179.60M		\$176.85M			98%	
C'Wealth Govt		\$2.8M	\$2.75M	AAA	100%	2%	
Total	\$179.60M		\$179.60M			100%	

We have also tested Council's current investment exposure against the lower rated counterparties' net assets as Council's Policy prescribes maximum concentration.

(Being a major investor in an ADI is not something we find particularly risky, with even these numbers far less than 1% of gross assets – particularly where staggered across a number of maturity dates.)

We report the following:

**P&N Bank (marginally) and Auswide are larger than the net assets % threshold for individual counterparty;** these will be run down over time and further allocation to these institutions should be frozen.







					Net Assets	Max allowed % of	Net	
Counterparties	Exposure \$M	Rating	Max port %	Actual	\$M	net assets	Exposure	
AMP	\$12.65M	BBB	10%	7%	\$6,791	2%	0.186%	1.81%
Bendigo-Adelaide	\$0.00M	BBB+	10%	0%	\$5,632	2%	0.000%	2.00%
BoQ	\$9.00M	BBB+	10%	5%	\$3,885	2%	0.232%	1.77%
CUA	\$2.70M	BBB	10%	2%	\$1,037	2%	0.260%	1.74%
Heritage	\$0.00M	BBB+	10%	0%	\$487	2%	0.000%	2.00%
TMB	\$0.70M	BBB	10%	0%	\$493	2%	0.142%	1.86%
Newcastle Permanent	\$2.10M	BBB	10%	1%	\$925	2%	0.227%	1.77%
ME Bank	\$0.00M	BBB	10%	0%	\$1,485	2%	0.000%	2.00%
P&N Bank	\$7.00M	BBB	10%	4%	\$291	2%	2.408%	-0.41%
Qbank	\$0.00M	BBB-	10%	0%	\$78	2%	0.000%	2.00%
Auswide	\$7.50M	BBB+	10%	4%	\$237	2%	3.168%	-1.17%

We note that these are <u>before</u> application of the government insurance scheme (FCS), although the difference is trivial. TCorp's convention is to calculate allocation on a gross basis, and they set their recommended limits accordingly.

While the long duration is lengthening the final grandfathered asset, we note that the P&N T/Ds were placed at above 3½% yield, for 5 years. They have been the best assets in the portfolio.

Again, these are grandfathered by TCorp's loan approvals and will be run off.

Following ratification of the 2021 Policy, the limits will change for next month's reports.

## Term Deposits

At month-end, deposits accounted for approximately 63% of the total investment portfolio. The weighted average duration of the deposit portfolio is ~0.8 year, unchanged from last month. It is comparable to the peer group, at a high interest rate relative to current offerings.

**The current yield is still almost 1.4%**, above any long or short rate currently available. However, the term of these pre-COVID holdings is decaying over time.

Deposit margins set new lows in the month. The gap between A-rated and lower deposits is small, with both at post-GFC lows.

#### There is not much gap between BBB and higher rated names.

We note (typically short-dated) broker specials for deposits around short-term investment requirements are advised in the T/D daily rate sheet regularly. Relevant portfolio data follows:

#### Term Deposit Statistics

Percentage of total portfolio	63%
Weighted Average Yield	1.42%
Weighted Average Duration	0.8 yrs







#### **Credit Quality of Deposits**

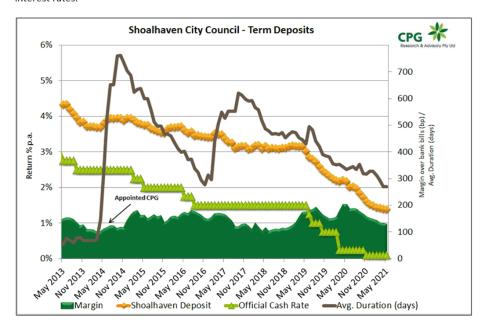
AAA^	2%
AA	53%
Α	18%
BBB	28%
Unrated ADI	0%
Total	100%

<sup>^</sup> Calculation excludes the Financial Claims Scheme (FCS)

We refer to the detailed analysis in our May *Fixed Interest Analytics*. We also revisit some prior analysis. The long duration strategy was very successful, substantially lifting the average margin. Margins again expanded, with the average duration kept at 1 year until after the impact of the COVID-19 crisis was fully reflected in zero rates.

Duration has since been relatively static around the 300-day area.

**Deposit margins have consistently exceeded 100bp since early 2019**, which set up excellent FY20 – the best in 5 years. As deposits mature, average yield is again gradually reflecting (lagged) policy interest rates.



FY21 is seeing strong excess performance from deposits (which have recently ranged from +150 to +200bp during the COVID-19 recession), as well as additional profits available from realising the embedded gains of the FRN book. Only now, a full year after the emergency rate cuts, has this outperformance begun to normalise. **The 2021 Policy will restrict longer deposits in future.** 







## Credit: FRNs & Fixed Bonds

Senior major FRN spreads widened ahead of the end of the TFF facility; from July, banks will need to return to the wholesale market and this will have an effect on supply of credit. The distorted market of the COVID19 era will again be a two-way market with market pricing of risk.

With Westpac issuing new 5-year paper, albeit in \$US, there is some evidence of where that market-clearing level will be, and we expect new issues in the +50bp area.

Bonds firmed during the month, clawing back some of the losses from months of severe weakness.

The RBA reiterated around 3 years of zero interest rate policy, to at least 2024, but the market no longer believes this – rapid rate normalisation is now forecast with rising rates from bill futures. Perhaps the RBA itself does not believe it, as their commentary has begun to offer "exit clauses" releasing them early.

We see a pattern globally where central banks try to avoid another "taper tantrum" – talking prematurely about policy tightening. Instead, they are allowing markets to price in these actions. This enables future action to be seen as "market-led" – <u>reducing the risk of fright, potentially at the cost</u> <u>of some loss of inflation-fighting credibility</u>.

We refer to the detailed analysis in our April Fixed Interest Analytics.

With AMP Bank in run-off, the highest returns from complying fixed interest are likely to be from new FRNs outside the major banks, but these will be heavily restricted under the 2021 Policy. As such, foreign institutions will be the direction compelled by the TCorp rules.

Council invested \$2.5m in 3-year Bank of China at +57bp, around twice the spread of local majors.

Sale recommendations have now received bids, which are being evaluated:

- → All AA and AAA 2021s (\$4m)
- >> Subject to suitable bids, the BBB FRNs within a year of maturity
- >> 2022 FRNs of ANZ and Suncorp (\$1.5m)
- >> 2023 major bank FRNs (\$10m)
- ➤ Early 2024 major bank FRNs, priced as 3-year (\$4.3m)

The spread between AA and the larger BBB names is back to pre-GFC levels – inside +20bp at the long end, and through +10bp for shorter dated securities. This provides the opportunity to also sell benchmark second tier issuers. Smaller ADIs will tend to trade considerably wider than benchmark issues.

During the month, there was agreement from TCorp to amend loan conditions to increase the flexibility to invest in higher rated FRNs.







## Fixed Interest Outlook

European bonds again weakened, as investors pondered the viability of negative yields with inflation at a multi-year high. Other regions were mixed.

WTI Oil traded above \$US68/bbl, the highest since 2018, worsening near-term inflation and medium-term expectations. Gold again passed \$US1900/oz, a level first surpassed in 2H20.

The breakeven inflation rate on US indexed bonds hit **2.5%** intra-month, **an 8-year high for inflation expectations**. US CPI soared to 4.2% (*vs* 2.6% in March) and is still a month from peaking as COVID19 deflation rolls out. But this is not just a base-effect; April's price increase was +0.8% MoM, **a decade high** matching a post-GFC record last exceeded in the oil shock of June 2008. Core inflation (3.0%) is at a 25-year high!

There is a lot more than oil contributing to this spike – lumber, used cars (+10% in the month!), housing are all sharply higher.

Markets are looking through all data again. May will show the second highest headline CPI since around 1990, exceeded only by the massive commodity spike of 2008. Australia materially beat economists' GDP estimates with another strong +1.8% quarter. Both would normally see a spike in yields, but neither have been price sensitive.

But while markets are happy to assume long-term inflation will be contained, **there** is a **changing view on the speed of normalisation** back to a pre-COVID economy.

5-year bond yields rose during the month. While 3-year bonds are subject to yield control, there is an extraordinary arbitrage in futures pricing. March 2024 bank bill futures are priced for a yield around 1%, at a time when the RBA insists they will be 0.1%! And the government bond is priced as though the RBA is correct!

The market believes the RBA is wrong (or lying) but does not know how this conundrum will be unwound. We suspect they are right about the wrongness.

At the May meeting, we started to see an exit plan from the forward guidance currently enveloping the RBA like a python. The usual guidance about full employment (as a pre-condition to inflation normalising from record low levels) had the "2024 at the earliest" wordings. But the RBA introduced an "upside scenario" in which employment recovers faster in an ultra-stimulatory environment and goes on to cyclical lows. This gives the market a trajectory that will see earlier policy tapering than currently guided.

Central banks will let taper talk be market-driven, avoiding the panic of 2013.







## Portfolio Listing

		Security	Principal/ Current		Interest	Maturity
Authorised Deposit-Taking Institution (ADI)	ST Rating	Type	MF Value	Term	Rate	Date
Westpac Bank	A-1+	TD	\$2,000,000.00	734	0.90%	9-Jun-21
Rabobank	A-1	TD	\$2,000,000.00	1464	3.00%	16-Jun-21
National Australia Bank	A-1+	TD	\$3,000,000.00	365	1.00%	22-Jun-21
National Australia Bank	A-1+	TD	\$5,000,000.00	365	1.02%	24-Jun-21
Commonwealth Bank Australia	A-1+	TD	\$5,000,000.00	210	0.41%	21-Jul-21
Westpac Green Bank	A-1+	TD	\$4,000,000.00	367	0.78%	6-Sep-21
Macquarie Bank	A-1+	TD	\$6,000,000.00	271	0.60%	13-Sep-21
National Australia Bank	A-1+	TD	\$4,000,000.00	364	0.75%	17-Sep-21
Commonwealth Bank Australia	A-1+	TD	\$3,000,000.00	365	0.70%	23-Sep-21
Macquarie Bank	A-1+	TD	\$1,000,000.00	266	0.70%	6-Oct-21
State Insurance Regulatory Authority	A-1+	TD	\$1,911,000.00	270	0.42%	21-Oct-21
National Australia Bank	A-1+	TD	\$5,000,000.00	364	0.57%	29-Oct-21
AMP Bank	A-2	TD	\$2,500,000.00	365	0.95%	16-Nov-21
National Australia Bank	A-1+	TD	\$2,000,000.00	247	0.55%	25-Nov-21
Commonwealth Bank Australia	A-1+	TD	\$5,000,000.00	365	0.56%	30-Nov-21
Bank of Qld	A-2	TD	\$2,000,000.00	1821	3.85%	15-Dec-21
ING Bank (Australia) Ltd	A-1	TD	\$2,000,000.00	365	0.40%	15-Dec-21
Macquarie Bank	A-1+	TD	\$1,000,000.00	301	0.55%	15-Dec-21
AMP Bank	A-2	TD	\$2,500,000.00	395	0.95%	16-Dec-21
Macquarie Bank	A-1+	TD	\$1,000,000.00	357	1.55%	5-Jan-22
National Australia Bank	A-1+	TD	\$2,000,000.00	365	0.45%	6-Jan-22
National Australia Bank	A-1+	TD	\$3,000,000.00	365	0.47%	19-Jan-22
AMP Bank	A-2	TD	\$2,000,000.00	365	0.70%	20-Jan-22
Auswide Bank	A-2	TD	\$4,000,000.00	335	0.55%	25-Jan-22
Macquarie Bank	A-1+	TD	\$1,000,000.00	365	0.55%	16-Feb-22
Bank of Qld	A-2	TD	\$5,000,000.00	1827	3.80%	21-Feb-22
Police and Nurses Bank	A-2	TD	\$5,000,000.00	1825	3.74%	22-Feb-22
Westpac Bank	A-1+	TD	\$6,000,000.00	1826	3.00%	2-Mar-22
Bank of Qld	A-2	TD	\$2,000,000.00	1826	3.80%	22-Mar-22
Auswide Bank	A-2	TD	\$2,000,000.00	182	0.40%	1-Apr-22
Westpac Bank	A-1+	TD	\$2,000,000.00	1826	2.83%	24-Aug-22
Westpac Bank	A-1+	TD	\$2,000,000.00	1826	3.00%	24-Aug-22
Rabobank	A-1	TD	\$2,000,000.00	1826	3.39%	13-Sep-22
Police and Nurses Bank	A-2	TD	\$2,000,000.00	1836	3.51%	28-Sep-22
MyState	A-2	TD	\$3,000,000.00	730	0.56%	4-May-23
National Australia Bank	A-1+	TD	\$3,000,000.00	730	0.60%	31-May-23
Rabobank	A-1	TD	\$2,000,000.00	1828	3.40%	23-Aug-23
Rabobank	A-1	TD	\$2,000,000.00	1826	3.13%	21-Feb-24
Westpac Bank	A-1+	TD	\$4,000,000.00	1827	2.21%	19-Jun-24
Total Term Deposits			\$113,911,000.00			







ST Rating	Security	Principal/ Current	Term	Interest	Maturity
					Date
A-1					22-Jun-21
			_		2-Jul-21
					12-Jul-21
					16-Aug-21
					6-Sep-21
					10-Sep-21
					4-Mar-22
					7-Mar-22
					16-Aug-22
					21-Feb-23
					6-Mar-23
A-2					17-Mar-23
A-1+					25-Apr-23
					9-May-23
A-1+	FRN	\$500,000.00	1826		16-Aug-23
A-1+		\$1,500,000.00			26-Sep-23
A-1+		\$4,000,000.00	1826		6-Dec-23
A-1+	FRN	\$2,000,000.00	1826	1.16%	11-Jan-24
A-1+	FRN	\$2,300,000.00	1826	1.08%	26-Feb-24
A-2	FRN	\$2,500,000.00	1096	0.61%	28-Apr-24
A-1+	FRN	\$2,000,000.00	1827	0.95%	19-Jun-24
A-1+	FRN	\$1,000,000.00	1919	0.94%	16-Aug-24
A-1+	FRN	\$3,500,000.00	1827	0.81%	29-Aug-24
A-1	FRN	\$1,000,000.00	1827	0.96%	14-Nov-24
A-2	FRN	\$2,100,000.00	1827	1.16%	4-Feb-25
A-1	FRN	\$2,000,000.00	1827	0.88%	12-Feb-25
A-1	FRN	\$4,000,000.00	1827	0.50%	9-Dec-25
A-1	FRN	\$2,100,000.00	1826	0.49%	24-Feb-26
		\$45,400,000.00			
		\$159,311,000.00			
en City Co	ouncil as a	t 31/05/2021			
<del></del>					Maturity Date
NR	MF				T+3
					T+0
- Aradiii		-			1.0
		<b>40.00</b>			
ST Rating	SecurityType	Current Valuation			Maturity Date
A-2	Cash	\$710.18		0.85%	At-Call
A-2	Cash			0.65%	31 Days
					At-Call
					At-Call
7,2	505.1				711 0011
		720,25 1,55 1102			
		\$179,595,954,61			
	A-1 A-2 A-1+ A-1+ A-2 A-2 A-1+ A-1 A-2 A-1+ A-1 A-2 A-1+ A-1+ A-1+ A-1+ A-1+ A-1+ A-1+ A-1+	ST Rating   Type	ST Rating   Type   MF Value	ST Rating   Type   MF Value   Term	ST Rating   Type   MF Value   Term   Rate







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# Councillor Induction And Professional Development Guidelines

2018







#### **COUNCILLOR INDUCTION AND PROFESSIONAL DEVELOPMENT GUIDELINES**

2018

#### **ACCESS TO SERVICES**

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## About these guidelines

The Councillor Induction and Professional Development Guidelines (the Guidelines) have been issued under section 23A of the Local Government Act 1993 (the Act) to assist general managers and council staff to develop, deliver, evaluate and report on the induction and professional development programs they are required to provide mayors and councillors under the Local Government (General) Regulation 2005 (the Regulation). Councils are required to consider the Guidelines when

undertaking these activities. These Guidelines also apply to county councils, and where relevant, joint organisations.

The Guidelines have also been developed to ensure mayors and councillors are aware of the knowledge, skills and personal attributes expected of them in their civic roles under the Act, and of the support their council should be providing to ensure they are able to effectively fulfil their roles.

These Guidelines are divided into five parts:

Part A	explains the statutory requirements for <b>induction and professional development programs</b> for mayors and councillors in NSW.
Part B	guides councils on how to develop and deliver <b>information sessions</b> to potential candidates considering nominating for election.
Part C	guides councils on how to develop and deliver <b>induction programs</b> for newly elected and returning mayors and councillors.
Part D	guides councils on how to develop and deliver <b>ongoing professional development programs</b> that ensure mayors and councillors continue to develop their capabilities throughout their terms in office.
Part E	outlines how councils are to <b>report</b> on the induction and professional development activities offered to mayors and councillors and their participation in those activities.

It is acknowledged that many NSW councils already provide induction and ongoing professional development programs for mayors and councillors. It is also recognised that the needs and circumstances of councils vary as do the capabilities of individual mayors and councillors, as well as their development needs. The aim of the Regulation and the Guidelines is to ensure that all mayors and councillors across the state have access to such programs, and that the programs delivered by councils meet a consistent minimum standard. The Guidelines have also been designed to be used flexibly by councils and to accommodate, and in some cases build upon, existing programs.

These Guidelines include:

- details of the capabilities (ie the knowledge, skills and attributes) that mayors and councillors are required to have or to acquire in order to fulfil their roles effectively
- a framework for the development of preelection information sessions for candidates, and induction and ongoing professional development programs for elected members
- information about the developmental stages of each program and what to consider at each stage, and
- checklists of the content that is required in candidate information sessions and induction programs for elected members.

