

Strategy and Assets Committee

Meeting Date: Tuesday, 20 February, 2018

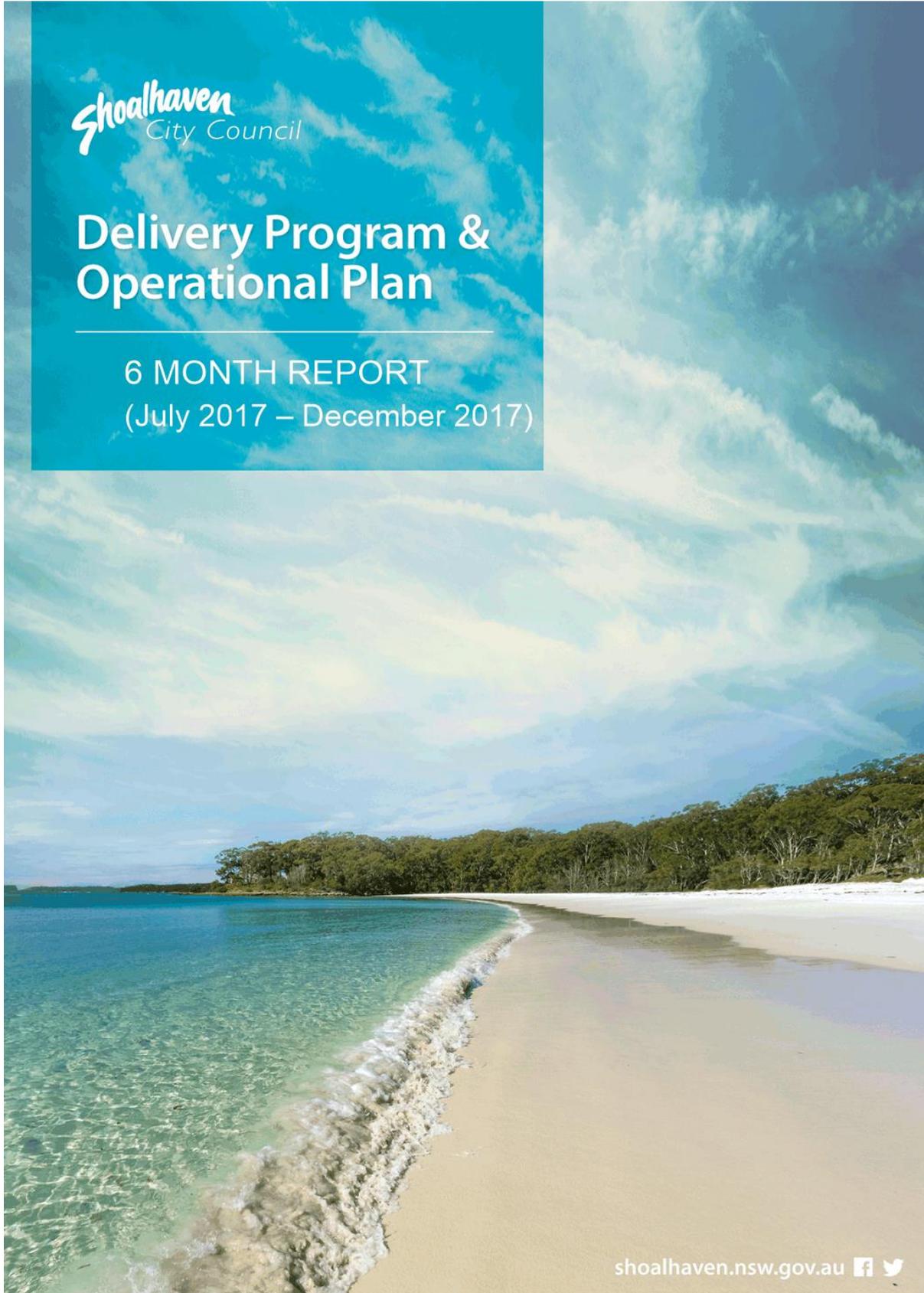
Location: Council Chambers, City Administrative Centre, Bridge Road, Nowra

Attachments (Under Separate Cover)

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Six Monthly Reporting Structure

Council is committed to building an organisation that is open and transparent in all its activities. To help meet this goal Council has several reporting mechanisms in place. This Six-Monthly Report provides information on how Council is progressing with its Delivery Program Goals and how the organisation is working towards achieving the communities Key Priorities as detailed in the Community Strategic Plan.

The Six-Monthly Report is divided into four Themes. Each Theme has works and service highlights shown for the past six months. The Key Priorities are documented with their respective Delivery Program Activities in a table that shows the Goal along with its status, six monthly comment and the lead section that maintains ownership. Goal measures have been included, where appropriate, in the Key Priority Activity comments section of the tables.

This report is the first for the new Integrated Strategic Plan (ISP) which captures all the Integrated Planning and Reporting (IP&R) Framework documents in one place. A new four-year Delivery Program (DP) has been developed through staff and community consultation to align with the new Community Strategic Plan (Shoalhaven 2027) that forms the foundational part of the new ISP.

Key

Status	On	On Target
	Off	Off Target
	No	No Change

Comment	Comment on Goal
Section	Section responsible for Goal



1.0 Resilient, Safe and Inclusive Communities

This Theme encapsulates a wide variety of concepts including: natural disaster preparedness; access and equity issues; cultural activities; recreation and active living; heritage issues; consultation networks; public health and safety; education and affordable housing; waste management; providing and maintaining community facilities. Resilient, safe and inclusive communities include three Key Priorities:

KP 1.1 - Build inclusive, safe and connected communities

KP 1.2 - Activate communities through arts, culture and events and

KP 1.3 - Support active and healthy communities

Key Priority 1.1 – Build inclusive, safe and connected communities

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017.

- Council continues to reduce the amount of chemical used on weed control. Chemicals selected for weed control are chosen based on efficacy, cost and minimising impact on the environment. A “steam weeder” is currently being sourced to replace a chemical spray unit, further reducing the amount of chemical released into the environment
- Inspection of 1068 Sewage Management Facilities, 295 hygiene inspections of food premises, 54 skin penetration premises and 26 public swimming pool audits undertaken in the past six months
- Management of 115 asset protection zones and more than 3,600ha of natural area
- Currarong Erosion Remediation Project designed, including: sand nourishment; geotextile groyne; and beach access at Warrain Beach protecting the road and private properties on Warrain Crescent
- Design prepared for rock protection at Beecroft Parade to protect aboriginal middens and private properties
- Cost Benefit Analysis developed for the replacement/ upgrade of shoreline protection assets at South Mollymook Beach⁰²⁰¹
- Records made of all Shoreline Protection assets in Council’s Asset database system (Conquest) and GIS system⁰²⁰¹

- Consultants engaged to undertake the Lower Shoalhaven River and St Georges Basin Flood Risk Management Studies/Plans⁰²⁰⁵
- The Certification team is working towards engaging additional clients to improve the overall market share from Private Certifiers. The team is focusing on certification as a business and will be operating in a similar fashion to private certification firms
- Shoalhaven Affordable Housing Strategy adopted by Council
- Moss Vale Road South Urban Release Area - Package of draft plans adopted for public exhibition⁰¹⁰²
- Mollymook 'all-inclusive' play space (Livvi's Place): construction of play equipment, pathways, fencing and lift and change facility
- The Shoalhaven Crime Prevention Plan has been reviewed
- Launch of junior & youth dyslexic collection at the libraries and adoption of Shoalhaven Libraries Operations, Children's and Internet Policies
- Partnership with Illawarra Shoalhaven Social Investment Trust (ISSIT) on the East Nowra 'Our Place' initiative – including plans for the Parramatta Park Learn to Ride
- SEC programmed Morning Matinee attendances grew from average attendance of 359 to 463 per performance
- Shoalhaven Entertainment Centre 2018 Season Launch - a great success with 400 people attending
- Shoalhaven Regional Gallery activities include:
 - Art Tank Partnership with River Festival; Gallery was Exhibition Partner with SEC for 'Soft Core' – Cosmo McMurty
 - Three artist-led workshops – professional practice for local artists, 32 students
 - Three In Conversation events, with 75 audience and annual HSC art exhibition of student work – BOW WOW
 - Volunteer Guides conducted eight free Gallery Guided Tours – with 96 participants
 - New branding for the Shoalhaven Regional Gallery – inclusive of Shoalhaven Aboriginal and artistic communities. The feather represents Nowra (Aboriginal word for black cockatoo & feather used as an artist tool)
- Waste Service Activities include:
 - Wombat, of the Sticks and Wombat team on Channel 9's The Block, has volunteered to be a recycling ambassador for the Shoalhaven. He has produced several recycling adverts for radio and Facebook, and will be launching the Shoalhaven's Waste Warrior media messaging
 - Presentation on the Shoalhaven's ten Community Recycling Centres (CRC's) situated at each of the SCC Depots at a recent Industrial Ecology Conference. These CRCs have successfully collected and recycled 56,880kg of paint, household batteries, gas cylinders, smoke detectors and other household hazardous waste in the last 6 months
 - Over fourteen of the ever-popular Spring Season Home Sustainability workshops were held. These workshops provide training on innovative ways to

- reduce household waste, avoid waste production and embrace organics recycling
- For National Recycling Week in November last year Waste Services focussed on events in Ulladulla. A very successful series of workshops and events including a Tip Tour, worm farming, Bokashi (fermented compost process), Furoshiki (the art of folding cloth to make bags instead of using plastic bags), Beeswax Wraps (a sustainable alternative to wrapping your lunch in plastic) and Backyard Chooks (the ultimate food composter). ABC Radio produced two features resulting from the event
- Introduction of a new methodology to recover materials from mixed waste loads at the three weighbridge facilities. This change resulted in a 40% increase in recovery (diversion from landfill) from 309,000kg in the previous 6 months to 432,000kg in the last 6 months and resulted in a reduced waste levy payment to the State Government by about \$60,000. The new methodology also allowed us to recover new materials such as polystyrene, building waste, electronic waste, glass, cardboard, plastics and untreated timber
- A new small vehicle transfer facility has been constructed at West Nowra. To be ready for accepting customers by mid-February, this facility provides a concrete floor for tipping, taking away the risk of fall from heights and allows staff to sort and recover recyclable materials from the mixed waste
- Reducing the dune height in front of Shoalhaven Heads Surf Life Saving Clubhouse

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
1.1.01	Undertake to prevent, prepare for, respond to and recover from natural disasters	On	<p>Annual maintenance program for Asset Protection Zone delayed due to Tender processes</p> <p>Grant funding for fire trail upgrade delayed</p> <p>Ongoing community engagement in relation to emergency warnings and evacuations undertaken prior to peak holiday season and following fires in the later part of last year</p> <p>Ongoing investigations into Flood Warning Systems in conjunction with other Illawarra South Coast Councils⁰²⁰⁵</p> <p>Review of Shoalhaven EMPLAN to reflect 2016 Census and other minor changes since original endorsement and including updated information on formal evacuation centres presented to February Local Emergency Management Committee</p> <p>First stage development of Shoalhaven Recovery Plan</p> <p>EMOS issues register developed for presentation to the State Emergency Operations Controller</p>	<p>Environmental Services &</p> <p>Executive Strategy</p>
1.1.02	Support communities to become safer and stronger through positive and effective planning, partnerships and programs	On	<p>Successful delivery of the White Ribbon Day event to promote a stand against domestic violence</p> <p>Crime Prevention Plan ready for adoption by Council and endorsement by the Attorney General's Dept.</p> <p>Participation in the East Nowra Christmas Picnic, which was used as a consultation opportunity to inform the Parramatta Park Learn to Ride facility</p>	<p>Recreation, Community and Culture</p> <p>&</p> <p>Executive Strategy</p>

			<p>Participation in the East Nowra, Sanctuary Point and Bomaderry Pride groups to identify and respond to community issues (including safety)</p> <p>Completion of the Sussex Inlet Learn to Ride facility</p> <p>Partnership with Jerrinja Land Council to secure funding for reconstruction of the community roads</p> <p>Four Community Led Strategic Plans have been recognised by Council</p> <p>Bi-annual CCB Executive meeting was held on 12 October 2017</p> <p>Three Councillor Familiarity Tours completed.</p>	
1.1.03	Plan for an inclusive, caring and accessible community	Off	<p>The Disability Inclusion Action Plan (DIAP) was adopted; however, there has been no budget allocated for its implementation. A budget bid is being submitted for the next financial year to fund delivery of actions</p> <p>Several non-financial actions were completed including:</p> <ul style="list-style-type: none"> • Accessible and Inclusive Event Policy adopted • Accessible shuttle bus was secured for the River Festival 2017 <p>Secured a collection of 180 dyslexic appropriate books for children and young people accessible through the libraries</p>	Recreation, Community and Culture
1.1.04	Provide solid waste and recycling collection, resource recovery and landfilling	On	Tenders to close mid-February for the first stage Resource Recovery Park. Construction of the new Animal Shelter progressing.	Works and Services
1.1.05	Plan for connected communities and enable housing options for all	On	Shoalhaven Affordable Housing Strategy adopted by Council in Dec 2017. Package of draft plans for the Moss Vale Road South Urban Release Area - adopted by Council for public exhibition.	Strategic Planning
1.1.06	Use Council's regulatory powers and government legislation to enhance community safety	On	Staff turnover resulted in less health inspections than planned for. Where inspections identify non-compliances follow up ensures issues are resolved. Above target for number of on-site sewerage management system inspections. Increased inspections have identified more failing systems	Building and Compliance & Environmental Services
1.1.07	Continue to maintain and improve emergency service facilities	On	Management and maintenance on target, and in accordance with available budget	Asset Management

Key Priority 1.2 – Activate communities through arts, culture and events

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017.

- Activities from your Library include:

- Progressed review of potential planning controls for the Central Nowra Residential Character Area
- Paint the Town READ: a literacy program conducted as part of Children’s Week; undertook hatching of the egg and book readings to children; this is now a road show
- Children’s Week: undertook a day at Nowra Showground with estimated 150 participants
- New library resources launched: new video streaming service with over 30,000 films, documentaries, instructional videos and television series; Beamafilm, an Australian streaming channel for independent content; free ebooks and audiobooks; and free access to more than 7000 newspaper and magazine titles
- Naidoc Week: Awards held in Wollongong, attended by 500 people. Morning tea at Council attended by 50 people, with presentations from Culungutti and Chronic Care. Naidoc Day at Nowra Showground, with 1000 people
- SEC’s Shoalhaven Unearthed attracted a strong field of entries aged 8 to 70 – offering professional development opportunities, publicity, commercial radio exposure and engagements for emerging artists
- School holiday workshops at the Gallery – works on paper and sculptures. Six workshops in conjunction with Sea of Waste exhibition, with 55 students; six workshops in conjunction with Shoalhaven Art Society and Creative Moments shows. Mixed media and collage - 48 students taking part
- Wastey Whale in the making at Enviro Expo along with four school visits during making of art for Sea of Waste - 90 students
- Children’s activities supporting Shoalhaven Entertainment Centre shows, to enhance further engagement with shows
- Tank Art Project live painting by AJAY in partnership with Bennett’s Environmental and River Festival 2017
- Sea of Waste artist’s work picked up for a National travelling exhibition
- Continual partnership with Young Coasties Song Music Project, Culburra
- Continual partnership with Jerrinja Exposed Project – ongoing connection between exhibiting artists and art stakeholders
- Gallery working in partnership with Roxy Theatre, Nowra and Fan Force to bring art movies to the Shoalhaven

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
1.2.01	Bring the Arts to the community	On	SEC’s Morning Matinees 2018 Season includes country music, fine music, musical theatre works, popular music and cabaret. SEC’s 2018 Season includes physical theatre, dance, drama, contemporary music, comedy, classical crossover, children’s theatre, contemporary folk music, cabaret, musical theatre. Plus, performance and workshop opportunities for our community.	Recreation, Community and Culture

			SEC's 2018 Season also includes a trio of tenors on tour from Ireland; an indigenous folk music performance, Latin dance music, a biographical dance and musical performance by a Filipino refugee; a biographical play about a dispossessed Palestinian refugee. Community engagement activities/workshops will be offered relating to these performances.	
1.2.02	Provide cultural facilities that meet the needs of the community	On	Nowra Library refurbishment complete, new digital resources launched, introduction of dyslexic collection and pedometers for loan, all policies updated, strategic plan finalised, successful Community Building Partnership grant application, regular story time and rhyme time programs, author talks, Gen Connect and regular programs Rebranding to Shoalhaven Regional Gallery, Nowra signalled a new direction enabling greater inclusivity	Recreation, Community and Culture
1.2.03	Recognise and protect our cultural heritage	On	Progress made on the review of potential planning controls for the Central Nowra Residential Character Area Aboriginal middens	Strategic Planning

Key Priority 1.3 – Support active and healthy communities

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017.

- The water supply system has operated to meet peak demands over the last 6 months. Membranes at the Kangaroo Valley Water Treatment Plant were replaced during this period to improve supply within that scheme
- The sewage treatment plants at Bomaderry and Nowra have continued to operate effectively whilst construction of the new plants proceed under the REMS stage 1B project
- Get in Step program: As part of creating an active Shoalhaven, Shoalhaven City Council in partnership with Illawarra Shoalhaven Local Health District and Grand Pacific Health have teamed up to “Make Healthy Normal” with a series of signed health walks across the Shoalhaven
- Launch of pedometer collection at all library branches as part of Get in Step
- New POS implementation at aquatic/leisure centres / Introduction of Online Booking System / Online Payments & Direct Debits for a range of services - contract awarded, implementation during February 2018
- Development / implementation of Ulladulla Leisure Centre Mini Master Plan / 24hr Gym Access / Café Front of House & Amenities Design and Upgrade - staged concept design currently in draft form, finalised drawings to be completed March 2018
- Planning for Bay & Basin Gym / Learn to Swim Pool Extension to support Bay & Basin Community & Recreational Precinct – Business Case in draft - completion February – submission of further report on overall precinct to Council January 2018⁰²⁰³⁰⁵
- The Swim and Fitness Business Plan implementation is ongoing and on track

- The Swim and Fitness Asset Management Plans are now complete, and are to be presented to Council for adoption 2018. Current asset maintenance for Swim and Fitness facilities ongoing⁰²⁰¹
- Adopted the Master Plan for the Berry District Park project⁰²⁰³⁰⁶
- Launched the Sussex Inlet Learn to Ride facility with a community event in October
- SEC has increased the number of wheelchair accessible seats in the Auditorium from two to 10
- Increased dedicated disability car parking in SEC's Graham Street car park by one⁰¹⁰⁴
- Through art workshops and events, the Gallery contributed to social and mental wellbeing through participation and social opportunities
- Gallery provided Social Media marketing support for events occurring in the Shoalhaven, encouraging community participation
- Parks & Facilities undertook vegetation maintenance of 38 additional sites including Twin Waters Estate and Livvis Place Mollymook
- Community engagement undertaken on proposed Nowra East Learn to Ride facility

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
1.3.01	Undertaken maintenance and enhancements of Council parks and sporting fields	On	Drought has reduced need for scheduled mowing, however resources have been rescheduled for watering of gardens and trees.	Works and Services
1.3.02	Provide recreation and leisure facilities to meet community needs	On	<p>New POS implementation / Introduction of Online Booking System / Online Payments & Direct Debits for a range of services - contract awarded, implementation February 2018</p> <p>Development / implementation of Ulladulla Leisure Centre Mini Master Plan / 24hr Gym Access / Café Front of House & Amenities Design and Upgrade - staged concept design currently in draft form, finalised drawings to be completed March 2018</p> <p>Business Case / Planning for Bay & Basin Gym / LTS Pool Extension to support Bay & Basin Community & Recreational Precinct – Business Case in draft completion February – submission of further report on overall precinct to Council January 2018. Business Plan Implementation – strategy implementation on going and on track⁰²⁰³⁰⁵</p> <p>Asset Management Plan Implementation – Asset Management Plans completed – plans to be presented to Council for adoption 2018, Asset maintenance ongoing⁰²⁰¹</p> <p>New POS implementation / Introduction of Online Booking System / Online Payments & Direct Debits for a range of services - contract awarded, implementation February 2018</p> <p>Development / implementation of Ulladulla Leisure Centre Mini Master Plan / 24hr Gym Access / Café Front of House & Amenities Design and Upgrade - staged concept design currently in draft form, finalised drawings to be completed March 2018</p>	Recreation, Community and Culture

1.3.03	Plan, manage and provide for the social and recreational infrastructure needs of the community to ensure access, equity and sustainability	On	Development of all-inclusive play space Mollymook, installation of play equipment at Cambewarra, commencement of pathways at Callala Bay	Recreation, Community and Culture
1.3.04	Operate and maintain the water and sewer schemes	On	Statutory requirements have been met	Water Operations



2.0 Sustainable Liveable Environments

This Theme encapsulates a wide variety of concepts including: Roads, drainage, paths and waterways; total water cycle management; preserving biodiversity; protecting specific environmental features; climate change impacts and initiatives; alternative energy sources; air quality; environmental impact of development; environmentally sound operation of assets; built environment – urban design and planning for growth. Sustainable liveable environments encompass three Key Priorities and includes:

KP 2.1 - Improve and maintain our road and transport infrastructure

KP 2.2 - Plan and manage appropriate and sustainable development

KP 2.3 - Protect and showcase the natural environment

Key Priority 2.1 – Improve and maintain our road and transport infrastructure

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017.

- The Economic Development Office continues to be an active member of SEATS (South East Australian Transport Strategy) and uses this and other forums to lobby for improved connections in and out of the Shoalhaven, such as the construction of the South Nowra Freight Corridor (Flinders Rd) continues and successful Blackspot funding through Roads to Recovery⁰²⁰⁶⁰³
- Other road related projects include:
 - Completion of 36 km of road sealing
 - Bridge repairs to Crookhaven River Bridge (Archgate Bridge), Jane Street Overpass, Koloona Drive and Bundewallah Road Bridges
 - Culvert upgrade on Bolong Road

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
2.1.01	Advocate for improvements to regional transport linkages	On	<p>The Economic Development Office remains an active participant in SEATS (the South East Australian Transport Strategy) whose mandate is to improve freight linkages throughout the South East Australian region. The Economic Development Office has worked with, and continues to work with, neighbouring councils to secure funding to construct an alternative freight route between the Shoalhaven and the Hume Highway focusing on the route "beyond Nerriga"</p> <p>Working with industry, submissions to Transport for NSW advocating for improved freight rail access to the Shoalhaven were being prepared under the NSW Fixing Country Rail program. Key projects that have been identified included ballast depth increased between Bomaderry and Berry, Summit Tank loop extension, installation of sidings at locations as far away as Manildra as constraints at this location constrain business expansion of Manildra Bomaderry which is one of the Shoalhaven's largest employers</p> <p>A technical committee with the RMS has been formed to devise a strategic plan to manage the traffic through Nowra because of the Shoalhaven River crossing decision into the future^{0104 / 0103}</p> <p>Continuation of the construction of the South Nowra Freight Corridor (Flinders Rd) continues with completion in mid-2018</p>	Economic Development
2.1.02	Manage and maintain administrative buildings, depots, jetties & boat ramps	On	<p>Management and maintenance on target, and in accordance with available budget. Staff are currently in the process of developing long-term strategies and analysing existing and future capacity for administrative building</p>	Asset Management
2.1.03	Build and improve roads, bridges and drainage	On	<p>Storm water, drainage and road rehabilitation projects progressing as per schedule</p> <p>Fully implemented Road Risk Management via Reflect and currently finalising footpath risk management through Reflect</p>	Works and Services
2.1.04	Manage footpaths and cycle ways	On	<p>Footpaths and cycleways maintained in accordance with adopted asset management plan. Footpaths are currently risk assessed via Reflect (condition assessment) for developing short & long-term strategies⁰²⁰¹</p> <p>New community footpath works are ongoing, and grant funding submissions made annually to maximise grant funding opportunities for paths, crossing improvements, and end user facilities⁰²⁰³⁰³</p>	Asset Management
2.1.05	Manage roads, drainage and bridges	On	<p>Asset Management section has currently implemented and now has an operational Pavement Management System (dTMS) and integrated Bridge Management System BMS (AssetAsyst) to deliver sustainable strategies for Roads & Bridge infrastructure⁰²⁰³⁰¹</p> <p>The development of Long and short term Road infrastructure programs with constrained and unconstrained budget scenarios are always helpful in managing Council's road and bridge network and better decision making. Road Asset is considering a periodic pavement investigation through automated vehicle to validate integrity of road data⁰²⁰³⁰¹</p> <p>Road infrastructure is maintained in accordance with adopted asset management plans and to integrate</p>	Asset Management

asset management plans the corrected triggers have been used in the Pavement Management System to generate accurate strategies

Asset Management section over the period of time do apply for grant funding, the submissions are made annually to maximise grant funding opportunities for road safety improvements, road repairs and bridges⁰²⁰³⁰³

Key Priority 2.2 – Plan and manage appropriate and sustainable development

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017.

- Additional staff have been appointed to Team 21 to reduce the overall assessment times for minor DA's. Staff have been trained in the systems and development assessment requirements (i.e. LEP and DCP)⁰⁵⁰⁷
- Progress is starting to be made with 452 applications received for the period and 79.2% of these were determined within 40 days. The median is 10 days and the average is 37 days. It is expected the times will be significantly reduced by the June 2018 report⁰⁵⁰⁷
- Briefed the building & development industry with a view to establishing a collaborative framework to enhance sustainable Development
- Commenced review of the Growth Management Strategy for Shoalhaven⁰¹⁰¹

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
2.2.01	Develop quality land use plans	On	Commenced review of the Growth Management Strategy for Shoalhaven	Strategic Planning
2.2.02	Facilitate the provision of development that meets the changing needs and expectations of the community	On	Development Services has continued to process a range of development types over the last six months, including complex matters. Larger scale developments which have required detailed specialised assessments with respect to issues such as urban design to ensure that design outcomes are commensurate with community expectations and the built environment	Development Services
2.2.03	Manage development to ensure compliance with land use plans and approvals	On	New staff have been appointed to deal with the influx of DA's and staff resignations. New staff have been trained in the systems and it is expected that the approval times will improve at the next report The Team have received 498 merits in the period and all have commenced investigation A total of 78 penalty notices have been issued during the period which equates to \$280,430 in revenue	Building and Compliance

2.2.04	Provide strategic planning support services to the organisation and community	On	Total of 5163 certificates issued during the 2017 calendar year - this is up on the previous 2016 year when 4794 were issued	Strategic Planning
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Key Priority 2.3 – Protect and showcase the natural environment

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017.