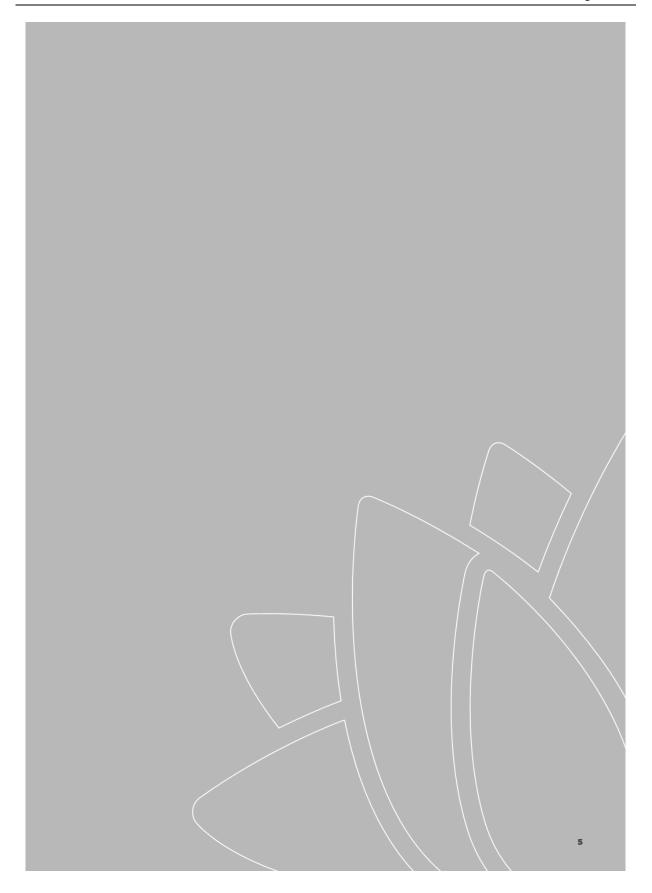


**Councillor Induction and Professional Development Guidelines** 

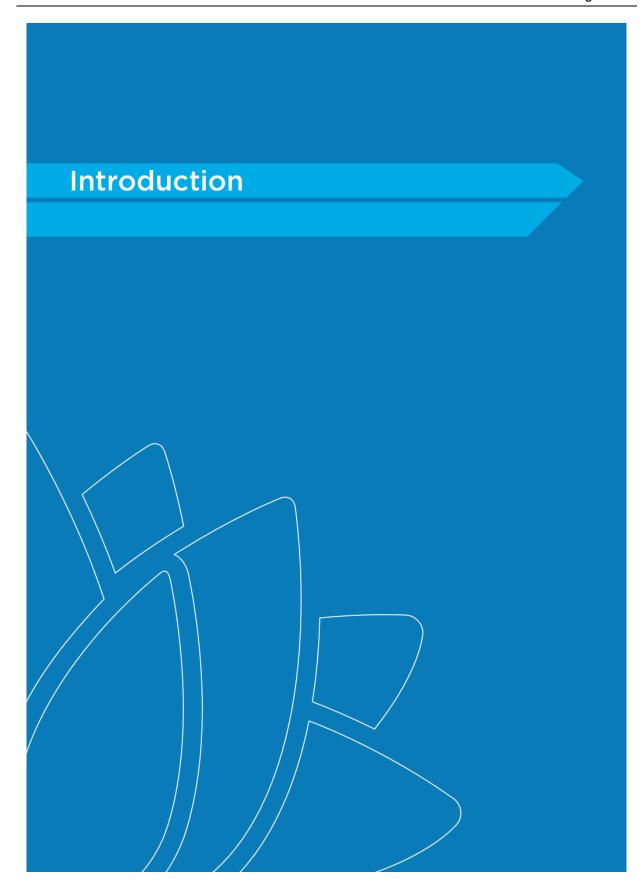
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Introduction

#### **Background**

Mayors and councillors come from a diverse range of backgrounds and bring different knowledge, skills, perspectives and insights to their roles. This is one of the strengths of a democratic and representative system of local government.

However, few new mayors or councillors have extensive knowledge of the system of local government, how a council works, or the full scope of their roles and responsibilities when they assume office for the first time. Some are unaware of the need for mayors and councillors to work as a team, despite their political differences, to make decisions that are in the best interests of the community. There may be others who, if they had been fully aware prior to their election of the nature of the role of a mayor or councillor and of the time commitment involved, may not have nominated to stand.

The role exercised by mayors and councillors is a very demanding one and the community rightly has high expectations of the performance of the mayor and councillors. As the governing body of the council, mayors and councillors must work together as a cohesive team to meet the needs of the community. The multi-faceted nature of the roles also requires mayors and councillors to have a wide variety of skills, experience and knowledge, along with the time, passion and commitment to achieve results for the community.

From their first council meeting, mayors and councillors will be required to work together to make important decisions on behalf of their communities, and to take responsibility for those decisions. These decisions will impact on local communities, the services and infrastructure delivered by the council, and the local natural and built environments. They will often involve significant use of public money. Proper induction into their roles, and the building of the governing body as a unified

and collaborative team, are vital if mayors and councillors are to be effective from the start of their terms in office.

Some mayors and councillors may need to develop knowledge and skills in a broad range of areas that are unfamiliar to them in order to undertake their roles successfully. These may include, for example, understanding council meeting procedures or land use planning requirements or interpreting financial statements.

Even experienced mayors and councillors say they can find it challenging to keep abreast of changes to the legislative and policy context for local government as well as changes to their councils' policies and procedures.

Ongoing professional development and training, as well as early relationship building between councillors, is essential if the community is to be well served by their elected representatives on council.

#### **Statutory requirements**

The Act prescribes the roles and responsibilities of mayors and councillors both collectively as the governing body of the council, and as individual members of the governing body. It also places a responsibility on each mayor and councillor to make all reasonable efforts to acquire and maintain the skills necessary to perform their roles.

To assist mayors and councillors to meet this obligation, the Regulation requires general managers to deliver induction and ongoing professional development programs that will help mayors and councillors to acquire and maintain the skills necessary to perform their roles. Mayors and councillors have a reciprocal obligation to participate in these programs. Part A of these Guidelines further explains what is required of councils, mayors and councillors under the Regulation.



Each council is required to publicly report on participation in the council's induction and professional development program. Part E of these Guidelines outlines these reporting requirements.

# Induction and professional development - an overview

### Pre-election candidate information sessions

Whilst not a mandatory requirement, it is recommended that general managers begin induction and professional development activities by holding at least one candidate information session for people considering nominating for election prior to the election.

These sessions are to be designed to ensure potential candidates are fully aware and informed of what will be expected of them if they are elected. Part B of these Guidelines provides more information about how each council could develop and deliver candidate information sessions.

#### Induction programs

An induction program is a process used within many businesses, government agencies and non-government bodies to welcome new people to an organisation and to prepare them for their new roles.

An induction program ensures the organisation provides a person commencing a new role with all the information they need to do their job in the first few months. It also enables the person to become a useful, integrated member of the organisation, rather than being 'thrown in at the deep end' without understanding how to perform their role, or how it fits in with the rest of the organisation.

In the local government context, a good councillor induction program can build early positive relationships and teamwork between councillors, increase productivity and provide essential knowledge from the moment a mayor or councillor is elected. This can ensure newly elected mayors and councillors become more productive in a shorter period of time.

Councillor induction programs are mandatory in NSW under the Regulation. Part C of these Guidelines outlines how each council should develop its councillor induction program.

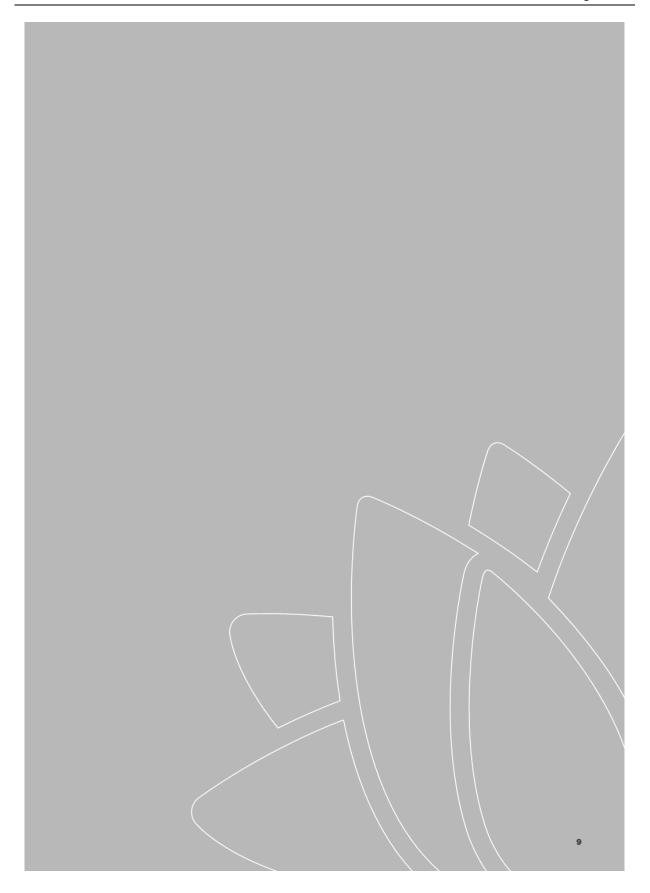
### Professional development programs

A professional development program is any program which involves a deliberate and ongoing process of improving and increasing the professional knowledge, competence, skill and effectiveness of people in the workplace through professional development activities specific to their needs.

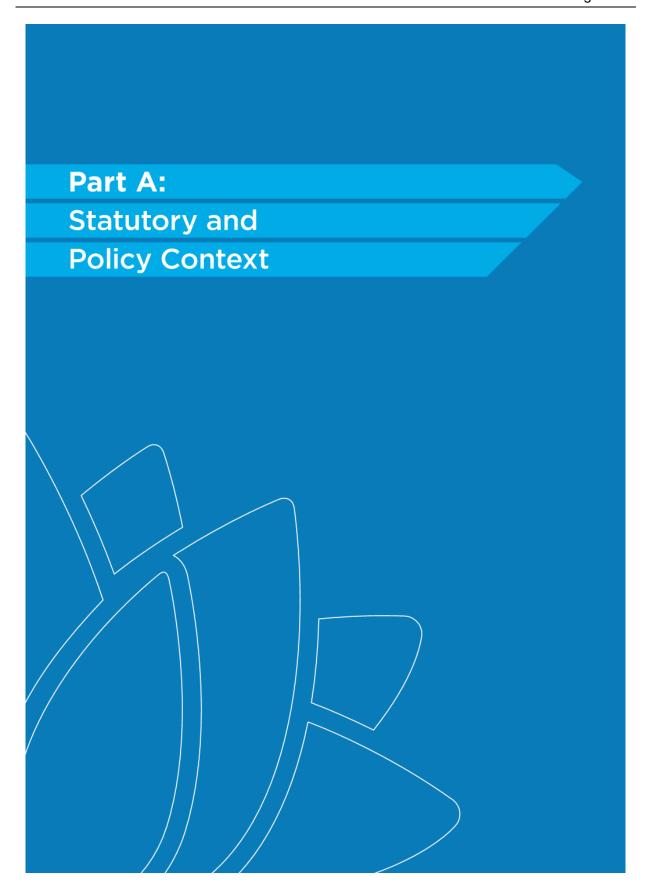
In local government, an effective professional development program can ensure mayors and councillors fill any skills or knowledge gaps they have that may otherwise prevent them from making the best possible contributions to their communities.

Ongoing professional development programs for mayors and councillors are mandatory in NSW under the Regulation. Part D of these Guidelines outlines how each council should develop its councillor professional development program.











Statutory requirements

#### **Statutory requirements**

Under section 232(1)(g) of the Act, all mayors and councillors have a responsibility to make all reasonable efforts to acquire and maintain the skills necessary to perform their roles.

To support this, the general manager is required under the Regulation to ensure the delivery of:

- an induction program for newly elected and returning councillors and a specialised supplementary induction program for the mayor within six months of their election, and
- an ongoing professional development program for the mayor and each councillor over the term of the council to assist them to acquire and maintain the skills necessary to perform their roles. The content of the ongoing professional development program is to be determined in consultation with the mayor and each councillor. It must be needs-based and reflect the specific skills, knowledge and personal attributes required by the mayor, each individual councillor and the governing body as a whole, to perform their roles effectively.

These requirements also apply to councillors and mayors elected during the term of a council to fill a casual vacancy.

Under the Regulation, mayors and councillors must make all reasonable efforts to participate in the activities offered to them as part of an induction or professional development program. Councils are also required to report on the participation of the mayor and councillors in these programs.

### Principles, roles and responsibilities under the Act

Councils are required to apply the five sets of guiding principles prescribed under the Act in exercising their functions. These principles (outlined in **Appendix A**) seek to ensure that each council carries out its functions in a way that facilitates the creation of a strong, healthy and prosperous local community. Mayors and councillors must understand these principles and be able to apply them when exercising their functions.

The Act also prescribes the roles and responsibilities of mayors and councillors, both collectively as the governing body of the council, and individually as members of the governing body (these are outlined in **Appendix B**). Mayors and councillors must have a strong understanding of their prescribed roles and responsibilities under the Act in order to be able to fulfil them.

Councils must design their induction and professional development programs to ensure that mayors and councillors have the capabilities (ie the knowledge, skills and attributes) needed to apply the guiding principles and to effectively undertake their prescribed roles and responsibilities.

#### Reporting requirements

Mayors and councillors are ultimately accountable to the community that elects them for the performance of their duties.

To facilitate this accountability, councils are required under the Regulation to report each year in their annual reports on the participation of the mayor and each councillor in the induction and professional development program during that year.



The information to be reported includes:

- the name of the mayor and each individual councillor that completed council's induction program (where an induction program has been delivered during the relevant year)
- the name of the mayor and each councillor who participated in any ongoing professional development program during the year
- the number of training and other activities provided to the mayor and councillors during the year as part of a professional development program, and
- the total cost of induction and professional development activities and any other training provided to the mayor and councillors during the relevant year.

These reporting requirements do not apply to joint organisations.

#### **Council policy**

Each council needs to enshrine its commitment to uphold these statutory requirements and to the induction and ongoing professional development of mayors and councillors in all relevant council policies. This will ensure that councillor induction and professional development is embedded in council's values and operations, and that an effective induction and ongoing professional development program is implemented.

Each council should also ensure that its ongoing professional development program is accommodated by and reflected in its councillor expenses and facilities policy.\(^1\) The expenses and facilities policy should make clear and adequate provision for relevant training and professional development activities as legitimate expenses.

Councils may also wish to consider other mechanisms to reinforce their commitment to ongoing professional development for the mayor and councillors, and develop a structured approach for realising this commitment in practice.

This may be done through developing and adopting a resolution or a charter as a statement of commitment to support ongoing professional development for the mayor and councillors.

Alternatively, councils may wish to develop and adopt a councillor induction and professional development policy. A model policy is provided in **Appendix C.** 

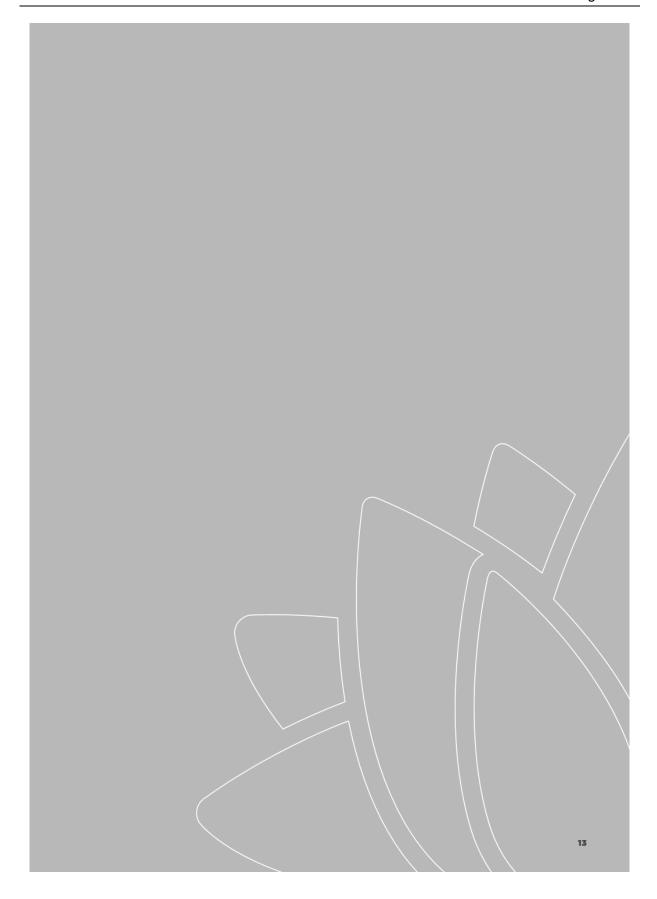
#### **Budget**

Each council should allocate an annual budget to support induction and professional development activities to be undertaken in that year. Progress against expenditure of the budget allocation should be reported on a quarterly basis as part of the budgetary cycle.

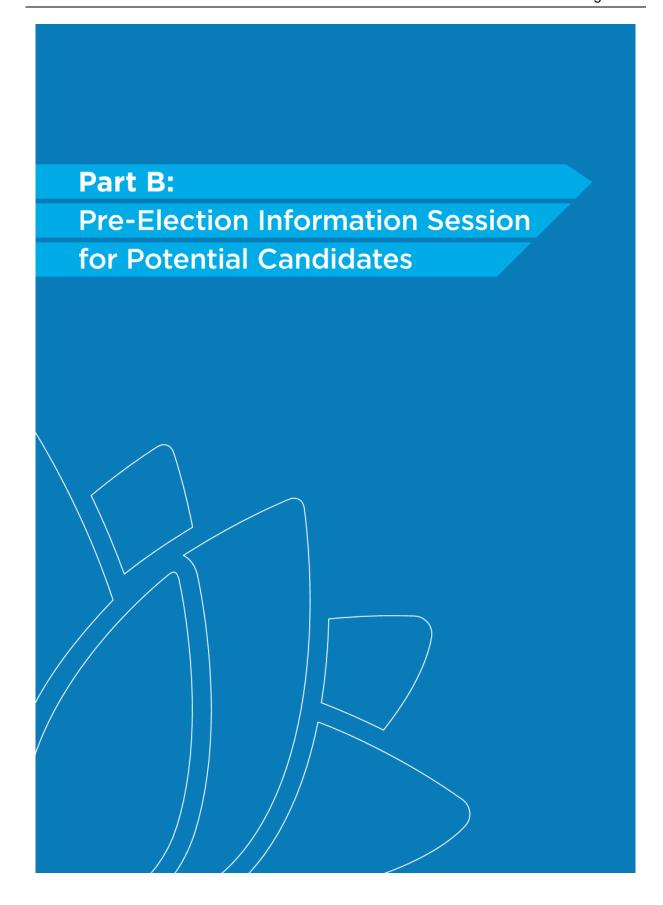
Councils will need to determine the size of the budget allocation, which may change annually, depending on training needs. It is to be expected that costs will be higher in the first year of council's term due to the need to deliver an induction program. The delivery program financial estimates and the Long Term Financial Plan will reflect the varying training and development budget requirements over the term of the council.

<sup>1</sup> A councillor expenses and facilities policy must be prepared by each council in accordance with section 252 of the Act and the Office of Local Government's Guidelines for the payment of expenses and the provision of facilities to mayors and councillors in NSW.











**Pre-election information sessions** 

#### Benefits of a preelection candidate information session

It is vital that people who are considering nominating for election to a council have a solid understanding of the role before they nominate. This includes an understanding of what will be expected of them should they be elected, and the legislative boundaries they must work within.

Being fully informed will ensure that candidates who nominate have seriously considered whether they have the knowledge, skills and personal attributes required to fulfil the responsibilities of civic office (noting that the specific knowledge required can be developed if these skills and personal attributes are present). Being fully informed will also assist them to judge whether they will be able to effectively meet the demands of representing their community on council.