- All activities of the Biosecurity Weeds Unit are focused on the protection and improvement of the environment
- Refocussing of priorities has delivered measurable improvements by reduction of the incidence, density and abundance of weedy species in key areas
- The concept of the General Biosecurity Duty (s. 22 - Biosecurity Act 2015) applying to all plants provides mechanisms for managing the most harmful species for the benefit of the community in the areas of agricultural production, human health and the environment
- Environmental Assessment Officer engaged in the Youth Frontiers mentoring Program with Vincentia High School
- Threatened species day school art competition incorporating environmental education related to the ecology of threatened species. Increase in Schools participating this year with 11 schools out of 29 entering the competition with a number of classes from each school
- Managed 245 beach access ways; completed more than \$250,000 coastal restoration works; and completed more than 2000 water quality test on our lakes and estuaries and continued with real time monitoring of the Shoalhaven River and Broughton Creek
- Completed the grant funded Acid Sulphate Soil (ASS) remediation demonstration site at Berry's Bay on the lower Shoalhaven River estuary
- Bushcare Groups contributed 2,430 volunteer hours to the restoration of natural areas. Total financial contribution of \$72,900. Council provided 832 hours of on-site bush regeneration assistance to 32 Bushcare Groups
- Upgrade carried out on 3km of Callala Wetland Walkway and installation of walking track signage
- Undertaken works to protect Aboriginal Cultural Heritage items at Kinghorn Point
- Council's Compliance team have reviewed their processes and procedures and updated templates to streamline their business operations. The team received 498 requests in the period, investigations have commenced
- A total of 224 swimming pools have been inspected; 68 new fire safety audits have been completed and 623 annual fire safety statements have been processed. A total of 78 penalties have been issued totally \$280,430 in revenue

- Shoulder vegetation repairs along Bolong Road
- NBN works are being reviewed by staff when heritage items are involved
- Shoalhaven Water’s photography competition - Showcasing the natural beauty of the Shoalhaven

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
2.3.01	Improve protection of valuable natural and cultural roadside assets	On	Roadside valuable natural and cultural assets continue to be monitored and requests for funding made	Asset Management
2.3.02	Develop strategies to help to reduce Shoalhaven’s carbon footprint	On	Energy management position filled ⁰²⁰¹	Not allocated
2.3.03	Maintain and enhance the natural environment	On	<p>Recreational water quality (Beachwatch) monitoring is undertaken over summer and reported in the 2nd half of the year</p> <p>Implementation of the new Biodiversity Conservation Act and staff turnover has led to decreased turnaround time for development applications. Staff are now accredited under the Biodiversity Offset Scheme</p> <p>New Biosecurity Act implemented with the weeds inspection program is ahead of schedule due to favourable weather conditions</p> <p>Currently in the final stages of getting the Shoalhaven CZMP certified and planning to prepare the Coastal Management Program. St Georges Basin and Lower Shoalhaven Flood Risk Management Plans are being prepared by consultants⁰²⁰⁵</p> <p>Completed the Shoalhaven Acid Sulphate Soil Remediation Pilot Project, progress repairs to the Shoalhaven River Levee and undertaking Emergency Works for the South Mollymook seawall</p> <p>Four Bushcare Group Action plans approved</p> <p>All Coastal assets have been mapped and entered into the conquest database, major replacement of coastal assets damaged in the 2016 East Coast Low have delayed asset renewal. Walking Track assets are being mapped and condition accessed. Lake Conjola Boardwalk has been replaced under budget⁰²⁰¹</p>	<p>Environmental Services</p> <p>Building and Compliance</p>



3.0 Prosperous Communities

This Theme encapsulates a wide variety of concepts including: regional economic profiles and opportunities; economic sustainability strategies; commercial and industrial opportunities; small business strategies; tourism; providing vocational pathways; supply chain issues; transport and trade links with other centres; activating town centres. The Prosperous Communities Theme focuses on the Key Priority of:

KP 3.1 - Maintain and grow a robust economy with vibrant towns and villages

Key Priority 3.1 – Maintain and grow a robust economy with vibrant towns and villages

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017

- New Planning Controls adopted and came into force for the Nowra CBD, including detailed building heights and supporting urban design provisions
- Great progress and community support for new sustainable tourism model which measures success at the nexus of community, environment, economy and visitor experience⁰³⁰²
- Robust off-season tourism events support program bringing \$14million into the economy across the region, as well as numerous off-season product-based marketing campaigns supporting jobs, economic development and assisting to increase visitation of 23% over winter, which is almost double the growth we are seeing in the summer season (12%)⁰⁴⁰¹
- Mid-October launch of new tourism website shoalhaven.com, with innovative user experience including rich content and itinerary based functionality, booking system and new video content as captured by staff videographer
- The launch of the Mollymook All Inclusive Playground (Livvi's Place) and the activation of the Mollymook foreshore

- Gallery encouraged visitation to Nowra CBD through a strong exhibition program, accompanied with a diverse public program of artist and curator talks, artist led workshops, children's activities related to the exhibition - Family Art Trail activity sheets
- Raised profile of the Gallery Shop through marketing, signage and a growth of quality suppliers
- The Shoalhaven is going through a period of growth and the economy is strong. The Economic Development Office develops and maintains a stock of industrial land. The number of available lots is quite low due to large demand from businesses looking to expand or relocate to the Shoalhaven. The Economic Development Office is in the process of developing the next stages of Flinders and Woollamia Estates to ensure that there is industrial land available to support business growth
- The Economic Development Office provides a number of support services for local businesses including:
 - Partnering with The Business Sessions to deliver 5 training sessions
 - Supporting the Southern Region Business Enterprise Centre to deliver business training and support services
 - Providing sponsorship for the Shoalhaven Professional Business Association Networking Breakfasts, highly successful Mentor Program and Shoalhaven Business Awards
 - Coordinating the Nowra Busker Series. This project is only possible thanks to the participation of the buskers who create a lively atmosphere in Jelly Bean Park
 - Maintaining a display of banners in the Nowra CBD to add colour and vibrancy
 - Assisting over 10 businesses with their applications in the South Coast Regional Jobs Investment Package⁰⁴⁰¹
- Changes implemented in Holiday Haven Tourist parks to increase the standard of the parks, increase property performance and add to customer experience including:
 - New ensuites at 3 parks & drive through sites at Huskisson Beach White Sands and a new swimming pool at Lake Tabourie
 - New Cabins installed in Ulladulla and Huskisson Beach
 - New Camp Kitchen at Bendalong and Huskisson Beach
 - New Amenity block at Huskisson Beach
 - Four new positions in Head Office required to meet demands of growing business
- Cemeteries and Crematorium continues to build on past successes:
 - 6.5% increase in the number of services over same period last year
 - Completion of extended undercover seating and external service display on East and West side of Chapel
- Shoalhaven City Council with LGNSW hosted the Property Professionals Conference on 12 & 13 October 2017. Approximately 60 Councils attended from across the State of NSW, with a show of 160 delegates in attendance

- Property Strategy endorsed and approved following public exhibition: Four (4) residential properties acquired in Cambewarra Road, Bomaderry for the Shoalhaven Community & Recreational Precinct; and Two (2) rural properties acquired for the Far North Collector Road to facilitate the linking of Illaroo Rd in the south to Moss Vale Road to the north^{020304 / 020601 / 0304}

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
3.1.01	Work with business, government and other entities to build a strong and productive Shoalhaven economy	On	<p>The Economic Development Office continues to strengthen and build relationships with business groups, government bodies and other entities. The Economic Development Office sponsors the Shoalhaven Professional Business Association and the Shoalhaven Business Chamber to deliver programs for local business</p> <p>The Economic Development Office is an active participant in other industry groups such as Blue BioTech and the Shoalhaven Defence Industry Group. The Economic Development Office works with other levels of government to collectively deliver economic development projects such as the Mind the Gap facility, the Ulladulla Harbour berthing project and various road projects that increase access and safety for heavy vehicles</p>	Economic Development
3.1.02	Actively pursue innovative processes and new technologies for the benefit of the Shoalhaven community	On	<p>The Economic Development Office is constantly pursuing innovative process and technologies that would benefit the region. Most recently the Office has commissioned a study into autonomous vehicles and the benefits that these innovative vehicles may have for our local community. The Economic Development Office applied for funding (unsuccessfully) for two projects being the installation of LoRaWAN and installation of rapid electric car chargers⁰⁴⁰²</p>	Economic Development
3.1.03	Promote and service the Shoalhaven as a diverse tourist destination	On	<p>Tourism events program to increase to 25 in 2017/18. Events are selected on economic benefit, regional capability, brand fit and long-term sustainability</p> <p>Campaigns include: 100 Beach Challenge, Inland Adventure via influencers, Food and Wine Famils, Unspoilt 2017 complete, 'Our stories' video, Visitor guide 2018, ongoing visitor publications, web and social media promotion</p>	Tourism
3.1.04	Provide tourism services for the Shoalhaven	On	<p>Expression of Interest and agency engaged, extensive stakeholder consultation completed. Measures for model almost finalised, awaiting consultant to provide final model for implementation</p>	Tourism
3.1.05	Identify individual trends and develop strategies for Holiday Haven Tourist Parks which meet business needs.	On	<p>Capital expenditure continues closely aligned with current concept plans. Main items upgrade amenities, cabin improvements, services upgrades, pool installation. The greatest investment this year has been the installation of the swimming pool at Lake Tabourie, costing 630K</p> <p>The strategic marketing plan to expand market share and presence, involves an upgrade of the Holiday Haven website, with inclusion of a</p>	Business and Property Services

			social media strategy to increase customer engagement and booking conversions	
3.1.06	Make our CBDs and town centres active places	On	Installation of large art works and hosting events in the gallery forecourt has led to higher visitation and greater audience engagement. New planning provisions for the Nowra CBD finalised and came into effect in September 2017. Continued to support the Nowra CBD Revitalisation Committee	Recreation, Community and Culture Strategic Planning
3.1.07	Partner with industry, government and business	On	Submissions made on a wide range of planning reforms proposed by the NSW Government.	Strategic Planning



4.0 Responsible Governance

This Theme encapsulates a wide variety of concepts including: policy frameworks; decision-making principles and allocation of priorities; leadership and representation; levels of service; financial sustainability of the council; council's role as a responsible employer; business efficiency and probity expectations of the council; ethical practices; consultation and community participation in decision making; community ownership and implementation of the strategic plan; provision of services to the community; internal services. Responsible Governance encapsulates the Key Priorities of:

KP 4.1 - Deliver reliable services that meet daily community needs

KP 4.2 - Provide advocacy and transparent leadership through effective government and administration

KP 4.3 - Inform and engage with the community about the decisions that affect their lives

Key Priority 4.1 – Deliver reliable services that meet daily community needs

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017.

- Key Shoalhaven Water projects well on track including:
 - REMS 1B project expenditure is 52% of budget and on target, including purchases of major plant and equipment⁰²⁰⁶⁰⁵
 - Sewer Pump Station upgrades substantiality completed
 - Sussex Inlet water minor mains replacement has commenced
 - Construction of the Milton/Ulladulla sewer rising main has been completed
 - Lake Tabourie water main replacement completed
 - Coolangatta Road replacement water main is 90% complete

- Alternative payment options for council services has seen a reduction in over the counter transactions
- The Ulladulla Service Centre has continued to deal with significant volumes of face to face enquires
- Development within the City continues at a high level and is reflected in the number of applications being received
- Adoption of South Coast Cooperative Libraries' Collection Development Policy
- Nowra Library refurbishment completed
- Gallery operated with consistent opening hours, efficient information supply, clean and professional exhibition space, and welcoming to all visitors.
- Gallery closures during exhibition change overs posted on social media and website
- Summer bus service Bay and Basin area
- Safer roads, improved infrastructure – Berry School of Arts
- Involvement in Berry bypass and improvements on local level after handover from RMS⁰¹⁰³
- Shoalhaven Indoor Sports Centre construction is on track for Dec 2018 completion. Foundations in advanced state of completion including floor slabs. Lift shaft & stairwell construction commenced. Carpark drainage works complete⁰²⁰⁶⁰⁸
- Mollymook Access for All Playground and amenities was completed in December 2017, Lake Conjola Boardwalk was in November 2017 and Worrigeer St streetscape works were also completed in October 2017
- Creation of a new web site for the Shoalhaven Regional Gallery Nowra. This project provided a template for future Council web sites

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
4.1.01	Provide quality customer service through the customer service unit	On	The Contact Centre operations continue to be evolving with the rollout of ongoing training programs and development of the knowledge management system	HR, Governance and Customer Service
4.1.02	Provide an accessible quality Family Day Care service	On	Participated in Community Monthly Matters across the region to promote the service Further streamlined recruitment process and provided training to all educators and staff on changes Currently updating all policies in line with changes Educators visited monthly and more often when the need for additional support is required	Recreation, Community and Culture

4.1.03	Provide sustainable burial, cremation, memorial services and cemetery maintenance to the Shoalhaven community and seek to influence policy development in the industry.	On	<p>Architectural Master Plan development for Shoalhaven Memorial Gardens and lawn Cemetery (SMGLC) Chapel extension is underway.</p> <p>Increased number of cremations and burials have created challenges in maintaining standards of presentation which have been met to date.</p> <p>Renewable tenure legislation introduced by NSW Government. Renewable tenure is not mandatory or retrospective.</p> <p>Increased interest in attendance at Ashes Placement with ceremony conducted by SMGLC staff.</p>	Business and Property Services
4.1.04	Manage the delivery of infrastructure, roads, drainage and bridges	On	<p>Shoalhaven Indoor Sports Centre - on track for Dec 2018 completion. Foundations in advanced state of completion including floor slabs. Lift shaft & stairwell construction commenced. Carpark drainage works complete⁰²⁰⁸⁰⁸</p> <p>Blackspot funded road works - design phase delays. Engaging external design resources to recover. Construction will extend beyond June 18</p> <p>Completion of Flinders Road upgrade expected April 2018. Major delays in services relocation⁰²⁰⁸⁰³</p> <p>Awaiting funding approval to complete 'Better boating funded waterways projects' work</p>	Project Delivery and Contracts
4.1.05	Deliver a full range of Council's services at Ulladulla Service Centre	On	Full range of customer support services at the Ulladulla service centre being delivered	Ulladulla Customer Service Centre
4.1.06	Deliver Water and Sewerage Capital Works	On	REMS 1B 50 per cent complete ⁰²⁰⁸⁰⁵	Water Asset Planning and Development
4.1.07	Plan for water and sewage capital work	On	2018/19 budget process underway	Water Asset Planning and Development

Key Priority 4.2 – Provide advocacy and transparent leadership through effective government and administration

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017.

- Highlights from Shoalhaven Water
 - GIS strategy completed
 - Updated Asset Management Plans for Water and Sewer⁰²⁰¹
 - Commenced componentisation of complex assets as per Asset Management Improvement Plan⁰²⁰¹
 - Undertook asset revaluation and condition assessment for headwork's above ground infrastructure⁰²⁰¹
 - Development Services Plans – 80% complete

- Quarterly flyers accompanying water accounts
- Website updated to reflect current activities and customer business activities
- Review of customer service plan to reflect national and state performance benchmarking completed
- Renewed effluent contract service completed and customer communication maintained
- Promotion of water services to community public facilities with installation of water filling stations
- Unqualified auditor’s report on Council’s 2016/17 annual financial statements
- Shoalhaven Mechanical Services participation in the Milton-Ulladulla Driver Education program to provide an understanding of vehicle maintenance

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
4.2.01	Ensure community needs and priorities are reflected within Council’s IP&R framework and that legislative requirements are met	On	Successful completion of the Integrated Strategic Plan which included the updated CSP 'Shoalhaven 2027', DPOP 2017/2021, Fees and Charges, and Resourcing Strategy Community Survey 2017 and subsequent report produced and tabled at a Councillor briefing	Executive Strategy
4.2.02	Provide corporate services - GM		Upgrades to Council's business units' websites Internal audit activities have been reported to Council on 21 November 2017. http://shoalhaven.infocouncil.biz/Open/2017/11/SA_20171121_AGN_6758_AT_SUP_WEB.htm Seven litigated matters were attended to over the past six months	Executive Strategy
4.2.03	Maintain and improve Council’s reputation and brand within the community and throughout the region	On	Update Council’s Branding Guidelines and Communication Policies enabling consistency in brand and delivery. Provide the facts to the community to maintain and improve media misconceptions. Improve processes for graphic design	Executive Strategy
4.2.04	Enhance organisational diversity	On	Council has in place a Workforce Strategy and Disability Inclusion Plan which include strategies to address diversity in the workplace. Initiatives funded for 2017/2018 year are in progress	HR, Governance and Customer Service
4.2.05	Provide corporate services – Governance, Human Resource, Insurance/ Risk Management, Work, Health & Safety	On	Council has enhanced its resources in the Governance area to ensure it meets its ongoing regulatory requirement Council has implemented electronic business papers to enhance the efficiency of the production and delivery of Council business papers Council reviewed its insurance cover as part of the annual renewal process and continues to manage claims effectively and refers to external advisers when required	HR, Governance and Customer Service

			Council has in place a Safety Management Strategic Plan (2016- 2019) and is on track in delivering the key initiatives	
4.2.06	Provide corporate services - ITC	On	Office 365 rollout has commenced and will ramp up in Q3 and Q4. Ongoing work with the Technology project IT systems are maintained and upgraded as per the annual management plan Increased levels of correspondence are stretching resources within the records unit increasing processing times GIS continues to provide a fundamental tool for the organisation	Information Services
4.2.07	Provide corporate services - Finance	On	Finance continues to support Council through the provision of financial services, revenue management, procurement and payroll Finance has started its involvement with the implementation of Council's new business system Latest PwC and LG Professionals' report shows Council at 149 elapsed days for the budget process, down from 176 days at the last survey and ahead of the 156-day target Based on last notice distribution, uptake of electronic distribution is at 7.98% compared to an 8% target	Finance
4.2.08	Provide corporate services - Project support and Business Improvement	On	Commenced four modules within Project Q (Technology One Implementation) and all on schedule with another to start shortly ⁰⁵⁰¹	Project Support and Business Improvement
4.2.10	Identify and pursue opportunities for investment in property and proactively manage Council's property portfolio to maximise returns	On	Council properties continue to be well sought after, with demand outstripping supply Peppercorn rentals being reduced with conversion to subsidised community rents under the rental framework process for several childcare centres Ongoing monthly Debtor report monitoring and tenant follow-up Five (5) residential/rural/commercial properties successfully sold and seven (7) sold to RMS for the Berry to Bomaderry road widening	Business and Property Services
4.2.11	Provide innovative & rigorous customer interaction on all Water Utility services to meet & exceed customer expectations, National standards and Shoalhaven Water Group operations	On	Shoalhaven Water performance was annually reported to the Bureau of Meteorology and the benchmarked results have been incorporated into the Customer Service Plan Independent audit of water supply and sewerage best practice management guidelines completed successfully, reports submitted to Council and NSW Office of Water as applicable	Water Customer and Business Services
4.2.12	Use Council's regulatory functions and government legislation - Shoalhaven Water	On	Discussions held with development industry regarding processes	Water Asset Planning and Development

4.2.13	Enhance Asset Management Capability - Shoalhaven Water	On	The Asset Improvement Plan for Shoalhaven Water has been revised. Identified actions are progressing to plan ⁰²⁰¹	Water Asset Planning and Development
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Key Priority 4.3 – Inform and engage with the community about the decisions that affect their lives

Highlights

The following list provides highlights of the works and services undertaken over the past six months to 31 December 2017.

- The Biosecurity Act 20105 was enacted on 1 July 2017. Several community forums were held to inform the community of the new legislative requirements
- Activities included Berry Small Farm Field Days – 2-day commitment
- Several community talks with local farming networks and groups such as CWA
- Active one on one engagement by Biosecurity staff with landholders to inform them of the new legislative requirements. This process is ongoing
- Demonstration field day for Acid Sulphate Soil remediation grant project at Berry Bays
- Production of the Gumboot and Frontline News and two issues of Bushcare Links newsletter published
- Saltmarsh brochure distributed to 1200 residents of Burrill Lake, Culburra Beach and Kings Point
- Notification of development applications in accordance with Council Policy and maintenance and promotion of Council’s DA Tracking website
- Active one on one engagement by Biosecurity staff with landholders to inform them of the new legislative requirements. This process is ongoing
- Wide range of community consultations and engagements undertaken on various matters including Planning Proposals, Development Control Plan amendments and similar
- Numerous Community engagement for projects such as SCaRP, Bay and Basin Hub, Parramatta Park Learn to Ride, Berry District Park – engagement conducted face-to-face, via social media and web⁰²⁰³⁰⁶
- Engaged with the community of East Nowra to get their input into the Our Place Action Plan and the Parramatta Park Learn to Ride facility
- Relevant policy reviews at Gallery completed and put on public display when necessary
- Community engagement on Council’s Special Rate Variation proposal close to completion

Goal No	Delivery Program Goal	Status	Six Monthly Progress Comment	Section
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4.3.01	Improve and enhance council's communication and engagement with the community about our future direction, major projects, key policies and messages	On	<p>Numerous engagements and partnerships have been undertaken:</p> <ul style="list-style-type: none"> • Community and stakeholder consultation to inform the Community Development Service Review⁰⁵⁰⁴⁰⁴ • Community consultation to inform the Berry District Park⁰²⁰³⁰⁶ Master Plan and the Parramatta Park Learn to Ride • Partnership with the Illawarra Shoalhaven Social Investment Trust to deliver the East Nowra Our Place initiative • Consultation and partnership with the Mollymook community to deliver the Mollymook Inclusive Playground <p>Continue to provide the media outlets for information and communication including maintaining website, weekly enewsletter, social media platforms, media releases, interviews, newsfeeds, Get Involved platform and Rates newsletter</p> <p>Development of Unit/Section Communications Plans to ensure accurate direction and messages of projects is underway. Consistent evaluation of communication plans against projects and events are currently underway. Eg Australia Day Awards, Queen's Baton Relay</p> <p>Communication survey carried out to aid in the direction of the Communication and Digital Strategies and the introduction of other communication strategies. Updating of Council's Communication Plan and Planning Documents</p> <p>CCB Guidelines Review commenced</p>	Recreation Community and Culture & Executive Strategy
4.3.02	Support effective communications between Council and community	On	<p>Collaborated with Strategic Planning and Jerrinja Land Council to improve partnership and communications between Council and Community</p> <p>Through the consultants (UTS) we have engaged other sections of Council to inform the Community Development Service Review⁰⁵⁰⁴⁰⁴</p> <p>Consulted Council wide to inform the DIAP</p> <p>Conducted 2 Aboriginal Cultural Awareness Training sessions</p> <p>Collaborated with Environmental Services to take a better approach to responding to hoarding and squalor – looking to set up network with NGOs</p> <p>East Coast and Estuaries Officer to improve beach access for people in wheel chairs</p> <p>Continue to work with Strategic Planning to inform the DCP for Moss Vale Road URA</p> <p>Cohesive communication between community engagement, community development and Executive Strategy - Communications Unit on effectively and timely providing accurate factual messages to the community. Eg IPART Submission, Australia Day Awards, Road information⁰³⁰³</p>	Executive Strategy & Recreation, Community and Culture
4.3.03	Build community awareness and involvement in the natural environment	On	<p>Two Natural Resources and Floodplain Management Committee meeting held</p> <p>Info Council survey undertaken for community feedback on Shoalhaven dredging program at Lake Conjola and Sussex Inlet</p>	Environmental Services

4.3.04	Continue to inform and consult with the community about planning and development policies and applications in accordance with legislative requirements	On	<p>Wide range of community consultations and engagements undertaken by Strategic Planning on various matters including Planning Proposals, Development Control Plan amendments and similar</p> <p>There have been no resident briefing meetings in the past six months for Development Services. Resident briefing meetings are typically held for complex, controversial or significant matters. However, during this period there have been land and environment court proceedings which residents have attended. Notably, the proposed residential flat development in Anson St, St Georges Basin</p>	Strategic Planning & Development Services
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Note:

Numbering^{xxxx} – for internal purposes



**Shoalhaven City Council
Quarterly Budget Review Statement
for the Quarter Ended 31st December 2017**

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The following statement is made in accordance with clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Shoalhaven City Council for the quarter ended 31/12/2017 indicates that Council's projected financial position at 31/12/2017 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:  Date: 5th February 2018

Michael Pennisi
Responsible Accounting Officer, Shoalhaven City Council

**Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Income Statement - General Fund**

	Estimated Result For the Year Ending 30th June 2018					% Current Budget
	Original Budget	Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Income from Continuing Operations						
<i>Revenue:</i>						
Rates and Annual Charges	87,204	87,819	0	87,819	88,048	100.3%
User Charges and Fees	49,694	51,643	613	52,256	24,104	46.7%
Interest and Investment Revenue	3,750	3,700	1	3,701	1,762	47.6%
Other Revenues	3,452	3,450	31	3,481	1,699	49.2%
Internal Revenue	53,883	53,892	(105)	53,787	26,919	49.9%
Grants and Contributions provided for Operating Purposes	18,866	18,522	55	18,577	7,916	42.7%
Grants and Contributions provided for Capital Purposes	7,093	24,843	254	25,097	6,216	25.0%
<i>Other Income:</i>						
Net Gains from the disposal of assets	0	0	0	0	1,437	
Total Income from Continuing Operations	223,942	243,869	849	244,718	158,101	
Expenses from Continuing Operations						
Employee Benefits and On-Costs	65,533	66,617	(262)	66,355	33,256	49.9%
Borrowing Costs	1,758	1,758	0	1,758	901	51.3%
Materials and Contracts	47,327	53,884	734	54,618	17,687	32.8%
Depreciation and Amortisation	39,913	39,913	860	40,773	20,927	52.4%
Other Expenses	26,474	26,960	205	27,165	13,418	49.8%
Internal Expenses	38,455	38,217	100	38,317	21,664	56.7%
Net Losses from the disposal of assets	0	0	0	0	0	
Total Expenses from Continuing Operations	219,460	227,349	1,637	228,986	107,853	
Net Operating Result	4,482	16,520	(788)	15,732	50,248	
Net Operating Result before grants and contributions provided for capital purposes	(2,611)	(8,323)	(1,042)	(9,365)	44,032	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Financial Position - General Fund

	Estimated Result as at 30th June 2018				Actual as at 31st December
	Original Budget	Current Budget	December Review Adjustment Recommended	Projected Year End Result	
	\$'000	\$'000	\$'000	\$'000	
ASSETS					
Current Assets					
Cash and Cash Equivalents	13,466	10,300	6,953	17,253	18,183
Investments	38,715	28,945	0	28,945	50,829
Receivables	11,336	15,737	0	15,737	42,798
Inventories	3,766	1,431	0	1,431	1,056
Other	349	855	0	855	908
Non-current Assets Classified as 'Held for Sale'	0	0	0	0	2,845
Total Current Assets	67,632	57,268	6,953	64,221	116,619
Non-Current Assets					
Investments	7,788	18,945	0	18,945	33,262
Receivables	4,020	4,219	0	4,219	4,214
Inventories	9,283	8,875	0	8,875	6,497
Infrastructure, Property, Plant & Equipment	1,781,427	1,771,031	(8,143)	1,762,888	1,717,539
Investments Accounted for using the Equity Method	0	0	0	0	0
Investment Property	1,535	1,555	0	1,555	1,555
Intangible Assets	0	291	0	291	272
Total Non-Current Assets	1,804,053	1,804,916	(8,143)	1,796,773	1,763,339
TOTAL ASSETS	1,871,685	1,862,184	(1,190)	1,860,994	1,879,958
LIABILITIES					
Current Liabilities					
Payables	18,039	25,099	(402)	24,697	13,544
Borrowings	6,451	6,520	0	6,520	2,977
Provisions	28,705	29,555	0	29,555	31,526
Total Current Liabilities	53,195	61,174	(402)	60,772	48,047
Non-Current Liabilities					
Payables	0	0	0	0	0
Borrowings	36,874	36,895	0	36,895	34,063
Provisions	3,329	3,687	0	3,687	3,692
Total Non-Current Liabilities	40,203	40,582	0	40,582	37,755
TOTAL LIABILITIES	93,398	101,756	(402)	101,354	85,802
NET ASSETS	1,778,287	1,760,428	(788)	1,759,640	1,794,156
EQUITY					
Retained Earnings	869,812	878,766	(788)	877,978	912,494
Revaluation Reserves	908,475	881,662	0	881,662	881,662
TOTAL EQUITY	1,778,287	1,760,428	(788)	1,759,640	1,794,156