Whilst not a mandatory requirement, it is recommended that the general manager ensure at least one candidate information session is held prior to nomination day for people considering nominating for election to council.

The benefits of a pre-election information session/s include:

- · candidates being fully informed about the:
  - roles and responsibilities of a mayor and/ or councillor
  - legislation and council policies they are expected to comply with
  - time commitment required, and
  - skills, knowledge and personal attributes needed
- candidates being given the opportunity to learn from experienced mayors and councillors
- candidates being given the opportunity to ask council any questions about the role
- candidates being aware of the financial and other support available to them to fulfil the role of a mayor and/or councillor

- candidates understanding that their behaviour as a mayor and/or councillor will be governed by council's code of conduct and that there are penalties for breaches
- council being able to provide potential candidates ahead of time the key dates of any known events that they will be required to participate in during council's term if they are elected so they can make tentative arrangements to attend (for example, council meetings, induction)
- the community benefiting from each candidate seeking election based on a platform that reflects what they can and cannot do or achieve as councillor, and
- reduced tension and conflict due to newly elected mayors and councillors having a better understanding of their roles and what can be achieved by a unified governing body.

#### Delivering a pre-election candidate information session

#### Accessibility

The communities served by councils are diverse, and this should be reflected in the people elected to councils. Candidate information sessions therefore need to be highly accessible to ensure as many candidates as possible that wish to attend are physically able to. This includes the venue selected, transportation options available nearby, the time the session is held and the way information is presented and delivered, particularly for people who are visually or hearing impaired.

To ensure candidates that may not be able to attend due to mobility issues or their regional geographic location are not excluded, councils should publish as much information from the candidate information sessions as possible online. Councils, particularly those in regional areas, are encouraged to webcast candidate information sessions.



#### **Timing**

Councils can choose when to hold their candidate information session/s, but at least one session should be held before the deadline for nomination to allow potential candidates to be fully informed before they nominate for election. The session/s could be held at council premises, or another appropriate public venue/s, at a convenient time that will enable as many potential candidates as possible to attend. For councils divided into wards, councils could consider the benefit of holding sessions in different wards.

During the information session, councils are encouraged to recommend to candidates that they attend a council meeting/s or a council committee meeting/s to gain further insight into council decision making and meeting practice. The timing of candidate information sessions should allow for candidates to attend a meeting if they wish, and therefore would be best held before a council meeting.

Councils will need to ensure that the details of the candidate information session/s are well advertised in the local community (for example, the council's website, local radio, social media, newspapers, and/or any other effective means) so that any potential candidates are aware the information session/s is being held.

#### Content

A checklist of the content to be included in a candidate information session/s is provided in **Appendix D**. Recommended content covers the:

- · role of council
- roles and responsibilities of the governing body, mayor, councillors, general manager and other staff
- legal and ethical responsibilities of the mayor and councillors
- time commitment required of a mayor and councillor
- support available to assist the mayor and councillors in their roles, and
- knowledge, skills and personal attributes required to successfully fulfil the roles of mayor and councillor.

#### Delivery

The candidate information session/s is best delivered by the person who is most able to engage attendees and deliver the content in a way that will achieve the outcomes sought. This person could be the general manager, another staff member or an external provider. If the information session/s is not presented by the general manager it is recommended that the general manager still be present to answer any questions.

Mayors or councillors from previous council terms may also be invited to provide an overview of their experience in council, and any significant issues they think potential candidates should consider before deciding whether to nominate. This could take the form of an informal talk, a panel discussion or a councillor question and answer session. Whilst they are welcome to attend, it is not appropriate to invite currently elected members to present at candidate information sessions as current members may choose to re-nominate for election. Current members, however, are able to attend as an audience member if they wish.



**Pre-election information sessions** 

Consideration should be given to which delivery method, or combination of delivery methods, would best suit the information being conveyed and should recognise that attendees are likely to have a variety of learning styles.

#### Resource sharing

There are parts of each council's candidate information session/s that will be common to all councils, for example, the roles and responsibilities of mayors and councillors and the election process.

To achieve greater efficiency, councils are encouraged to share candidate information session resources or jointly hold parts of their session/s with other councils. Joint and regional organisations are also encouraged to develop and/or deliver regional candidate information sessions on behalf of their member councils that candidates can attend. These common sessions could be supplemented by member councils with individual sessions at each council or online content that provides local information specific to that council.

Printed and face-to-face training resources, such as the candidate information pack and other visual aids used in sessions, could also be shared between councils, or developed by joint or regional organisations on behalf of their member councils.

The NSW Electoral Commission provides a range of information and educational resources about the election process and the legal obligations of candidates when nominating and campaigning that council may wish to use. More information can be found at <a href="https://www.votensw.info">www.votensw.info</a>.

#### Candidate information pack

Councils are encouraged to prepare a candidate information pack for attendees that provides key information for continued consideration after the information session/s. This can take the form of printed material presented in a folder that potential candidates can take away and read, or a dedicated

section on council's website that provides all the necessary information. The pack can also include any relevant information or resources made available by external bodies. The NSW Electoral Commission, for example, provides a range of educational resources that guide candidates through the election process.

#### 3. Evaluation

It is recommended that the information session/s be evaluated by council to determine how effective it was in helping potential candidates understand what is involved in being a councillor or mayor, and to enable them to assess their suitability for these roles. Councils could do this by seeking the views of attendees at the end of a session.

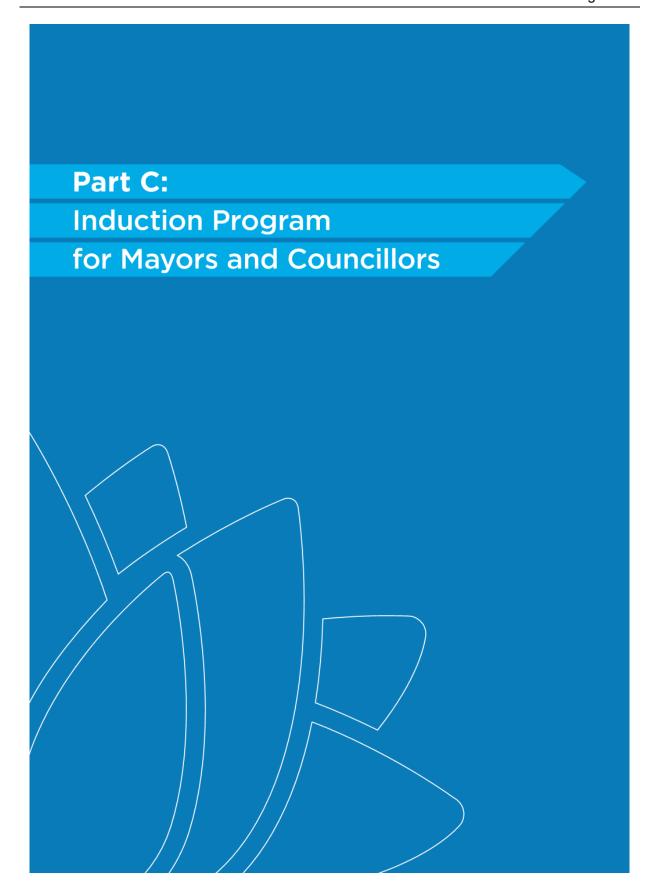
For greater insight, councils may also consider surveying the councillors elected approximately six months after the election to assess whether they feel the session gave them an accurate view of their roles and responsibilities, or whether they would have benefitted from any other information being given at the sessions.

The outcomes achieved from the information session/s could include, at a minimum, potential candidates fully understanding:

- the roles and responsibilities of a councillor and mayor, including the knowledge, skills and personal attributes needed to perform these roles effectively
- the legislation, code of conduct and other council policies they will need to comply with
- the time commitment that will be required from them, and
- the financial and other support available to them to fulfil the role of a mayor and/ or councillor.

The evaluation could assess whether these outcomes were achieved.







Induction program

# Benefits of a councillor induction program

Holding an induction program for councillors (including a supplementary component for mayors) each council term is a mandatory requirement under the Regulation. The mayor and all councillors are expected to participate in all induction activities.

The induction program will enable the mayor and councillors to quickly become familiar with how the council works, the rules under which it operates and the complexities of the roles. It is a vital way to ensure new and returning mayors and councillors get the information they need to be effective leaders from the very beginning of the council's term.

It is important that the councillor induction program is not simply used to present dry facts. It is also a vital opportunity to talk with councillors and the mayor about the accepted values and behaviours of the council that they have become a part of.

The induction program is also an invaluable opportunity to sow the seeds for a governing body that functions as a strong, collaborative team. It provides the chance for the mayor and each councillor to understand what motivated their new colleagues to become councillors, and to bond as a team with a common focus on making a difference for the community. It can also be used as an opportunity to have early conversations about how they would like to operate as a team to work towards common goals and to identify success factors for council and the community. It can also establish clear roles and responsibilities and build trust and positive working relationships.

The induction program will benefit mayors and councillors by:

 providing them with access to essential information in a structured and consistent way that will assist them to function well in their role and to make informed and effective decisions from the start of their term in office

- enabling more active and rapid participation in the business of the council
- enabling them to meet, build rapport, share knowledge and experiences, and form positive working relationships with each other
- identifying common goals and a shared vision as a governing body
- introducing councillors to staff to help break down any 'us and them' divide and create one team working for the community whilst still recognising the legislated separation between the two groups
- providing an opportunity for appropriate role models and mentoring relationships to be established between experienced mayors and councillors and new councillors
- · helping them to understand key legislation
- helping them to understand their prescribed roles and responsibilities
- briefing them on the 'big picture', and providing them with a clear understanding of council's health and performance
- enabling them to understand and agree on the key issues and tasks for the new council, and to build a vision for the governing body's term
- enabling them to understand key council information, policies and procedures
- enabling them to understand the council and the local government area
- enabling them to feel empowered with key information about the integrated planning and reporting processes and their opportunities for influence, and
- increasing their self-confidence in their ability to perform their roles.

An induction program should also be delivered for any councillors or a mayor elected during the term of a council to fill a casual vacancy.



#### **Returning councillors**

Because local government is complex and subject to change, the mayor and all councillors, both new and experienced, are expected to participate in the councillor induction program at the commencement of each council term.

Whilst returning councillors may already know much of the information provided in the induction program, their attendance at these sessions will demonstrate to new councillors that their roles and responsibilities are important. Returning councillors can also contribute valuable information and lessons learnt from previous council terms, and help build a positive and collaborative culture for the new governing body.

Important aspects of the induction program include building trust and positive relationships between the members of the new governing body, establishing working bonds, and the mayor and councillors determining how they can work together as a team. The mayor and all councillors need to be part of this process.

For returning mayors, council can assess the prior knowledge and experience of the returning mayor and provide refresher training as needed as part of the supplementary mayoral component of the induction program. This includes mayors elected midway through the council term who are also expected to undergo mayoral induction.

#### County councils

County councils are required to deliver an induction program for their member councillors. This includes new members who are appointed to fill a casual vacancy.

Induction programs for county councils are to be delivered as an external supplementary component of the induction program each member participated in at their home council.

This supplementary external component is to be delivered by the county council and focus on providing the councillor the information they need to know about the county council in order to fulfil their role. This could include, for example:

- early functions required of members such as the election of the chairperson
- the functions and directions of the county council
- the county council's business activity strategic plan
- financial information
- applicable regulatory requirements (e.g. for water supply or sewerage infrastructure)
- · staffing, and
- local issues.

County councils should also include team building activities in their induction programs (as described below) to set a positive and unifying foundation for the operation of the county council.

#### Joint organisations

Joint organisations are not required to deliver an induction program for the voting representatives who are elected to their board.

However, joint organisations may choose to deliver an induction program to all board members (including voting representatives and non-voting representatives) to ensure they understand their responsibilities and the role and functions of their joint organisation. Where joint organisations undertake operational functions or deliver services on behalf of member councils, it is strongly recommended that joint organisation board members receive a briefing on these and relevant financial information as part of any induction offered.

Joint organisations may also include team building activities (as described below) to set a positive and unifying foundation for the operation of the joint organisation.



**Induction program** 

# Delivering a councillor induction program

#### Accessibility

Councillor induction programs need to be highly accessible to ensure that all councillors are able to attend, particularly those with mobility issues or other impairments which may cause attendance to be difficult. Councils should therefore select options which maximise the accessibility of induction sessions. This includes the venue selected, transportation options available nearby, the time the session is held and the way information is presented and delivered, particularly for the sight or hearing impaired.

Councils are also encouraged to publish as much induction material as possible online to enable councillors to access induction materials and other relevant council information when needed.

#### Planning

Councils should aim to have their induction programs finalised in time to provide potential candidates the proposed induction timetable at the candidate information session/s. Candidates can then make tentative arrangements to enable them to attend the induction program straight after the election if they are elected.

It is important that councillors feel welcome when they start their terms. This will send a supportive message that builds on the positive culture being encouraged for the governing body. Council should also ensure that the resources each councillor and the mayor needs are set up and ready when they start. This includes any IT equipment, office facilities or other necessary resources that will ensure they are productive from their first day in office.

#### **Timing**

The Regulation allows a maximum of six months for the delivery of the induction program to provide councils the flexibility to develop an approach that best meets the needs of its mayor and councillors.

The first induction training session should take place, where practical, as soon as possible after the results of the election are declared and prior to the first council meeting. It should aim to provide councillors and the mayor with the information they need to function effectively in their roles, including in meetings, until the rest of the induction program is delivered. At a minimum, this should include training in council's code of conduct, code of meeting practice, preparation for taking the oath of office and electing the mayor (if applicable). The rest of the induction program must be delivered within six months of the polls being declared.

The delivery of the components of the induction program should be timed to reflect the information the councillors and the mayor need in the first week, the first month and the first six months of council. In addition, the relevant components of the induction program should be delivered before the review of the council's community strategic plan, and before the adoption of its delivery program.

Some councils prefer to deliver the full induction program as soon as possible to provide councillors with all of the information and induction training they need from the start of their term in office. However, this approach runs the risk of councillors feeling overloaded with information.

Other councils prefer to deliver the induction program approximately six weeks after the election so that new councillors have the opportunity to gain some practical experience first. However, this approach runs the risk of councillors not being effective or lacking confidence during the weeks preceding the induction training.



Alternatively, some councils choose to use a mixture of these approaches by staging the induction program over a number of weeks. Ultimately, the optimum timing for delivery of an induction program will vary depending on local circumstances.

#### Content

A checklist of recommended content for induction programs for councillors and a supplementary program for mayors is provided at **Appendix E**.

There should be two core components of council's induction program:

- a knowledge-based component that ensures new mayors and councillors have the information they need to undertake their roles (this includes a supplementary component for the mayor), and
- a team-building component designed to bring councillors together to form a collaborative, positive and united governing body.

#### Knowledge component

In the first few weeks in particular, new mayors and councillors will need to know:

- their roles, responsibilities and legislative obligations
- what the council does and how the council operates, including an overview of integrated planning and reporting and land use planning
- their financial management responsibilities
- the key issues and tasks for the new council
- the legislation, rules, principles and political context under which councils operate
- the council's organisational structure and the roles and responsibilities of staff
- key council policies and procedures they must comply with
- the role of council meetings and how to participate effectively in them

- the support available to the mayor and councillors, and where they can go to get more information or assistance
- how to speak to the media appropriately and effectively, and
- information on the process for electing the mayor (where applicable).

Mayors will also need to know:

- the roles and responsibilities of the mayor as leader of the council, including ceremonial functions
- · how to chair council meetings
- the role and functions of regional and other external bodies (including joint and regional organisations of councils) council is a member of
- how to oversee the general manager, including understanding recruitment processes and leading performance reviews
- how to lead council's integrated planning and reporting, and
- how to manage code of conduct complaints about the general manager.

#### Team building component

Team building activities should be held, where necessary, depending on the relationships that exist between councillors and how they are likely to function as a team. The activities should aim to ensure mayors and councillors, as a governing body, understand the need to:

- build relationships with each other based on trust and mutual respect
- contribute to a positive and ethical culture within the governing body
- encourage and facilitate collaboration with each other
- work towards consensus as members of the governing body for the benefit of the community
- manage alternative views within the governing body without damaging relationships
- champion and communicate the council's vision and strategic plans as a cohesive team



Induction program

- respect the diversity of skills and experiences on the governing body, and
- communicate and uphold the decisions of council in a respectful way, even if their own positions are not adopted.

Activities should also help the mayor, as the leader of the governing body, to:

- act as a stabilising influence and show leadership, and
- promote a culture of integrity and accountability within council and when representing council in the community and elsewhere.

#### Structure and delivery

Each component of the induction program should be presented by the person who is best able to deliver the content and achieve the outcomes sought. This could be the general manager, another staff member or an external provider. Previous or current mayors or councillors may also be invited to provide an overview of their experiences on council, as might an experienced former or current mayor or councillor from outside the council.

The induction program should be conducted in a way that avoids the mayor and councillors being overloaded with information, particularly if this is at the expense of team building. This may be achieved by limiting the length of sessions, having a number of short sessions rather than one longer session and/or through the use of a range of delivery modes and materials.

Some councils structure their councillor induction programs intensively over two or more days – possibly a weekend – while others choose to hold shorter, evening sessions over several weeks. Others choose a combination of these two approaches.

Consideration should be given to which delivery method, or combination of methods, would best suit the information being conveyed and the different learning styles of councillors. Options could include:

- intensive blocks over two or more days (including weekends)
- evening or dinner sessions over several weeks
- a mix of regional and local level induction sessions
- informal briefings from the general manager and other senior staff
- guest speakers and presenters from other councils, state government agencies or other local government groups
- a guided tour of the council's administration building/s, depot, council facilities and local government area
- in-house workshops by council staff and/or professional training providers
- · seminars and conferences
- · panel discussions
- a mock council meeting or meetings
- training booklets and discussion papers distributed to councillors to work through at their own pace, and/or
- online information and training resources.

Where possible, presentations should be supported by written materials, including an induction manual or handbook that councillors can retain and refer to. Councils are also encouraged to publish these materials online for easy access by councillors.



#### Resource sharing

There are parts of each council's induction program that will be common to all councils, for example, councillor roles and responsibilities, statutory frameworks, the code of conduct, the code of meeting practice and media training.

To achieve greater efficiency, councils are encouraged to share common induction resources with other councils or jointly hold parts of their induction program with other councils. Joint and regional organisations are also encouraged to develop and/or deliver the common elements of their member councils induction programs on their behalf. These common sessions can be supplemented by member councils with individual sessions that provide local information and team building activities specifically for the elected members of that council.

Printed and face-to-face training induction resources could also be shared between councils, or developed by joint or regional organisations on behalf of their member councils.

The Office of Local Government also offers 'Hit the Ground Running' workshops, held shortly after each council election, which councils may wish to include in their induction program.

#### Induction manual

Councils should develop an induction manual or handbook to support councillors in the first weeks following the commencement of the council's term of office. This resource may also include relevant background reference material for the longer term, and printed or online resources specifically developed for new councillors. It could also include a copy of the Councillor Handbook which has been developed by the Office of Local Government for councillors. The induction manual may be provided prior to, at or after induction training.

How the information is presented in the induction manual will affect how useful it is. For example, some councils have found that a manual is most likely to be used if the information is presented in a folder. Some councils may consider also providing the information as an online resource. An online resource may be easier for councils to keep updated and can make topic searching easier for users. It will also provide councillors easier access to council information when needed.

**Appendix F** provides a checklist of the content that could be included in an induction manual or online resource. Recommended content includes:

- · basic information about the council
- profiles (demographic, economic etc.) of the local government area
- · information about council meetings
- key planning and policy documents and information
- key legislation
- information about support for councillors, and
- useful resources from other state government agencies and independent bodies and/or details about where they may be accessed.

It is suggested that online resources include hyperlinks to electronic versions of any plans, policies or other documents referred to in the councillor induction manual.

#### Casual vacancies

Under the Regulation, an induction program must also be delivered by a council for any newly elected mayor or councillor who is elected to fill a casual vacancy that arises during the council term.



**Induction program** 

#### **Evaluation**

Councils should evaluate the induction program to determine what elements worked well and whether there were any deficiencies that need to be addressed.

The methodology for the evaluation should be determined when the induction program is being developed to ensure that relevant data is collected. At a minimum, the evaluation should assess whether the induction program resulted in councillors and the mayor:

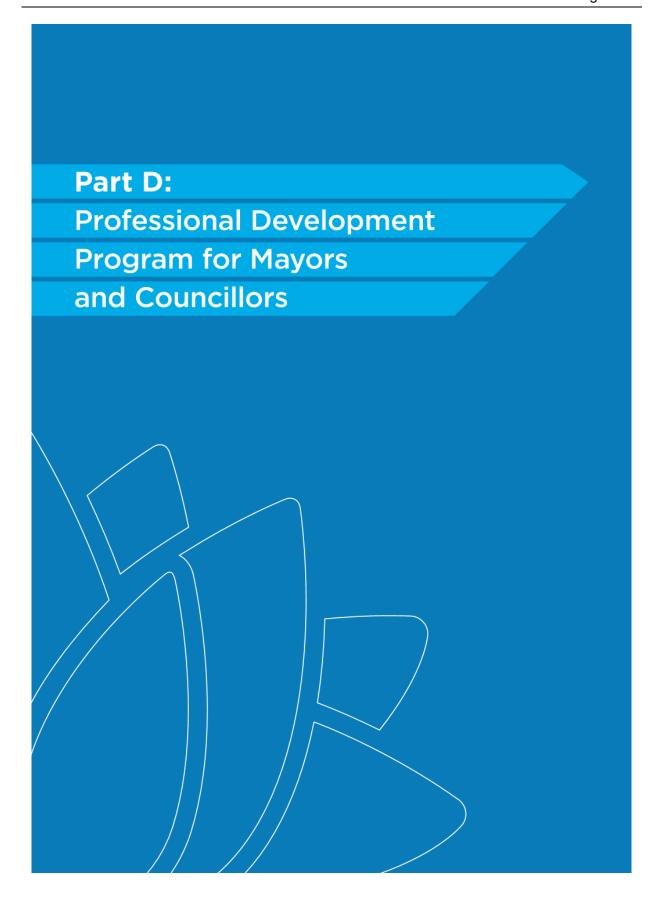
- understanding the need to build trusting and positive relationships with a common purpose as a team of councillors
- understanding the need to build a cohesive and positive culture for the governing body
- understanding the need to build a positive working relationship with the general manager and other staff
- understanding their roles and the roles of internal and external stakeholders, and feeling confident in their ability to perform their roles
- understanding key council information and how council works
- being aware of all relevant legislation and council policies and procedures, and being committed to complying with them
- understanding the key issues and tasks for the new council
- being able to make informed and effective decisions from the start of their term in office

- being able to effectively participate in council meetings and apply meeting rules correctly from the start of their term in office
- being able to fulfil their integrated planning and reporting responsibilities, including financial management responsibilities
- knowing how to speak to the media appropriately, and
- feeling confident in understanding and using financial information to manage the council's finances.

In the case of the mayor, being able to:

- act as a stabilising influence and show leadership in times of crisis
- build a positive working relationship with the general manager
- oversee the general manager, including leading recruitment processes and performance reviews
- · chair council meetings
- · undertake their ceremonial functions
- lead the council's integrated planning and reporting, and
- manage code of conduct complaints about the general manager.







Professional development program

# Benefits of a professional development program for mayors and councillors

Ongoing professional development for mayors and councillors is mandatory in NSW. It is an investment which will enhance the effectiveness of a council's performance in achieving its goals.

The benefits of an ongoing professional development program for councillors and mayors include:

- mayors and councillors representing their communities to the best of their ability
- mayors and councillors feeling confident and supported in their roles
- the governing body making decisions based on a full understanding of all the key issues and consequences
- improved performance of council overall
- greater understanding of, and compliance with, legal responsibilities
- better management of the council's finances and resources, and
- mayors and councillors developing skills and knowledge that they can take into their personal and professional lives.

#### Developing an ongoing professional development plan

As part of council's professional development program, an ongoing professional development plan must be developed for the mayor and each councillor. The program will span the council's term, with individual activities implemented over time according to priority. The mayor and each councillor is expected to complete all the activities included in their professional development plan.

#### Assessment

As a first step to developing individual plans, an assessment is required of the knowledge, skills and personal attributes the mayor and each councillor bring to their roles and a comparison made against those that they need to effectively serve their community. Councils may also have additional knowledge, skills or attributes that they need elected members to possess, reflecting the specific services or particular environmental, social or economic challenges facing their community.

Any deficit in knowledge, skills or attributes identified through the assessment process should form the basis of the professional development plans developed for the mayor and each councillor. This process should be undertaken for both new and experienced mayors and councillors.

#### Activities

The professional development plan developed for the mayor and each councillor must outline how their individual development needs are going to be met within the council term. Professional development activities should be prioritised according to need and approved by the general manager where council funds are required.



Professional development activities should, wherever possible, follow the 70/20/10 learning principle. The 70/20/10 principle requires that:

- 70% of learning activities are provided via learning and developing from experience - for example, on-the-job training, selfdirected learning, developmental roles, problem solving, exposure and practice
- 20% of learning activities are provided via learning and developing through others – for example, personal or professional networks, coaching, mentoring, feedback, memberships and professional associations, and
- 10% of learning activities are provided via learning and developing through structured programs – for example, training courses, external or in-house workshops, seminars, webinars and other e-learning and briefing sessions conducted by the council, external training providers or industry bodies.

The 70/20/10 learning principle enables councils and elected members to take into account the varied learning styles the mayor and individual councillors have, as well as the time they have available for professional development, when selecting professional development activities. It also minimises the financial costs of delivering an ongoing professional development program by prioritising learning through on-the-job experiences and networking.

#### Resource sharing

There may be professional development activities that are common to all councillors or mayors. Councils are encouraged to share educational resources with other councils and/or jointly hold professional development activities with other councils. Joint and regional organisations are also encouraged to develop and/or deliver regional professional development activities on behalf of their member councils.

#### **Timing**

The timing of professional development activities for the mayor and councillors should be designed in such a way so as to not overload councillors with learning activities in the early part of council's term. The timing should reflect what knowledge and skills councillors and the mayor need at various points in council's term to undertake their roles.

For example, councils should ensure that the mayor and councillors have acquired the knowledge and skills necessary to effectively contribute to the review of the community strategic plan and the development of the delivery program before these activities are undertaken.

### County councils and joint organisations

County councils should offer professional development activities that are relevant to their specific functions and operations and that may be necessary to support decision making in relation to those functions and operations.

While joint organisations are not required to deliver a professional development program, they should consider offering professional development activities relevant to any functions or services provided by the joint organisation on behalf of member councils to support any decision making required by the board in relation to those activities.



Professional development program

# Local Government Capability Framework and 'PD in a Box'

Local Government NSW has developed a Local Government Capability Framework. This describes the knowledge, skills and personal attributes needed by mayors and councillors to represent their communities on council and to deliver community outcomes. These are listed in **Appendix G**.

The Framework is supported by 'PD in a Box', a free and confidential online portal that mayors and councillors can use to assess the knowledge and skills they bring to their role and self-identify gaps that require professional development. Mayors and councillors will receive an ongoing professional development plan through the portal, based on their input, which will suggest specific activities that they can participate in to build the skills and knowledge they need.

Councils are able to use this as a tool to support the development of ongoing professional development programs for their mayors and councillors.

The Local Government Capability Framework and PD in a Box can be found at <a href="https://www.lgnsw.org.au">www.lgnsw.org.au</a>.

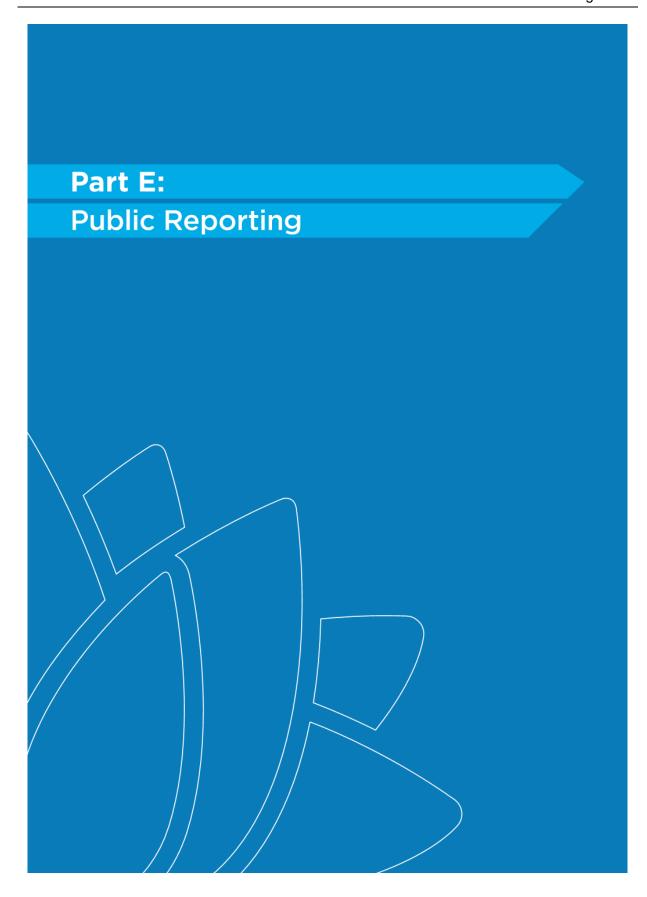
#### **Evaluation**

Councils are to evaluate their ongoing professional development program to assist the council to determine the program's effectiveness and to identify areas of possible improvement.

The outcomes of the professional development program should, at a minimum, include councillors and mayors demonstrating the core skills and knowledge areas listed in council's needs analysis.

The evaluation should assess whether these outcomes were achieved.







**Public reporting** 

Holding elected office in a council is a role that carries with it significant responsibilities. All holders of elected offices in councils owe it to the communities that entrust them with this responsibility to ensure that they hold and maintain the skills necessary to exercise their functions effectively on behalf of the community.

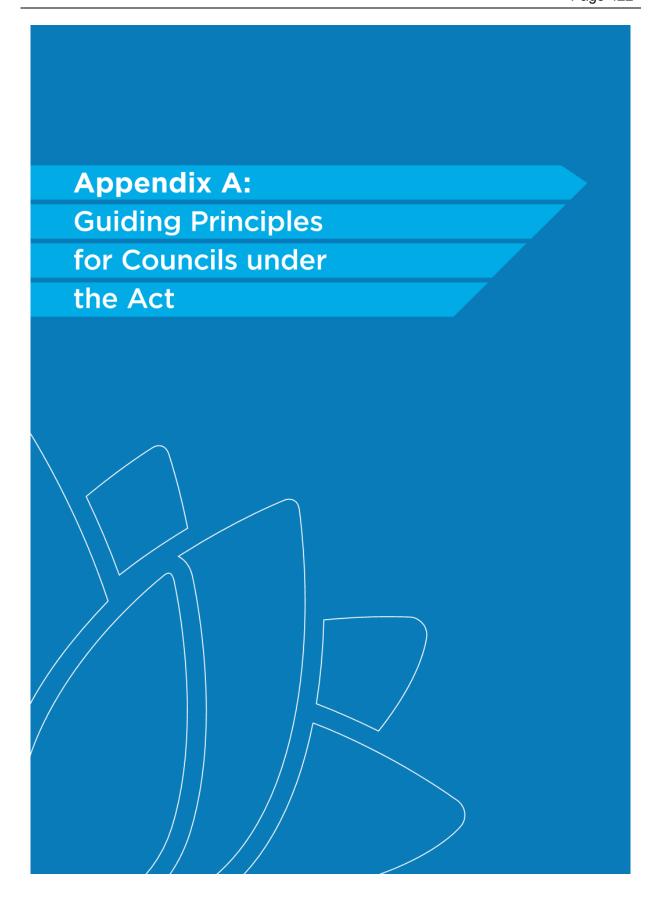
Mayors and councillors are ultimately accountable to the community that elects them for the performance of their functions. For this reason, councils are required to publicly report each year in their annual report on the participation of the mayor and each councillor in the council's induction and professional development programs during that year.

The information published in the annual report is to include:

- the name of the mayor and each individual councillor that completed council's induction program (where an induction program has been delivered during the relevant year)
- the name of the mayor and each councillor who participated in any ongoing professional development program during the year
- the number of training and other activities provided to the mayor and councillors during the year as part of a professional development program, and
- the total cost of induction and professional development activities and any other training provided to the mayor and councillors during the relevant year.

These reporting requirements do not apply to joint organisations.







**Guiding Principles** 

# General principles (section 8A(1))

Councils should:

- provide strong and effective representation, leadership, planning and decision-making
- carry out functions in a way that provides the best possible value for residents and ratepayers
- plan strategically, using the integrated planning and reporting framework, for the provision of effective and efficient services and regulation to meet the diverse needs of the local community
- apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements
- work cooperatively with other councils and the state government to achieve desired outcomes for the local community
- manage lands and other assets so that current and future local community needs can be met in an affordable way
- work with others to secure appropriate services for local community needs
- act fairly, ethically and without bias in the interests of the local community, and
- be responsible employers and provide a consultative and supportive working environment for staff.

# Decision-making principles (section 8A(2))

Councils should:

- recognise diverse local community needs and interests
- · consider social justice principles
- consider the long-term and cumulative effects of actions on future generations, and
- consider the principles of ecologically sustainable development

Council decision-making should be transparent and decision-makers are to be accountable for decisions and omissions.

# Community participation principle (section 8A(3))

Councils should actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures.



# Principles of sound financial management (section 8B)

Council spending should be responsible and sustainable, aligning general revenue and expenses.

#### Councils should:

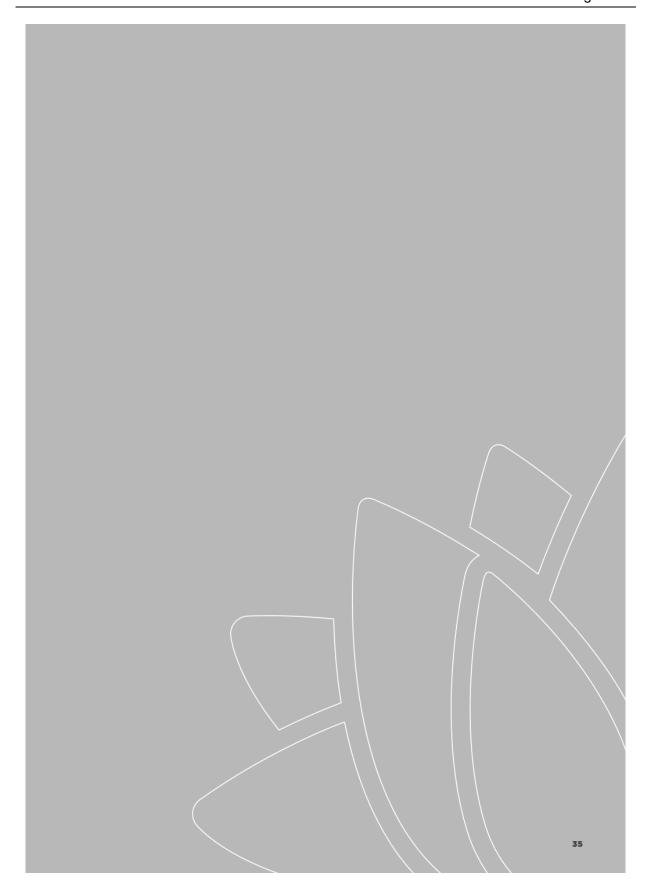
- invest in responsible and sustainable infrastructure for the benefit of the local community
- have effective financial and asset management, including sound policies and processes for:
  - performance management and reporting
  - asset maintenance and enhancement
  - funding decisions, and
  - risk management practices
- have regard to achieving intergenerational equity, including by ensuring that policy decisions are made after considering their financial effects on future generations, and by ensuring that the current generation funds the cost of its services.

# Integrated planning and reporting principles (section 8C)

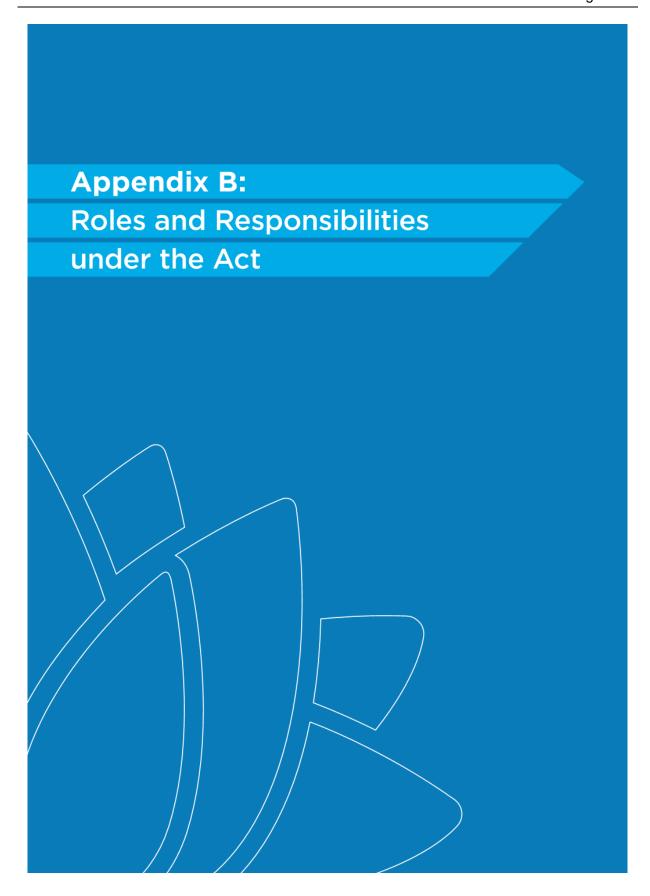
#### Councils should:

- identify and prioritise key local community needs and aspirations and consider regional priorities
- identify strategic goals to meet those needs and aspirations
- develop activities, and prioritise actions, to work towards the strategic goals
- ensure that the strategic goals, and the activities developed to work towards them, may be achieved within council resources
- regularly review and evaluate progress towards achieving strategic goals
- maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals
- collaborate with others to maximise the achievement of strategic goals
- manage risks to the local community or area or to the council effectively and proactively, and
- make appropriate evidence-based adaptations to meet changing needs and circumstances.