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Cash Flows - General Fund

	Estimated Result For the Year Ending 30th June 2018					2017/18 Actual YTD	% Current Budget
	Original Budget	Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		
	\$'000	\$'000	\$'000	\$'000	\$'000		
Cash Flows from Operating Activities							
<i>Receipts:</i>							
Rates and Annual Charges	86,726	87,644	0	87,644	52,512	59.9%	
User Charges and Fees	49,694	51,643	613	52,256	24,770	48.0%	
Interest and Investment Revenue	3,750	3,700	1	3,701	1,612	43.6%	
Grants and Contributions	25,959	43,365	309	43,674	20,820	48.0%	
Other Revenues	3,452	3,450	31	3,481	2,181	63.2%	
Internal Revenues	53,883	53,892	(105)	53,787	26,919	49.9%	
<i>Payments:</i>							
Employee Benefits and On-Costs	(65,533)	(66,617)	262	(66,355)	(31,279)	47.0%	
Borrowing Costs	(1,758)	(1,758)	0	(1,758)	(901)	51.3%	
Materials and Contracts	(47,742)	(55,395)	(675)	(56,070)	(23,405)	42.3%	
Other Expenses	(26,474)	(26,960)	(205)	(27,165)	(12,812)	47.5%	
Internal Expenses	(38,455)	(38,217)	(100)	(38,317)	(21,664)	56.7%	
Net Cash Provided from Operating Activities	43,502	54,747	131	54,878	38,753		
Cash Flows from Investing Activities							
<i>Receipts:</i>							
Sale of Investment Securities	0	44,000	0	44,000	0	0.0%	
Sale of Investment Property	0	0	0	0	0		
Sale of Real Estate	1,800	1,800	0	1,800	721	40.1%	
Sale of Infrastructure, Property, Plant & Equipment	1,940	2,132	1,521	3,653	1,947	91.3%	
Sale of Interest in Joint Venture & Associates	0	0	0	0	0		
Other							
<i>Payments:</i>							
Purchase of Investment Securities	0	0	0	0	7,739		
Purchase of Investment Property	0	0	0	0	0		
Purchase of Infrastructure, Property, Plant & Equipment	(61,757)	(104,390)	5,301	(99,089)	(40,514)	38.8%	
Purchase of Real Estate Assets	(4,060)	(4,065)	0	(4,065)	(164)	4.0%	
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0		
Deferred Debtors & Advances Made	0	0	0	0	0		
Net Cash Provided from Investing Activities	(62,077)	(60,523)	6,822	(53,701)	(30,271)		
Cash Flows from Financing Activities							
<i>Receipts:</i>							
Proceeds from Borrowings & Advances	9,262	9,262	0	9,262	0	0.0%	
Other Financing Activity Receipts	0	0	0	0	0		
<i>Payments:</i>							
Repayment of borrowings & Advances	(5,758)	(5,685)	0	(5,685)	(2,798)	49.2%	
Repayment of Finance Lease Liabilities	0	0	0	0	0		
Other Financing Activity Payments	0	0	0	0	0		
Net Cash Provided from Financing Activities	3,504	3,577	0	3,577	(2,798)		
Net Increase/(Decrease) in Cash & Cash Equivalents	(15,071)	(2,199)	6,953	4,754	5,684		
Plus: Cash & Equivalents - beginning of year	28,537	12,499		12,499	12,499		
Cash & Equivalents - end of year	13,466	10,300		17,253	18,183		

General Fund Restricted Reserves Movements for the 2017/18 Financial Year

	Original Budget	Current Budget	December Review Adjustment Recommended	Projected Year End Result
	\$'000	\$'000	\$'000	\$'000
Transfer To Reserve				
Arts Collection	0	0	0	0
Cemeteries	(36)	(36)	0	(36)
Coastal Management	(500)	(500)	0	(500)
Committed Capital Works	0	0	(25)	(25)
Communication Towers	(997)	(997)	0	(997)
Critical Asset Compliance	0	0	0	0
Economic Development Projects	(300)	(250)	0	(250)
Employee Leave Entitlement	0	0	0	0
Financial Assistance Grant	0	0	0	0
General Insurance	(1,678)	(1,678)	0	(1,678)
Grants	(10,601)	(33,613)	(5)	(33,618)
Industrial Land Development	(1,860)	(1,860)	0	(1,860)
Land Decontamination	0	0	0	0
Loans	(9,262)	(9,262)	0	(9,262)
North Nowra Link Road	0	0	0	0
Plant Replacement	(9,893)	(9,893)	0	(9,893)
S94 Developer Contributions	(3,515)	(3,515)	(169)	(3,684)
S94 Matching Funds	0	0	0	0
S94 Recoupment	505	(565)	0	(565)
Self Insurance	(1,448)	(1,448)	0	(1,448)
Special Rates Variation	(9,616)	(9,616)	0	(9,616)
Sporting Facilities	(45)	(45)	0	(45)
Stormwater Levy	(1,101)	(1,106)	0	(1,106)
Strategic Projects	(1,695)	(1,695)	(19)	(1,714)
Strategic Property Acquisition	(28)	(106)	(1,515)	(1,621)
Waste Disposal	(47,601)	(47,701)	(24)	(47,725)
	(99,671)	(123,886)	(1,757)	(125,643)
Transfer From Reserve				
Arts Collection	0	0	0	0
Cemeteries	0	0	0	0
Coastal Management	400	400	100	500
Committed Capital Works	5,000	5,827	(4,185)	1,642
Communication Towers	372	372	0	372
Critical Asset Compliance	472	594	0	594
Economic Development Projects	390	997	0	997
Employee Leave Entitlement	0	0	0	0
Financial Assistance Grant	0	5,911	0	5,911
General Insurance	2,254	2,254	0	2,254
Grants	10,601	35,524	(19)	35,505
Industrial Land Development	2,925	2,926	0	2,926
Land Decontamination	90	551	(430)	121
Loans	9,262	13,515	0	13,515
North Nowra Link Road	150	216	0	216
Plant Replacement	10,868	11,484	0	11,484
S94 Developer Contributions	417	3,786	(1,238)	2,548
S94 Matching Funds	521	341	0	341
S94 Recoupment	(606)	860	0	860
Self Insurance	1,448	1,448	0	1,448
Special Rates Variation	9,616	10,890	0	10,890
Sporting Facilities	50	50	0	50
Stormwater Levy	1,101	1,683	0	1,683
Strategic Projects	1,395	6,969	0	6,969
Strategic Property Acquisition	565	3,277	67	3,344
Waste Disposal	52,863	53,367	24	53,391
	110,154	163,242	(5,681)	157,561

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Program Report - General Fund

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revoke	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Revenue										
General Manager										
Economic Development										
Economic Development	1,110	37	1,072	0	2,219	0	2,219	677	31%	
	1,110	37	1,072	0	2,219	0	2,219	677	31%	
Governance and Civic										
Civic	13	0	0	0	13	0	13	6	46%	
	13	0	0	0	13	0	13	6	46%	
Internal Corporate Services										
Management and Support	139	0	49	0	188	0	188	103	55%	
	139	0	49	0	188	0	188	103	55%	
General Manager Revenue	1,262	37	1,121	0	2,420	0	2,420	786	32%	
Finance, Corporate & Community Services										
Buildings and Property										
Community, Residential and Commercial Buildings	140	0	0	0	140	0	140	61	44%	
	140	0	0	0	140	0	140	61	44%	
Commercial Undertakings										
Entertainment Centre	1,666	0	0	0	1,666	0	1,666	1,057	63%	
Swim and Fitness	4,033	0	0	54	4,087	0	4,087	2,080	51%	
	5,699	0	0	54	5,753	0	5,753	3,137	55%	
Community and Cultural										
Arts Centre	62	0	0	0	62	0	62	30	48%	
Community Services	64	0	0	19	83	3	86	58	67%	Youth week grant \$2K, interest on community loan \$685
Family Day Care	1,591	0	0	0	1,591	(16)	1,575	706	45%	Decrease in revenue estimate due to reduced number of educators
Library	370	0	0	1	371	0	371	342	92%	
Tourism and Events	204	0	0	20	224	66	290	223	77%	Take up of advertising for Shoalhaven Campaign greater than forecast, increase \$30K, Balance relates to increased sales at Tourism Centres
	2,291	0	0	40	2,331	53	2,384	1,359	57%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Revenue - continued										
Finance, Corporate & Community Services										
Governance and Civic										
Civic	34	0	0	0	34	0	34	12	35%	
Governance	7	0	0	0	7	0	7	0	0%	
	41	0	0	0	41	0	41	12	29%	
Internal Corporate Services										
Financial Planning and Management	101,906	0	(4,954)	0	96,952	176	97,128	82,587	85%	\$19K adjustment to dividend from Shoalhaven Water, per the 2016/17 financial statements. Balance is Section 94 contributions received, offset to s94 Reserve.
Human Resources and Organisation Development	37	0	0	0	37	0	37	3	8%	
Information Technology	235	0	0	3	238	0	238	95	40%	
Insurance and Risk Management	3,126	0	0	0	3,126	0	3,126	1,586	51%	
Management and Support	120	0	0	0	120	0	120	48	40%	
	105,424	0	(4,954)	3	100,473	176	100,649	84,319	84%	
Land Use Planning										
Land Use Planning	115	0	0	0	115	0	115	67	58%	
	115	0	0	0	115	0	115	67	58%	
Open Space, Sport and Recreation										
Parks, Reserves, Sport and Recreation Areas	39	116	45	208	408	0	408	227	56%	
	39	116	45	208	408	0	408	227	56%	
Finance, Corporate & Community Services Revenue	113,749	116	(4,909)	305	109,261	229	109,490	89,182	81%	
Planning, Environment & Development Services										
Environmental Management										
Coastal and Estuary Management	0	23	260	300	583	(1)	582	131	23%	Grant finalisation
Floodplain Management	190	1,196	0	0	1,386	0	1,386	0	0%	Grant funded works for Levee repairs - currently out for tender. Unable to claim until milestones are reached
Natural Areas	32	2	0	0	34	0	34	0	0%	
Noxious Weeds and Pests	217	0	50	0	267	32	299	88	29%	Realignment of grant & private works income, offset by expenditure. Grant from Coordinating Council is due to be received by SCC in May 2018
	439	1,221	310	300	2,270	31	2,301	219	10%	
Land Use Planning										
Land Use Planning	445	0	97	0	542	116	658	433	66%	Proponent funded works, offset by expenditure
	445	0	97	0	542	116	658	433	66%	
Regulatory Services										
Companion Animals	207	0	0	0	207	0	207	58	28%	Awaiting reimbursement from OLG
Compliance of Public Spaces	967	9	0	0	976	54	1,030	608	59%	RID squad grant, milestone payments expected during this financial year, offset by expenditure
Development, Building and Compliance	3,967	0	503	0	4,470	0	4,470	2,231	50%	
Environmental Regulation	1,199	81	40	0	1,320	0	1,320	708	54%	
	6,340	90	543	0	6,973	54	7,027	3,605	51%	
Planning, Environment & Development Services Revenue	7,224	1,311	950	300	9,785	201	9,986	4,257	43%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Revenue - continued										
Assets & Works										
Buildings and Property										
Community, Residential and Commercial Buildings	871	0	(77)	(5)	789	97	886	364	41%	Final grant payment Berry School of Arts \$61K, balance relates to changes in property revenue (leasing)
Corporate Buildings	450	0	0	0	450	0	450	292	65%	
Property Management	448	0	44	0	492	(1)	491	229	47%	Correct revenue from Property Officers Conference to match actual receipts
	1,769	0	(33)	(5)	1,731	96	1,827	885	48%	
Commercial Undertakings										
Cemeteries	1,938	0	0	135	2,073	0	2,073	1,067	51%	
Mechanical Services	2,934	0	0	0	2,934	0	2,934	1,506	51%	
Tourist Parks	24,026	0	0	0	24,026	230	24,256	10,309	43%	Revision of Holiday Haven projections
	28,898	0	0	135	29,033	230	29,263	12,882	44%	
Environmental Management										
Natural Areas	0	0	35	0	35	8	43	43	100%	Private works - Privet
	0	0	35	0	35	8	43	43	100%	
Fire Protection and Emergency Services										
Fire Protection and Emergency Services	1,362	1,612	(426)	0	2,548	0	2,548	281	11%	
	1,362	1,612	(426)	0	2,548	0	2,548	281	11%	
Internal Corporate Services										
Asset Planning and Development	4,050	0	0	445	4,495	(22)	4,473	1,900	42%	Reduction in grant claimable due to vacancy
Fleet and Plant	8,324	0	0	0	8,324	0	8,324	4,299	52%	
	12,374	0	0	445	12,819	(22)	12,797	6,199	48%	
Open Space, Sport and Recreation										
Parks, Reserves, Sport and Recreation Areas	368	0	(190)	0	178	(2)	176	102	58%	Income from leases
Tree Management	19	0	0	0	19	0	19	6	32%	
	387	0	(190)	0	197	(2)	195	108	55%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Revenue - continued										
Assets & Works										
Roads and Transport										
Drainage	0	0	12	0	12	13	25	25	100%	Kerb & Gutter contributions
Pedestrian Facilities	745	50	(130)	425	1,090	526	1,616	230	14%	Transfer from Roads for RTB Walk \$516K, Increase \$10K grant for Greenwell Point Road
Roads	3,689	2,796	348	2,828	9,661	(516)	9,145	3,632	40%	Transfer to Pedestrian Facilities for RTB Walk
Street Lighting	251	0	0	0	251	0	251	0	0%	Grant Funds not due until June 2018
Traffic Management	301	7,479	20	3,300	11,100	13	11,113	1,470	13%	Neon street sign recoupment
Waterways Infrastructure	134	1,763	5	0	1,902	1	1,903	374	20%	Reimbursement of costs
	5,120	12,088	255	6,553	24,016	37	24,053	5,731	24%	
Waste and Recycling Program										
Domestic Waste Management	20,382	0	229	0	20,611	0	20,611	20,408	99%	Full year levied in July
Landfill and Transfer Station Operations	26,996	0	0	0	26,996	24	27,020	13,623	50%	EPA grant for vehicle and digital curtains
	47,378	0	229	0	47,607	24	47,631	34,031	71%	
Assets & Works Revenue	97,288	13,700	(130)	7,128	117,986	371	118,357	60,160	51%	
Shoalhaven Water										
Water and Sewer Services										
Water Services	4,420	0	0	0	4,420	0	4,420	2,230	50%	
	4,420	0	0	0	4,420	0	4,420	2,230	50%	
Shoalhaven Water Revenue	4,420	0	0	0	4,420	0	4,420	2,230	50%	
Total Revenue	223,943	15,164	(2,968)	7,733	243,872	801	244,673	156,615	64%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Expenditure										
General Manager										
Economic Development										
Economic Development	613	51	1,711	0	2,375	22	2,397	653	27%	Depreciation adjustment
	613	51	1,711	0	2,375	22	2,397	653	27%	
Governance and Civic										
Civic	1,388	7	41	0	1,436	(2)	1,434	768	54%	Transfer to capital to fund capital acquisition
	1,388	7	41	0	1,436	(2)	1,434	768	54%	
Internal Corporate Services										
Management and Support	751	0	8	0	759	0	759	320	42%	
	751	0	8	0	759	0	759	320	42%	
General Manager Operating Expenditure	2,752	58	1,760	0	4,570	20	4,590	1,741	38%	
Finance, Corporate & Community Services										
Buildings and Property										
Community, Residential and Commercial Buildings	1,021	100	0	0	1,121	0	1,121	489	44%	
	1,021	100	0	0	1,121	0	1,121	489	44%	
Commercial Undertakings										
Entertainment Centre	3,750	0	0	0	3,750	(5)	3,745	2,028	54%	\$37K transfer form capital for café refurbishment, (\$48k) removal of payroll tax, balance depreciation adjustment
Swim and Fitness	8,849	0	(27)	54	8,876	(188)	8,688	4,338	50%	(\$206) removal of payroll tax, \$18k depreciation adjustment
	12,599	0	(27)	54	12,626	(193)	12,433	6,366	51%	
Community and Cultural										
Arts Centre	671	22	0	0	693	0	693	370	53%	
Community Services	758	115	0	18	891	2	893	396	44%	Youth Week Grant
Family Day Care	1,551	4	0	0	1,555	16	1,571	709	45%	Realign expenses due to reduced number of educators
Library	2,542	36	30	1	2,609	20	2,629	1,297	49%	Depreciation adjustment
Tourism and Events	2,377	506	0	20	2,903	83	2,986	1,422	48%	\$15K MIN17.1076 - increase River Festival subsidy, \$60K staffing at Visitor Centres (offset by revenue), balance depreciation
	7,899	683	30	39	8,651	121	8,772	4,194	48%	
Governance and Civic										
Civic	2,791	0	1	28	2,820	(56)	2,764	1,513	55%	MIN17.1073 - Shoalhaven Heads Fireworks \$5K, salary budget moved to Management (\$61)
Governance	1,619	0	0	0	1,619	(21)	1,598	724	45%	Transfer to fund MIN17.1073 & MIN17.1076
	4,410	0	1	28	4,439	(77)	4,362	2,237	51%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Expenditure - continued										
Finance, Corporate & Community Services										
Internal Corporate Services										
Financial Planning and Management	6,113	(21)	78	0	6,170	(7)	6,163	3,379	55%	ESPL - not receiving \$13K, transfer from Management & Support \$6K
Human Resources and Organisation Development	2,102	160	0	(25)	2,237	0	2,237	811	36%	
Information Technology	4,370	0	0	3	4,373	0	4,373	2,838	65%	
Insurance and Risk Management	3,126	0	0	0	3,126	0	3,126	2,282	73%	
Management and Support	3,010	100	0	0	3,110	143	3,253	1,452	45%	\$88K transfer Depreciation adjustment, salary budget moved from Civic \$61K
	18,721	239	78	(22)	19,016	136	19,152	10,762	56%	
Land Use Planning										
Land Use Planning	1,229	49	0	7	1,285	0	1,285	451	35%	
	1,229	49	0	7	1,285	0	1,285	451	35%	
Open Space, Sport and Recreation										
Beach Patrol	399	0	0	0	399	2	401	79	20%	Depreciation adjustment
Parks, Reserves, Sport and Recreation Areas	9,025	0	0	(6)	9,019	(10)	9,009	4,175	46%	Depreciation adjustment
	9,424	0	0	(6)	9,418	(8)	9,410	4,254	45%	
Finance, Corporate & Community Services Operating Expenditure	55,303	1,071	82	100	56,556	(21)	56,535	28,753	51%	
Planning, Environment & Development Services										
Buildings and Property										
Corporate Buildings	135	0	0	0	135	0	135	58	43%	
	135	0	0	0	135	0	135	58	43%	
Environmental Management										
Coastal and Estuary Management	245	173	260	300	978	96	1,074	162	15%	MIN17.1037 - for Coastal Zone Management Plan update, funded from reserve
Floodplain Management	599	1,702	0	0	2,301	0	2,301	135	6%	Low spend due to tenders being sought for Levee repairs
Natural Areas	427	156	0	0	583	50	633	294	46%	MIN17.1067 - Bushcare Regenerators
Noxious Weeds and Pests	512	11	50	0	573	14	587	264	45%	Realignment of budget, offset by revenue
	1,783	2,042	310	300	4,435	160	4,595	855	19%	
Governance and Civic										
Civic	0	61	0	0	61	15	76	15	20%	Nowra CBD Revitalisation - Access improvements
	0	61	0	0	61	15	76	15	20%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000			
Operating Expenditure - continued										
Planning, Environment & Development Services										
Land Use Planning										
Land Use Planning	1,991	506	273	(12)	2,758	118	2,876	1,099	38%	Proponent funded works
	1,991	506	273	(12)	2,758	118	2,876	1,099	38%	
Regulatory Services										
Companion Animals	239	7	0	0	246	0	246	115	47%	
Compliance of Public Spaces	1,821	110	0	0	1,931	54	1,985	1,009	51%	RID squad grant milestone expenditure, offset by grant revenue
Development, Building and Compliance	7,955	3	970	0	8,928	0	8,928	4,610	52%	
Environmental Regulation	3,205	106	40	12	3,363	0	3,363	1,526	45%	
	13,220	226	1,010	12	14,468	54	14,522	7,260	50%	
Planning, Environment & Development Services	17,129	2,835	1,593	300	21,857	347	22,204	9,287	42%	
Operating Expenditure										
Assets & Works										
Buildings and Property										
Community, Residential and Commercial Buildings	6,035	17	(138)	(2)	5,912	71	5,983	2,605	44%	\$39K for expenses funded from reserves, \$55K transfer to capital for re-roofing Bomaderry Pre School, \$87K depreciation adjustment
Corporate Buildings	2,632	0	0	0	2,632	34	2,666	1,374	52%	Depreciation adjustment
Property Management	1,292	0	34	0	1,326	(17)	1,309	588	45%	Legal expenses relating to sale of assets, funded from reserves
	9,959	17	(104)	(2)	9,870	88	9,958	4,567	46%	
Commercial Undertakings										
Cemeteries	1,798	0	(31)	133	1,900	27	1,927	928	48%	Depreciation adjustment
Mechanical Services	2,943	0	0	0	2,943	4	2,947	1,457	49%	Depreciation adjustment
Tourist Parks	17,336	0	(15)	0	17,321	1,008	18,329	8,692	47%	\$316K Depreciation adjustment, \$592K increase to Tourist Parks operations, \$100K additional to Tourist Parks for water main breaks
	22,077	0	(46)	133	22,164	1,039	23,203	11,077	48%	
Environmental Management										
Natural Areas	0	0	35	0	35	(25)	10	10	100%	Completion of privet control contract
	0	0	35	0	35	(25)	10	10	100%	
Fire Protection and Emergency Services										
Fire Protection and Emergency Services	2,700	0	(1)	0	2,699	69	2,768	1,340	48%	Depreciation adjustment
	2,700	0	(1)	0	2,699	69	2,768	1,340	48%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Expenditure - continued										
Assets & Works										
Internal Corporate Services										
Asset planning and development	11,886	16	35	442	12,379	(22)	12,357	5,864	47%	Non claimable grant due to staff vacancy, offset by revenue
Fleet and Plant	7,126	0	30	0	7,156	26	7,182	3,991	56%	Depreciation adjustment
	19,012	16	65	442	19,535	4	19,539	9,855	50%	
Open Space, Sport and Recreation										
Parks, Reserves, Sport and Recreation Areas	2,679	0	(190)	6	2,495	120	2,615	1,398	53%	Transfer from Finance Open Space to Assets & Works Open Space for reach mowing
Tree Management	1,230	0	21	0	1,251	0	1,251	645	52%	
	3,909	0	(169)	6	3,746	120	3,866	2,043	53%	
Roads and Transport										
Car Parking	266	0	23	4	293	(10)	283	75	27%	(\$24K) transfer to streetlights capital, \$15K depreciation adjustment
Roads	30,930	60	(19)	(561)	30,410	98	30,508	15,189	50%	\$5K for Batts Folly (transfer to operating), \$20K, balance is depreciation adjustment
Stormwater	0	0	48	0	48	0	48	5	10%	
Street Lighting	1,727	0	0	0	1,727	0	1,727	770	45%	
Traffic Management	346	0	0	0	346	0	346	196	57%	
Waterways Infrastructure	3,074	0	15	0	3,089	65	3,154	1,626	52%	Depreciation adjustment
	36,343	60	67	(557)	35,913	153	36,066	17,861	50%	
Waste and Recycling Program										
Domestic Waste Management	22,169	0	129	0	22,298	0	22,298	8,893	40%	
Landfill and Transfer Station Operations	24,074	0	0	0	24,074	(148)	23,926	10,500	44%	Depreciation adjustment
	46,243	0	129	0	46,372	(148)	46,224	19,393	42%	
Assets & Works Operating Expenditure	140,243	93	(24)	22	140,334	1,300	141,634	66,146	47%	
Shoalhaven Water										
Water and Sewer Services										
Water Services	4,034	0	0	0	4,034	(11)	4,023	1,926	48%	Depreciation adjustment
	4,034	0	0	0	4,034	(11)	4,023	1,926	48%	
Shoalhaven Water Operating Expenditure	4,034	0	0	0	4,034	(11)	4,023	1,926	48%	
Total Operating Expenditure	219,461	4,057	3,411	422	227,351	1,635	228,986	107,853	47%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Non-Operating Expenditure										
General Manager										
Economic Development										
Economic Development	4,060	5	0	0	4,065	0	4,065	164	4%	
Management and Support	0	0	0	0	0	2	2	2	100% Transfer from operating for Capital purchase	
	4,060	5	0	0	4,065	0	4,065	164	4%	
General Manager Non-Operating Expenditure	4,060	5	0	0	4,065	2	4,067	166	4%	
Finance, Corporate & Community Services										
Buildings and Property										
Community, Residential and Commercial Buildings	704	134	0	(700)	138	0	138	60	43%	
	704	134	0	(700)	138	0	138	60	43%	
Commercial Undertakings										
Entertainment Centre	50	96	0	0	146	(37)	109	3	3% Transfer to operating - Café Refurbishment	
Swim and Fitness	459	0	27	616	1,102	0	1,102	201	18%	
	509	96	27	616	1,248	(37)	1,211	204	17%	
Community and Cultural										
Community Services	50	383	0	0	433	0	433	47	11%	
Library	450	140	(30)	0	560	0	560	259	46%	
	500	523	(30)	0	993	0	993	306	31%	
Internal Corporate Services										
Human Resources and Organisation Development	0	0	0	1	1	0	1	1	100%	
Information Technology	312	222	0	(1)	533	0	533	176	33%	
Management and Support	25	3,265	60	4	3,354	5	3,359	1,783	53% Transfer from operating for retaining wall	
	337	3,487	60	4	3,888	5	3,893	1,960	50%	
Open Space, Sport and Recreation										
Parks, Reserves, Sport and Recreation Areas	10,322	6,148	475	901	17,846	(5,880)	11,966	3,319	28% Reforecast of spend on Indoor Sports Centre - transfer to 18/19 budget	
	10,322	6,148	475	901	17,846	(5,880)	11,966	3,319	28%	
Finance, Corporate & Community Services Non-Operating Expenditure	12,372	10,388	532	821	24,113	(5,912)	18,201	5,849	32%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Non-Operating Expenditure - continued										
Planning, Environment & Development Services										
Environmental Management										
Coastal and Estuary Management	729	742	0	15	1,486	0	1,486	624	42%	
Floodplain Management	36	0	0	0	36	0	36	0	0%	
Natural Areas	37	0	0	0	37	0	37	21	57%	
	802	742	0	15	1,559	0	1,559	645	41%	
Land Use Planning										
Land Use Planning	25	0	0	0	25	0	25	10	40%	
	25	0	0	0	25	0	25	10	40%	
Regulatory Services										
Development, Building and Compliance	109	34	28	0	171	0	171	30	18%	
Environmental Regulation	85	4	0	0	89	0	89	0	0%	
	194	38	28	0	260	0	260	30	12%	
Roads and Transport										
Roads	150	0	0	0	150	0	150	11	7%	
Stormwater	19	0	(19)	0	0	0	0	0	No Bgt	
Streetscapes	0	36	(11)	0	25	0	25	0	0%	
	169	36	(30)	0	175	0	175	11	6%	
Planning, Environment & Development Services Non-Operating Expenditure	1,190	816	(2)	15	2,019	0	2,019	696	34%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Non-Operating Expenditure - continued										
Assets & Works										
Buildings and Property										
Community, Residential and Commercial Buildings	1,475	386	69	0	1,930	54	1,984	579	29%	Transfer from operating for re-roofing of Bomaderry Preschool
Corporate Buildings	73	38	0	0	111	0	111	47	42%	
Property Management	250	184	2,427	0	2,861	58	2,919	2,778	95%	Expenses relating to sales, funded from reserves
	1,798	608	2,496	0	4,902	112	5,014	3,404	68%	
Commercial Undertakings										
Cemeteries	330	1	0	0	331	0	331	36	11%	
Mechanical Services	5	10	0	0	15	0	15	10	67%	
Tourist Parks	5,100	0	0	0	5,100	0	5,100	3,229	63%	
	5,435	11	0	0	5,446	0	5,446	3,275	60%	
Fire Protection and Emergency Services										
Fire Protection and Emergency Services	600	1,140	(426)	0	1,314	0	1,314	102	8%	
	600	1,140	(426)	0	1,314	0	1,314	102	8%	
Internal Corporate Services										
Asset Planning and Development	374	0	(330)	0	44	0	44	0	0%	
Fleet and Plant	5,488	0	100	0	5,588	0	5,588	2,098	38%	
Management and Support	0	0	15	0	15	0	15	2	13%	
	5,862	0	(215)	0	5,647	0	5,647	2,100	37%	
Open Space, Sport and Recreation										
Parks, Reserves, Sport and Recreation Areas	299	0	0	0	299	(50)	249	99	40%	Project completion - Narang Road Tennis lighting
Tree Management	21	0	(21)	0	0	0	0	0	No Bgt	
	320	0	(21)	0	299	(50)	249	99	40%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	%	
Non-Operating Expenditure - continued										
Assets & Works										
Roads and Transport										
Car Parking	50	346	0	0	396	0	396	33	8%	
Drainage	1,583	650	(12)	0	2,221	14	2,235	974	44%	From KG contributions
Pedestrian Facilities	1,741	1,631	(337)	1,315	4,350	526	4,876	1,383	28%	Distribution of RTB walk funds \$526K from Roads
Roads	18,088	8,764	(354)	2,613	29,111	(496)	28,615	8,710	30%	Transfer to Pedestrian Facilities (\$526K) for RTB walk, Additional \$10K for Greenwell Pt Rd
Streetscapes	1,200	7	376	0	1,583	(21)	1,562	27	2%	Transfer to Operating - \$5,500 for Batts Folly, \$15K for CBD access improvement
Traffic Management	74	9,451	260	3,300	13,085	38	13,123	5,644	43%	\$25K from operating for purchase of new streetlights, \$13K recoupment of costs
Waterways Infrastructure	130	1,313	22	0	1,465	1	1,466	781	53%	Cost reimbursement
	22,866	22,162	(45)	7,228	52,211	62	52,273	17,552	34%	
Waste and Recycling Program										
Landfill and Transfer Station Operations	7,751	233	271	0	8,255	24	8,279	3,843	46%	EPA grant towards vehicle and digital curtains
	7,751	233	271	0	8,255	24	8,279	3,843	46%	
Assets & Works Non-Operating Expenditure	44,632	24,154	2,060	7,228	78,074	148	78,222	30,375	39%	
Shoalhaven Water										
Water and Sewer Services										
Water Services	8	0	0	0	8	0	8	0	0%	
	8	0	0	0	8	0	8	0	0%	
Shoalhaven Water Non-Operating Expenditure	8	0	0	0	8	0	8	0	0%	
Total Non-Operating Expenditure	62,262	35,363	2,590	8,064	108,279	(5,762)	102,517	37,086	36%	