Statutory roles and responsibilities

# Governing body of a council (section 223)

The mayor and councillors collectively comprise the governing body of a council. The role of the governing body is to:

- direct and control the affairs of the council in consultation with the general manager
- provide effective civic leadership to the local community
- ensure as far as possible the financial sustainability of the council
- ensure as far as possible that the council acts in accordance with the principles prescribed under the Act and the council's plans, programs, strategies and policies
- develop and endorse the community strategic plan, delivery program and other strategic plans, programs, strategies and policies of the council
- determine and adopt a rating and revenue policy and operational plans that support the optimal allocation of the council's resources to implement the council's strategic plans and for the benefit of the local area
- keep the performance of the council under review, including service delivery
- make decisions necessary for the proper exercise of the council's regulatory functions
- determine the process for the appointment of the general manager and for monitoring their performance
- determine the senior staff positions within the organisation structure of the council
- consult regularly with community organisations and other key stakeholders and keep them informed of the council's decisions and activities, and
- ensure that the council acts honestly, efficiently and appropriately.

The governing body is to consult with the general manager in directing and controlling the affairs of the council.

## Individual councillors (section 232)

Councillors are individually and collectively accountable to the local community for the performance of the council. Each councillor has a responsibility to:

- be an active and contributing member of the governing body
- make considered and well informed decisions as a member of the governing body
- participate in the development of the council's integrated planning and reporting framework
- represent the collective interests of residents, ratepayers and the local community
- facilitate communication between the local community and the governing body
- uphold and represent accurately the policies and decisions of the governing body, and
- make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a councillor.



#### The mayor (section 226)

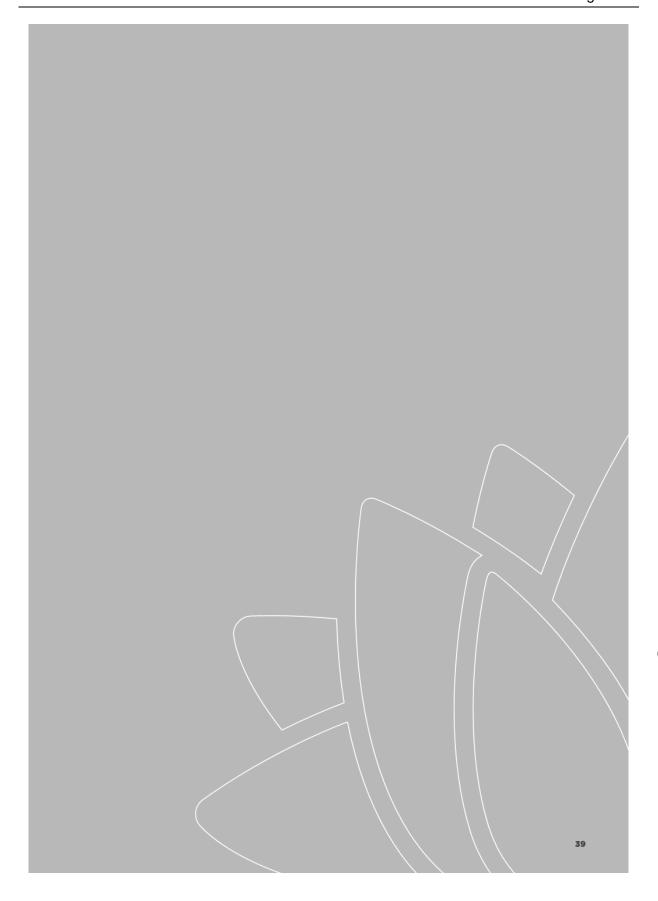
The mayor is often considered the voice of the council and the leader of the community. While the mayor has the same roles and responsibilities as councillors, the mayor is essentially the "first among equals" and is expected to exercise a leadership role within a council. This leadership role is reflected in the mayor's extra responsibilities.

The role of the mayor is to:

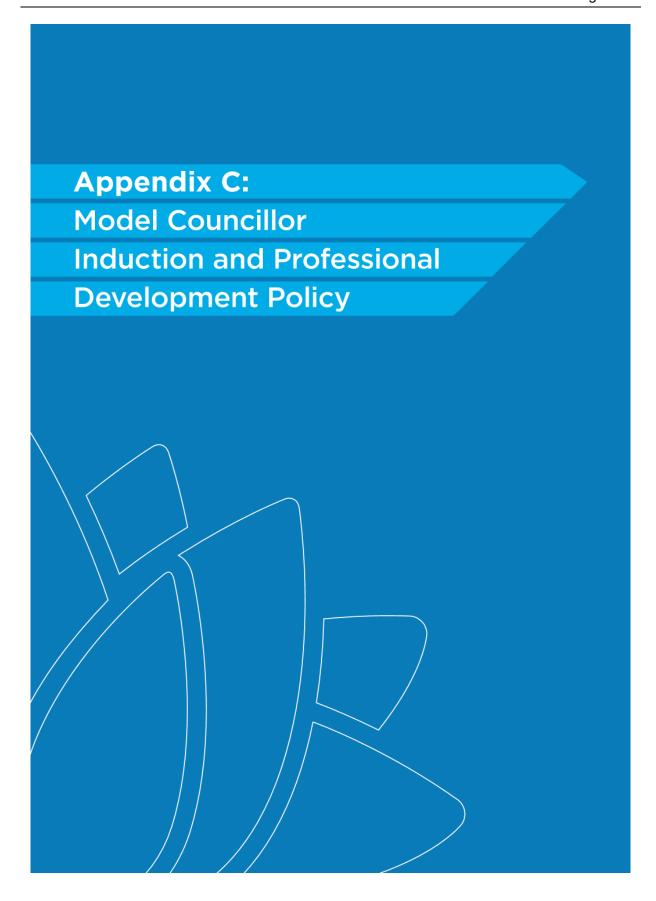
- be the leader of the council and a leader in the local community
- advance community cohesion and promote civic awareness
- be the principal member and spokesperson of the governing body, including representing the views of the council in regard to its local priorities
- exercise, in cases of necessity, the policymaking functions of the governing body of the council between meetings of the council
- preside at meetings of the council and ensure that meetings of the council are conducted efficiently, effectively and in accordance with the Act
- ensure the timely development and adoption of the council's strategic plans, programs and policies
- promote the effective and consistent implementation of the council's strategic plans, programs and policies

- promote partnerships between the council and key stakeholders
- advise, consult with and provide strategic direction to the general manager in relation to the implementation of the council's strategic plans and policies
- in conjunction with the general manager, ensure adequate opportunities and mechanisms for engagement between the council and the local community
- carry out the civic and ceremonial functions of the mayoral office
- represent the council on regional organisations and at inter-governmental forums at the regional, state and commonwealth levels
- in consultation with the councillors, lead performance appraisals of the general manager, and
- exercise any other functions of the council that the council determines.











Model Policy

#### **Purpose**

The purpose of this policy is to demonstrate X Council's<sup>2</sup> commitment to ensuring that the mayor and councillors have access to induction and ongoing professional development which will assist them to develop and maintain the skills and knowledge required to effectively perform their civic role and responsibilities under the *Local Government Act 1993* ('the Act').

#### Scope

This policy applies to all councillors of X Council, including the mayor.

#### **Policy**

#### Statement of commitment

X Council is committed to developing an induction and ongoing professional development program for the mayor and councillors to ensure they can fulfil their statutory roles and responsibilities. As part of this program, the mayor and each councillor will have a professional development plan that identifies specific gaps in their capabilities (ie their knowledge, skills and attributes) and identify professional development activities to build these capabilities.

#### Induction program

X Council will develop an induction program for new and returning councillors as well as a supplementary program for the mayor to ensure they are provided all the information they need to effectively fulfil their roles in the first few months of Council's term and feel confident in their ability to do so. The induction program will cover<sup>3</sup>:

- an orientation to council facilities and the local government area
- an overview of the key issues and tasks for the new council including council's community strategic plan, delivery program, operational plan, resourcing strategy and community engagement plan
- the legislation, rules, principles and political context under which councils operate
- the roles and responsibilities of councillors and the mayor
- Council's organisational structure, workforce management strategy and the roles and responsibilities of the general manager and council staff
- what Council does and how it operates, including an overview of integrated planning and reporting, land-use planning, natural resource management, financial management and asset management by Council
- key Council policies and procedures councillors must comply with including the code of conduct
- the role of Council meetings and how to participate effectively in them
- the support available to the mayor and councillors and where they can go to get more information or assistance, and
- information on the process for taking the oath of office and electing the mayor at the first council meeting (where applicable).

<sup>3</sup> Each council is to list the topics it has included in its induction program. See Part C of these Guidelines for further information.



In the case of the mayor, the program will also cover:

- how to be an effective leader of the governing body and the council
- the role of the Chair and how to chair council meetings
- the mayor's role in integrated planning and reporting
- the mayor's role and responsibilities under the code of conduct
- the mayor's role and responsibilities in relation to the general manager's employment
- the mayor's role at regional and other representative bodies, and
- · the mayor's civic and ceremonial role.

The mayor and councillors must have a working knowledge and understanding of these areas by the end of the induction program.

The induction program will also include team building activities to help the governing body establish itself as a cohesive and collaborative team focused on a common purpose with shared values and goals. Activities will aim to ensure mayors and councillors:

- identify how they would like to work together as a team and identify a common vision for the governing body
- build relationships with each other based on trust and mutual respect that facilitate collaboration
- contribute to a positive and ethical culture within the governing body
- work towards consensus as members of the governing body for the benefit of the community
- develop respectful negotiation skills and manage alternative views within the governing body without damaging relationships
- understand what supports or undermines the effective functioning of the governing body

- respect the diversity of skills and experiences on the governing body, and
- communicate and uphold the decisions of Council in a respectful way, even if their own position was not adopted.

Activities should also help the mayor, as the leader of the governing body, to:

- act as a stabilising influence and show leadership, and
- promote a culture of integrity and accountability within Council and when representing Council in the community and elsewhere.

The mayor and councillors, including those re-elected to office, must attend all induction sessions.

X Council will evaluate the induction program at the end of each council term to determine whether it has achieved these outcomes, and to identify and address areas for improvement.

## Ongoing professional development program

An individual ongoing professional development plan will be developed for the mayor and each councillor to address any gaps in the capabilities (ie the knowledge, skills and attributes) needed to effectively fulfil their role.

Each professional development plan will span the council's term, and identify professional development activities that the mayor or councillor will participate in. Professional development activities will be prioritised according to need and approved by the general manager where council funds are required in accordance with council's councillor and expenses and facilities policy. The Mayor and councillors are expected to complete all the activities included in their professional development plan.



**Model Policy** 

Professional development activities will, wherever possible, follow the 70/20/10 principle. The 70/20/10 principle requires that:

- 70% of learning activities are provided via learning and developing from experience - for example, on-the-job training, selfdirected learning, developmental roles, problem solving, exposure and practice
- 20% of learning activities are provided via learning and training through others

   for example, personal or professional networks, coaching, mentoring, feedback, memberships and professional associations, and
- 10% of learning activities are provided via learning and developing through structured programs – for example, training courses, external or in-house workshops, seminars, webinars and other e-learning and briefing sessions conducted by the council, external training providers or industry bodies.

The timing of professional development activities for the mayor and councillors will be designed in such a way so as to not overload councillors with learning activities in the early part of council's term. The timing will reflect what knowledge and skills councillors and the mayor need at various points in council's term to undertake their roles.

The mayor and councillors will be provided with as much notice as possible for upcoming induction and professional development activities.

# Responsibilities

The mayor and each councillor are responsible for making themselves available to attend any development activities identified in the professional development plan. The mayor and all councillors must make all reasonable endeavours to attend and participate in the induction sessions and professional development activities arranged for them during the term of the council.

[Identify the role or responsible staff member] is responsible for planning, scheduling and facilitating induction and professional development activities for the mayor and councillors in consultation with the general manager.

The general manager has overall responsibility for X Council's induction and professional development program.

# **Budget**

An annual budget allocation will be provided to support the induction and professional development activities undertaken by the mayor and councillors. Expenditure will be monitored and reported quarterly.

# Approval of training and/ or expenses

Professional development activities that require council funds are to be approved by the general manager in accordance with X Council's Councillor Expenses and Facilities Policy.



# **Evaluation**

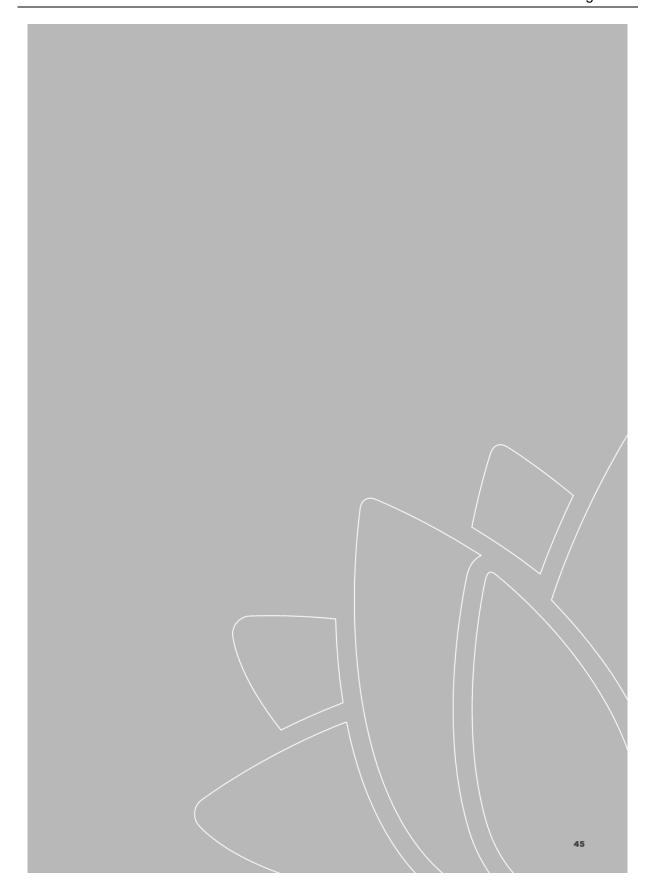
Council will evaluate the professional development program at the end of each council term to assess whether it was effective in assisting the mayor and councillors to develop the capabilities required to fulfil their civic roles.

# Reporting

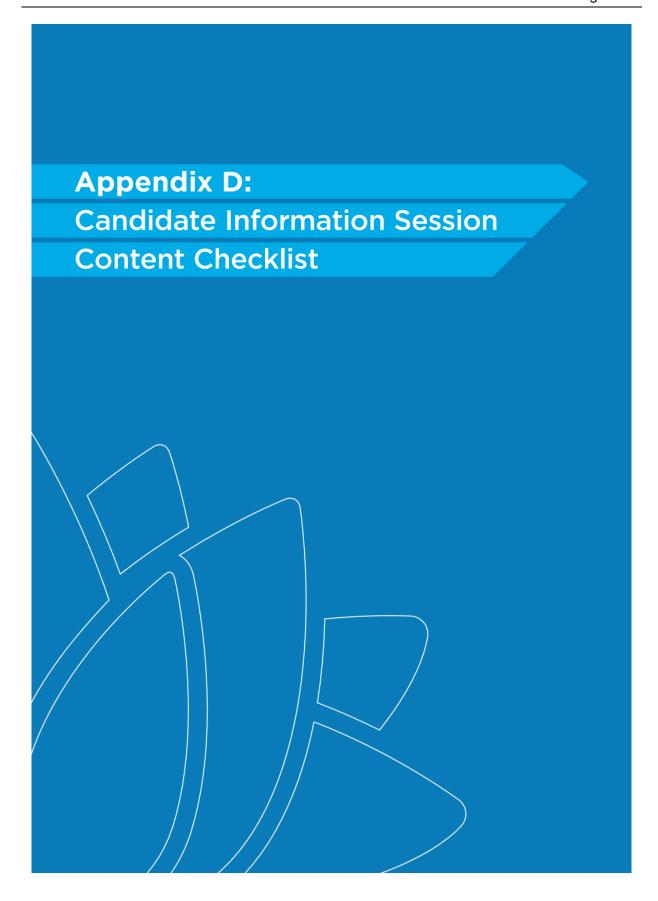
The general manager of X Council will publically report each year in Council's annual report:

- the name of the mayor and each individual councillor that completed council's induction program (where an induction program has been delivered during the relevant year)
- the name of the mayor and each councillor who participated in any ongoing professional development program during the year
- the number of training and other activities provided to the mayor and councillors during the year as part of a professional development program, and
- the total cost of induction and professional development activities and any other training provided to the mayor and councillors during the relevant year.