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000			
Asset Sales										
General Manager										
Economic Development										
Economic Development	1,800	0	0	0	1,800	0	1,800	721	40%	Proceeds from industrial land sales
	1,800	0	0	0	1,800	0	1,800	721	40%	
General Manager Asset Sales	1,800	0	0	0	1,800	0	1,800	721	40%	
Finance, Corporate & Community Services										
Internal Corporate Services										
Financial Planning and Management	0	0	8	0	8	7	15	12,660	84400%	Gains from sale of investments
	0	0	8	0	8	7	15	12,660	84400%	
Finance, Corporate & Community Services Asset Sales	0	0	8	0	8	7	15	12,660	84400%	
Assets and Works										
Buildings and Property										
Property Management	0	111	18	0	129	1,515	1,644	1,171	71%	Proceeds from sales, offset to reserves
	0	111	18	0	129	1,515	1,644	1,171	71%	
Internal Corporate Services										
Fleet and Plant	1,715	0	0	0	1,715	0	1,715	721	42%	
	1,715	0	0	0	1,715	0	1,715	721	42%	
Waste and Recycling Program										
Landfill and Transfer Station Operations	225	0	0	0	225	0	225	0	0%	
	225	0	0	0	225	0	225	0	0%	
Assets and Works Asset Sales	1,940	111	18	0	2,069	1,515	3,584	1,892	53%	
Total Asset Sales	3,740	111	26	0	3,877	1,522	5,399	15,273	283%	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Income Statement - Water Fund

	Estimated Result For the Year Ending 30th June 2018				2017/18 Actual YTD	% Current Budget
	Original Budget	Current Budget	December Review Adjustment Recommended	Projected Year End Result		
	\$'000	\$'000	\$'000	\$'000	\$'000	
Income from Continuing Operations						
<i>Revenue:</i>						
Rates and Annual Charges	4,253	4,253	0	4,253	2,333	54.9%
User Charges and Fees	16,164	16,164	30	16,194	8,606	53.2%
Interest and Investment Revenue	1,231	1,631	0	1,631	902	55.3%
Other Revenues	5	5	20	25	20	400.0%
Internal Revenues	3,614	3,702	150	3,852	2,033	54.9%
Grants and Contributions provided for Operating Purposes	494	494	0	494	253	51.2%
Grants and Contributions provided for Capital Purposes	1,500	1,500	0	1,500	820	54.7%
<i>Other Income:</i>						
Net Gains from the disposal of assets	0	0	0	0	0	
Total Income from Continuing Operations	27,261	27,749	200	27,949	14,967	
Expenses from Continuing Operations						
Employee Benefits and On-Costs	5,571	5,575	0	5,575	2,867	51.4%
Borrowing Costs	0	0	0	0	0	
Materials and Contracts	4,775	4,781	30	4,811	1,679	35.1%
Depreciation and Amortisation	8,083	8,083	1,276	9,359	4,680	57.9%
Other Expenses	1,579	1,584	0	1,584	684	43.2%
Internal Expenses	5,146	5,184	0	5,184	2,755	53.1%
Net Losses from the disposal of assets	0	0	0	0	52	
Total Expenses from Continuing Operations	25,154	25,207	1,306	26,513	12,717	
Net Operating Result	2,107	2,542	(1,106)	1,436	2,250	
Net Operating Result before grants and contributions provided for capital purposes	607	1,042	(1,106)	(64)	1,430	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Financial Position - Water Fund

	Estimated Result as at 30th June 2018				Actual as at 31st December
	Original Budget	Current Budget	December Review Adjustment Recommended	Projected Year End Result	
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Current Assets					
Cash and Cash Equivalents	6,658	11,174	3,550	14,724	6,805
Investments	15,453	9,400	0	9,400	21,018
Receivables	3,269	3,413	0	3,413	4,333
Inventories	743	941	0	941	179
Other	8	9	0	9	9
Non-current Assets Classified as 'Held for Sale'	0	0	0	0	0
Total Current Assets	26,131	24,937	3,550	28,487	32,344
Non-Current Assets					
Investments	3,123	12,668	0	12,668	16,059
Receivables	7,634	7,878	0	7,878	7,878
Inventories	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	393,157	375,863	(4,671)	371,192	365,223
Investments Accounted for using the Equity Method	0	0	0	0	0
Investment Property	0	0	0	0	0
Intangible Assets	0	0	0	0	0
Total Non-Current Assets	403,914	396,409	(4,671)	391,738	389,160
TOTAL ASSETS	430,045	421,346	(1,121)	420,225	421,504
LIABILITIES					
Current Liabilities					
Payables	1,746	1,315	2	1,317	223
Borrowings	0	0	0	0	0
Provisions	0	0	0	0	0
Total Current Liabilities	1,746	1,315	2	1,317	223
Non-Current Liabilities					
Payables	0	0	0	0	0
Borrowings	0	0	0	0	0
Provisions	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0
TOTAL LIABILITIES	1,746	1,315	2	1,317	223
NET ASSETS	428,299	420,031	(1,123)	418,908	421,281
EQUITY					
Retained Earnings	209,898	213,326	(1,123)	212,203	214,576
Revaluation Reserves	218,401	206,705	0	206,705	206,705
TOTAL EQUITY	428,299	420,031	(1,123)	418,908	421,281

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Cash Flows - Water Fund

	Estimated Result For the Year Ending 30th June 2018				2017/18 Actual YTD \$'000	% Current Budget
	Original Budget \$'000	Current Budget \$'000	December Review Adjustment \$'000	Projected Year End Result \$'000		
Cash Flows from Operating Activities						
<i>Receipts:</i>						
Rates and Annual Charges	4,243	4,275	0	4,275	2,372	55.5%
User Charges and Fees	16,164	16,164	30	16,194	8,712	53.9%
Interest and Investment Revenue	1,231	1,631	0	1,631	847	51.9%
Grants and Contributions	1,994	1,994	0	1,994	1,349	67.7%
Other Revenues	5	5	20	25	31	620.0%
Internal Revenues	3,614	3,702	150	3,852	2,033	54.9%
<i>Payments:</i>						
Employee Benefits and On-Costs	(5,571)	(5,575)	0	(5,575)	(2,867)	51.4%
Borrowing Costs	0	0	0	0	0	
Materials and Contracts	(4,756)	(4,876)	(28)	(4,904)	(2,320)	47.6%
Other Expenses	(1,579)	(1,584)	0	(1,584)	(579)	36.6%
Internal Expenses	(5,146)	(5,184)	0	(5,184)	(2,755)	53.1%
Net Cash Provided from Operating Activities	10,199	10,552	172	10,724	6,823	
Cash Flows from Investing Activities						
<i>Receipts:</i>						
Sale of Investment Securities	0	15,000	0	15,000	0	0.0%
Sale of Investment Property	0	0	0	0	0	
Sale of Real Estate	0	0	0	0	0	
Sale of Infrastructure, Property, Plant & Equipment	182	182	0	182	105	57.7%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	
Other	1,548	1,548	0	1,548	762	49.2%
<i>Payments:</i>						
Purchase of Investment Securities	0	0	0	0	0	
Purchase of Investment Property	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(16,277)	(19,156)	3,395	(15,761)	(5,485)	28.6%
Purchase of Real Estate Assets	0	0	0	0	0	
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	
Net Cash Provided from Investing Activities	(14,547)	(2,426)	3,395	969	(4,618)	
Cash Flows from Financing Activities						
<i>Receipts:</i>						
Proceeds from Borrowings & Advances	0	0	0	0	0	
Other Financing Activity Receipts	0	0	0	0	0	
<i>Payments:</i>						
Repayment of Borrowings & Advances	0	0	0	0	0	
Repayment of Finance Lease Liabilities	0	0	0	0	0	
Other Financing Activity Payments	(1,552)	(1,552)	(17)	(1,569)	0	0.0%
Net Cash Provided from Financing Activities	(1,552)	(1,552)	(17)	(1,569)	0	
Net Increase/(Decrease) in Cash & Cash Equivalents	(5,900)	6,574	3,550	10,124	2,205	
Plus: Cash & Equivalents - beginning of year	12,558	4,600		4,600	4,600	
Cash & Equivalents - end of year	6,658	11,174		14,724	6,805	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Program Report - Water Fund

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revoke	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Revenue										
Shoalhaven Water										
Water and Sewer Services										
Water Services	27,261	0	88	400	27,749	200	27,949	14,966	54%	Reallocation of resources to capital projects \$150k, water meter connection installs exceeding forecasts \$30k and increased revenue from overdue accounts
	27,261	0	88	400	27,749	200	27,949	14,966	54%	
Shoalhaven Water Revenue	27,261	0	88	400	27,749	200	27,949	14,966	54%	
Total Revenue	27,261	0	88	400	27,749	200	27,949	14,966	54%	
Operating Expenditure										
Shoalhaven Water										
Water and Sewer Services										
Water Services	25,153	0	54	0	25,207	1,306	26,513	12,665	48%	Depreciation adjustment \$1,276k and additional water mains installed \$30k (offset by an increase in income)
	25,153	0	54	0	25,207	1,306	26,513	12,665	48%	
Shoalhaven Water Operating Expenditure	25,153	0	54	0	25,207	1,306	26,513	12,665	48%	
Total Operating Expenditure	25,153	0	54	0	25,207	1,306	26,513	12,665	48%	
Non-Operating Expenditure										
Shoalhaven Water										
Internal Corporate Services										
Management and Support	0	0	0	750	750	0	750	68	9%	
	0	0	0	750	750	0	750	68	9%	
Water and Sewer Services										
Water Services	16,065	3,090	120	(750)	18,525	(3,395)	15,130	5,013	33%	The adjustment relates mostly to capital projects to be carried forward into future years.
	16,065	3,090	120	(750)	18,525	(3,395)	15,130	5,013	33%	
Shoalhaven Water Non-Operating Expenditure	16,065	3,090	120	0	19,275	(3,395)	15,880	5,081	32%	
Total Non-Operating Expenditure	16,065	3,090	120	0	19,275	(3,395)	15,880	5,081	32%	
Asset Sales										
Shoalhaven Water										
Water and Sewer Services										
Water Services	182	0	0	0	182	0	182	105	58%	
	182	0	0	0	182	0	182	105	58%	
Shoalhaven Water Asset Sales	182	0	0	0	182	0	182	105	58%	
Total Asset Sales	182	0	0	0	182	0	182	105	58%	
Dividend / Tax Equivalent Payment										
Shoalhaven Water										
Water and Sewer Services										
Water Services	1,552	0	0	0	1,552	17	1,569	0	0%	Align dividend with 2016-17 financial statements
	1,552	0	0	0	1,552	17	1,569	0	0%	
Shoalhaven Water Dividend / Tax Equivalent	1,552	0	0	0	1,552	17	1,569	0	0%	
Total Dividend / Tax Equivalent Payment	1,552	0	0	0	1,552	17	1,569	0	0%	

**Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Income Statement - Sewer Fund**

	Estimated Result For the Year Ending 30th June 2018				2017/18 Actual YTD	% Current Budget
	Original Budget	Current Budget	December Review Adjustment	Projected Year End Result		
	\$'000	\$'000	\$'000	\$'000	\$'000	
Income from Continuing Operations						
<i>Revenue:</i>						
Rates and Annual Charges	41,351	41,351	0	41,351	21,122	51.1%
User Charges and Fees	2,967	3,037	100	3,137	1,965	64.7%
Interest and Investment Revenue	50	850	350	1,200	712	83.8%
Other Revenues	0	0	0	0	4	
Internal Revenues	1,633	1,633	0	1,633	840	51.4%
Grants and Contributions provided for Operating Purposes	515	515	0	515	250	48.5%
Grants and Contributions provided for Capital Purposes	1,500	1,500	0	1,500	1,041	69.4%
<i>Other Income:</i>						
Net Gains from the disposal of assets	0	0	0	0	0	
Total Income from Continuing Operations	48,016	48,886	450	49,336	25,934	
Expenses from Continuing Operations						
Employee Benefits and On-Costs	6,294	6,294	0	6,294	3,193	50.7%
Borrowing Costs	3,529	3,529	0	3,529	1,789	50.7%
Materials and Contracts	7,096	7,096	(7)	7,089	2,029	28.6%
Depreciation and Amortisation	9,456	9,456	712	10,168	5,084	53.8%
Other Expenses	2,191	2,191	0	2,191	993	45.3%
Internal Expenses	7,520	7,520	10	7,530	3,704	49.3%
Net Losses from the disposal of assets	0	0	0	0	26	
Total Expenses from Continuing Operations	36,086	36,086	715	36,801	16,818	
Net Operating Result	11,930	12,800	(265)	12,535	9,116	
Net Operating Result before grants and contributions provided for capital purposes	10,430	11,300	(265)	11,035	8,075	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Financial Position - Sewer Fund

	Estimated Result as at 30th June 2018				Actual as at 31st December
	Original Budget	Current Budget	December Review Adjustment Recommended	Projected Year End Result	
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Current Assets					
Cash and Cash Equivalents	5,882	8,329	465	8,794	2,960
Investments	1,349	2,617	0	2,617	32,347
Receivables	4,787	6,230	0	6,230	4,759
Inventories	0	0	0	0	0
Other	0	0	0	0	0
Non-current Assets Classified as 'Held for Sale'	0	0	0	0	0
Total Current Assets	12,018	17,176	465	17,641	40,066
Non-Current Assets					
Investments	1,105	387	0	387	679
Receivables	1,750	1,948	0	1,948	1,948
Inventories	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	611,812	601,907	(732)	601,175	528,223
Investments Accounted for using the Equity Method	0	0	0	0	0
Investment Property	0	0	0	0	0
Intangible Assets	0	0	0	0	0
Total Non-Current Assets	614,667	604,242	(732)	603,510	530,850
TOTAL ASSETS	626,685	621,418	(267)	621,151	570,916
LIABILITIES					
Current Liabilities					
Payables	7,238	6,892	0	6,892	7,217
Borrowings	4,729	5,346	0	5,346	2,714
Provisions	0	0	0	0	0
Total Current Liabilities	11,967	12,238	0	12,238	9,931
Non-Current Liabilities					
Payables	0	0	0	0	0
Borrowings	112,841	112,224	0	112,224	67,570
Provisions	0	0	0	0	0
Total Non-Current Liabilities	112,841	112,224	0	112,224	67,570
TOTAL LIABILITIES	124,808	124,462	0	124,462	77,501
NET ASSETS	501,877	496,956	(267)	496,689	493,415
EQUITY					
Retained Earnings	367,524	374,225	(267)	373,958	370,684
Revaluation Reserves	134,353	122,731	0	122,731	122,731
TOTAL EQUITY	501,877	496,956	(267)	496,689	493,415

**Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Cash Flows - Sewer Fund**

	Estimated Result For the Year Ending 30th June 2018				2017/18 Actual YTD \$'000	% Current Budget
	Original Budget \$'000	Current Budget \$'000	December Review Adjustment \$'000	Projected Year End Result \$'000		
Cash Flows from Operating Activities						
<i>Receipts:</i>						
Rates and Annual Charges	41,071	40,827	0	40,827	21,624	53.0%
User Charges and Fees	2,967	3,037	100	3,137	1,933	63.6%
Interest and Investment Revenue	50	850	350	1,200	724	85.2%
Grants and Contributions	2,015	2,015	0	2,015	1,565	77.7%
Other Revenues	0	0	0	0	25	
Internal Revenues	1,633	1,633	0	1,633	840	51.4%
<i>Payments:</i>						
Employee Benefits and On-Costs	(6,294)	(6,294)	0	(6,294)	(3,193)	50.7%
Borrowing Costs	(3,529)	(3,529)	0	(3,529)	(1,789)	50.7%
Materials and Contracts	(7,085)	(7,213)	7	(7,206)	(2,631)	36.5%
Other Expenses	(2,191)	(2,191)	0	(2,191)	(956)	43.6%
Internal Expenses	(7,520)	(7,520)	(10)	(7,530)	(3,704)	49.3%
Net Cash Provided from Operating Activities	21,117	21,615	447	22,062	14,438	
Cash Flows from Investing Activities						
<i>Receipts:</i>						
Sale of Investment Securities	20,000	45,000	0	45,000	15,000	33.3%
Sale of Investment Property	0	0	0	0	0	
Sale of Real Estate	0	0	0	0	0	
Sale of Infrastructure, Property, Plant & Equipment	122	122	0	122	44	36.1%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	
Other						
<i>Payments:</i>						
Purchase of Investment Securities	0	0	0	0	0	
Purchase of Investment Property	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(108,915)	(113,283)	20	(113,263)	(34,254)	30.2%
Purchase of Real Estate Assets	0	0	0	0	0	
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	
Net Cash Provided from Investing Activities	(88,793)	(68,161)	20	(68,141)	(19,210)	
Cash Flows from Financing Activities						
<i>Receipts:</i>						
Proceeds from Borrowings & Advances	50,000	50,000	0	50,000	0	0.0%
Other Financing Activity Receipts	0	0	0	0	0	
<i>Payments:</i>						
Repayment of Borrowings & Advances	(5,346)	(5,346)	0	(5,346)	(2,632)	49.2%
Repayment of Finance Lease Liabilities	0	0	0	0	0	
Other Financing Activity Payments	(143)	(143)	(2)	(145)	0	0.0%
Net Cash Provided from Financing Activities	44,511	44,511	(2)	44,509	(2,632)	
Net Increase/(Decrease) in Cash & Cash Equivalents	(23,165)	(2,035)	465	(1,570)	(7,404)	
Plus: Cash & Equivalents - beginning of year	29,047	10,364		10,364	10,364	
Cash & Equivalents - end of year	5,882	8,329		8,794	2,960	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Program Report - Sewer Fund

	Original Budget	Approved Adjustments			Current Budget	December Review Adjustment	Projected Year End Result	2017/18 Actual YTD		Comments on Adjustments and Variances
		Revote	September Review	Council Minutes						
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Revenue										
Shoalhaven Water										
Water and Sewer Services										
Sewer Services	48,016	0	70	800	48,886	450	49,336	25,934	53%	Interest income higher than projected (due to changes in the timing of capital expenditure) \$350k, increased chargeable private works \$100k.
	48,016	0	70	800	48,886	450	49,336	25,934	53%	
Shoalhaven Water Revenue	48,016	0	70	800	48,886	450	49,336	25,934	53%	
Total Revenue	48,016	0	70	800	48,886	450	49,336	25,934	53%	
Operating Expenditure										
Shoalhaven Water										
Water and Sewer Services										
Sewer Services	36,087	0	0	0	36,087	714	36,801	16,791	46%	Depreciation adjustment
	36,087	0	0	0	36,087	714	36,801	16,791	46%	
Shoalhaven Water Operating Expenditure	36,087	0	0	0	36,087	714	36,801	16,791	46%	
Total Operating Expenditure	36,087	0	0	0	36,087	714	36,801	16,791	46%	
Non-Operating Expenditure										
Shoalhaven Water										
Water and Sewer Services										
Sewer Services	111,467	1,934	0	0	113,401	(20)	113,381	35,315	31%	The adjustment relates mostly to increased chargeable private works \$100k (offset by increase in income) and capital projects to be carried forward into 2018-19.
	111,467	1,934	0	0	113,401	(20)	113,381	35,315	31%	
Shoalhaven Water Non-Operating Expenditure	111,467	1,934	0	0	113,401	(20)	113,381	35,315	31%	
Total Non-Operating Expenditure	111,467	1,934	0	0	113,401	(20)	113,381	35,315	31%	
Asset Sales										
Shoalhaven Water										
Water and Sewer Services										
Sewer Services	122	0	0	0	122	0	122	44	36%	
	122	0	0	0	122	0	122	44	36%	
Shoalhaven Water Asset Sales	122	0	0	0	122	0	122	44	36%	
Total Asset Sales	122	0	0	0	122	0	122	44	36%	
Dividend / Tax Equivalent Payment										
Shoalhaven Water										
Water and Sewer Services										
Sewer Services	143	0	0	0	143	2	145	0	0%	Align dividend with 2016-17 financial statements
	143	0	0	0	143	2	145	0	0%	
Shoalhaven Water Dividend / Tax Equivalent	143	0	0	0	143	2	145	0	0%	
Total Dividend / Tax Equivalent Payment	143	0	0	0	143	2	145	0	0%	

**Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Cash & Investments - Estimated Balance at Year Ending 30th June 2018**

	Opening Balance	Original Budget	Amended for Opening Balances and Revotes	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD	Comments on adjustment and variances
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Externally Restricted									
Specific Purpose Unexpended Grants	1,911	50	0	0	0	24	24	5,946	
Specific Purpose Unexpended Loans	4,253	0	0	0	0	0	0	3,131	
Developer Contributions - General Fund	28,770	17,152	28,560	-61	28,499	1,407	29,906	30,464	Section 94 to reserves
Developer Contributions - Water Fund	16,661	13,561	17,451	0	17,451	0	17,451	17,453	
Developer Contributions - Sewer Fund	0	0	0	0	0	0	0	0	
Self Insurance Claims	1,501	1,617	1,501	0	1,501	0	1,501	1,488	
Special Rates Variation	1,274	0	0	0	0	0	0	3,035	
Stormwater Levy	577	0	0	0	0	0	0	515	
Trust - Mayors Relief Fund	81	106	81	0	81	0	81	78	
Trust - General Trust	5,337	1,657	5,337	0	5,337	0	5,337	3,507	
Domestic Waste Management	7,327	3,765	1,832	-171	1,661	0	1,661	7,678	
Water Supplies	23,664	12,069	15,476	400	15,791	3,550	19,341	26,429	Capital projects reforecast
Sewer Services	56,612	5,385	10,463	870	11,333	465	11,798	35,986	Interest on investments
	<u>147,968</u>	<u>55,362</u>	<u>80,701</u>	<u>1,038</u>	<u>81,654</u>	<u>5,446</u>	<u>87,100</u>	<u>135,710</u>	
Internally Restricted									
Arts Collection	25	34	25	0	25	0	25	25	
Cemeteries	76	71	112	0	112	0	112	76	
Coastal Management	0	100	100	0	100	-100	0	0	Coastal Zone Management Plan
Committed Capital Works	6,185	147	358	0	358	4,210	4,568	5,462	Capital projects reforecast
Communication Towers	815	75	1,440	0	1,440	0	1,440	1,314	
Critical Asset Compliance	2,398	0	1,804	0	1,804	0	1,804	2,358	
Economic Development Projects	1,038	64	931	-640	291	0	291	923	
Employee Leave Entitlement	8,136	8,052	8,136	0	8,136	0	8,136	8,136	
Financial Assistance Grant	5,911	0	5,911	-5,911	0	0	0	2,956	
General Insurance	994	660	418	0	418	0	418	340	
Industrial Land Development	5,073	1	4,007	0	4,007	0	4,007	5,664	
Land Decontamination	1,570	1,486	1,449	-430	1,019	430	1,449	1,514	Capital projects reforecast
North Nowra Link Road	490	452	274	0	274	0	274	485	
Plant Replacement	1,750	3,438	-440	599	159	0	159	1,383	
S94 Matching Funds	341	538	-274	274	0	0	0	341	
S94 Recoupment	1,713	1,210	1,814	-396	1,418	0	1,418	865	
Sporting Facilities	233	289	228	0	228	0	228	226	
Strategic Projects	5,563	2,113	905	-616	289	19	308	2,060	Dividend adjustment
Property Reserve	3,140	775	2,350	-2,381	-31	1,448	1,417	332	Net proceeds sale of assets
	<u>45,451</u>	<u>19,505</u>	<u>29,548</u>	<u>-9,501</u>	<u>20,047</u>	<u>6,007</u>	<u>26,054</u>	<u>34,460</u>	
Total Restricted	<u>193,419</u>	<u>74,867</u>	<u>110,249</u>	<u>-8,463</u>	<u>101,701</u>	<u>11,453</u>	<u>113,154</u>	<u>170,170</u>	
Total Cash and Investments	<u>205,052</u>	<u>93,539</u>	<u>110,067</u>	<u>-7,302</u>	<u>102,765</u>	<u>10,968</u>	<u>113,733</u>	<u>182,142</u>	
Available Unrestricted Cash	<u>11,633</u>	<u>18,672</u>	<u>-182</u>	<u>1,161</u>	<u>1,064</u>	<u>-485</u>	<u>579</u>	<u>11,972</u>	

Notes:

The available cash position excludes restricted funds. External restrictions are funds that must be spent for a specific purpose and cannot be used by council for general operations. Internal restrictions are funds that council has determined will be used for a specific future purpose.

ORIGINAL Budget +/- approved budget changes in previous quarters = REVISED Budget
REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

Statements:

Investments

The restricted funds are invested in accordance with Council's investment policy.