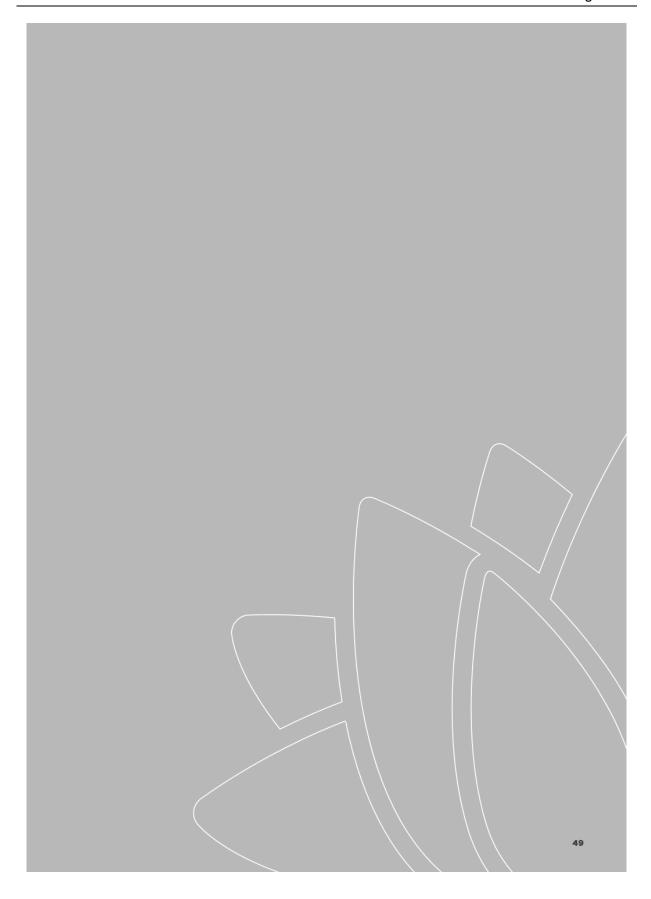
**Candidate information session checklist** 

Topic Area	Suggested Content
Role of council	<ul> <li>The role and responsibilities of local government</li> <li>The guiding principles under the Act that govern council's functions</li> <li>The purpose of council and committee meetings</li> </ul>
Roles and responsibilities of councillors and staff under the Act	<ul> <li>The roles and responsibilities of the governing body and individual councillors under the Act, including in relation to integrated planning and reporting</li> <li>The roles and responsibilities of the mayor as leader of the governing body, including oversight of the general manager</li> <li>The strategic nature of the roles of elected members compared to the operational roles of the general manager and council staff</li> <li>The regional and other bodies the council is a member of and the roles of those bodies</li> </ul>
	<ul> <li>Requirement to take an oath of office</li> <li>Requirement to meet the ethical standards prescribed under the Act and councils code of conduct, including managing pecuniary and non-pecuniary interests</li> <li>Outline of the legal responsibilities of councillors under the Act and their personal responsibilities under other legislation, for example in relation to:         <ul> <li>work health and safety</li> <li>anti-discrimination</li> </ul> </li> </ul>
Legal and ethical responsibilities	<ul> <li>privacy</li> <li>public access to information</li> <li>record keeping and records management</li> <li>Outline of any council policies that councillors will be expected to comply with, for example:         <ul> <li>councillor and staff interaction policy</li> <li>code of meeting practice</li> <li>code of conduct</li> <li>councillor expenses and facilities policy</li> <li>conflicts of interest policy</li> <li>gifts and benefits policy</li> <li>councillor induction and professional development policy</li> </ul> </li> </ul>
Skills and knowledge	<ul> <li>Outline of the knowledge, skills and personal attributes needed to perform the roles of a councillor or mayor</li> <li>Outline of the additional knowledge, skills and personal attributes required by the mayor</li> </ul>

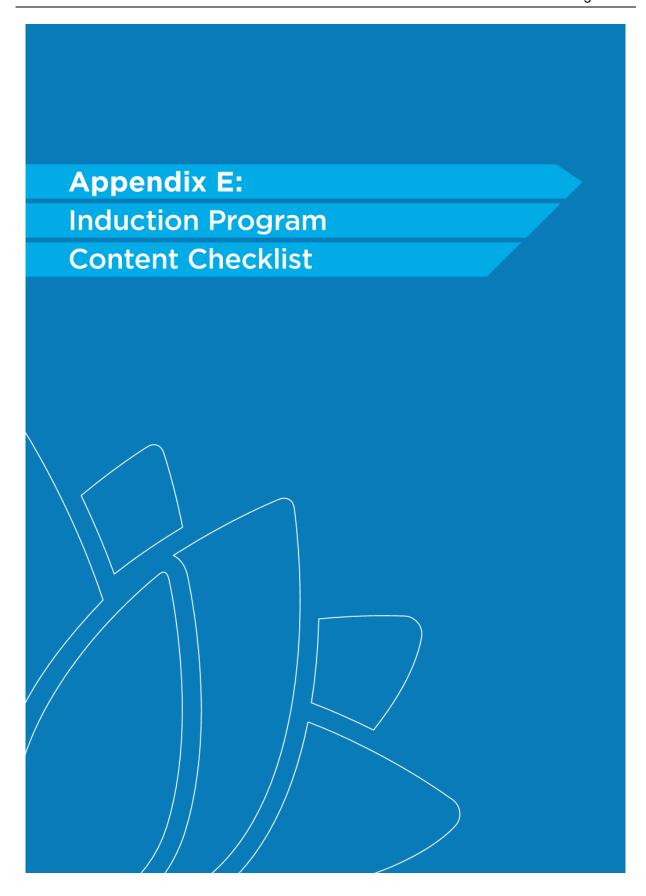


Topic Area	Suggested Content	
Time commitment	<ul> <li>Participation in council's councillor induction program</li> <li>Participation in the mayor's supplementary induction program</li> <li>Expected attendance at council meetings, including meeting days, times, frequency and possible duration</li> <li>Preparation required for council meetings, for example:         <ul> <li>attending pre-meeting briefings</li> <li>reading business papers</li> <ul> <li>ensuring councillors have a full understanding of issues requiring decisions</li> </ul> </ul></li> <li>Potential participation in other meetings, for example extraordinary council meetings, regional bodies, external bodies</li> <li>Potential attendance at community events, ceremonies and other functions</li> <li>Responding to media requests and inquiries</li> <li>Potential participation in formal community consultation processes</li> <li>Answering letters, emails and phone calls from residents and ratepayers as well as participating in regular informal conversations</li> <li>Participation in any other activities that are likely to arise and require the mayor or councillors' time</li> </ul>	
Support available to assist councillors in the role	<ul> <li>The annual fees paid to councillors and the mayor</li> <li>Council's expenses and facilities policy</li> <li>Council's induction and professional development program for councillors and the mayor</li> <li>The responsibility of the general manager and staff to provide timely information and advice and the administrative and professional support necessary for councillors to effectively discharge their functions</li> </ul>	
Ways to gain further understanding	<ul> <li>Attendance at a council meeting/s or council committee meeting/s to observe council decision making and meeting practice</li> <li>NSW Electoral Commission website and other educational materials</li> </ul>	











Induction program checklist

Topic area	Suggested content
	Team building activities to help councillors and the mayor:
	- identify how they would like to work together as a team
	<ul> <li>understand why each councillor is in office and help identify a common purpose and bond between councillors</li> </ul>
	- identify a common vision for the governing body
	<ul> <li>identify what a successful term in office will look like for council and the community and what is needed from individual councillors and the mayor to achieve this</li> </ul>
	- identify accepted values and behaviours
	<ul> <li>build relationships with each other based on trust and mutual respect</li> </ul>
	<ul> <li>contribute to a positive and ethical culture within the governing body</li> </ul>
Establishment of a well-	- value and develop teamwork and collaboration skills
functioning governing body	<ul> <li>work towards consensus as members of the governing body for the benefit of the community</li> </ul>
	<ul> <li>manage alternative views within the governing body without damaging relationships</li> </ul>
	- develop respectful negotiation and conflict resolution skills
	<ul> <li>champion and communicate the council's vision and strategic plans as a cohesive team</li> </ul>
	<ul> <li>respect the diversity of skills and experience of the other members of the governing body</li> </ul>
	<ul> <li>communicate and uphold the decisions of council in a respectful way, even if their own position was not adopted</li> </ul>
	<ul> <li>understand what supports or undermines the effective functioning of the governing body</li> </ul>
	- identify appropriate council meeting practice and behaviours
	- understand their opportunities for influence
	Guided tour of the council facilities available to councillors, for
	example, chambers, offices, utilities
Orientation to council facilities and local	<ul> <li>Guided tour of the local government area including council facilities, significant sites and projects</li> </ul>
government area	<ul> <li>Introduction to council staff to help build a positive team culture between the governing body and administration (whilst respecting the legislated separation between the two)</li> </ul>



Topic area	Suggested content
Overview of the key issues and tasks for the new council	<ul> <li>The current community strategic plan and the process that led to its development, including its role in informing the new council's activities</li> <li>Council's current delivery program, operational plan, resourcing strategy and community engagement strategy</li> <li>Regional and other bodies council is a member of and the roles of</li> </ul>
	<ul> <li>Overview of council's assets</li> <li>The relationship of state and commonwealth governments to</li> </ul>
Legal and political context of local government	<ul> <li>The relationship of state and commonwealth governments to local government</li> <li>The statutory framework that applies to local government</li> <li>Each of the guiding principles under the Act that govern council's functions</li> <li>The key accountabilities of the council to the community, the NSW Government and oversight agencies</li> <li>The roles and responsibilities of oversight agencies such as the:         <ul> <li>Office of Local Government</li> <li>Department of Planning and Environment</li> <li>Environment Protection Authority</li> <li>NSW Audit Office</li> <li>Independent Commission Against Corruption, and</li> <li>NSW Ombudsman</li> </ul> </li> <li>The role and responsibilities of the Minster for Local Government</li> </ul>



Induction program checklist

#### **Topic** area

Roles and

responsibilities of

councillors and staff

#### **Suggested content**

- · The process for electing the mayor (if applicable)
- The roles and responsibilities of the governing body and individual councillors under the Act including:
  - the strategic nature of their role compared to the operational roles and responsibilities of the general manager and council staff and the limits on councillors role or direction in operational matters
  - the different roles of the governing body and the general manager in determining council's organisational structure
  - councillors obligations under council's code of conduct and the Work Health and Safety Act 2011 in their dealings and behaviour towards the general manager and staff
- The role and responsibilities of the mayor under the Act including:
  - the mayor's civic and ceremonial role and the functions they exercise under this

# -

- the mayor's responsibility for exercising day-to-day oversight, monitoring ongoing performance and leading annual performance reviews of the general manager
- The roles and responsibilities of the general manager and council staff under the Act including:
  - the responsibility of the general manager and staff to provide timely information and advice to the mayor and councillors and the administrative and professional support necessary to discharge their functions
  - council's protocol or policy on councillor and staff interaction and how councillors can request assistance or information from staff or forward constituent requests to staff
- The regional and other bodies the council is a member of and the roles of those bodies
- · How to speak to the media appropriately and effectively
- Financial and other delegations
- Integrated planning and reporting responsibilities



within council, for example:  - planning and other regulatory functions  - assets and infrastructure  - financial management  - community services  - governance  - internal audit  - teams responsible for implementing key council policies, strategior programs  - Council's workforce management strategy	Topic area	Suggested content
<ul> <li>An overview of the requirements of the Guidelines for the Appointment and Oversight of General Managers released by the Office of Local Government</li> <li>An overview of the general manager's contract of employment, performance agreement and key performance indicators</li> </ul>	Overview of the key functional areas of council operations and	<ul> <li>Council's organisational structure</li> <li>The role and responsibilities of each business unit or functional area within council, for example:         <ul> <li>planning and other regulatory functions</li> <li>assets and infrastructure</li> <li>financial management</li> <li>community services</li> <li>governance</li> <li>internal audit</li> <li>teams responsible for implementing key council policies, strategies or programs</li> </ul> </li> <li>Council's workforce management strategy</li> <li>An overview of the requirements of the <i>Guidelines for the Appointment and Oversight of General Managers</i> released by the Office of Local Government</li> <li>An overview of the general manager's contract of employment,</li> </ul>



Induction program checklist

#### **Topic** area

#### **Suggested content**

- · Preparation for taking the oath or affirmation of office
- All legislation that councillors are expected to comply with, for example in relation to:
  - local government
  - work health and safety
  - anti-discrimination
  - privacy
  - public access to information
  - record keeping and records management
  - tendering and procurement
- All council policies and protocols that councillors will be expected to comply with, for example:
  - councillor and staff interaction policy
  - code of meeting practice
  - code of conduct
  - conflicts of interest policy
  - councillor expenses and facilities policy

#### Legal and ethical responsibilities and risk management

- gifts and benefits policy
- councillor induction and professional development policy
- risk management and internal audit policy
- media policy
- · In relation to council's code of conduct:
  - how to identify, disclose and manage pecuniary and non-pecuniary interests
  - the process for making and managing code of conduct complaints under the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW
  - the consequences of a breach of council's code of conduct
  - the definition of "corrupt conduct" under the Independent Commission Against Corruption Act 1988 and the potential consequences of engaging in corrupt conduct
- Participation in the councillor induction and professional development program
- How the council manages risk, including:
  - council's risk management framework
  - the role of the Audit, Risk and Improvement Committee
  - council's internal audit function
  - external audit



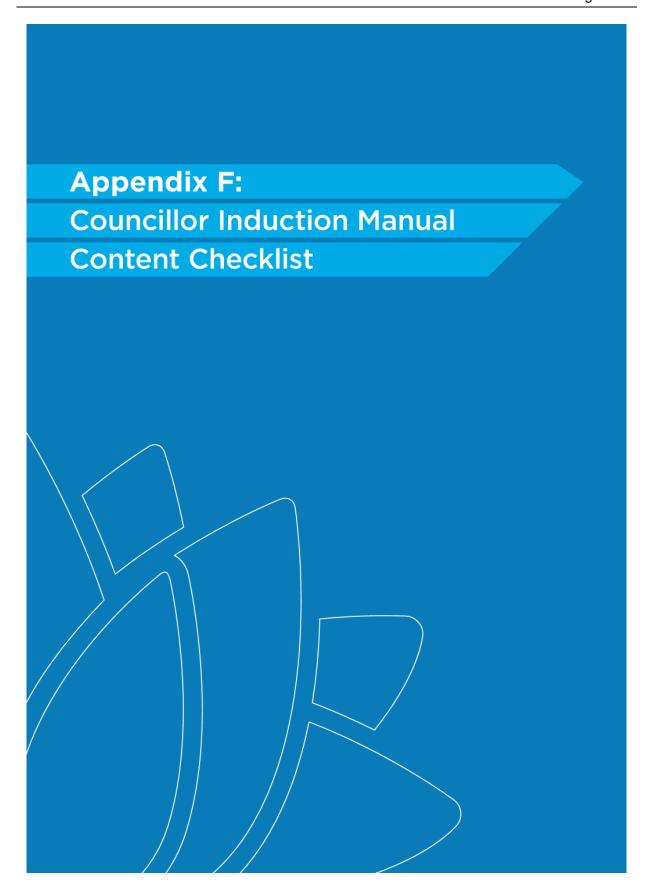
Topic area	Suggested content
Decision-making	<ul> <li>The purpose of council meetings</li> <li>Prescribed meeting rules and council's code of meeting practice</li> <li>The role of the chair</li> <li>How to use closed meetings appropriately</li> <li>What an orderly, effective and efficient council meeting looks like and how it is conducted</li> <li>How councillors should prepare for a council meeting, including premeeting briefings</li> <li>The role of business papers and meeting minutes and how to understand and interpret them</li> <li>The role of committees, the committee structure adopted by the</li> </ul>
Strategic planning	<ul> <li>council and the functions of each of council's committees</li> <li>The statutory requirements for integrated planning and reporting, including its conceptual basis, guiding principles and reporting requirements</li> <li>How integrated planning and reporting is conducted by council including:         <ul> <li>council's integrated planning and reporting frameworks, timelines and processes</li> <li>the mayor's and councillors' roles</li> <li>community consultation and participation</li> <li>change management processes</li> <li>reporting mechanisms</li> </ul> </li> </ul>
Land use planning	<ul> <li>Overview of the land use planning system, including:         <ul> <li>relevant legislation</li> </ul> </li> <li>the role of council in land use and development approvals</li> <li>the development assessment and approval process under the <i>Environmental Planning and Assessment Act 1979</i></li> <li>the role of independent panels, including Joint Regional Hearing Panels and Independent Hearing and Assessment Panels, in relation to development approvals</li> <li>the delegations made with respect to development assessments and approvals</li> <li>the role of environmental planning instruments and how to interpret them</li> <li>the environmental planning instruments that apply to council's area and the development control plans adopted by council</li> <li>delegations</li> <li>the role of oversight agencies, for example, the Department of Planning and Environment and the Greater Sydney Commission</li> <li>the role of the Minister for Planning</li> </ul>



Induction program checklist

Topic area	Suggested content	
Natural resource management	<ul> <li>Council's public land management responsibilities and the statutory requirements that apply to public land management</li> <li>Council's natural resource management responsibilities and the regulatory frameworks under which it exercises its functions</li> </ul>	
Water management (for councils that are water utilities)	<ul> <li>Council's water management responsibilities and the regulatory frameworks under which it exercises its functions</li> <li>Drinking water quality and public health responsibilities</li> <li>Integrated Water Cycle Management - including water security and asset planning</li> <li>Water utility operation and performance monitoring</li> </ul>	
Financial processes and financial management	<ul> <li>The responsibility of councillors for the financial management and sustainability of the council under the Act</li> <li>Council's long-term financial plan and other components of council's resourcing strategy, including revenue sources</li> <li>How to interpret and understand the financial information contained in financial reports prepared by council</li> </ul>	
Asset management	Asset management planning requirements Council's asset management strategy	
Customer services and complaints handling	<ul> <li>Council's complaints handling process and how councillors should handle constituents' concerns</li> </ul>	
Support available to assist councillors in their role	<ul> <li>The annual fees paid to councillors and the mayor</li> <li>Council's expenses and facilities policy</li> <li>Ongoing professional development for the mayor and councillors</li> <li>The responsibility of the general manager and staff to provide timely information and advice and the administrative and professional supponecessary for councillors to effectively discharge their functions</li> </ul>	
	<ul> <li>How to be an effective leader of the governing body and the council</li> <li>The role of the chair and how to chair council meetings</li> <li>The mayor's role and responsibilities under the code of conduct</li> <li>The mayor's role in integrated planning and reporting</li> <li>The mayor's role and responsibilities in relation to the general manager's employment: <ul> <li>the requirements of the mayor under the <i>Guidelines for the Appointment and Oversight of General Managers</i> released by the Office of Local Government</li> <li>how to conduct day-to-day oversight of the general manager including in relation to credit card use and other expenses, and</li> <li>how to lead recruitment and performance reviews of the general manager</li> </ul> </li> <li>The mayors role on the regional and other bodies they attend on behalf of the council and council's position on the key issues under consideration by these bodies</li> <li>The mayor's civic and ceremonial role and the community functions</li> </ul>	







Induction manual checklist

Topic area	Suggested content	
Governing body	<ul> <li>Summary of the shared purpose, goals, vision and success markers identified by the governing body during the induction process</li> <li>Summary of the values and behaviours identified by the governing body during the induction process that will characterise the council term</li> </ul>	
Basic information about the council	<ul> <li>Organisational chart and outline of key function and service areas, including those of senior staff</li> <li>Information and/or chart showing the relationships between councillor and council staff and decision-making processes</li> <li>List of council facilities and map of the local government area</li> <li>How to use council's IT system/s</li> <li>How to raise work, health and safety issues</li> <li>List of regional bodies and committees council is a member of</li> </ul>	
Profile of the local government area	<ul> <li>Information about council wards</li> <li>Population statistics</li> <li>Useful information about the local government area</li> <li>Useful information about key issues or tasks for the new council</li> </ul>	
Information about council meetings	<ul> <li>Council's code of meeting practice</li> <li>Agenda and minutes of recent meetings</li> <li>Meeting times and venues</li> <li>Deadlines related to meetings, business papers and minutes</li> <li>List of council committees and their composition</li> </ul>	
Key planning and policy documents and information	<ul> <li>Integrated planning and reporting documents, for example, the current community strategic plan, delivery program, operational plan, community engagement strategy and resourcing strategy, workforce management strategy etc.</li> <li>List of financial and other delegations</li> <li>Most recent annual report</li> <li>End-of-term report of last council term</li> <li>Council policy documents, including council's:         <ul> <li>policy register/list of policies</li> <li>code of conduct</li> <li>councillor expenses and facilities policy</li> <li>information access policy</li> <li>councillor and staff interaction policy and protocol</li> <li>gifts and benefits policy</li> <li>media policy</li> <li>conflicts of interest policy</li> <li>council's risk management framework and relevant internal audit, external audit and risk management related documents</li> </ul> </li> <li>Any other relevant plans, policies and procedures</li> </ul>	