Cash

Cash was last reconciled with the bank statement for this quarterly budget review on the 31st December 2017

Reconciliation

Cash Reconciliation 31/12/2017

Bank Balance per statement	4,823,399
Undeposited funds	486,590
Unpresented cheques	-201,452
Cash at bank - trust	1,240
Cash on hand	36,192
Total Cash on Hand Balance	5,145,969
Term Deposits	118,026,000
AMP At Call Account	4,891,204
AMP Notice Account	9,773,240
Managed Funds	16,914,128
FRN	27,000,000
Restrict Invest - Trust	81,146
Fair Value adjustment	235,495
Bank Guarantee	75,000
Total Investments	176,996,213
Total Cash & Investments balance	182,142,182
Total Cash & Investments per Ledger	182,142,182

Signed:

Michael Pennisi

Date: 5th February 2018

Michael Pennisi
Responsible Accounting Officer, Shoalhaven City Council

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Key Performance Indicators Statement

Indicator	Target	Fund	2016/17 Results	Original Budget 2017/18	Amended for Opening Balances and Revotes	Current Budget	Projected Year End Result
Local Government Industry Indicators							
Operating Performance Ratio	Greater than 0%	General	-4.0%	-1.2%	-1.8%	-3.8%	-4.3%
		Water	15.5%	2.4%	2.4%	4.0%	-0.2%
		Sewer	24.5%	22.4%	22.4%	23.8%	23.1%
Own Source Operating Revenue Ratio	Greater than 60%	General	84.4%	88.4%	82.8%	82.2%	82.2%
		Water	89.2%	92.7%	92.7%	92.8%	92.9%
		Sewer	81.9%	95.8%	95.8%	95.9%	95.9%
Unrestricted Current Ratio	Greater than 1.5	General	1.91	2.19	1.54	1.28	1.48
		Water	23.58	8.06	17.93	18.17	20.84
		Sewer	3.20	1.00	1.33	1.40	1.44
Debt Service Cover Ratio	Greater than 2.0	General	2.45	5.20	5.01	4.48	4.46
		Water	2162.67	No Debt	No Debt	No Debt	No Debt
		Sewer	3.65	2.64	2.64	2.74	2.79
Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage	Less than 10%	General	6.4%	5.0%	6.0%	6.0%	6.0%
		Water	12.9%	15.2%	13.3%	13.3%	13.3%
		Sewer	13.2%	10.8%	13.2%	13.2%	13.2%
Cash Expense Cover Ratio	Greater than 3 months	General	6.39	3.03	2.66	2.09	2.51
		Water	27.93	12.90	19.79	20.04	23.10
		Sewer	12.92	2.94	5.20	5.62	5.85
Infrastructure Asset Performance Indicators							
Infrastructure Renewals Ratio	Greater than 100%	General	67.7%	70.5%	92.7%	97.1%	93.2%
		Water	68.1%	87.5%	127.4%	120.2%	88.4%
		Sewer	88.0%	320.6%	333.4%	318.0%	293.6%
Infrastructure Backlog Ratio	Less than 2%	General	5.0%	5.1%	5.2%	5.1%	5.2%
		Water	0.3%	0.0%	0.0%	0.0%	0.0%
		Sewer	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Maintenance Ratio	Greater than 1x	General	0.79	0.96	0.81	0.81	0.83
		Water	1.00	1.00	0.95	0.95	0.95
		Sewer	1.00	1.12	1.08	1.08	1.08
Estimated Cost to Bring Assets to Agreed Service Level		General	2.50%	2.62%	2.51%	2.51%	2.51%
		Water	0.00%	0.00%	0.00%	0.00%	0.00%
		Sewer	0.00%	0.00%	0.00%	0.00%	0.00%

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Contracts and Other Expenses Budget Review Statement
Contracts entered into during the December Quarter

Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
PEARCE & PERCY CONSTRUCTIONS	Refurbishment of the Ulladulla Leisure Centre Café	\$ 74,617	05/10/2017		Y

All other contracts entered into during the period of review were entered into from Council's Preferred Contracts List

**Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Contracts and Other Expenses Budget Review Statement
Consultancy and Legal Expenses**

Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	1,918,128	Yes
Legal Fees	682,108	Yes

Definition of consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from their contractors.

NOTE:

Where any expenses for Consultancy or Legal fees (including Code of Conduct expenses) have not been budgeted for, an explanation is to be given. Report on external expenses only (not internal expenses).

December 2017 Quarterly Budget Review

Detail of Capital Projects

SA18.30 - Attachment 1

Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
General Manager										
Economic Development										
<i>Economic Development</i>										
Economic Development Area Projects										
Ulladulla Harbour Berthing Facility	1,139,742	5,380	0	1,145,122	0	1,145,122	13,449	1,131,674	4,545	1%
	1,139,742	5,380	0	1,145,122	0	1,145,122	13,449	1,131,674	4,545	1%
Industrial Land Development										
AATP Taxiway	0	0	35,230	35,230	0	35,230	30,070	5,160	5,160	85%
Albatross Aviation Park	0	0	64	64	0	64	64	0	0	100%
Decont & Subdiv of Lots - Fmr Ulladulla STP	0	0	2,306	2,306	0	2,306	2,306	0	0	100%
Flinders	0	0	1,936	1,936	0	1,936	824	1,112	0	43%
Flinders Industrial Stage 10	0	0	11,330	11,330	0	11,330	11,330	0	0	100%
Industrial Land Dev Unalloc	2,920,000	0	-238,901	2,681,099	-455	2,680,644	0	2,680,644	0	0%
Woollamia Estate	0	0	174,585	174,585	0	174,585	92,448	82,137	26,122	53%
Woollamia Industrial Stage 5	0	0	13,450	13,450	455	13,905	13,905	0	0	100%
	2,920,000	0	0	2,920,000	0	2,920,000	150,947	2,769,053	31,282	5%
<i>Total Economic Development</i>	4,059,742	5,380	0	4,065,122	0	4,065,122	164,396	3,900,726	35,828	4%
Total Economic Development	4,059,742	5,380	0	4,065,122	0	4,065,122	164,396	3,900,726	35,828	4%
Internal Corporate Services										
<i>Management and Support</i>										
Office Furniture and Equipment										
General Manager Capital Equipment	0	0	0	0	1,647	1,647	1,647	0	0	100%
	0	0	0	0	1,647	1,647	1,647	0	0	100%
<i>Total Management and Support</i>	0	0	0	0	1,647	1,647	1,647	0	0	100%
Total Internal Corporate Services	0	0	0	0	1,647	1,647	1,647	0	0	100%
Total General Manager	4,059,742	5,380	0	4,065,122	1,647	4,066,770	166,043	3,900,726	35,828	4%

* The commitment relates to the amount that will be funded from the current year's budget

Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Finance, Corporate & Community Services										
Buildings and Property										
<i>Community, Residential and Commercial Buildings</i>										
Public Buildings										
Arts Centre	4,000	18,281	0	22,281	0	22,281	16,659	5,623	0	75%
Gallery Lighting	0	49,243	0	49,243	0	49,243	43,485	5,758	1,763	88%
UCC Library Visitors Centre	0	0	0	0	0	0	0	0	0	No Bgt
Vincentia Community Centre/Library	700,000	0	-700,000	0	0	0	0	0	0	No Bgt
	704,000	67,525	-700,000	71,525	0	71,525	60,144	11,381	1,763	84%
<i>Total Community, Residential and Commercial Buildings</i>	704,000	67,525	-700,000	71,525	0	71,525	60,144	11,381	1,763	84%
Total Buildings and Property	704,000	67,525	-700,000	71,525	0	71,525	60,144	11,381	1,763	84%
Commercial Undertakings										
<i>Entertainment Centre</i>										
SEC Capital										
SEC Compliance	0	96,413	0	96,413	0	96,413	2,775	93,638	21,669	3%
Shoalhaven Entertainment Centr	50,000	0	0	50,000	-37,000	13,000	0	13,000	12,912	0%
	50,000	96,413	0	146,413	-37,000	109,413	2,775	106,638	34,581	3%
<i>Total Entertainment Centre</i>	50,000	96,413	0	146,413	-37,000	109,413	2,775	106,638	34,581	3%
<i>Swim and Fitness</i>										
Aquatics Capital Program										
Bay & Basin LC - Infra Renewal	0	0	11,006	11,006	0	11,006	11,006	0	0	100%
Bay & Basin LC - Oper Equipt	0	0	0	0	11,509	11,509	11,509	0	0	100%
BBLC - Heat Pumps Upgrade	0	0	2,285	2,285	0	2,285	2,285	0	0	100%
BBLC - Pool Hall Lighting Upgrade/Replacem	0	0	21,702	21,702	6,059	27,761	27,761	0	0	100%
BBLC Pool Blanket/Benches	0	0	0	0	41,650	41,650	41,650	0	0	100%
Bomaderry Aquatic Ctr - Microwave Link	0	0	16,000	16,000	0	16,000	792	15,208	7,394	5%
Bomaderry Pool - Oper Equipt	0	0	3,050	3,050	2,037	5,087	5,087	0	0	100%
General Aquatic Programme	459,000	0	-76,231	382,769	-128,694	254,075	0	254,075	0	0%
G'well Pt Pool - Oper Equipt	0	0	0	0	1,364	1,364	1,364	0	0	100%

* The commitment relates to the amount that will be funded from the current year's budget

Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Finance, Corporate & Community Services										
Commercial Undertakings										
<i>Swim and Fitness</i>										
Aquatics Capital Program										
K Valley Pool - Oper Equipt	0	0	0	0	1,364	1,364	1,364	0	0	100%
Nowra Aquatic Park - Cafe/Design	0	0	0	0	10,730	10,730	10,730	0	0	100%
Nowra Pool - Oper Equipt	0	0	0	0	4,969	4,969	4,969	0	0	100%
Nowra Pool Design	0	0	0	0	0	0	0	0	0	No Bgt
Sussex Inlet Aquatic Ctr - Microwave Link	0	0	16,000	16,000	0	16,000	0	16,000	0	0%
ULC - 24 Hour Gym Access/Amenity	0	0	2,691	2,691	19,752	22,443	22,443	0	0	100%
ULC - Cafe Refurbishment	0	0	450	450	-791	-341	-341	0	0	100%
Ulladulla LC - Oper Equipt	0	0	30,307	30,307	0	30,307	30,307	0	0	100%
Ulladulla LC filtration replacement	0	0	615,500	615,500	0	615,500	450	615,050	26,150	0%
Ulladulla Leisure Ctr - Outdoor Pool Return L	0	0	0	0	30,051	30,051	30,051	0	0	100%
	459,000	0	642,760	1,101,760	0	1,101,760	201,426	900,334	33,545	18%
<i>Total Swim and Fitness</i>	459,000	0	642,760	1,101,760	0	1,101,760	201,426	900,334	33,545	18%
Total Commercial Undertakings	509,000	96,413	642,760	1,248,173	-37,000	1,211,173	204,201	1,006,972	68,127	17%
Community and Culture										
<i>Community Services</i>										
Community Services - Capital										
CCTV - Sanctuary Point Shopping Centre - Re	0	31,000	0	31,000	0	31,000	28,543	2,457	0	92%
Nowra CBD CCTV Upgrade	50,000	352,385	0	402,385	0	402,385	18,349	384,036	330,793	5%
	50,000	383,385	0	433,385	0	433,385	46,892	386,493	330,793	11%
<i>Total Community Services</i>	50,000	383,385	0	433,385	0	433,385	46,892	386,493	330,793	11%
<i>Library</i>										
Books & Audio Visual										
Books & Audio Visual	400,000	0	0	400,000	-30,000	370,000	236,147	133,853	0	64%
	400,000	0	0	400,000	-30,000	370,000	236,147	133,853	0	64%

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Finance, Corporate & Community Services										
Community and Culture										
<i>Library</i>										
Library Furniture & Equipment										
Flood Boat Restoration Relocation 2015/16	0	0	0	0	0	0	2,109	-2,109	0	No Bgt
Library Furniture & Equip	50,000	0	-30,000	20,000	30,000	50,000	21,174	28,826	0	42%
Public Library Infrastructure Grant - 'Branch	0	140,000	0	140,000	0	140,000	0	140,000	0	0%
	50,000	140,000	-30,000	160,000	30,000	190,000	23,284	166,716	0	12%
<i>Total Library</i>	450,000	140,000	-30,000	560,000	0	560,000	259,430	300,570	0	46%
Total Community and Culture	500,000	523,385	-30,000	993,385	0	993,385	306,322	687,063	330,793	31%

Internal Corporate Services

Human Resources and Organisation Development

Human Resources

Upgrade training rooms	0	0	657	657	0	657	707	-50	0	108%
	0	0	657	657	0	657	707	-50	0	108%
<i>Total Human Resources and Organisation Development</i>	0	0	657	657	0	657	707	-50	0	108%

Information Technology

IT Capital Projects

Additional Disk Storage	80,000	0	0	80,000	0	80,000	0	80,000	0	0%
Corporate Pc Hardware	148,000	0	0	148,000	0	148,000	86,055	61,945	902	58%
Councillors Equipment	8,000	0	0	8,000	0	8,000	943	7,057	0	12%
GIS Data Input	0	50,000	0	50,000	0	50,000	0	50,000	0	0%
It Administration Equipment	6,000	0	0	6,000	0	6,000	0	6,000	0	0%
It Network Equipment	45,000	50,734	-657	95,077	0	95,077	63,320	31,757	0	67%
Printing Equipment	25,000	0	0	25,000	0	25,000	0	25,000	0	0%
Skype for business	0	31,158	0	31,158	0	31,158	0	31,158	0	0%
Voip upgrades	0	40,216	0	40,216	0	40,216	0	40,216	0	0%
	312,000	172,108	-657	483,451	0	483,451	150,318	333,133	902	31%

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Quarterly Budget Review - December 2017 - Capital Projects

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Finance, Corporate & Community Services										
Internal Corporate Services										
<i>Information Technology</i>										
IT Other Development Projects										
Combox touch screens	0	16,082	0	16,082	0	16,082	7,774	8,308	0	48%
Time & Attendance system	0	33,550	0	33,550	0	33,550	17,907	15,643	8,766	53%
	0	49,632	0	49,632	0	49,632	25,681	23,951	8,766	52%
<i>Total Information Technology</i>	312,000	221,740	-657	533,083	0	533,083	175,999	357,084	9,668	33%
<i>Management and Support</i>										
Business Improvement										
Aquatics Point of Sale (POS)	0	113,870	0	113,870	0	113,870	0	113,870	0	0%
Collections management software	0	66,212	0	66,212	0	66,212	0	66,212	0	0%
Corporate Business System & Services	0	2,907,958	0	2,907,958	0	2,907,958	1,610,134	1,297,824	1,297,824	55%
E-recruitment	0	26,000	0	26,000	0	26,000	0	26,000	0	0%
Expense Management System	0	8,042	0	8,042	0	8,042	0	8,042	0	0%
Facilities Booking Project	0	130,373	0	130,373	0	130,373	52,888	77,486	77,486	41%
Objective Connect Software Solution	0	30,000	0	30,000	0	30,000	0	30,000	26,004	0%
Tech improv - Plant & Fleet	0	36,800	700	37,500	0	37,500	37,500	0	0	100%
Tech improv - W&S (70382)	0	0	0	0	0	0	0	0	0	No Bgt
	0	3,319,256	700	3,319,956	0	3,319,956	1,700,522	1,619,435	1,401,314	51%
Office Furniture and Equipment										
Corp Services Equip	25,000	0	3,500	28,500	0	28,500	6,541	21,959	0	23%
	25,000	0	3,500	28,500	0	28,500	6,541	21,959	0	23%
Supply Unit Capital										
Supply Unit Capital	0	12,018	59,000	71,018	5,003	76,021	76,021	0	0	100%
	0	12,018	59,000	71,018	5,003	76,021	76,021	0	0	100%
<i>Total Management and Support</i>	25,000	3,331,274	63,200	3,419,474	5,003	3,424,477	1,783,083	1,641,395	1,401,314	52%
Total Internal Corporate Services	337,000	3,553,014	63,200	3,953,214	5,003	3,958,217	1,959,789	1,998,428	1,410,982	50%

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

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Finance, Corporate & Community Services										
Open Space, Sport and Recreation										
<i>Parks, Reserves, Sport and Recreation Areas</i>										
Active Recreation										
Active Rec Minor Improvement	38,000	0	0	38,000	-27,939	10,061	0	10,061	0	0%
Additional Netball Courts - Ulladulla Sports P	0	277,441	0	277,441	0	277,441	13,208	264,234	229,096	5%
Bernie Regan - Archery	0	4,870	0	4,870	0	4,870	0	4,870	0	0%
Berry Equestrian Grounds	0	23,688	0	23,688	0	23,688	3,217	20,471	4,965	14%
Berry Showground Roadworks	0	0	0	0	0	0	0	0	0	No Bgt
Culburra Skate Park	0	34,041	0	34,041	0	34,041	2,147	31,895	0	6%
Forward Design	14,000	0	-14,000	0	0	0	0	0	0	No Bgt
Frogs Holla Sporting Complex - Wastewater	0	100,035	0	100,035	0	100,035	4,151	95,884	0	4%
Ison Park-Upgrade Amenities	0	685,763	0	685,763	27,939	713,702	713,703	0	0	100%
Learn to Ride - Parramatta Park	0	0	85,866	85,866	0	85,866	360	85,506	0	0%
Lighting Upgrades	82,000	0	0	82,000	0	82,000	1,447	80,553	0	2%
Milton Ulladulla Croquet Project	40,000	0	15,000	55,000	0	55,000	8,344	46,656	0	15%
Nowra Showground Memorial Gates	0	5,000	0	5,000	0	5,000	5,000	0	0	100%
Play Equip Replace	185,000	212,728	0	397,728	0	397,728	1,815	395,913	190,836	0%
RTB Walk Callala Bay	0	92,154	0	92,154	0	92,154	8,859	83,294	0	10%
Shoalhaven Indoor Sport Centre	9,600,000	3,204,106	430,000	13,234,106	-5,880,300	7,353,806	1,587,341	5,766,465	465,562	22%
Showground Improvement Program	0	55,643	0	55,643	0	55,643	6,812	48,832	0	12%
Sports Capital Works Partnership Program	152,000	28,410	139,845	320,255	0	320,255	5,348	314,907	237,882	2%
Sportsfield Irrigation Program	50,000	0	0	50,000	0	50,000	0	50,000	0	0%
Sportsfields Shade Provn	30,000	0	0	30,000	0	30,000	0	30,000	0	0%
Sussex Inlet Learn to Ride	0	117,627	-35,866	81,761	0	81,761	81,679	82	82	100%
	10,191,000	4,841,506	620,845	15,653,350	-5,880,300	9,773,050	2,443,430	7,329,620	1,128,423	25%
General Program										
Bomaderry Croquet Court Relocation	0	0	23,000	23,000	0	23,000	0	23,000	0	0%
	0	0	23,000	23,000	0	23,000	0	23,000	0	0%
Passive Recreation										
Bay & Basin Community Hub	0	110,433	700,000	810,433	0	810,433	0	810,433	0	0%
Clifton Park Sanctuary Point	0	45,331	0	45,331	0	45,331	2,418	42,912	0	5%

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Quarterly Budget Review - December 2017 - Capital Projects

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Finance, Corporate & Community Services										
Open Space, Sport and Recreation										
<i>Parks, Reserves, Sport and Recreation Areas</i>										
Passive Recreation										
Community Building Equip Renew	12,000	996	0	12,996	0	12,996	1,011	11,985	0	8%
Emergency Lighting - Nowra School of Arts	0	100,000	0	100,000	0	100,000	1,330	98,670	0	1%
Implementation of POMS	27,000	0	0	27,000	0	27,000	0	27,000	0	0%
Maintenance Design Improvement	19,000	0	-19,000	0	0	0	0	0	0	No Bgt
Mollymook Access Playground	0	876,746	5,762	882,508	0	882,508	853,792	28,716	20,517	97%
Nowra Gateway Park	0	74,740	0	74,740	0	74,740	17,331	57,409	18,123	23%
Pacific City Park Bayswood Playground	0	98,168	0	98,168	0	98,168	0	98,168	98,168	0%
Park Enhancement Program	38,000	0	0	38,000	0	38,000	0	38,000	0	0%
Ray Abood Oval Playground	35,000	0	45,000	80,000	0	80,000	0	80,000	79,932	0%
Skate Park Provision	0	0	0	0	0	0	0	0	0	No Bgt
	131,000	1,306,413	731,762	2,169,175	0	2,169,175	875,883	1,293,293	216,740	40%
<i>Total Parks, Reserves, Sport and Recreation Areas</i>	10,322,000	6,147,919	1,375,607	17,845,526	-5,880,300	11,965,226	3,319,313	8,645,913	1,345,163	28%
Total Open Space, Sport and Recreation	10,322,000	6,147,919	1,375,607	17,845,526	-5,880,300	11,965,226	3,319,313	8,645,913	1,345,163	28%
Total Finance, Corporate & Community S	12,372,000	10,388,256	1,351,567	24,111,823	-5,912,297	18,199,526	5,849,769	12,349,757	3,156,827	32%

Planning, Environment & Development Services

Environmental Management

Coastal and Estuary Management

Coastal Programme

Coastal Foreshore Erosion Wks	62,000	44,522	0	106,522	0	106,522	22,005	84,517	18,835	21%
Coastal F'shore Access Stratgy	49,000	40,926	0	89,926	0	89,926	755	89,171	0	1%
Currarong Coastal Erosion remediaton work	400,000	0	0	400,000	0	400,000	1,850	398,150	0	0%
Lake Conjola Boardwalk	0	556,060	0	556,060	0	556,060	492,809	63,251	1,456	89%
	511,000	641,508	0	1,152,508	0	1,152,508	517,418	635,089	20,291	45%

Estuary Programme

ASS Demo/Engagement Shoalhaven	0	51,005	0	51,005	0	51,005	0	51,005	49,795	0%
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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

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Planning, Environment & Development Services										
Environmental Management										
<i>Coastal and Estuary Management</i>										
Estuary Programme										
Implement Estuary Mgmt Plans	155,000	0	15,000	170,000	0	170,000	98,817	71,183	4,855	58%
Implementation Entrance Plans	63,000	49,191	0	112,191	0	112,191	7,728	104,463	0	7%
	218,000	100,196	15,000	333,196	0	333,196	106,544	226,652	54,650	32%
<i>Total Coastal and Estuary Management</i>	729,000	741,704	15,000	1,485,704	0	1,485,704	623,962	861,741	74,941	42%
<i>Floodplain Management</i>										
Floodplain Programme										
Floodplain Program General	36,000	0	0	36,000	0	36,000	0	36,000	0	0%
	36,000	0	0	36,000	0	36,000	0	36,000	0	0%
<i>Total Floodplain Management</i>	36,000	0	0	36,000	0	36,000	0	36,000	0	0%
<i>Natural Areas</i>										
Natural Areas Infrastructure										
Walking Track Upgrades	37,000	0	0	37,000	0	37,000	20,678	16,322	0	56%
	37,000	0	0	37,000	0	37,000	20,678	16,322	0	56%
<i>Total Natural Areas</i>	37,000	0	0	37,000	0	37,000	20,678	16,322	0	56%
Total Environmental Management	802,000	741,704	15,000	1,558,704	0	1,558,704	644,641	914,063	74,941	41%
Land Use Planning										
<i>Land Use Planning</i>										
Planning Services Equipment										
Graphics Unit Equipment	25,000	0	0	25,000	0	25,000	10,180	14,820	0	41%
	25,000	0	0	25,000	0	25,000	10,180	14,820	0	41%
<i>Total Land Use Planning</i>	25,000	0	0	25,000	0	25,000	10,180	14,820	0	41%
Total Land Use Planning	25,000	0	0	25,000	0	25,000	10,180	14,820	0	41%

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Quarterly Budget Review - December 2017 - Capital Projects

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Planning, Environment & Development Services										
Regulatory Services										
<i>Development, Building and Compliance</i>										
Development Services Equipment										
Development Serv Equip	108,514	33,816	27,938	170,268	0	170,268	30,185	140,083	0	18%
	108,514	33,816	27,938	170,268	0	170,268	30,185	140,083	0	18%
<i>Total Development, Building and Compliance</i>	108,514	33,816	27,938	170,268	0	170,268	30,185	140,083	0	18%
<i>Environmental Regulation</i>										
Environmental Services - Capital										
Environment Boat	60,000	0	0	60,000	0	60,000	0	60,000	0	0%
	60,000	0	0	60,000	0	60,000	0	60,000	0	0%
Water Sampling Unit										
Environmental Unit Capital	25,000	4,324	0	29,324	0	29,324	25	29,299	6,154	0%
	25,000	4,324	0	29,324	0	29,324	25	29,299	6,154	0%
<i>Total Environmental Regulation</i>	85,000	4,324	0	89,324	0	89,324	25	89,299	6,154	0%
Total Regulatory Services	193,514	38,140	27,938	259,592	0	259,592	30,210	229,383	6,154	12%
Roads and Transport										
<i>Roads</i>										
Roads Strategy Projects										
Huskisson Service Lane - Currumbene Street	0	0	27,020	27,020	0	27,020	832	26,188	0	3%
Huskisson Service Lane - Morton Street	150,000	0	-27,020	122,980	0	122,980	10,072	112,908	0	8%
	150,000	0	0	150,000	0	150,000	10,904	139,096	0	7%
<i>Total Roads</i>	150,000	0	0	150,000	0	150,000	10,904	139,096	0	7%
<i>Stormwater</i>										
Drainage										
Strategic S/Water Catchment An	19,000	0	-19,000	0	0	0	0	0	0	No Bgt
	19,000	0	-19,000	0	0	0	0	0	0	No Bgt
<i>Total Stormwater</i>	19,000	0	-19,000	0	0	0	0	0	0	No Bgt

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Quarterly Budget Review - December 2017 - Capital Projects

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Planning, Environment & Development Services										
Roads and Transport										
<i>Streetscapes</i>										
Other Streetscape Program										
CBD Laneway Artwork	0	13,020	0	13,020	0	13,020	0	13,020	0	0%
Nowra CBD renewal	0	12,016	0	12,016	0	12,016	348	11,668	0	3%
Shop Front Improvement Program	0	11,000	-11,000	0	0	0	0	0	0	No Bgt
	0	36,036	-11,000	25,036	0	25,036	348	24,688	0	1%
<i>Total Streetscapes</i>	0	36,036	-11,000	25,036	0	25,036	348	24,688	0	1%
Total Roads and Transport	169,000	36,036	-30,000	175,036	0	175,036	11,252	163,784	0	6%
Total Planning, Environment & Develop	1,189,514	815,880	12,938	2,018,332	0	2,018,332	696,283	1,322,049	81,095	34%

Assets and Works

Buildings and Property

Community, Residential and Commercial Buildings

Depot Improvements

Depot Improvements	70,000	0	-40,000	30,000	0	30,000	24,148	5,852	5,852	80%
Emulsion Storage Tanks	0	0	0	0	0	0	468	-468	0	No Bgt
	70,000	0	-40,000	30,000	0	30,000	24,616	5,384	5,852	82%

Public Amenities

Bendalong Boat Ramp Toilets	162,000	0	0	162,000	0	162,000	0	162,000	0	0%
Burrill Lk Lions Park AmenRepl	0	0	0	0	0	0	0	0	0	No Bgt
Culburra Surf Club -Disabled Toilet	0	33,063	0	33,063	0	33,063	0	33,063	0	0%
Public Amenities Berry CBD	0	0	0	0	0	0	0	0	0	No Bgt
Public Amenity - Mollymook Bch Res - Chan	110,000	94,681	0	204,681	0	204,681	148,226	56,456	9	72%
	272,000	127,744	0	399,744	0	399,744	148,226	251,519	9	37%

Public Buildings

Asbestos Mgmt Plan Bld Repairs	72,000	67,060	0	139,060	0	139,060	18,061	121,000	0	13%
Berry School of Arts	0	0	0	0	0	0	0	0	0	No Bgt
Bomaderry Preschool - (Re-Roof)	0	0	0	0	54,490	54,490	0	54,490	0	0%

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Quarterly Budget Review - December 2017 - Capital Projects

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Assets and Works										
Buildings and Property										
<i>Community, Residential and Commercial Buildings</i>										
Public Buildings										
Community Buildings Minor Wrks	164,000	0	20,878	184,878	0	184,878	39,777	145,101	1,548	22%
East Nowra Community Centre	0	0	0	0	0	0	0	0	0	No Bgt
Electrical Sub Board Upgrade - Shoal Basket	0	0	8,824	8,824	0	8,824	8,824	0	0	100%
IEMC Padmount Substation	0	110,764	0	110,764	0	110,764	238,355	-127,591	0	215%
Kids Korner Building / Carpark Upgrade	0	77,000	0	77,000	0	77,000	0	77,000	0	0%
Nowra Admin Building - Replace Chiller	450,000	-21,760	0	428,240	0	428,240	825	427,415	0	0%
Nowra Admin Building Compliance (fire)	400,000	25,494	0	425,494	0	425,494	31,185	394,309	6,224	7%
Nowra Showground Pavilion - Trade Waste	0	0	18,996	18,996	0	18,996	0	18,996	17,269	0%
Ulladulla Admin Build Upgrade	47,000	0	0	47,000	0	47,000	8,315	38,685	34,909	18%
Ulladulla Civic Centre - Smoke Vents	0	0	60,500	60,500	0	60,500	60,500	0	0	100%
	1,133,000	258,558	109,198	1,500,756	54,490	1,555,246	405,840	1,149,406	59,950	26%
<i>Total Community, Residential and Commercial Buildings</i>	1,475,000	386,303	69,198	1,930,501	54,490	1,984,991	578,682	1,406,308	65,811	29%
<i>Corporate Buildings</i>										
Administrative Building Management - Capital										
Accessible Lift - Council Chambers	0	38,467	0	38,467	3,683	42,150	42,150	0	0	100%
Admin Building Capital	73,000	0	0	73,000	-4,976	68,024	3,100	64,924	0	5%
Contact Centre Upgrade & BCA	0	0	0	0	1,293	1,293	1,293	1	1	100%
	73,000	38,467	0	111,467	0	111,467	46,543	64,924	1	42%
<i>Total Corporate Buildings</i>	73,000	38,467	0	111,467	0	111,467	46,543	64,924	1	42%
<i>Property Management</i>										
Acquisitions - Current										
Acquisitions Funding	0	0	0	0	0	0	0	0	0	No Bgt
Bomaderry - 109 Cambewarra Road	0	0	491,618	491,618	924	492,542	492,542	0	0	100%
Bomaderry - 111 Cambewarra Road	0	0	449,937	449,937	0	449,937	449,937	0	0	100%
Bomaderry - 111A Cambewarra Road	0	0	2,423	2,423	1,653	4,076	4,075	0	0	100%

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Assets and Works										
Buildings and Property										
<i>Property Management</i>										
Acquisitions - Current										
Bomaderry - 113 Cambewarra Road	0	0	545,107	545,107	966	546,073	546,073	0	0	100%
Cambewarra - 125 Moss Vale Rd	0	125,000	1,016,031	1,141,031	33,014	1,174,045	1,169,825	4,220	4,220	100%
	0	125,000	2,505,115	2,630,115	36,557	2,666,672	2,662,452	4,221	4,220	100%
Property Development										
10 Jopejija Cres Culburra Beach	0	0	0	0	20,000	20,000	4,043	15,957	0	20%
76 Bridge Road - Rehabilitation	50,000	0	0	50,000	0	50,000	0	50,000	0	0%
Archer Racecourse Subdivision	0	0	5,984	5,984	0	5,984	5,984	0	0	100%
Egans Lane Redevelopment	0	13,200	0	13,200	0	13,200	0	13,200	13,200	0%
Erowal Bay - 11 Grandview St	0	0	0	0	1,791	1,791	1,791	0	0	100%
Lot 4 DP550354 Island Pt Rd St Georges Basi	0	0	1,000	1,000	2,800	3,800	3,800	0	0	100%
Mundamia - George Evans Road	0	0	10,819	10,819	0	10,819	10,458	361	0	97%
Nowra - Pleasant Way - No 10	0	0	1,829	1,829	1,165	2,994	2,994	0	0	100%
Property Develop General	200,000	46,242	-172,220	74,022	-14,989	59,033	1,174	57,858	0	2%
Proposed Land Sale - 50 Shoalhaven Heads	0	0	260	260	0	260	260	0	0	100%
Proposed Sale - Lot 25A DP5996, Bryces Rd,	0	0	2,634	2,634	4,422	7,056	7,056	1	1	100%
Road Closure/Sale - Battys Rd, Uppr Kangaro	0	0	477	477	1,046	1,523	1,522	1	0	100%
Sussex Inlet - 124/126 Jacobs Drive - Demoli	0	0	50,714	50,714	2,398	53,112	53,112	0	0	100%
Ulladulla - Camden St - Old STP - Redevelop	0	0	0	0	0	0	0	0	0	No Bgt
Wire Lane Lot 2 Berry	0	0	1,550	1,550	358	1,908	1,908	0	0	100%
Wire Lane, Lot 1 Berry	0	0	18,954	18,954	2,800	21,754	21,754	0	0	100%
	250,000	59,442	-78,000	231,442	21,791	253,233	115,856	137,378	13,201	46%
<i>Total Property Management</i>	250,000	184,442	2,427,115	2,861,558	58,348	2,919,906	2,778,307	141,598	17,421	95%
Total Buildings and Property	1,798,000	609,212	2,496,313	4,903,525	112,838	5,016,363	3,403,532	1,612,831	83,232	68%

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Assets and Works										
Commercial Undertakings										
<i>Cemeteries</i>										
Cemeteries Works Program										
Cem/Crem-Plant/Equip	129,780	0	-1,710	128,070	0	128,070	33,456	94,614	6,434	26%
Chapel Expansion SMGLC	0	0	0	0	0	0	300	-300	0	No Bgt
Generator	0	529	1,710	2,239	0	2,239	2,239	0	0	100%
Shoal Memorial Gardens Seg 11	200,000	0	0	200,000	0	200,000	0	200,000	0	0%
	329,780	529	0	330,309	0	330,309	35,995	294,314	6,434	11%
<i>Total Cemeteries</i>	329,780	529	0	330,309	0	330,309	35,995	294,314	6,434	11%
<i>Mechanical Services</i>										
Mechanical Services Equipment										
Mechanical Workshop Capital	5,000	10,089	0	15,089	0	15,089	9,813	5,276	0	65%
	5,000	10,089	0	15,089	0	15,089	9,813	5,276	0	65%
<i>Total Mechanical Services</i>	5,000	10,089	0	15,089	0	15,089	9,813	5,276	0	65%
<i>Tourist Parks</i>										
Additional Tourist Parks Capital Works										
Holiday Haven - Plant/Equipment	0	0	0	0	65,532	65,532	0	65,532	0	0%
	0	0	0	0	65,532	65,532	0	65,532	0	0%
Annual Tourist Parks Works Program										
BBQ/Picnic Facilities	0	0	35,000	35,000	6,852	41,852	32,712	9,140	0	78%
Cabins and Holiday Van Sales	0	0	-15,722	-15,722	22,433	6,711	6,057	654	654	90%
Caravan Park Development	1,272,059	0	-1,272,059	0	0	0	0	0	0	No Bgt
Caravan Parks Renewal	3,557,471	0	-3,557,471	0	15,890	15,890	15,890	0	0	100%
Computer Equipment	0	0	0	0	6,738	6,738	1,182	5,556	5,556	18%
Network Communication Fac.	0	0	10,000	10,000	-7,389	2,611	920	1,691	1,691	35%
Playgrounds	0	0	60,000	60,000	-45,199	14,801	14,802	-1	0	100%
Security Systems	0	0	20,000	20,000	79,568	99,568	77,211	22,357	16,362	78%
Site Surveys	0	0	40,000	40,000	-11,778	28,222	26,722	1,500	800	95%
Tree Maintenance - all parks	0	0	0	0	19,512	19,512	16,142	3,370	3,370	83%

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Assets and Works										
Commercial Undertakings										
<i>Tourist Parks</i>										
Annual Tourist Parks Works Program										
	4,829,530	0	-4,680,252	149,278	86,627	235,905	191,637	44,268	28,433	81%
Bendalong - Capital Works										
Bendalong - Camp Kitchen	0	0	50,000	50,000	3,700	53,700	31,902	21,798	7,114	59%
Bendalong Amenities Refurbishment	0	0	25,000	25,000	-3,849	21,151	4,651	16,500	0	22%
Bendalong Point Siteworks	0	0	50,000	50,000	-5,804	44,196	12,196	32,000	0	28%
Bendalong Roadworks	0	0	50,000	50,000	-517	49,483	48,533	950	0	98%
Cabin Maint - Bendalong	0	0	100,000	100,000	-37,021	62,979	10,249	52,730	0	16%
Electrical - Bendalong	0	0	5,000	5,000	0	5,000	0	5,000	0	0%
Rec Facilities - Bendalong	0	0	130,000	130,000	-16,332	113,668	22,776	90,892	0	20%
Siteworks - Bendalong	0	0	20,000	20,000	129,320	149,320	126,596	22,724	2,749	85%
	0	0	430,000	430,000	69,497	499,497	256,903	242,594	9,863	51%
Burrill Lake - Capital Works										
Amenities - Burrill	0	0	20,000	20,000	0	20,000	0	20,000	0	0%
Burrill Lake Siteworks	0	0	30,000	30,000	0	30,000	0	30,000	0	0%
Cabin Maint - Burrill	0	0	50,000	50,000	-6,157	43,843	21,288	22,555	2,455	49%
New Cabins - Burrill	0	0	0	0	530	530	0	530	530	0%
Rec Facilities - Burrill	0	0	40,000	40,000	-40,000	0	0	0	0	No Bgt
Replacement Pool - Burrill Lak	0	0	0	0	7,097	7,097	0	7,097	7,097	0%
	0	0	140,000	140,000	-38,530	101,470	21,288	80,182	10,082	21%
Crookhaven Heads - Capital Works										
Cabin Maint - Crookhaven	0	0	70,000	70,000	-291	69,709	22,915	46,794	7,349	33%
Crookhaven Amenities Build	0	0	50,000	50,000	-33,935	16,065	3,065	13,000	0	19%
Crookhaven Hds Electrical Wks	0	0	0	0	7,479	7,479	3,476	4,003	3,109	46%
Crookhaven Hds Roadworks	0	0	0	0	50,021	50,021	50,021	0	0	100%
New Cabins - Crookhaven	0	0	0	0	8,096	8,096	226	7,870	724	3%
Rec Facilities - Crookhaven	0	0	180,000	180,000	-60,524	119,476	0	119,476	318	0%
Siteworks - Crookhaven	0	0	90,000	90,000	-231	89,769	59,332	30,437	3,615	66%
	0	0	390,000	390,000	-29,385	360,615	139,034	221,581	15,115	39%

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Assets and Works										
Commercial Undertakings										
<i>Tourist Parks</i>										
Currarong - Capital Works										
Amenities - Currarong	0	0	30,000	30,000	-30,000	0	0	0	0	No Bgt
Cabin Maint - Currarong	0	0	70,000	70,000	-567	69,433	57,007	12,426	2,300	82%
Currarong Amenities	0	0	30,000	30,000	-8,000	22,000	0	22,000	0	0%
Currarong Electrical Wrks	0	0	0	0	37,871	37,871	37,871	0	0	100%
New Cabins - Currarong	0	0	0	0	226	226	226	0	0	100%
Rec Facilities - Currarong	0	0	10,000	10,000	0	10,000	0	10,000	0	0%
Siteworks - Currarong	0	0	80,000	80,000	-45	79,955	39,498	40,457	3,818	49%
	0	0	220,000	220,000	-515	219,485	134,602	84,883	6,118	61%
Huskisson - Capital Works										
Amenities - Huskisson	0	0	50,000	50,000	-6,789	43,211	13,211	30,000	0	31%
Cabin Maint - Huskisson	0	0	120,000	120,000	-3,541	116,459	83,466	32,993	14,801	72%
Ensuites - Huskisson Beach	0	0	0	0	1,370	1,370	750	620	620	55%
Huskisson Beach Amenities/Camp Kitchen	0	0	270,000	270,000	97,670	367,670	257,998	109,672	47,764	70%
Huskisson Beach Cabins - 17/18	0	0	0	0	158,743	158,743	133,300	25,443	10,253	84%
Huskisson Tourist Cabin	0	0	80,000	80,000	-78,760	1,240	0	1,240	1,240	0%
Site Works New Shed - Huskn	0	0	0	0	6,007	6,007	3,504	2,503	0	58%
Siteworks - Huskisson	0	0	50,000	50,000	3,950	53,950	44,224	9,726	566	82%
	0	0	570,000	570,000	178,650	748,650	536,452	212,198	75,245	72%
Kangaroo Valley - Capital Works										
Amenities - Kangaroo	0	0	5,000	5,000	0	5,000	0	5,000	0	0%
Cabin Maint - Kangaroo	0	0	50,000	50,000	11,056	61,056	38,950	22,106	3,232	64%
Electrical - Kangaroo	0	0	5,000	5,000	0	5,000	0	5,000	0	0%
Kangaroo Valley Roadworks	0	0	50,000	50,000	-41,000	9,000	0	9,000	0	0%
Siteworks - Kangaroo	0	0	40,000	40,000	-478	39,522	21,172	18,350	1,718	54%
	0	0	150,000	150,000	-30,422	119,578	60,122	59,456	4,950	50%
Lake Conjola - Capital Works										
Cabin Maint - Conjola	0	0	80,000	80,000	-26,458	53,542	9,229	44,313	20,100	17%
Conjola Amenities	0	0	75,000	75,000	-70,384	4,616	4,616	0	0	100%

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Assets and Works										
Commercial Undertakings										
<i>Tourist Parks</i>										
Lake Conjola - Capital Works										
Conjola Site Works	0	0	50,000	50,000	-15,506	34,494	23,704	10,790	0	69%
Electrical - Conjola	0	0	0	0	33,359	33,359	27,114	6,245	0	81%
Lake Conjola - Ensuities	0	0	0	0	80,232	80,232	71,822	8,410	7,820	90%
New Cabins - Conjola	0	0	100,000	100,000	-99,720	280	280	0	0	100%
Rec Facilities - Conjola	0	0	40,000	40,000	-34,000	6,000	0	6,000	0	0%
Sewer & Sullage Infrastructure Instal - Lake	0	0	25,000	25,000	24,568	49,568	48,898	670	0	99%
Siteworks - Conjola	0	0	0	0	101,111	101,111	86,459	14,652	2,053	86%
	0	0	370,000	370,000	-6,798	363,202	272,122	91,080	29,973	75%
Lake Tabourie - Capital Works										
Cabin Maint - Tabourie	0	0	90,000	90,000	-939	89,061	63,540	25,521	755	71%
Lk Tabourie Amenities Build	0	0	100,000	100,000	-55,000	45,000	0	45,000	0	0%
Lk Tabourie Roadworks	0	0	40,000	40,000	-375	39,625	0	39,625	0	0%
Lk Tabourie Siteworks	0	0	50,000	50,000	54,025	104,025	98,225	5,800	0	94%
Pool facility - Lake Tabourie	0	0	646,042	646,042	-533	645,509	621,763	23,746	4,275	96%
Tabourie Electrical Wks	0	0	25,000	25,000	-386	24,614	10,968	13,646	0	45%
	0	0	951,042	951,042	-3,208	947,834	794,496	153,338	5,030	84%
Shoalhaven Heads - Capital Works										
Cabin Maint - Shoalhaven	0	0	150,000	150,000	-4,638	145,362	84,782	60,580	5,560	58%
Laundry & Linen Store - S/Hds	0	0	64,210	64,210	-5,325	58,885	7,885	51,000	0	13%
Rec Facilities - Shoalhaven	0	0	55,000	55,000	-992	54,008	11,008	43,000	0	20%
Shoalhaven Hds Campers Amenities Refurb/	0	0	20,000	20,000	3,019	23,019	12,530	10,489	0	54%
Shoalhaven Hds Main Amenities Upgrade	0	0	55,000	55,000	-322	54,678	24,678	30,000	0	45%
Siteworks - Shoalhaven	0	0	100,000	100,000	1,310	101,310	93,340	7,970	0	92%
	0	0	444,210	444,210	-6,948	437,262	234,223	203,039	5,560	54%
Swan Lake - Capital Works										
Amenities - Swan Lake	0	0	10,000	10,000	-8,000	2,000	0	2,000	0	0%
Cabin Maint - Swan Lake	0	0	40,000	40,000	-5,402	34,598	4,152	30,446	2,445	12%
New Cabins - Swan Lake	80,000	0	-80,000	0	0	0	0	0	0	No Bgt

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Assets and Works										
Commercial Undertakings										
<i>Tourist Parks</i>										
Swan Lake - Capital Works										
Rec Facilities - Swan Lake	0	0	30,000	30,000	-15,228	14,772	772	14,000	0	5%
Roadworks - Swan Lake	0	0	30,000	30,000	-10	29,990	27,490	2,500	0	92%
Siteworks - Swan Lake	0	0	40,000	40,000	-1,624	38,376	23,376	15,000	0	61%
Swan Lake Electrical Wks	0	0	0	0	1,508	1,508	1,218	290	0	81%
Swan Lake Siteworks	190,000	0	-190,000	0	5,530	5,530	3,249	2,281	2,091	59%
	270,000	0	-120,000	150,000	-23,226	126,774	60,257	66,517	4,536	48%
Ulladulla - Capital Works										
Amenities - Ulladulla	0	0	70,000	70,000	-65,000	5,000	0	5,000	0	0%
Cabin Maint - Ulladulla	0	0	100,000	100,000	-11,769	88,231	21,103	67,128	6,586	24%
New Cabins - Ulladulla	0	0	120,000	120,000	-119,706	294	214	80	0	73%
Rec Facilities - Ulladulla	0	0	75,000	75,000	-52,755	22,245	0	22,245	1,245	0%
Siteworks - Ulladulla	0	0	30,000	30,000	-312	29,688	6,638	23,050	0	22%
Ulladulla Cabins - 17/18	0	0	0	0	104,157	104,157	92,527	11,630	11,155	89%
Ulladulla Electrical Works	0	0	0	0	2,486	2,486	2,486	0	0	100%
Ulladulla Roadworks	0	0	50,000	50,000	-5,000	45,000	0	45,000	0	0%
	0	0	445,000	445,000	-147,899	297,101	122,968	174,133	18,986	41%
White Sands - Capital Works										
Cabin Maint - White Sands	0	0	90,000	90,000	-13,132	76,868	17,433	59,435	0	23%
Husk White Sands - Drive Through Sites - Co	0	0	450,000	450,000	-166,494	283,506	253,875	29,631	0	90%
Huskisson White Sands - Ensuites	0	0	0	0	65,845	65,845	47,842	18,003	12,602	73%
Huskisson White Sands Roadwork	0	0	20,000	20,000	-2,000	18,000	1,300	16,700	0	7%
New Cabins - White Sands	0	0	100,000	100,000	-98,032	1,968	1,968	0	0	100%
Siteworks - White Sands	0	0	0	0	100,649	100,649	60,000	40,649	7,164	60%
White Sands Amenities	0	0	25,000	25,000	-25,000	0	0	0	0	No Bgt
White Sands Electrical Wks	0	0	5,000	5,000	24,789	29,789	22,099	7,690	0	74%
	0	0	690,000	690,000	-113,375	576,625	404,516	172,109	19,765	70%
Total Tourist Parks	5,099,530	0	0	5,099,530	0	5,099,530	3,228,622	1,870,908	233,657	63%

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Assets and Works										
Commercial Undertakings										
Total Commercial Undertakings	5,434,310	10,618	0	5,444,928	0	5,444,928	3,274,430	2,170,498	240,091	60%
Fire Protection and Emergency Services										
<i>Fire Protection and Emergency Services</i>										
Rural Fire Service Buildings										
Beaumont - Station Upgrade	0	2,727	0	2,727	0	2,727	0	2,727	0	0%
Broughton Vale / Berry	0	44,716	0	44,716	0	44,716	18,575	26,142	0	42%
Currarong Station - Additions	0	272,273	0	272,273	0	272,273	0	272,273	0	0%
Fire Stations Unallocated	600,000	0	-600,000	0	0	0	0	0	0	No Bgt
Greenwell Point	0	0	0	0	0	0	0	0	0	No Bgt
IEMC Grp Support Brigade Fac	0	-63,075	56,185	-6,889	0	-6,889	0	-6,889	0	0%
IEMC Masterplan	0	0	0	0	0	0	648	-648	0	No Bgt
IEMC Operations Rm Extension	0	-2,452	0	-2,452	0	-2,452	2,625	-5,077	0	-107%
K/Valley-Amenit & Facilities	0	334,710	0	334,710	0	334,710	20,957	313,754	0	6%
Kioloa - Station Extensions	0	160,935	0	160,935	0	160,935	13,836	147,099	0	9%
Milton - Station Upgrade	0	35,000	0	35,000	0	35,000	0	35,000	33,473	0%
Shoalhaven Hds - Extensions	0	342,398	0	342,398	0	342,398	16,804	325,594	0	5%
Tabourie - Station Upgrade	0	131,247	0	131,247	0	131,247	21,270	109,977	0	16%
TLS Facility	0	0	0	0	0	0	0	0	0	No Bgt
West Nowra Fire Station	0	-118,137	118,137	0	0	0	7,271	-7,271	0	No Bgt
	600,000	1,140,343	-425,678	1,314,666	0	1,314,666	101,985	1,212,680	33,473	8%
SES Station										
SES Strategic Facilities	0	0	0	0	0	0	0	0	0	No Bgt
	0	0	0	0	0	0	0	0	0	No Bgt
Total Fire Protection and Emergency Services	600,000	1,140,343	-425,678	1,314,666	0	1,314,666	101,985	1,212,680	33,473	8%
Total Fire Protection and Emergency Services	600,000	1,140,343	-425,678	1,314,666	0	1,314,666	101,985	1,212,680	33,473	8%

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Assets and Works										
Internal Corporate Services										
<i>Asset Planning and Development</i>										
Office Equipment										
Engineers Equipment	374,000	0	-330,000	44,000	0	44,000	0	44,000	0	0%
	374,000	0	-330,000	44,000	0	44,000	0	44,000	0	0%
<i>Total Asset Planning and Development</i>	374,000	0	-330,000	44,000	0	44,000	0	44,000	0	0%
<i>Fleet and Plant</i>										
Purchase / Sale of Plant										
Multifunction machine purchase	50,000	0	100,000	150,000	0	150,000	3,478	146,522	0	2%
Plant Purchases	2,387,000	0	0	2,387,000	0	2,387,000	987,464	1,399,536	431,617	41%
	2,437,000	0	100,000	2,537,000	0	2,537,000	990,942	1,546,058	431,617	39%
Purchase / Sale of Vehicles										
Vehicle Purchases	3,050,500	0	0	3,050,500	0	3,050,500	1,106,779	1,943,721	475,784	36%
	3,050,500	0	0	3,050,500	0	3,050,500	1,106,779	1,943,721	475,784	36%
<i>Total Fleet and Plant</i>	5,487,500	0	100,000	5,587,500	0	5,587,500	2,097,721	3,489,779	907,401	38%
<i>Management and Support</i>										
Office Furniture and Equipment										
Assets & Works Capital Equipment	0	0	0	0	0	0	0	0	0	No Bgt
Holiday Haven Admin - Office Equipment	0	0	15,000	15,000	0	15,000	1,945	13,055	0	13%
	0	0	15,000	15,000	0	15,000	1,945	13,055	0	13%
<i>Total Management and Support</i>	0	0	15,000	15,000	0	15,000	1,945	13,055	0	13%
Total Internal Corporate Services	5,861,500	0	-215,000	5,646,500	0	5,646,500	2,099,666	3,546,834	907,401	37%
Open Space, Sport and Recreation										
<i>Parks, Reserves, Sport and Recreation Areas</i>										
Active Recreation										
Car Parking Active (CrownLand)	84,000	0	0	84,000	0	84,000	0	84,000	0	0%
Narang Road Tennis Lighting Upgrade	165,000	0	0	165,000	-50,000	115,000	91,867	23,133	0	80%

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Quarterly Budget Review - December 2017 - Capital Projects

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Assets and Works										
Open Space, Sport and Recreation										
<i>Parks, Reserves, Sport and Recreation Areas</i>										
Active Recreation										
	249,000	0	0	249,000	-50,000	199,000	91,867	107,133	0	46%
Tennis Courts Capital										
Tennis Courts Capital	50,000	0	0	50,000	0	50,000	7,129	42,871	0	14%
	50,000	0	0	50,000	0	50,000	7,129	42,871	0	14%
<i>Total Parks, Reserves, Sport and Recreation Areas</i>	299,000	0	0	299,000	-50,000	249,000	98,996	150,004	0	40%
Tree Management										
Parks										
Parks Tree Planting	21,000	0	-21,000	0	0	0	0	0	0	No Bgt
	21,000	0	-21,000	0	0	0	0	0	0	No Bgt
Roads										
Roads Tree Planting	0	0	0	0	0	0	0	0	0	No Bgt
	0	0	0	0	0	0	0	0	0	No Bgt
<i>Total Tree Management</i>	21,000	0	-21,000	0	0	0	0	0	0	No Bgt
Total Open Space, Sport and Recreation	320,000	0	-21,000	299,000	-50,000	249,000	98,996	150,004	0	40%
Roads and Transport										
Car Parking										
Car Parking Construction										
McGrath Avenue Parking Spaces	0	100,000	0	100,000	0	100,000	0	100,000	0	0%
Nowra CBD All Day Carparking	50,000	95,560	0	145,560	0	145,560	10,530	135,030	0	7%
Nowra CBD Multideck Carpark	0	0	0	0	0	0	0	0	0	No Bgt
Sussex Inlet Car Parking	0	149,962	0	149,962	0	149,962	22,663	127,300	0	15%
	50,000	345,522	0	395,522	0	395,522	33,193	362,329	0	8%
<i>Total Car Parking</i>	50,000	345,522	0	395,522	0	395,522	33,193	362,329	0	8%

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Quarterly Budget Review - December 2017 - Capital Projects

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Assets and Works										
Roads and Transport										
<i>Pedestrian Facilities</i>										
Pedestrian Facilities										
Albert/Alexandra Sts Kerb Extension	0	0	49,000	49,000	0	49,000	5,025	43,975	0	10%
Bicycle Racks	10,000	0	11,000	21,000	0	21,000	4,528	16,472	0	22%
Bolong Rd footpath r'about apron	0	58,063	0	58,063	0	58,063	0	58,063	0	0%
Brereton St Nowra - Raised Pedestrian Cross	0	0	9,000	9,000	0	9,000	1,960	7,040	0	22%
Callala Bay Headland project	0	0	0	0	250,000	250,000	14,967	235,033	0	6%
Cambewarra Comm Path Cycleway	0	0	20,000	20,000	0	20,000	1,042	18,958	5,595	5%
Centaur Ave Footpath - Idlewild Ave/Francis	0	0	100,000	100,000	0	100,000	5,388	94,612	0	5%
Chris Creek SUP + Amenities	0	0	640,000	640,000	0	640,000	0	640,000	0	0%
Cycleways - Community Projects	110,589	13,514	-70,000	54,103	-12,407	41,696	13,902	27,794	1,819	33%
Cycleways - Community Projects - Bendalon	0	0	0	0	0	0	-339	339	339	No Bgt
Cycleways - Community Projects - Wandand	0	0	0	0	8,500	8,500	0	8,500	0	0%
Fisherman's Paradise - Pedestrian Ramp	0	0	10,000	10,000	0	10,000	1,708	8,292	0	17%
Footpath Forward Investigation	0	0	0	0	0	0	450	-450	0	No Bgt
Footpaths - Replace	306,000	0	-17,926	288,074	0	288,074	125,864	162,210	0	44%
Green St Ulladulla Pedestrian Refuge	0	0	50,000	50,000	0	50,000	1,367	48,633	0	3%
Huskisson Town Ctr Pedestrian Crossing Imp	184,000	0	-184,000	0	0	0	0	0	0	No Bgt
Jacobs Dr, Sussex Inlet	0	375,548	-375,548	0	0	0	0	0	0	No Bgt
Kerb Ramps	10,000	0	-10,000	0	0	0	0	0	0	No Bgt
Kioloa Cycleway Comm Path	0	0	20,000	20,000	0	20,000	13,130	6,870	5,091	66%
Matron Porter Drive SUP - SRVP	0	-11,497	200,000	188,503	153,555	342,058	200,854	141,204	0	59%
Meroo St Bomaderry - Pedestrian Crossing	0	0	60,000	60,000	0	60,000	2,113	57,887	0	4%
Mollymook Beach Res Cycleway - Mitchell P	0	57,976	0	57,976	0	57,976	60,345	-2,369	0	104%
Myola SUP Cycle Comm Proj	0	0	20,000	20,000	3,907	23,907	23,907	0	0	100%
Page Ave Footpath - Judith Dr to Pitt St	0	0	150,000	150,000	0	150,000	0	150,000	0	0%
Pedestrian Infrastructure Around Schools	270,000	30,000	-5,000	295,000	0	295,000	19,967	275,033	0	7%
Pedestrian Signals Princes Hwy/Junction St	0	296,250	0	296,250	0	296,250	4,303	291,948	3,850	1%
Pine Forest Rd - Tomerong	0	160,015	0	160,015	0	160,015	56,460	103,555	0	35%
Prov Pedestrian Crossings	20,000	0	-20,000	0	0	0	0	0	0	No Bgt