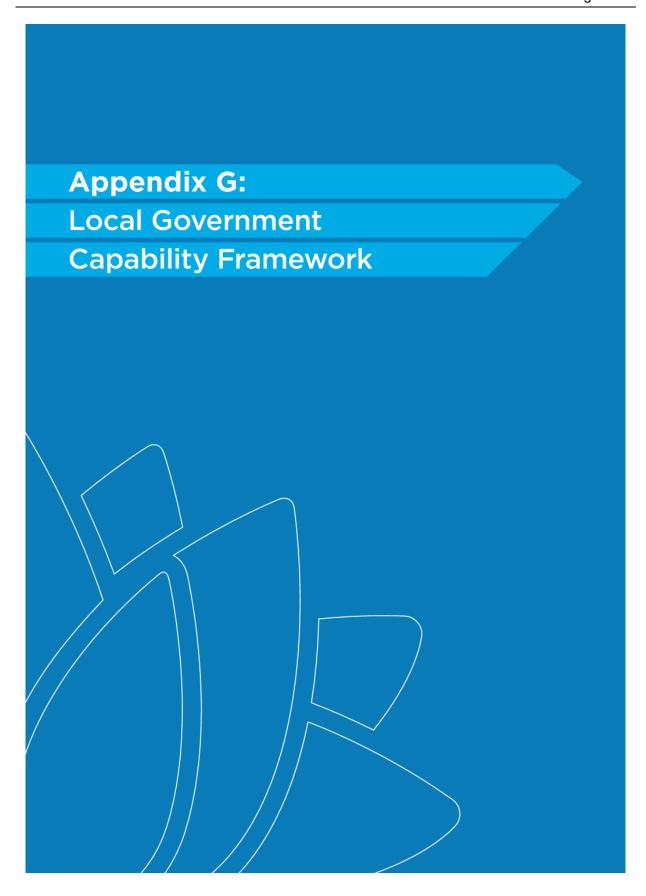
Topic area	Suggested content	
Key legislation	<ul> <li>Copy of key legislation or relevant excerpts from legislation</li> <li>Information about the key legislation and regulation under which council exercises its functions, for example:</li> <li>Local Government Act 1993</li> <li>Local Government (General) Regulation 2005</li> <li>Environmental Planning and Assessment Act 1979</li> <li>Protection of the Environment Operations Act 1997</li> <li>Work Health and Safety Act 2011</li> <li>State Records Act 1998</li> <li>How to access up-to-date versions of the legislation online (www.legislation.nsw.gov.au)</li> </ul>	
Information about support for councillors	How to make a request or claim under council's expenses and facilities policy     Information about the induction and professional development program     Contact details of council officer/s that councillors may contact for information	



Induction manual checklist

Topic area	Suggested content		
	Induction program presentations and materials		
	<ul> <li>Contact details for key organisations such as the Office of Local Government and Local Government NSW</li> </ul>		
	The Councillor Handbook released by the Office of Local Government		
	Bluett's Local Government Handbook NSW		
	<ul> <li>A copy of useful publications and guidance material produced by NSW Government agencies and other bodies (where relevant) in relation to:</li> </ul>		
	<ul> <li>capital expenditure, tendering and procurement (Office of Local Government, Department of Finance, Services and Innovation)</li> </ul>		
	<ul> <li>the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW (Office of Local Government)</li> </ul>		
Other useful resources and/or details about where they may be accessed	<ul> <li>the Guidelines for the Appointment and Oversight of General Managers (Office of Local Government)</li> </ul>		
	- the Internal Audit Guidelines (Office of Local Government)		
	<ul> <li>land-use planning and development approvals processes (Department of Planning and Environment)</li> </ul>		
	- public interest disclosures (NSW Ombudsman)		
	<ul> <li>access to information and privacy (Information and Privacy Commission)</li> </ul>		
	<ul> <li>fraud and corruption (Independent Commission Against Corruption, NSW Audit Office)</li> </ul>		
	- external audit (NSW Audit Office)		
	<ul> <li>annual reviews and performance audits of local government (NSW Audit Office)</li> </ul>		
	- anti-discrimination (Anti-Discrimination Board of NSW)		
	<ul> <li>council rating determinations</li> <li>(Independent Pricing and Regulatory Tribunal)</li> </ul>		
	- councillor and mayoral remuneration		
	(Local Government Remuneration Tribunal)		







**Local Government Capability Framework** 

# **Personal attributes**

	Clr	Mayor
Manage self		
Talks to the mayor/councillor, general manager and other councillors about own role and responsibilities, and seeks feedback	<b>✓</b>	<b>✓</b>
Pursues responsibilities with energy, drive and commitment	$\checkmark$	✓
Manages own time effectively, balancing demands in line with council priorities	<b>✓</b>	<b>√</b>
Shows awareness of own strengths and areas for growth	$\checkmark$	$\checkmark$
Looks for and takes opportunities to develop knowledge and skills as a councillor	✓	✓
Honestly examines personal motivation and capability as mayor		$\checkmark$
Reflects on and integrates feedback, showing a capacity and willingness to modify own behaviours		<b>√</b>
Display resilience and adaptability		
Is flexible and willing to change their mind in light of new information	✓	✓
Stays calm and objective in challenging situations	$\checkmark$	✓
Advocates constructively for an idea or position, even in the face of strong, contrary views	$\checkmark$	✓
Listens when challenged and seeks to understand criticisms before responding	✓	✓
Stays positive and perseveres in the face of resistance or setbacks	$\checkmark$	$\checkmark$
Accepts public feedback and responds in a thoughtful and considered way	$\checkmark$	✓
Reads situations quickly and shows leadership in times of crisis		✓
Acts as a stabilising influence in challenging and emotionally charged situations		✓
Act with integrity		
Is open, honest and consistent in words and behaviour	$\checkmark$	✓
Tells the truth and admits to own mistakes	$\checkmark$	$\checkmark$
Maintains confidentiality	✓	✓
Takes steps to clarify ethical issues and seeks advice when unsure what to do	✓	✓
Follows the code of conduct, legislation and policies applicable to councillors/mayors	✓	<b>✓</b>
Speaks out against illegal and inappropriate behaviour and perceived conflicts of interest	✓	✓
Helps councillors understand their obligations to comply with the codes of conduct, legislation and policies		<b>✓</b>
Identifies and discusses ethical issues with councillors		<b>✓</b>
Promotes a culture of integrity within council and in dealings external to council		<b>√</b>



	Clr	Mayor
Demonstrate accountability		
Prepares appropriately for council meetings	✓	✓
Acts in the public interest and observes the highest standards of personal conduct at all times	✓	<b>√</b>
Takes responsibility for fulfilling the role of councillor/mayor to the best of their ability	✓	<b>✓</b>
Is transparent in actions and decision making, declaring potential conflicts	<b>✓</b>	<b>√</b>
Models the highest standards of accountability, providing transparency to enable public scrutiny		<b>✓</b>
Provides advice on strategies taken by council to be accountable, transparent and efficient		<b>✓</b>

# Relationships

	Clr	Mayor
Communicate and engage		
Clearly communicates ideas and arguments	✓	$\checkmark$
Adjusts tone, pace and message for different audiences	✓	✓
Listens when others are speaking and asks appropriate, respectful questions	✓	✓
Shows sensitivity to cultural, religious and other individual differences when interacting with others	✓	✓
Uses communication channels that are suitable for the diversity in the community	<b>✓</b>	✓
Creates opportunities for people to engage with council and contribute to public disclosure and debate	<b>✓</b>	✓
Community and customer focus		
Keeps up to date on current issues affecting the community	$\checkmark$	$\checkmark$
Shows pride in and talks positively about the community and region	✓	✓
Commits time and energy to serving the community	<b>✓</b>	✓
Works towards social, environmental and economic sustainability in the community/region	✓	✓
Collects and uses broad community feedback to identify opportunities for improvement	✓	✓
Builds effective relationships with a range of people who reflect the diversity in the community	· 🗸	✓



**Local Government Capability Framework** 

	Clr	Mayor
Work collaboratively		
Shares information with other councillors about community issues, stakeholders and activities	✓	✓
Is respectful of council staff and receptive to their advice	✓	✓
Shows respect for the diversity of skills and experience on the governing body	<b>✓</b>	✓
Initiates collaborative forums on issues facing the community	$\checkmark$	✓
Works together with stakeholder networks for the benefit of the community and region	✓	✓
Encourages councillors to work collaboratively		✓
Builds a productive working relationship with the general manager based on clear expectations, trust and respect		✓
Supports positive relations between the general manager and the governing body		✓
Builds partnerships between council and external stakeholders that are of strategic value to council		✓
Facilitates and supports strategic collaboration with other councils to benefit the broader region		✓
Influence and negotiate		
Uses understanding of political processes and networks to develop a negotiation strategy	✓	✓
Listens to contrary points of view and endeavours to find common ground	✓	✓
Influence others with a fair and considered approach and sound arguments	<b>✓</b>	✓
Avoids starting from an entrenched position and is willing to give and take	<b>✓</b>	✓
Wins concessions without damaging relationships	✓	✓
Establishes and maintains relationships outside council in order to find common ground and further council's position		✓
Anticipates points of contention and plans negotiations accordingly	,	<b>✓</b>
Steers discussion and debate towards achieving an acceptable outcome		<b>✓</b>



# **Results**

	Clr	Mayor
Plan and prioritise		
Identifies and pursues critical priorities and sets aside less critical activities	✓	<b>✓</b>
Contributes to setting clear performance goals that include quality measures	<b>√</b>	✓
Considers council performance reports and rollover of projects when making new plans	<b>√</b>	✓
Considers the impact of changes, e.g. government policy/economic conditions and budgets, on strategic plans	<b>√</b>	✓
Incorporates sound risk management principles into strategic planning	<b>√</b>	✓
Works with the general manager to translate strategic direction into a delivery program and operational plan		✓
Monitors progress against the delivery program and operational plan		✓
Considers council's current and potential future role within the community and region when planning		✓
Think and solve problems		
Gathers and investigates information from a variety of sources	<b>✓</b>	✓
Asks questions to get to the heart of the issue and define the problem clearly	<b>√</b>	✓
Considers the broader context and long-term impacts of policy options	<b>√</b>	✓
Works with others to assess options and identify appropriate solutions	<b>√</b>	✓
Create and innovate		
Thinks about issues and opportunities from different viewpoints	$\checkmark$	$\checkmark$
Looks for non-obvious solutions	<b>✓</b>	✓
Encourages independent thinking and new ideas from others	<b>✓</b>	<b>✓</b>
Explores innovative solutions with long-standing community- wide impact	<b>√</b>	✓
Deliver results		
Monitors and provides advice on the delivery of customer/ community focused services	✓	✓
Instigates and champions initiatives to deliver community outcomes	<b>✓</b>	✓
Identifies and addresses potential risks to the achievement of council goals	<b>✓</b>	✓
Engages with senior staff about strategies to improve council performance		✓



**Local Government Capability Framework** 

# **Resources**

	Clr	Mayor
Finance		
Uses basic financial terminology appropriately	✓	✓
Makes informed contributions to debate about the allocation of financial resources	✓	✓
Demonstrates respect for public funds and the obligation to manage council resources responsibly	✓	✓
Is aware of financial risks and strategies to manage and minimise these	✓	✓
Is able to discuss implications of council's long term financial plan, audited financial statements and budget reviews	✓	✓
Identifies and supports opportunities to generate revenue and attract investment	<b>✓</b>	✓
Promotes the role of sound financial management and its impact on council effectiveness		✓
Assets and tools		
Engages in strategic planning to ensure the organisation's assets support delivery of the strategic plan	✓	✓
Makes informed contributions to debate about the allocation of assets to community priorities	✓	✓
Supports asset risk minimisation strategies, plans and outcomes fo council	r 🗸	✓
Promotes the role of councils as custodians of community assets	✓	✓
Ensures asset management decisions consider long term financial sustainability	✓	✓
Promotes the role of sound asset management and its impact on long term financial sustainability		✓
Technology and information		
Uses a range of technologies to communicate and engage with the community	<b>✓</b>	✓
Supports the introduction of new technologies to improve the efficiency and effectiveness of the council	✓	✓
Procurement and contracts		
Exercises commercial acumen in reviewing and approving council contracts and tenders	✓	✓
Makes decisions on council tenders according to value for money, probity and community benefit	✓	✓



# **Civic leadership**

	Clr	Mayor
Represent communities		
Makes themselves available to discuss issues and council activities with members of the community	✓	✓
Seeks to understand the range of views on complex issues in the community	✓	<b>✓</b>
Raises issues that are important to constituents with council	$\checkmark$	✓
Treats all people in the community impartially and champions their right to be heard	✓	✓
Uses a variety of approaches to gather views from a range of individuals and organisations		✓
Advocates for local interests in dealings with external stakeholders, including other sectors and governments		✓
Inspire direction and purpose		
Demonstrates passion, enthusiasm and personal dedication to council's vision for the community	✓	✓
Champions the community strategic plan and communicates the way forward	✓	✓
Encourages community involvement in council planning processes	$\checkmark$	✓
Communicates the context and parameters surrounding council strategies and plans	✓	✓
Communicates the purpose and plans using a variety of channels to reach many audiences		✓
Regularly communicates progress against the community strategic plan $% \left( 1\right) =\left( 1\right) \left( 1\right$		✓
Govern responsibly		
Contributes constructively to debate in council	$\checkmark$	✓
Works towards consensus as a member of the governing body	$\checkmark$	✓
Contributes to a positive and ethical culture within the governing body	✓	✓
Participates responsibly in exercising council's employer functions in relation to the general manager	✓	✓
Acts in a way that preserves the health and safety of people in the council workplace	✓	✓
Leads constructive council meetings with a view to reaching consensus		✓
Cultivates a positive and ethical culture within the governing body		✓
Works with the general manager to ensure legal and regulatory frameworks are applied consistently by council		<b>✓</b>
Sets clear performance standards for the general manager and monitors progress		<b>✓</b>
Regularly discusses performance with the general manager and addresses performance issues early		<b>✓</b>



**Local Government Capability Framework** 

	Clr	Mayor
Make quality decisions		
Makes considered decisions on merit in the public interest	✓	✓
Considers information about the context and regulatory environment before making decisions	✓	✓
Considers financial and budget implications, including value for money, in making decisions	✓	✓
Explains council decision-making process to constituents	✓	✓
Communicates the decisions of council in a respectful way, even if own position was not adopted	✓	✓
Assists the community to understand council decisions in context, considering priorities and constraints	✓	✓
Ensures council works through issues, considering all relevant information, before making decisions		✓
Ensures council considers financial and budget implications in making decisions		✓





# Policy - Induction and Ongoing Professional Development for Mayors and Councillors

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Produced By: Business Assurance and Risk Unit

Review Date:

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#### 1. PURPOSE

The purpose of this policy is to demonstrate Council's commitment to ensuring that the mayor and councillors have access to induction and ongoing professional development which will assist them to develop and maintain the skills and knowledge required to effectively perform their civic role and responsibilities under the *Local Government Act 1993* (the Act).

This policy has been established giving consideration to the NSW Office of Local Government's *Councillor Induction and Professional Development Guidelines 2018* (the Guidelines) issued under section 23A of the Act and to meet the induction training and professional development obligations for the mayor and councillors outlined in the Local Government (General) Regulation 2005 (the Regulation).

#### 2. STATEMENT

Shoalhaven City Council is committed to developing an induction and ongoing professional development program for the mayor and councillors to ensure they can fulfil their statutory roles and responsibilities. As part of this program, the mayor and each councillor will have a professional development plan that identifies specific gaps in their capabilities (i.e. their knowledge, skills and attributes) and identify professional development activities to build these capabilities.

#### 3. PROVISIONS

Shoalhaven City Council is committed to facilitating an induction and ongoing professional development program for the mayor and councillors of the Shoalhaven to ensure they can fulfil their statutory roles and responsibilities and have a thorough understanding of all aspects of council.

This policy applies to all councillors, including the mayor.

### 3.1. Induction Program

An induction program is a mandatory requirement under the Regulation. The mayor and all councillors (including re-elected councillors) must attend all induction sessions. The induction program:

- a. must occur within 6 months of appointment.
- b. should avoid mayor and councillors being overloaded with information, particularly if this is at the expense of team building.
- c. must be completed by councillors appointed following a by-election
- d. will include an evaluation process.

Appendix B provides a checklist of induction matters that are required to be considered under the Guidelines.

The induction program will include a manual for the mayor and councillors, to contain information as set out in Appendix C.

There will be two core components of the induction program:

 A knowledge-based component that ensure the mayor and councillors have the information they need to undertake their roles (this includes a supplementary component for the mayor), and



 A team-building component designed to bring councillors together to form a collaborative, positive and united governing body.

# Knowledge component

The induction program will cover the following:

- · An orientation to council facilities and the local government area
- An overview of the key issues and tasks for the new council, including council's community strategic plan, delivery program, operational plan, resourcing strategy and community engagement plan
- The legislation, rules, principles and political context under which councils operate
- · The roles and responsibilities of councillors and the mayor
- Council's organisational structure, workforce management strategy and the roles and responsibilities of the Chief Executive Officer and council staff
- What Council does and how it operates, including an overview of integrated planning and reporting, land-use planning, natural resources management and asset management by Council
- Key Council policies and procedures councillors must comply with, including the Code of Conduct
- The role of Council meetings and how to participate effectively in them
- The support available to the mayor and councillors and where they can go to get more information or assistance
- Information on the process for taking the oath of office

In the case of the mayor, the program will also cover:

- · How to be an effective leader of the governing body and the council
- The role of the Chair and how to chair council meetings
- The mayor's role in integrated planning and reporting
- The mayor's role and responsibilities under the Code of Conduct
- The mayor's role and responsibilities in relation to the Chief Executive Officer's employment
- The mayor's role at regional and other representative bodies
- · The mayor's civic and ceremonial role

The mayor and councillors must have a working knowledge and understanding of these areas by the end of the induction program.