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Quarterly Budget Review - December 2017 - Capital Projects

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Assets and Works										
Roads and Transport										
<i>Pedestrian Facilities</i>										
Pedestrian Facilities										
St Vincent Street SUP	0	0	0	0	0	0	0	0	0	No Bgt
SUP Bridges (Moona - Chris)	0	61,610	0	61,610	-61,610	0	0	0	0	No Bgt
SUP Deering St Stage 1 - Ulladulla	300,000	0	0	300,000	0	300,000	33,724	266,276	1,086	11%
SUP Sydney St Tomerong St, Huskisson	0	52,873	0	52,873	34,055	86,928	85,771	1,157	818	99%
SUP Vincent/Tywford Sts Vincentia	380,000	0	190,000	570,000	150,000	720,000	4,451	715,549	12,345	1%
Tallwood Ave Mollymook Bch	0	0	0	0	0	0	0	0	0	No Bgt
Tallwood Avenue Pedestrian Crossing	0	56,811	17,926	74,737	0	74,737	90,702	-15,966	0	121%
Ulladulla Traffic & Pedest Imp	0	-121,784	133,187	11,403	0	11,403	12,531	-1,128	0	110%
Various Pathway upgrades	150,000	0	0	150,000	0	150,000	104,785	45,215	17,138	70%
West Birriley/North Tarawal Pedestrian Cros	0	91,538	-20,000	71,538	0	71,538	70,108	1,430	0	98%
Worrigeer St path - Kinghorne-Lawrence	0	510,534	0	510,534	0	510,534	424,286	86,248	76,500	83%
	1,740,589	1,631,451	977,639	4,349,679	526,000	4,875,679	1,383,301	3,492,378	124,582	28%
<i>Total Pedestrian Facilities</i>	1,740,589	1,631,451	977,639	4,349,679	526,000	4,875,679	1,383,301	3,492,378	124,582	28%
Roads										
Bridge Program										
Bugong Fire Trail Bridge Replacement	0	243,027	0	243,027	0	243,027	53,809	189,217	146,053	22%
Bundewallah Bridge Rep	0	0	450,000	450,000	0	450,000	0	450,000	0	0%
Croziers Rd Bridge Replacement	0	197,855	0	197,855	0	197,855	83,948	113,907	110,009	42%
Design-Bridge Replacement	20,000	0	0	20,000	0	20,000	15,718	4,282	0	79%
Moona Moona Ck Bridge Naval Co	0	697,502	750,000	1,447,502	0	1,447,502	29,066	1,418,436	0	2%
Moona Moona Creek Pedestrian Bridge	640,000	0	860,000	1,500,000	-526,000	974,000	5,371	968,629	3,759	1%
Yarramunmun Ck Bridge Replacement	450,000	0	-450,000	0	0	0	0	0	0	No Bgt
	1,110,000	1,138,383	1,610,000	3,858,383	-526,000	3,332,383	187,911	3,144,472	259,821	6%
Comerong Ferry										
Comerong Ferry Overhaul	0	0	0	0	0	0	1,190	-1,190	0	No Bgt
	0	0	0	0	0	0	1,190	-1,190	0	No Bgt

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Assets and Works										
Roads and Transport										
<i>Roads</i>										
Kerb & Guttering Programme										
10-16 Goorama Drive Cambewarra K & G	0	0	30,000	30,000	0	30,000	1,660	28,340	0	6%
14-22 Myrniong Gr Berrara - K & G RPA	0	43,143	16,692	59,835	2,717	62,552	62,553	0	0	100%
17-23 Illfracombe Ave Vincentia - K & G RP	0	0	380	380	0	380	380	0	0	100%
2 Mitchell Road Callala Bay - K & G RPA	0	0	1,166	1,166	1,312	2,478	2,478	0	0	100%
4-25 Turner St Mollymook - K & G RPA	0	0	81,265	81,265	0	81,265	0	81,265	0	0%
52-58 James Crescent, Kings Point - K & G R	8,480	21,519	17,361	47,360	297	47,657	47,657	0	0	100%
58-64 & 68 Basin View Pde, Basin View - K &	0	33,914	7,911	41,825	12,104	53,929	53,928	0	0	100%
6-8 Plantation Point Pde Vincentia - K & G R	0	0	0	0	0	0	0	0	0	No Bgt
Carroll Ave Kerb Gutter Replace	0	0	24,000	24,000	0	24,000	0	24,000	0	0%
Cont To Ratepayers Adv	15,000	0	-7,195	7,805	-1,312	6,493	0	6,493	0	0%
Frederick St Vincent K & G RPA	0	0	0	0	0	0	0	0	0	No Bgt
Goorama Drive Kerb Gutter Replace	0	0	54,000	54,000	3,647	57,647	55,824	1,823	0	97%
Island Point Rd St Georges Bsn	0	40,768	0	40,768	0	40,768	310	40,458	0	1%
Kerb & Gutter Replace Prog	601,520	0	-477,000	124,520	0	124,520	81,513	43,007	0	65%
Leo Dr Kerb Gutter Replace	0	0	33,000	33,000	0	33,000	0	33,000	0	0%
RPA - 14-18 Plantation Pt Pde Vincentia	0	0	23,193	23,193	1,520	24,713	24,713	0	0	100%
Salisbury Dr Nowra KG Replace	0	0	50,000	50,000	5,918	55,918	55,918	0	0	100%
Settlers Way Kerb Gutter Replace	0	0	50,000	50,000	-5,000	45,000	44,230	770	0	98%
Tahnee St Sanct Pt KG Replace	0	0	40,000	40,000	0	40,000	0	40,000	0	0%
Taranna Cr Kerb Gutter Replace	0	0	60,000	60,000	-3,850	56,150	13,473	42,677	0	24%
Tarraba Cr Kerb Gutter Replace	0	0	25,000	25,000	0	25,000	10,967	14,033	0	44%
Tradewinds Ave Kerb Gutter Replace	0	0	50,000	50,000	2,932	52,932	52,932	0	0	100%
Vista Dr Kerb Gutter Replace	0	0	61,000	61,000	0	61,000	55,062	5,938	0	90%
	625,000	139,344	140,773	905,117	20,285	925,402	563,599	361,803	0	61%
Local Road Repair Program										
Agars Lane Sealing SRV	0	15,745	0	15,745	0	15,745	0	15,745	0	0%
Beach Road Berry	0	181,402	97,825	279,227	0	279,227	279,527	-301	0	100%
Bendalong Rd Ch 1.6-2.4	800,000	-560	0	799,440	0	799,440	15,684	783,756	0	2%

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Assets and Works										
Roads and Transport										
<i>Roads</i>										
Local Road Repair Program										
Brogers Creek Rd NDRA	0	10,000	0	10,000	0	10,000	0	10,000	0	0%
Browns Mountain Road	0	199,814	0	199,814	0	199,814	90,602	109,212	17,841	45%
Bunkers Hills Rd	0	215,495	0	215,495	0	215,495	221,172	-5,677	0	103%
Burrier Rd	0	0	0	0	0	0	0	0	0	No Bgt
Callala Beach Rd 1.8 to 3.3 km - Stage 1	400,000	182,169	0	582,169	0	582,169	343,550	238,619	36,364	59%
Coolangatta Road	0	533,756	0	533,756	0	533,756	695,192	-161,436	0	130%
Coonemia Rd Ch 0-2	603,613	0	-603,613	0	0	0	0	0	0	No Bgt
Culburra Rd Rehabilitation	0	15,115	190,000	205,115	0	205,115	240,325	-35,210	0	117%
Currarong Rd	700,000	-77,307	-600,000	22,693	0	22,693	38,994	-16,301	0	172%
Fletchers Lane NDRA	0	10,000	0	10,000	0	10,000	0	10,000	0	0%
Foremans Rd	0	54,814	0	54,814	0	54,814	52,687	2,127	0	96%
Gerringong Creek Rd NDRA	0	76,980	0	76,980	0	76,980	26,422	50,558	0	34%
Green Valley Rd	0	21,252	0	21,252	0	21,252	0	21,252	0	0%
Greenbank Grove Culburra Beach	0	0	0	0	0	0	0	0	0	No Bgt
Greenwell Point Rd Nowra	800,000	0	-700,000	100,000	0	100,000	21,291	78,709	273	21%
Hillcrest Ave Local Road Repair	300,000	0	0	300,000	0	300,000	16,167	283,833	86,435	5%
Jindy Andy Lane Brundee	700,000	0	-100,000	600,000	0	600,000	2,769	597,231	0	0%
Kangaroo Valley Rd	0	17,908	0	17,908	0	17,908	18,003	-95	0	101%
Kinghorne Street Nowra	20,000	0	0	20,000	0	20,000	13,438	6,562	6,562	67%
Local Road Repair Program	0	0	0	0	0	0	0	0	0	No Bgt
Local Road Resheet	550,000	0	-548,568	1,432	0	1,432	0	1,432	0	0%
Local Road Resurface	5,358,012	0	-3,214,661	2,143,351	0	2,143,351	7,273	2,136,078	818,182	0%
Millbank Road Local Road Repair	400,000	0	0	400,000	0	400,000	4,260	395,740	0	1%
Mt Scanzi	0	-110,650	0	-110,650	0	-110,650	39,375	-150,025	0	-36%
Mt Scanzi Rd Embankment Remediation	0	134,400	0	134,400	0	134,400	0	134,400	0	0%
Naval College Road - SRVP	0	625,871	0	625,871	0	625,871	611,754	14,117	13,159	98%
Old Princes Highway - Low Cost Seal	0	39,987	143,447	183,434	0	183,434	183,253	180	180	100%
Prince Edward Ave Stg 2 Ch 1.799-2.56	701,819	0	0	701,819	0	701,819	13,922	687,897	0	2%

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Assets and Works										
Roads and Transport										
<i>Roads</i>										
Local Road Repair Program										
Resheet/Reseal - Basin	0	0	791,417	791,417	0	791,417	551,057	240,361	240,361	70%
Resheet/Reseal - Central	0	0	1,353,412	1,353,412	0	1,353,412	656,951	696,461	696,461	49%
Resheet/Reseal - Northern	0	0	980,655	980,655	0	980,655	589,160	391,495	166,071	60%
Resheet/Reseal - Southern	0	0	951,473	951,473	0	951,473	400,683	550,790	218,208	42%
The Wool Rd Old Erowal Bay Ch 9.727-11.12	800,000	0	295,000	1,095,000	0	1,095,000	15,394	1,079,606	0	1%
Upper Kangaroo River Road - Site 3	0	0	0	0	0	0	22,447	-22,447	0	No Bgt
Warden St Ulladulla Ch 0.32-0.566	300,000	-960	-93,231	205,809	0	205,809	14,828	190,981	3,861	7%
Wattamolla Rd	0	94,931	0	94,931	0	94,931	0	94,931	30,839	0%
Woodhill Mtn Rd pavement repair	460,000	0	0	460,000	0	460,000	9,338	450,662	24,200	2%
Worrigeer Rd Worrigeer	350,000	0	0	350,000	0	350,000	19,103	330,897	797	5%
	13,243,444	2,240,161	-1,056,844	14,426,761	0	14,426,761	5,214,621	9,212,140	2,359,793	36%
Regional Road Repair Program										
General Regional Road Repair P	660,000	0	0	660,000	0	660,000	0	660,000	0	0%
Greenwell Pt Rd 4.94 - 5.87km	0	-165,623	700,000	534,377	10,000	544,377	471,159	73,219	31,985	87%
Jacobs Drive Creek Bridge Upgr	0	64,814	0	64,814	0	64,814	0	64,814	0	0%
	660,000	-100,809	700,000	1,259,191	10,000	1,269,191	471,159	798,033	31,985	37%
Roads Strategy Projects										
Far North Collector Road	0	0	0	0	0	0	19	-19	0	No Bgt
Guardrail Prov/Replace Prog	63,000	0	0	63,000	0	63,000	0	63,000	0	0%
Jerbera Estate Rd Construction	0	2,821,004	-1,733	2,819,271	0	2,819,271	18,200	2,801,071	2,934	1%
Jerbera Estate - Post 31/05/2017	0	0	1,733	1,733	0	1,733	1,734	0	0	100%
Jerbera Estate Fire Trails	0	167,775	0	167,775	0	167,775	0	167,775	0	0%
Jerbera Estate Infrastructure fr 5/8/16	0	69,480	0	69,480	0	69,480	73,068	-3,589	0	105%
Land Acquisition	50,000	0	52,000	102,000	0	102,000	13,031	88,969	0	13%
Local Roads-Survey/Design	57,000	0	0	57,000	0	57,000	23,003	33,997	0	40%
NBSP Land Rezonings	0	75,602	0	75,602	0	75,602	17,747	57,855	0	23%
Nebraska Est Rd Construction	0	12,853	0	12,853	0	12,853	0	12,853	0	0%
North Nowra Link Road	0	33,605	0	33,605	0	33,605	0	33,605	0	0%

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Assets and Works										
Roads and Transport										
<i>Roads</i>										
Roads Strategy Projects										
Northern Collector Road	150,000	0	0	150,000	0	150,000	1,789	148,211	0	1%
Quinns Ln/Old Sthn Rd Rndabout	0	362,933	0	362,933	0	362,933	2,422	360,511	73,791	1%
Verons Estate Road Construction - Infrastruc	2,130,000	0	0	2,130,000	0	2,130,000	785	2,129,215	0	0%
	2,450,000	3,543,252	52,000	6,045,252	0	6,045,252	151,797	5,893,455	76,724	3%
Roads to Recovery Program										
Albatross Road	0	318,628	150,000	468,628	0	468,628	545,060	-76,432	0	116%
Bolong/Coolangatta Intersectn	0	262,812	0	262,812	0	262,812	20,680	242,132	15,327	8%
Flinders Rd Entrance Upgr	0	22,708	0	22,708	0	22,708	3,414	19,294	17,900	15%
Hillcrest Ave South Nowra	0	19,550	0	19,550	0	19,550	0	19,550	0	0%
Lake Conjola Entrance Rd NBBSP	0	178,500	0	178,500	0	178,500	154,809	23,691	0	87%
Low Cost Seals	0	0	0	0	0	0	20	-20	0	No Bgt
Meroo Rd 1.7-2.5 km from Highway	0	0	0	0	0	0	0	0	0	No Bgt
Naval College Rd NBBSP	0	953,148	603,613	1,556,761	0	1,556,761	1,282,957	273,804	273,804	82%
Prince Edward Ave Culburra Beach	0	182,638	-150,000	32,638	0	32,638	32,445	193	0	99%
Roads to Recovery Program	0	0	0	0	0	0	0	0	0	No Bgt
TurpRd 8.6 - 10.1 BBSP\GIL/R2R	0	0	0	0	0	0	0	0	0	No Bgt
	0	1,937,982	603,613	2,541,595	0	2,541,595	2,039,384	502,211	307,031	80%
Rural Road Sealing										
SAC Graham Rd	0	-134,769	210,000	75,231	0	75,231	80,006	-4,775	0	106%
	0	-134,769	210,000	75,231	0	75,231	80,006	-4,775	0	106%
Urban Road Sealing										
Urban Winnima Ln Huskisson	0	0	0	0	0	0	0	0	0	No Bgt
	0	0	0	0	0	0	0	0	0	No Bgt
Total Roads	18,088,444	8,763,545	2,259,542	29,111,531	-495,715	28,615,816	8,709,668	19,906,148	3,035,356	30%
Stormwater										
Drainage										
151 Links Ave Sanct Point - Easement Piping	40,000	0	0	40,000	30,670	70,670	70,505	166	165	100%

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Assets and Works										
Roads and Transport										
<i>Stormwater</i>										
Drainage										
802 Sussex Inlet Road - Drainage	150,000	70,410	-184,539	35,871	0	35,871	14,688	21,183	0	41%
89 Sussex Inlet Road - Drainage	0	0	150,000	150,000	0	150,000	3,145	146,855	0	2%
Adelaide Church St G'well Pt drainage	107,500	76,425	-5,778	178,147	0	178,147	50,344	127,803	0	28%
Bannisters Head Rd Mollymook	60,000	45,091	0	105,091	0	105,091	5,605	99,486	35,861	5%
Bendalong Point, Bendalong - Drainage	30,000	0	0	30,000	0	30,000	0	30,000	0	0%
Bolong Rd Bomaderry Culvert upgrade	250,000	74,368	0	324,368	131,532	455,900	453,780	2,120	2,120	100%
Canal Improvements Sussex Inlt	0	0	0	0	0	0	0	0	0	No Bgt
Coastal erosion - Bannister Head Rd Mollym	0	3,000	-3,000	0	0	0	0	0	0	No Bgt
Dacres St Vincentia Drainage	0	29,739	60,299	90,038	2,391	92,429	92,429	0	0	100%
Drainage Investigation	29,000	0	-29,000	0	0	0	0	0	0	No Bgt
Drainage Sth Nowra Industrial	0	48,625	0	48,625	0	48,625	0	48,625	0	0%
Greville Ave Sanctuary Point	250,000	10,348	0	260,348	-164,196	96,152	168	95,984	182	0%
Lackersteen St Callala Bay	0	0	0	0	0	0	0	0	0	No Bgt
Lake Conjola Ent Rd - Culvert Upgrade - Dra	60,000	0	0	60,000	0	60,000	1,260	58,740	0	2%
Orient Point Rd, Culburra Beach - Drainage	70,000	0	0	70,000	0	70,000	1,866	68,134	0	3%
Prentice Ave, Old Erowal Bay - Drainage	40,000	0	0	40,000	0	40,000	1,207	38,794	7,429	3%
Reserve Road, Basin View - Drainage	100,000	0	0	100,000	0	100,000	0	100,000	0	0%
River Rd Sussex Inlet Drainage	0	27,092	0	27,092	0	27,092	6,280	20,812	0	23%
River Road, Shoalhaven Heads - Drainage	100,000	0	0	100,000	0	100,000	998	99,003	0	1%
St Andrews Way C'gatta Stage 2	0	146,228	0	146,228	0	146,228	1,500	144,728	1,435	1%
Stormwater Manage Plan	76,000	0	0	76,000	0	76,000	100,220	-24,220	0	132%
Sunset Strip Manyana	70,000	38,177	0	108,177	0	108,177	6,227	101,949	6,940	6%
The Park Dr Sanctuary Pt	0	80,532	0	80,532	0	80,532	1,500	79,032	0	2%
Waratah Cr Sanct Pt Drain	150,000	0	0	150,000	13,155	163,155	162,701	454	454	100%
	1,582,500	650,036	-12,018	2,220,518	13,552	2,234,070	974,423	1,259,647	54,586	44%
<i>Total Stormwater</i>	1,582,500	650,036	-12,018	2,220,518	13,552	2,234,070	974,423	1,259,647	54,586	44%

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Quarterly Budget Review - December 2017 - Capital Projects

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Assets and Works										
Roads and Transport										
<i>Streetscapes</i>										
Other Streetscape Program										
Island Point Rd - St Georges Basin Pathway R	0	0	8,031	8,031	0	8,031	8,031	0	0	100%
Jacobs Drive Streetscape	0	0	875,548	875,548	0	875,548	360	875,188	0	0%
Nowra CBD renewal	1,000,000	0	-500,000	500,000	-15,000	485,000	0	485,000	0	0%
Stewart Place Landscape	0	7,280	0	7,280	0	7,280	3,610	3,670	0	50%
Streetscape path renewal	200,000	0	-8,031	191,969	-5,500	186,469	14,808	171,662	0	8%
	1,200,000	7,280	375,548	1,582,828	-20,500	1,562,328	26,808	1,535,520	0	2%
<i>Total Streetscapes</i>	1,200,000	7,280	375,548	1,582,828	-20,500	1,562,328	26,808	1,535,520	0	2%
<i>Traffic Management</i>										
Traffic Facilities Program										
Bendalong Rd Ch 0.0 - 5.6km NBSP	0	647,178	95,000	742,178	0	742,178	974,337	-232,160	0	131%
Bolong Rd - 1.5Km Section East of Askeaton	0	0	0	0	0	0	0	0	0	No Bgt
Bolong Rd - 750m Section East of Jennings N	0	92,589	300,000	392,589	0	392,589	430,946	-38,357	0	110%
Bolong Rd - 800m Section East of Broughton	0	0	300,000	300,000	0	300,000	0	300,000	0	0%
Bolong Rd - 900m Length at Hanigans Lane	0	89,741	195,000	284,741	0	284,741	334,038	-49,296	0	117%
Bolong Rd - Coolangatta to Gerroa NBSP	0	5,000	450,000	455,000	0	455,000	0	455,000	0	0%
Bolong Rd Hanigans to Jennings	0	0	0	0	0	0	5,083	-5,083	0	No Bgt
Coonemia Road NBSP	0	0	0	0	0	0	6,489	-6,489	0	No Bgt
CPTIGS 1718-1819	0	0	180,000	180,000	0	180,000	0	180,000	0	0%
Currarong Rd - Ch 7.7 11.5Km NBSP	0	-4,801	1,000,000	995,199	0	995,199	4,445	990,754	2,060	0%
Flinders NBBSP/FCR/HVSP/R2R	0	6,432,395	0	6,432,395	0	6,432,395	2,975,883	3,456,512	2,473,878	46%
Green St/Warden St BSP	0	0	0	0	0	0	437	-437	0	No Bgt
Illaroo Road NBBSP	0	0	0	0	0	0	0	0	0	No Bgt
Illaroo/Page North Nowra - NBBSP	0	0	10,000	10,000	0	10,000	5,386	4,614	4,614	54%
Intersection Deering - Jubilee NBSP	0	129,643	20,000	149,643	0	149,643	144,798	4,845	4,845	97%
Intersection Forest - Callala Beach NBSP	0	219,862	90,000	309,862	0	309,862	270,313	39,549	0	87%
Intersection Paradise Beach - Kerry NBSP	0	275,825	0	275,825	0	275,825	220,978	54,847	26,611	80%
Intersection St Vincent - Church NBSP	0	199,185	90,000	289,185	0	289,185	4,823	284,363	0	2%

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Quarterly Budget Review - December 2017 - Capital Projects

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Assets and Works										
Roads and Transport										
<i>Traffic Management</i>										
Traffic Facilities Program										
Intersectn Paradise Bch Rd/Kingsford Smith	0	0	190,000	190,000	0	190,000	4,208	185,792	6,095	2%
Jervis Bay Rd 0.2 - 0.65km Sth of Wollamia -	0	0	480,000	480,000	0	480,000	3,759	476,241	0	1%
Jervis Bay/Gardner Rds - NBBSP	0	0	10,000	10,000	0	10,000	2,659	7,341	0	27%
Kangaroo Valley Rd Ch 1.516 - 7.551km NBS	0	0	0	0	0	0	345	-345	0	No Bgt
Minor Traffic Control Works	40,000	0	-40,000	0	0	0	59	-59	0	No Bgt
Mitchell Pde/Donlan Rd Mollymook - NBBSP	0	0	0	0	0	0	3,905	-3,905	0	No Bgt
North-Shoalhaven Int. NBBSP	0	0	0	0	0	0	-60	60	0	No Bgt
School Traffic Safety Program	20,000	0	-20,000	0	0	0	0	0	0	No Bgt
Shoulder seal Princes Hwy Milton	0	0	0	0	0	0	197	-197	0	No Bgt
Signage Improvement Program	14,000	14,000	0	28,000	0	28,000	678	27,322	0	2%
Stewart Place Bus Int/Chnge Upg	0	57,854	0	57,854	0	57,854	89,355	-31,501	0	154%
Street Lighting Programme	0	13,570	0	13,570	38,218	51,788	40,082	11,706	11,706	77%
Sussex Inlet Rd NBBSP	0	0	0	0	0	0	0	0	0	No Bgt
The Springs Rd NBBSP	0	0	0	0	0	0	0	0	0	No Bgt
TurpentineRd 8.6-12.9 NBBSPR2R	0	766,322	0	766,322	0	766,322	111,470	654,852	46,167	15%
TurpRd 4.7 - 8.6 BBSP\GIL/R2R	0	516,269	0	516,269	0	516,269	0	516,269	351,725	0%
Wheelbarrow Rd 2 to 3.2km East Woodburn	0	0	210,000	210,000	0	210,000	9,173	200,827	8,400	4%
Woodburn Road NBSP	0	-3,445	0	-3,445	0	-3,445	0	-3,445	0	0%
Yurunga Dr/Illaroo Rd Int BSP	0	0	0	0	0	0	58	-58	0	No Bgt
	74,000	9,451,189	3,560,000	13,085,189	38,218	13,123,407	5,643,846	7,479,561	2,936,101	43%
<i>Total Traffic Management</i>	74,000	9,451,189	3,560,000	13,085,189	38,218	13,123,407	5,643,846	7,479,561	2,936,101	43%
Waterways Infrastructure										
<i>Waterways Infrastructure</i>										
Admiralty Jetty MRA - Huskisson	0	0	10,000	10,000	0	10,000	1,805	8,195	0	18%
Aney St Lake Conjola	0	23,525	-5,000	18,525	0	18,525	0	18,525	0	0%
Bawley Pt Headland - fishing facilities	0	48,951	0	48,951	0	48,951	0	48,951	0	0%
Better Boating Program	100,000	0	0	100,000	0	100,000	0	100,000	0	0%

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Quarterly Budget Review - December 2017 - Capital Projects

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Assets and Works										
Roads and Transport										
<i>Waterways Infrastructure</i>										
Waterways Infrastructure										
Dent St Waterways Improvements	0	195,849	0	195,849	0	195,849	124,080	71,769	57,690	63%
Fishermans Paradise Boatramp	0	-484	4,300	3,816	0	3,816	52,524	-48,708	0	1376%
Greenwell Point - Main Wharf - Pump/Out P	0	52,412	0	52,412	0	52,412	0	52,412	33,582	0%
Greys Beach Boat Ramp	0	257,310	0	257,310	0	257,310	143,123	114,187	5,425	56%
Havilland St Lake Conjola	0	0	700	700	0	700	765	-65	0	109%
Huskisson Wharf	0	0	0	0	0	0	0	0	0	No Bgt
John Williams Reserve BLR	0	11,095	0	11,095	0	11,095	150	10,945	0	1%
Lakehaven Dr Sussex Inlet	0	-21,970	21,970	0	0	0	0	0	0	No Bgt
Pond, Paths & Landscape - Jervis Bay Mariti	0	0	0	0	3,000	3,000	0	3,000	0	0%
Pontoons Lake Conjola	0	77,374	0	77,374	0	77,374	241	77,133	0	0%
Shoalhaven Riverfront - Pontoon/Electricity	0	15,738	0	15,738	0	15,738	33,236	-17,498	0	211%
Ulladulla Harbour (North)	0	219,030	0	219,030	0	219,030	163,526	55,504	55,504	75%
Waterways Minor Improve Prog	30,235	0	-10,000	20,235	-2,440	17,795	13,161	4,634	1,801	74%
Woollamia Regional Boat Ramp	0	434,618	0	434,618	0	434,618	248,707	185,911	20,362	57%
	130,235	1,313,449	21,970	1,465,654	560	1,466,214	781,318	684,897	174,365	53%
<i>Total Waterways Infrastructure</i>	130,235	1,313,449	21,970	1,465,654	560	1,466,214	781,318	684,897	174,365	53%
Total Roads and Transport	22,865,768	22,162,472	7,182,681	52,210,921	62,115	52,273,036	17,552,557	34,720,479	6,324,989	34%
Waste and Recycling Program										
<i>Landfill and Transfer Station Operations</i>										
Vehicle / Plant Replacement Program										
Waste Plant Purchases	1,412,500	0	0	1,412,500	0	1,412,500	725,679	686,821	208,175	51%
	1,412,500	0	0	1,412,500	0	1,412,500	725,679	686,821	208,175	51%
Waste Management - Capital Expenditure										
Animal Shelter - BTU Road	2,500,000	-112,937	0	2,387,063	361,590	2,748,653	1,087,977	1,660,676	1,660,676	40%
Animal Shelter Access Road	0	0	257,000	257,000	84,197	341,197	341,197	0	0	100%
Berry Transf - sealing access roads and carpa	40,000	0	0	40,000	0	40,000	0	40,000	0	0%