# Team building component

The induction program will include team building activities which will aim to ensure mayors and councillors:

- Identify how they would like to work together as a team and identify a common vision for the governing body
- Build relationships with each other based on trust and mutual respect that facilitate collaboration
- Contribute to a positive and ethical culture within the governing body
- Work towards consensus as members of the governing body for the benefit of the community
- Develop respectful negotiation skills and manage alternative views within the governing body without damaging relationships
- Understand what supports or undermines the effective functioning of the governing body



- Respect the diversity of skills and experiences on the governing body
- Communicate and uphold the decision of Council in a respectful way, even if their own position was not adopted

Activities should also help the mayor, and the leader of the governing body, to:

- · Act as a stabilising influence and show leadership
- Promote a culture of integrity and accountability within Council and when representing Council in the community and elsewhere

The mayor and councillors, including those re-elected to office, must attend all induction sessions.

#### 3.2. Ongoing Professional Development Program

An individual ongoing professional development plan will be developed for the mayor and each councillor to address any gaps in the capabilities (i.e. knowledge, skills and attributes) needed to effectively fulfil their roles.

The professional development plan will span the full council term and identify each professional development activities that the mayor and councillors will participate in. Professional development activities will be prioritised according to need and approved by the Chief Executive Officer where council funds are required and in accordance with Council's Council Members – Payment of Expenses and Provision of Facilities policy. The mayor and councillors are expected to complete all the activities included in their professional development plan.

Professional development activities will, wherever possible, follow the 70/20/10 principle which states that:

- 70% of learning activities are provided via learning and developing from experience; for example, on-the-job training, self-directed learning, developmental roles, problem solving, exposure and practice
- 20% of learning activities are provided via learning and training through others; for example, personal or professional networks, coaching, mentoring, feedback, memberships and professional associations, and
- 10% of learning activities are provided via learning and developing through structured programs; for example, training courses, external or in-house workshops, seminars, webinars and other e-learning and briefing sessions conducted by the council, external training providers or industry bodies.

The timing of professional development activities for the mayor and councillors will be designed in such a way so as to not overload councillors with learning activities in the early part of council's term. The timing will reflect what knowledge and skills councillors and the mayor need at various points in council's term to undertake their roles.

The Professional Development Program for councillors will include:

- Assistance with identification of knowledge and skills councillors bring to their role and self-identify gaps that require professional development
- · Assistance with creating a development plan and implementing councillors goals
- Assisting councillors identify and demonstrate the core skills and knowledge areas listed in Councils needs analysis
- Ongoing assistance to meet the development needs of councillors
- Evaluation of councillors progress and additional assistance to meet goals if required



The mayor and councillors must make all reasonable endeavours to attend and participate in the induction sessions and professional development activities arranged for them during the term of the council. The mayor and councillors will be provided with as much notice as possible for upcoming induction and professional development activities.

The Office of the Chief Executive Officer, supported by Council's Business Assurance and Risk Unit and Human Resources Unit is responsible for planning, scheduling and facilitating induction and professional development activities for the mayor and councillors in consultation with the Chief Executive Officer.

The Chief Executive Officer has overall responsibility for Shoalhaven City Council's induction and professional development program.

#### Budget

An annual budget allocation will be provided to support the induction and professional development activities undertaken by the mayor and councillors. Expenditure will be monitored and reported guarterly.

### Approval of training and/or expenses

Professional development activities that require council funds are to be approved by the Chief Executive Officer in accordance with Shoalhaven City Council's Councillor Expenses and Facilities Policy.

#### Evaluation

Council will evaluate the professional development program at the end of each council term to assess whether it was effective in assisting the mayor and councillors to develop the capabilities required to fulfil their civic roles.

# Reporting

The Chief Executive Officer will publicly report each year in Council's annual report:

- The name of the mayor and councillor that completed council's induction program (where an induction program has been delivered during the relevant year)
- The name of the mayor and councillor that had a professional development plan
- Without naming individual councillors, the percentage of professional development activities offered to the mayor and councillors during the relevant year that were completed, and
- The total cost of induction and professional development activities provided to the mayor and councillors during the relevant year.

Non-participation will be managed by the Chief Executive Officer and the governing body.

# 4. IMPLEMENTATION

The councillors' induction will be conducted by Council. Ongoing professional development will include:

- On-the-job training, self-directed learning, developmental roles, problem solving, exposure and practice
- Learning and developing through others for example, personal or professional networks, coaching, mentoring, feedback, memberships and professional associations



 Learning and developing through structured programs – for example, training courses, external or in-house workshops, seminars, webinars and other e-learning and briefing sessions conducted by the council, external training providers or industry bodies.

# 5. REVIEW

This Policy will be reviewed once each Council term or earlier as required in the event of legislative change, and/or the publication of new or revised guidelines relevant to the policy provisions.

#### 6. APPLICATION OF ESD PRINCIPLES

This policy is to be available electronically on Council's Internet and Councillor Portal.





#### APPENDIX A - CANDIDATE INFORMATION SESSION CONTENT CHECKLIST

#### Role of Council

- The role and responsibilities of local government
- The guiding principles under the Act that govern council's functions
- The purpose of council and committee meetings

#### Roles and Responsibilities of Councillors and Staff under the Act

- The roles and responsibilities of the governing body and individual councillors under the Act, including in relation to integrated planning and reporting
- The roles and responsibilities of the mayor as leader of the governing body, including oversight of the Chief Executive Officer
- The strategic nature of the roles of elected members compared to the operational roles of the Chief Executive Officer and council staff
- The regional and other bodies the council is a member of and the roles of those bodies

#### Legal and Ethical Responsibilities

- Requirement to take an oath of office
- Requirement to meet the ethical standards prescribed under the Act and councils Code
  of Conduct, including managing pecuniary and non-pecuniary interests
- Outline of the legal responsibilities of councillors under the Act and their personal responsibilities under other legislation, for example in relation to:
  - Work health and safety
  - o Anti-discrimination
  - o Privacy
  - Public access to information
  - Record keeping and records management
- Outline of any council policies that councillors will be expected to comply with, for example:
  - Councillor and staff interaction policy
  - o Code of meeting practice
  - Code of conduct
  - Councillor expenses and facilities policy
  - o Conflicts of interest policy
  - Gifts and benefits policy
  - Councillor induction and professional development policy

#### Skills and Knowledge

- Outline of the knowledge, skills and personal attributes needed to perform the roles of a councillor or mayor
- · Outline of the additional knowledge, skills and personal attributes required by the mayor

# Time Commitment

- Participation in council's councillor induction program
- Participation in the mayor's supplementary induction program



- Expected attendance at council meetings, including meeting days, times, frequency and possible duration
- Preparation required for council meetings, for example:
  - Attending pre-meeting briefings
  - Reading business papers
  - o Ensuring councillors have a full understanding of issues requiring decisions
- Potential participation in other meetings, for example extraordinary council meetings, regional bodies, external bodies
- Potential attendance at community events, ceremonies and other functions
- · Responding to media requires and inquiries
- Potential participation in formal community consultation processes
- Answering letters, emails and phone calls from residents and ratepayers as well as participating in regular information conversations
- Participation in any other activities that are likely to arise and require the mayor or councillor's time

# Support available to assist Councillors in the role

- The annual fees paid to councillors and the mayor
- · Council's expenses and facilities policy
- Council's induction and professional development program for councillors and the mayor
- The responsibility of the Chief Executive Officer and staff to provide timely information and advice and the administrative and professional support necessary for councillors to effectively discharge their functions

#### Ways to gain further understanding

- Attendance at a council meeting/s or council committee meeting/s to observe council decision making and meeting practice
- NSW Electoral Commission website and other educational materials



#### APPENDIX B - INDUCTION PROGRAM CONTENT CHECKLIST

#### Establishment of a well-functioning governing body

Team building activities to help councillors and the mayor:

- Identify how they would like to work together as a team
- Understand why each councillor is in office and help identify a common purpose and bond between councillors
- · Identify a common vision for the governing body
- Identify what a successful term in office will look like for council and the community and what is needed from individual councillors and the mayor to achieve this
- Identify accepted values and behaviours
- Build relationships with each other based on trust and mutual respect
- · Contribute to a positive and ethical culture within the governing body
- Value and develop teamwork and collaboration skills
- Work towards consensus as members of the governing body for the benefit of the community
- Manage alternative views within the governing body without damaging relationships
- Develop respectful negotiation and conflict resolution skills
- Champion and communicate the council's vision and strategic plans as a cohesive team
- Respect the diversity of skills and experience of the other members of the governing body
- Communicate and uphold the decisions of council in a respectful way, even if their own position was not adopted
- Understand what supports or undermines the effective functioning of the governing body
- · Identify appropriate council meeting practice and behaviours
- Understand their opportunities for influence

#### Orientation to council facilities and local government area

- Guided tour of the council facilities available to councillors, for example, chambers, offices, utilities
- Guided tour of the local government area including council facilities, significant sites and projects
- Introduction to council staff to help build a positive team culture between the governing body and administration (whilst respecting the legislated separation between the two)

# Overview of the key issues and tasks for the new council

- The demographic profile of the local government area
- · Council's current social and economic health and performance
- The key social, environmental and economic concerns facing the community
- The key issues and tasks the new council will need to address
- Any issues faced by previous councils or useful historical information that may impact
  or assist the new council
- The current community strategic plan and the process that led to its development, including its role in informing the new council's activities
- Council's current delivery program, operational plan, resourcing strategy and community engagement strategy
- Regional and other bodies council is a member of and the roles of those bodies
- Overview of council's assets



#### Legal and political context of local government

- The relationship of state and commonwealth governments to local government
- The statutory framework that applies to local government
- Each of the guiding principles under the Act that govern council's functions
- The key accountabilities of the council to the community, the NSW Government and oversight agencies
- The roles and responsibilities of oversight agencies such as the:
  - Office of Local Government
  - o Department of Planning and Environment
  - Environment Protection Authority
  - NSW Audit Office
  - o Independent Commission Against Corruption, and
  - NSW Ombudsman
- · The role and responsibilities of the Minister for Local Government

# Roles and responsibilities of councillors and staff

- The roles and responsibilities of the governing body and individual councillors under the Act including:
  - The strategic nature of their role compared to the operational roles and responsibilities of the Chief Executive Officer and council staff and the limits on councillors role or direction in operational matters
  - The different roles of the governing body and the Chief Executive Officer in determining council's organisational structure
  - Councillors obligations under council's Code of Conduct and the Work Health and Safety Act 2011 in their dealing and behaviour towards the Chief Executive Officer and staff
- The role and responsibilities of the mayor under the Act including:
  - The mayor's civic and ceremonial role and functions they exercise under this
  - The mayor's responsibility for exercising day to day oversight, monitoring ongoing performance and leading annual performance reviews of the Chief Executive Officer
- The roles and responsibilities of the Chief Executive Officer and council staff under the Act including:
  - The responsibility of the Chief Executive Officer and staff to provide timely information and advice to the mayor and councillors and the administrative and professional support necessary to discharge their functions
  - Council's protocol or policy on councillor and staff interaction and how councillors can request assistance or information from staff or forward constituent requests to staff
- The regional and other bodies the council is a member of and the roles of those bodies
- How to speak to the media appropriately and effectively
- · Financial and other delegations
- · Integrated planning and reporting responsibilities

# Overview of the key functional areas of council operations and staffing

- Council's organisational structure
- The role and responsibilities of each business unit or functional area within council, for example:



- Planning and other regulatory functions
- Assets and infrastructure
- Financial management
- o Community services
- Governance
- Internal audit
- o Teams responsible for implementing key council policies, strategies or programs
- · Council's workforce management strategy
- An overview of the requirements of the Guidelines for the Appointment and Oversight
  of Chief Executive Officers released by the Office of Local Government
- An overview of the Chief Executive Officer's contract of employment, performance agreement and key performance indicators

#### Legal and ethical responsibilities and risk management

- · Preparation for taking the oath or affirmation of office
- All legislation that councillors are expected to comply with, for example in relation to:
  - Local government
  - Work health and safety
  - Anti-discrimination
  - Privacy
  - Public access to information
  - Record keeping and records management
  - Tendering and procurement
- All council policies and protocols that councillors will be expected to comply with for example:
  - Councillor and Staff Interaction Policy
  - Code of Meeting Practice
  - Code of Conduct
  - o Council Members Payment of Expenses and Provision of Facilities policy
  - Risk Management policy
  - Councillor Record Keeping Policy
- In relation to council's code of conduct:
  - How to identify, disclose and manage pecuniary and non-pecuniary interests
  - The process for making and managing code of conduct complaints under the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW
  - o the consequences of a breach of council's code of conduct
  - the definition of "corrupt conduct" under the Independent Commission Against Corruption Act 1988 and the potential consequences of engaging in corrupt conduct
- Participation in the councillor induction and professional development program
- How the council manages risk, including:
  - Council's risk management framework
  - o The role of the Audit, Risk and Improvement Committee
  - Council's internal audit function
  - External audit

# Decision-making

- · The purpose of council meetings
- · Prescribed meeting rules and council's code of meeting practice



- The role of the chair
- How to use closed meetings appropriately
- What an orderly, effective and efficient council meeting looks like and how it is conducted
- How councillors should prepare for a council meeting, including pre-meeting briefings
- The role of business papers and meeting minutes and how to understand and interpret them
- The role of committees, the committee structure adopted by the council and the functions of each of council's committees

#### Strategic planning

- The statutory requirements for integrated planning and reporting, including its conceptual basis, guiding principles and reporting requirements
- How integrated planning and reporting is conducted by council including:
  - o Council's integrated planning and reporting framework, timelines and processes
  - The mayor's and councillor's roles
  - Community consultation and participation
  - Change management processes
  - o Reporting mechanism

#### Land use planning

- Overview of the land use planning system, including:
  - Relevant legislation
  - The role of council in land use and development approvals
  - The development assessment and approval process under the Environmental Planning and Assessment Act 1979
  - The role of independent panels, including Joint Regional Hearing Panels and Independent Hearing and Assessment Panels, in relation to development approvals
  - o The delegations made with respect to development assessments and approvals
  - o The role of environmental planning instruments and how to interpret them
  - The environmental planning instruments that apply to council's area and the development control plans adopted by council
  - Delegations
  - The role of oversight agencies, for example, the Department of Planning and Environment and the Greater Sydney Commission
  - o The role of the Minister for Planning

# Natural resources management

- Council's public land management responsibilities and the statutory requirements that apply to public land management
- Council's natural resource management responsibilities and the regulatory frameworks under which it exercises its functions

#### Financial processes and financial management

 The responsibility of councillors for the financial management and sustainability of the council under the Act



- Council's long-term financial plan and other components of council's resourcing strategy, including revenue sources
- How to interpret and understand the financial information contained in financial reports prepared by council

#### Asset management

- Asset management planning requirements
- · Council's asset management strategy

# Customer services and complaints handling

 Council's complaints handling process and how councillors should handle constituent's concerns

# Support available to assist councillors in their role

- The annual fees paid to councillors and the mayor
- · Council's expenses and facilities policy
- Ongoing professional development for the mayor and councillors
- The responsibility of the Chief Executive Officer and staff to provide timely information and advice and the administrative and professional support necessary for councillors to effectively discharge their functions

#### Supplementary topics for mayor

- · How to be an effective leader of the governing body and the council
- The role of the chair and how to chair council meetings
- They mayor's role and responsibilities under the code of conduct
- The mayor's role in integrated planning and reporting
- The mayor's role and responsibilities in relation to the Chief Executive Officer's employment
  - The requirements of the mayor under the Guidelines for the Appointment and Oversight of Chief Executive Officer released by the Office of Local Government
  - o How to conduct day-to-day oversight of the Chief Executive Officer, and
  - How to lead recruitment and performance reviews of the Chief Executive Officer
- The mayors role on the regional and other bodies they attend on behalf of the council
  and council's position on the key issues under consideration by these bodies
- The mayor's civic and ceremonial role and the community functions the mayor will be expected to attend



#### APPENDIX C - COUNCILLOR INDUCTION MANUAL CONTENT CHECKLIST

#### Governing body

- Summary of the share purpose, goals, vision and success markers identified by the governing body during the induction process
- Summary of the values and behaviours identified by the governing body during the induction process that will characterise the council term

# **Basic information**

- Organisational chart and outline of key function and service areas, including those of senior staff
- Information and/or chart showing the relationships between councillors and council staff and decision-making processes
- List of council facilities and map of the local government area
- How to use council's IT system/s
- How to raise work, health and safety issues
- · List of regional bodies and committee's council is a member of

#### Profile of the local government area

- Information about council wards
- Population statistics
- · Useful information about the local government area
- Useful information about key issues or tasks for the new council

#### Information about council meetings

- · Council's code of meeting practice
- · Agenda and minutes of recent meetings
- · Meeting times and venues
- Deadlines related to meetings, business papers and minutes
- · List of council committees and their composition

# Key planning and policy documents and information

- Integrated planning and reporting documents, for example, the current community strategic plan, delivery program, operational plan, community engagement strategy and resourcing strategy, workforce management strategy etc
- List of financial and other delegations
- Most recent annual report
- End-of-term report of last council term
- Council policy documents, including council's:
  - Policy register/list of policies
  - o Code of conduct
  - Councillor expenses and facilities policy
  - o Information access policy
  - Councillor and staff interaction policy and protocol
  - Gifts and benefits policy
  - Media policy
  - Conflicts of interest policy



- Council's risk management framework and relevant internal audit, external audit and risk management related documents
- Any other relevant plans, policies and procedures

#### Key legislation

- · Copy of key legislation or relevant excerpts from legislation
- Information about the key legislation and regulation under which council exercises its functions, for example:
  - o Local government Act 1993
  - Local Government (General) Regulation 2005
  - o Environmental Planning and Assessment Act 1979
  - o Protection of the Environment Operations Act 1997
  - Work Health and Safety Act 2011
  - State Records Act 1998
  - How to access up-to-date versions of the legislation online (www.legislation.nsw.gov.au)

# Information about support for councillors

- How to make a request or claim under council's expenses and facilities policy
- Information about the induction and professional development program
- Contact details of council officer/s that councillors may contact for information

#### Other useful resources and/or details about where they may be accessed

- Induction program presentations and materials
- Contact details for key organisations such as the Office of Local Government and Local Government NSW
- The Councillor Handbook released by the Office of Local Government
- Bluett's Local Government Handbook NSW
- A copy of useful publications and guidance material produced by NSW Government agencies and other bodies (where relevant) in relation to:
  - Capital expenditure, tendering and procurement (Office of Local Government, Department of Finance, Services and Innovation)
  - The Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW (Office of Local Government)
  - The Internal Audit Guidelines (Office of Local Government)
  - Land-use planning and development approvals processes (Department of Planning and Environment)
  - Public interest disclosures (NSW Ombudsman)
  - o Access to information and privacy (Information and Privacy Commission)
  - o Fraud and corruption (Independent Commission Against Corruption, Audit Office)
  - External audit (NSW Audit Office)
  - o Annual reviews and performance audits of local government (Audit Office)
  - o Anti-discrimination (Anti-Discrimination Board of NSW)
  - Council rating determinations (Independent Pricing and Regulatory Tribunal)
  - Councillor and mayoral remuneration (Local Government Remuneration Tribunal)