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Quarterly Budget Review - December 2017 - Capital Projects

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Assets and Works										
Waste and Recycling Program										
<i>Landfill and Transfer Station Operations</i>										
Waste Management - Capital Expenditure										
Berry Transfer - Solar Power Upgrade	15,000	0	0	15,000	0	15,000	0	15,000	0	0%
Berry Transfer station- weighbridge	100,000	0	0	100,000	0	100,000	0	100,000	0	0%
Bins and Equipment	0	0	0	0	32,015	32,015	0	32,015	0	0%
Callala Transfer Station - communications u	35,000	0	0	35,000	0	35,000	0	35,000	0	0%
Community Recycling Ctr Const	0	0	4,074	4,074	23,700	27,774	36,325	-8,551	0	131%
Huskisson - Cover Weigh Bridge	150,000	0	0	150,000	-150,000	0	0	0	0	No Bgt
Huskisson - Roads and Office Area Reseal	45,000	0	0	45,000	0	45,000	0	45,000	0	0%
Install Liner and Leachate Controls Cel 3F-1	555,233	0	0	555,233	0	555,233	0	555,233	0	0%
Kioloa Transfer Station - relocate office	50,000	0	0	50,000	0	50,000	0	50,000	0	0%
Landfill Extension - West Nowra	350,000	-6,155	0	343,845	0	343,845	76,171	267,674	0	22%
Resource Recovery Park - West Nowra	0	350,646	0	350,646	0	350,646	3,478	347,168	22,525	1%
Ulladulla - Cover Weighbridge	150,000	0	0	150,000	-150,000	0	0	0	0	No Bgt
Waste Management Capital	0	0	9,750	9,750	4,250	14,000	42,070	-28,070	0	301%
Waste Transfer Facility - West Nowra	2,000,000	1,918	0	2,001,918	0	2,001,918	1,530,077	471,841	6,000	76%
West Nowra Perimeter Road	348,154	0	0	348,154	-182,052	166,102	0	166,102	0	0%
6,338,387	233,472	270,824	6,842,683	23,700	6,866,383	3,117,294	3,749,089	1,689,201	45%	
<i>Total Landfill and Transfer Station Operations</i>	<i>7,750,887</i>	<i>233,472</i>	<i>270,824</i>	<i>8,255,183</i>	<i>23,700</i>	<i>8,278,883</i>	<i>3,842,973</i>	<i>4,435,910</i>	<i>1,897,376</i>	<i>46%</i>
Total Waste and Recycling Program	7,750,887	233,472	270,824	8,255,183	23,700	8,278,883	3,842,973	4,435,910	1,897,376	46%
Total Assets and Works	44,630,465	24,156,117	9,288,141	78,074,723	148,653	78,223,376	30,374,140	47,849,236	9,486,562	39%

Shoalhaven Water

Internal Corporate Services

Management and Support

Business Improvement

Water Billing	0	0	750,000	750,000	0	750,000	68,271	681,729	0	9%
	0	0	750,000	750,000	0	750,000	68,271	681,729	0	9%

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Shoalhaven Water										
Internal Corporate Services										
<i>Management and Support</i>										
<i>Total Management and Support</i>	0	0	750,000	750,000	0	750,000	68,271	681,729	0	9%
Total Internal Corporate Services	0	0	750,000	750,000	0	750,000	68,271	681,729	0	9%
Water and Sewer Services										
<i>Sewer Services</i>										
Chargeable Private Works										
Wastewater-Chargeable Works	50,000	0	0	50,000	100,000	150,000	92,531	57,469	280	62%
	50,000	0	0	50,000	100,000	150,000	92,531	57,469	280	62%
New Works (Asset Enhancement)										
Berry SPS 7 RM	0	0	30,000	30,000	0	30,000	0	30,000	0	0%
ConjolaSTPprocessOptimisation	0	0	0	0	0	0	0	0	0	No Bgt
Culburra STP Power Supply Harmonic Upgra	0	0	25,000	25,000	0	25,000	0	25,000	0	0%
Culburra STP Safety Rail Installation	0	0	20,000	20,000	0	20,000	0	20,000	0	0%
Digital telemetry & SCADA Upgrade	0	0	125,000	125,000	-20,301	104,699	27,172	77,528	0	26%
K/Valley Sew Scheme-Unallocate	0	0	0	0	0	0	0	0	0	No Bgt
KValley SPS remote monitoring trials	0	0	0	0	0	0	0	0	0	No Bgt
Low Power - Wide Area Network	0	0	50,000	50,000	0	50,000	1,445	48,556	0	3%
Microwave & VOIP Upgrade	0	0	50,000	50,000	20,000	70,000	49,664	20,336	2,584	71%
Milt/Ulladulla STP Mobile Generator Shed	0	0	40,000	40,000	0	40,000	0	40,000	0	0%
NW AE Unallocated	106,512,214	0	#####	0	0	0	0	0	0	No Bgt
PPME Capital Projects	0	0	0	0	0	0	0	0	0	No Bgt
REMs Package 3.1 - UV system upgrades	0	0	0	0	50,000	50,000	0	50,000	0	0%
Rems Sewer Sch-Unallocated	335,717	1,447,518	105,677,214	107,460,449	-370,000	107,090,449	33,203,474	73,886,975	51,984,398	31%
REMS Transfer Main WP 2.2	0	308,737	320,000	628,737	320,000	948,737	519,536	429,201	107,732	55%
SGBSanctPtGrevilleAveSewerProt	0	0	0	0	0	0	0	0	0	No Bgt
SHeads Admin Building	0	0	65,028	65,028	-10,000	55,028	22,824	32,204	0	41%
Var Digital Radio/RTU trial	0	0	0	0	0	0	0	0	0	No Bgt
Var SPS level monitoring upgrades	0	0	20,000	20,000	0	20,000	0	20,000	0	0%

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Shoalhaven Water										
Water and Sewer Services										
<i>Sewer Services</i>										
New Works (Asset Enhancement)										
Various CCTV STP install	0	0	20,000	20,000	20,000	40,000	25,957	14,043	887	65%
Various Emergency Storage	0	8,527	0	8,527	0	8,527	420	8,108	2,181	5%
Various Infiltration Studies	0	0	0	0	0	0	0	0	0	No Bgt
Various Odour Control	0	0	15,000	15,000	0	15,000	0	15,000	0	0%
Various Optical Fibre Installs	0	0	0	0	0	0	184	-184	0	No Bgt
Various PS Bypass tee & valve on new diesel	0	0	50,000	50,000	-10,000	40,000	17,616	22,384	0	44%
Various SPS Flood Bunding	0	0	4,972	4,972	301	5,273	5,273	0	0	100%
	106,847,931	1,764,782	0	108,612,713	0	108,612,713	33,873,563	74,739,150	52,097,783	31%
New Works Growth										
Bom SPS 26 temp RM ext	0	0	350,000	350,000	0	350,000	406	349,594	0	0%
Bomaderry Moss Vale Rd Sth GM	0	0	100,000	100,000	0	100,000	0	100,000	0	0%
Developer Services Plan	0	0	100,000	100,000	0	100,000	8,071	91,929	7,976	8%
Milt/UllSPSNewRMSPSCommonMain	0	0	80,000	80,000	0	80,000	38,149	41,851	16,475	48%
Mundamia SPS+RM+GM	0	0	110,000	110,000	-100,000	10,000	3,978	6,022	0	40%
Nowra GM Downstream SPS 5	0	0	100,000	100,000	0	100,000	0	100,000	0	0%
Nowra GM Downstream SPS 9	0	0	70,000	70,000	0	70,000	0	70,000	0	0%
NowraLyrebirdPrkSPS2Dry/Wetwel	0	0	0	0	0	0	0	0	0	No Bgt
NW Growth Unallocated	1,480,000	0	-1,480,000	0	0	0	0	0	0	No Bgt
Sth Nowra Browns Rd New SPS B	0	0	0	0	0	0	0	0	0	No Bgt
Var Minor Development Works	0	0	50,000	50,000	0	50,000	0	50,000	0	0%
Var Pump Replacement	0	0	500,000	500,000	0	500,000	411,170	88,830	25,324	82%
Various Sewerage Strategy	0	0	20,000	20,000	-20,000	0	0	0	0	No Bgt
Vinc Expansion Area SPS F4+RM	0	102,226	0	102,226	0	102,226	716	101,510	94,284	1%
	1,480,000	102,226	0	1,582,226	-120,000	1,462,226	462,490	999,735	144,059	32%
Other Asset Purchases										
Land Acquisition	100,000	0	0	100,000	0	100,000	13,675	86,325	0	14%
Mains-New Connections	0	0	0	0	0	0	0	0	0	No Bgt
Office Furniture & Equipment	95,000	0	0	95,000	0	95,000	46,961	48,039	17,500	49%

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Shoalhaven Water										
Water and Sewer Services										
<i>Sewer Services</i>										
Other Asset Purchases										
Plant Purchases	869,000	0	0	869,000	0	869,000	435,731	433,269	263,443	50%
Vehicle Purchases	255,000	0	0	255,000	0	255,000	29,526	225,474	37,348	12%
	1,319,000	0	0	1,319,000	0	1,319,000	525,893	793,107	318,290	40%
Renewal / Replacement Works										
A&W Minor Works from Program Sewer	0	0	60,000	60,000	0	60,000	0	60,000	0	0%
Cudmirrah Bridge 300mm RM repl	0	48,248	0	48,248	0	48,248	4,367	43,881	19,560	9%
Kangaroo Valley WwTP Membrane Repl	0	0	110,000	110,000	0	110,000	104,932	5,068	0	95%
Renewals Unallocated	1,770,000	0	-1,770,000	0	0	0	0	0	0	No Bgt
Sewer Inflow Review	0	0	700,262	700,262	7,923	708,185	18,182	690,003	0	3%
SPS VSD Replacements	0	0	150,000	150,000	0	150,000	3,232	146,768	0	2%
Sussex Inlet Sand Dune Exfiltration Replace	0	0	40,000	40,000	0	40,000	30,570	9,430	0	76%
Sussex Inlet Sewer Relining	0	0	99,738	99,738	0	99,738	99,737	1	0	100%
Var Asset Condition Assessment	0	0	0	0	0	0	0	0	0	No Bgt
Various access road renewals	0	0	10,000	10,000	0	10,000	0	10,000	0	0%
Various Electrical Cabinets	0	6,000	200,000	206,000	0	206,000	20,299	185,701	118,034	10%
Various Gravity flow & level monitoring in m	0	7,923	0	7,923	-7,923	0	0	0	0	No Bgt
Various Gravity Sewer Re-line	0	0	80,000	80,000	0	80,000	0	80,000	0	0%
Various Internal SPS Renewals	0	4,322	250,000	254,322	0	254,322	63,131	191,191	7,195	25%
Various Security Fence Repl	0	0	20,000	20,000	0	20,000	946	19,054	0	5%
Various SPS Electrical Repl	0	0	20,000	20,000	0	20,000	0	20,000	0	0%
Various Steel Work Replacement	0	0	0	0	0	0	0	0	0	No Bgt
Various STP Valve Pit Grates	0	0	30,000	30,000	0	30,000	14,744	15,256	0	49%
	1,770,000	66,493	0	1,836,493	0	1,836,493	360,140	1,476,353	144,789	20%
Total Sewer Services	111,466,931	1,933,501	0	113,400,432	-20,000	113,380,432	35,314,617	78,065,814	52,705,201	31%
Water Services										
Chargeable Private Works										
Water-Chargeable Private Works	100,000	0	0	100,000	0	100,000	55,327	44,673	0	55%

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Shoalhaven Water										
Water and Sewer Services										
<i>Water Services</i>										
Chargeable Private Works	100,000	0	0	100,000	0	100,000	55,327	44,673	0	55%
Communications Infrastructure & Equip										
Communications Section	8,000	0	0	8,000	0	8,000	0	8,000	0	0%
	8,000	0	0	8,000	0	8,000	0	8,000	0	0%
New Works (Asset Enhancement)										
Asset Management Activities	0	0	0	0	0	0	0	0	0	No Bgt
Bamarang Fluoridation Plant Upgrade	0	0	10,490	10,490	158	10,648	10,648	0	0	100%
Bamarang WTP WHS Improvements - stairs,	0	0	60,000	60,000	-5,158	54,842	16,950	37,892	0	31%
Berringer Res provide power supply - incl de	0	25,881	0	25,881	0	25,881	7,588	18,293	0	29%
Berringer Res relocate Berrara Chlorinator t	0	0	30,000	30,000	0	30,000	0	30,000	0	0%
Burrier WPS pump monitoring upgrade	0	6,522	20,000	26,522	0	26,522	16,190	10,332	15	61%
BurrierWPSFireProtection	0	0	0	0	0	0	0	0	0	No Bgt
Cambewarra Reservoir Chlorinator	0	0	50,000	50,000	55,000	105,000	49,555	55,445	0	47%
Coolangatta Road WM Upgrade	0	118,230	500,000	618,230	0	618,230	541,659	76,571	0	88%
Danjera Dam connect to Telemetry	0	0	120,000	120,000	0	120,000	0	120,000	0	0%
Digital telemetry & SCADA Upgrade	0	82,730	1,500,000	1,582,730	0	1,582,730	134,289	1,448,441	784,068	8%
Install 2nd IS SV D'jera	0	0	0	0	0	0	0	0	0	No Bgt
Microwave and VOIP upgrades	0	0	30,000	30,000	5,000	35,000	27,850	7,150	4,220	80%
Milton WTP Upgrade	0	0	19,510	19,510	0	19,510	0	19,510	0	0%
Minor main extension	0	0	50,000	50,000	0	50,000	16,125	33,875	14,971	32%
New Hydrants	0	0	10,000	10,000	0	10,000	0	10,000	0	0%
Nowra West St New PRV	0	0	0	0	0	0	0	0	0	No Bgt
NowraAlbatrossRdToFrock	0	0	10,000	10,000	0	10,000	9,280	720	0	93%
NowraSthFlindDepotElectWkshop	0	0	2,000,000	2,000,000	-1,850,000	150,000	0	150,000	0	0%
NW AE Unallocated	6,825,000	0	-6,825,000	0	0	0	0	0	0	No Bgt
PCD pipeline protection - Anti hammer devic	0	0	0	0	0	0	0	0	0	No Bgt
Porters Crk Dam Remediation	13,000	227,582	0	240,582	-75,000	165,582	44,654	120,928	94,195	27%
R'pnce Mains with 100mm Var. A	0	197,653	1,000,000	1,197,653	0	1,197,653	45,958	1,151,694	0	4%

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Shoalhaven Water										
Water and Sewer Services										
<i>Water Services</i>										
New Works (Asset Enhancement)										
RTA mains Sth Nowra	0	0	0	0	0	0	0	0	0	No Bgt
Storage Area Oper'ns Depot	0	0	0	0	0	0	0	0	0	No Bgt
Technology - DWQMP Improvements	0	0	25,000	25,000	0	25,000	1,404	23,596	0	6%
Ulladulla depot building	0	0	1,100,000	1,100,000	0	1,100,000	2,627	1,097,373	36,990	0%
Var Reservoirs Security Upgrad	0	0	50,000	50,000	0	50,000	16,898	33,102	1,037	34%
Various additional valves	0	0	30,000	30,000	10,000	40,000	34,399	5,601	0	86%
Various Chlorine shut off valves - satellite ch	0	0	32,000	32,000	0	32,000	0	32,000	0	0%
Various Optical Fibre Installs	0	0	18,000	18,000	10,000	28,000	21,633	6,367	0	77%
Various Res CCTV Instal Alarm Upgra	0	0	60,000	60,000	0	60,000	5,090	54,910	0	8%
Yalwal Tourist Upgrade	0	0	100,000	100,000	0	100,000	10,967	89,033	31,011	11%
	6,838,000	658,598	0	7,496,598	-1,850,000	5,646,598	1,013,764	4,632,833	966,507	18%
New Works Growth										
Developer Servicing Plan	0	0	100,000	100,000	0	100,000	7,406	92,594	7,976	7%
Minor Development Works	0	0	50,000	50,000	0	50,000	14,574	35,426	0	29%
Mundamia - 150mm Feeder Main	0	0	80,000	80,000	-80,000	0	0	0	0	No Bgt
NW Growth Unallocated	615,000	0	-615,000	0	0	0	0	0	0	No Bgt
Sussex Badgee Lagoon TM Ext Suncrest Ave i	0	0	285,000	285,000	-285,000	0	0	0	0	No Bgt
Various Water Supply Strategy	0	0	100,000	100,000	0	100,000	5,783	94,217	0	6%
	615,000	0	0	615,000	-365,000	250,000	27,763	222,237	7,976	11%
Other Asset Purchases										
Digital Radio Network	0	0	120,000	120,000	80,000	200,000	86,114	113,886	849	43%
Land Purchases	100,000	0	0	100,000	-40,000	60,000	768	59,232	0	1%
Meter Replacement Program	216,016	0	0	216,016	0	216,016	83,393	132,623	18	39%
Mobile Phone Towers/Telecommun	0	0	0	0	0	0	0	0	0	No Bgt
Modelling Software	0	0	60,000	60,000	0	60,000	0	60,000	0	0%
New Services Instal & Relocate	450,752	0	0	450,752	0	450,752	344,198	106,554	1,964	76%
Office Furniture & Equipment	120,000	0	0	120,000	-40,000	80,000	17,798	62,202	0	22%
Other Assets Unallocated	810,000	0	-810,000	0	0	0	0	0	0	No Bgt

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Shoalhaven Water										
Water and Sewer Services										
<i>Water Services</i>										
Other Asset Purchases										
Plant Purchases	408,000	0	0	408,000	0	408,000	212,172	195,828	4,000	52%
Vehicle Purchases	666,000	0	0	666,000	0	666,000	419,652	246,348	144,086	63%
Vincentia Communication Tower	0	53,995	0	53,995	0	53,995	25,892	28,103	28,103	48%
	2,770,768	53,995	-630,000	2,194,763	0	2,194,763	1,189,988	1,004,775	179,021	54%
Renewal / Replacement Works										
A&W Minor Works Program Water	0	0	250,000	250,000	0	250,000	21,362	228,638	15,862	9%
Bam RWPS Install VSD	0	0	1,688	1,688	901	2,589	2,589	0	0	100%
Bam WTP Citect upgrade ongoing	0	0	10,000	10,000	0	10,000	4,505	5,495	0	45%
Bam WTP Filter Penstock Valves Replaceme	0	0	170,000	170,000	0	170,000	4,737	165,263	0	3%
Bamarang RWPS P1 motor replacement	0	0	0	0	20,000	20,000	0	20,000	13,885	0%
Bamarang WTP Clarifier Electrical Bus Suppl	0	0	40,000	40,000	0	40,000	0	40,000	0	0%
Berrara - Berringer Pipeline	0	141,615	-220,000	-78,385	0	-78,385	-77,882	-503	0	99%
Berrara to Berringer WM Creek Crossing	0	0	520,000	520,000	-400,000	120,000	97,638	22,362	3,325	81%
Bolong Rd TM7 WM replacement	0	48,581	700,000	748,581	-700,000	48,581	21,225	27,356	14,600	44%
Bom (Maccas) WM Replacement 300mm	0	0	140,000	140,000	0	140,000	4,343	135,657	0	3%
Brundee WPS Pump no.1, pump & motor ov	0	92,599	0	92,599	0	92,599	69,782	22,817	0	75%
Burrier / Brundee 33 kv Substation	0	0	100,000	100,000	-80,000	20,000	0	20,000	0	0%
Burrier PS bridge access repl	0	0	200,000	200,000	-50,000	150,000	7,514	142,486	117,392	5%
Burrill Lk to Lk Tab WM Repl	0	1,914,834	0	1,914,834	0	1,914,834	1,528,649	386,185	163,546	80%
BurrillLkWM RelocTo New Bridge	0	0	500,000	500,000	0	500,000	1,699	498,302	0	0%
Danjera Dam Spillway repairs	0	0	74,359	74,359	-45,351	29,008	26,988	2,020	2,019	93%
Flatrock WTP Clarifier Centre Bearings	0	0	13,855	13,855	0	13,855	13,855	0	0	100%
Greenwell Pt Rd-Rd Rehab-150mm AC Main	0	81,945	0	81,945	-64,915	17,030	17,030	0	0	100%
KV WTP Feed Pump Replacement	0	0	16,000	16,000	0	16,000	9,981	6,019	1,192	62%
KV WTP Membrane Replacement	0	0	50,098	50,098	1,864	51,962	51,962	0	0	100%
Milton WTP Access	0	0	650,000	650,000	38,111	688,111	0	688,111	0	0%
Milton WTP lime bin improvement	0	0	20,000	20,000	9,390	29,390	29,390	0	0	100%
Old Burrier Pump Station Roof Replacement	0	0	0	0	0	0	0	0	0	No Bgt

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Quarterly Budget Review - December 2017 - Capital Projects

Year Passed: 50%

	Original Budget	Revote	Approved Changes	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Shoalhaven Water										
Water and Sewer Services										
<i>Water Services</i>										
Renewal / Replacement Works										
PCD Pipeline Protection system	0	30,509	0	30,509	0	30,509	11,647	18,862	0	38%
Renewals Unallocated	5,741,000	0	-5,741,000	0	0	0	0	0	0	No Bgt
Repl 100mmAC Beach Rd Berry	0	0	0	0	0	0	0	0	0	No Bgt
Replace Blowers - PCD	0	0	0	0	0	0	0	0	0	No Bgt
TM74 Sussex Inlet Ring Main 300PVC Replac	0	0	1,600,000	1,600,000	0	1,600,000	653,345	946,655	770,691	41%
Var Asset Mngemnt Activities	0	46,974	0	46,974	50,000	96,974	27,630	69,344	270	28%
Various Electrical Repl	0	0	20,000	20,000	0	20,000	619	19,382	0	3%
Various PLC & SCADA Repl	0	0	60,000	60,000	30,000	90,000	83,446	6,554	0	93%
Various Replace Fencing	0	0	95,000	95,000	0	95,000	0	95,000	0	0%
Various Replace Steel Works	0	0	20,000	20,000	10,000	30,000	18,077	11,923	4,954	60%
Various Road Repl	0	0	10,000	10,000	0	10,000	503	9,497	0	5%
Various Stop valves	0	20,261	150,000	170,261	0	170,261	94,025	76,235	0	55%
Various White PVC Main Repl	0	0	500,000	500,000	0	500,000	489	499,511	0	0%
VarMinorDeveloperRenewals/repl	0	0	50,000	50,000	0	50,000	813	49,187	0	2%
Worrigee Rd PRV Repl	0	0	0	0	0	0	0	0	0	No Bgt
	5,741,000	2,377,318	0	8,118,318	-1,180,000	6,938,318	2,725,960	4,212,358	1,107,737	39%
<i>Total Water Services</i>	16,072,768	3,089,910	-630,000	18,532,678	-3,395,000	15,137,678	5,012,803	10,124,875	2,261,241	33%
Total Water and Sewer Services	127,539,699	5,023,411	-630,000	131,933,110	-3,415,000	128,518,110	40,327,420	88,190,690	54,966,442	31%
Total Shoalhaven Water	127,539,699	5,023,411	120,000	132,683,110	-3,415,000	129,268,110	40,395,691	88,872,419	54,966,442	31%
Total Capital Projects Expenditre	189,791,420	40,389,044	10,772,645	240,953,110	-9,176,997	231,776,113	77,481,926	154,294,188	67,726,754	33%

* The commitment relates to the amount that will be funded from the current year's budget

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Income Statement - General Fund

	Estimated Result For the Year Ending 30th June 2018							2017/18 Actual YTD	% Current Budget
	Original Budget	Approved Changes			Current Budget	December Review Adjustment Recommended	Projected Year End Result		
		Revote	September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Income from Continuing Operations									
Revenue:									
Rates and Annual Charges	87,204	0	605	10	87,819	0	87,819	88,048	100.3%
User Charges and Fees	49,694	0	1,859	90	51,643	613	52,256	24,104	46.7%
Interest and Investment Revenue	3,750	0	(50)	0	3,700	1	3,701	1,762	47.6%
Other Revenues	3,452	0	14	(16)	3,450	31	3,481	1,699	49.2%
Internal Revenue	53,883	0	(91)	100	53,892	(105)	53,787	26,919	49.9%
Grants and Contributions provided for Operating Purposes	18,866	2,617	(4,657)	1,696	18,522	55	18,577	7,916	42.7%
Grants and Contributions provided for Capital Purposes	7,093	12,546	(649)	5,853	24,843	254	25,097	6,216	25.0%
Other Income:									
Net Gains from the disposal of assets	0	0	0	0	0	0	0	1,437	
Total Income from Continuing Operations	223,942	15,163	(2,969)	7,733	243,869	849	244,718	158,101	
Expenses from Continuing Operations									
Employee Benefits and On-Costs	65,533	379	1,158	(453)	66,617	(262)	66,355	33,256	49.9%
Borrowing Costs	1,758	0	0	0	1,758	0	1,758	901	51.3%
Materials and Contracts	47,327	3,299	2,444	814	53,884	734	54,618	17,687	32.8%
Depreciation and Amortisation	39,913	0	0	0	39,913	860	40,773	20,927	52.4%
Other Expenses	26,474	357	14	115	26,960	205	27,165	13,418	49.8%
Internal Expenses	38,455	22	(204)	(56)	38,217	100	38,317	21,664	56.7%
Net Losses from the disposal of assets	0	0	0	0	0	0	0	0	
Total Expenses from Continuing Operations	219,460	4,057	3,412	420	227,349	1,637	228,986	107,853	
Net Operating Result	4,482	11,106	(6,381)	7,313	16,520	(788)	15,732	50,248	
Net Operating Result before grants and contributions provided for capital purposes	(2,611)	(1,440)	(5,732)	1,460	(8,323)	(1,042)	(9,365)	44,032	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Financial Position - General Fund

	Estimated Result as at 30th June 2018							Actual as at 31st December
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result	
			September Review	Council Minutes				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS								
Current Assets								
Cash and Cash Equivalents	13,466	9,787	485	28	10,300	6,953	17,253	18,183
Investments	38,715	37,945	(9,000)		28,945	0	28,945	50,829
Receivables	11,336	15,704	32	1	15,737	0	15,737	42,798
Inventories	3,766	1,431			1,431	0	1,431	1,056
Other	349	855			855	0	855	908
Non-current Assets Classified as 'Held for Sale'	0	0			0	0	0	2,845
Total Current Assets	67,632	65,722	(8,483)	29	57,268	6,953	64,221	116,619
Non-Current Assets								
Investments	7,788	18,945			18,945	0	18,945	33,262
Receivables	4,020	4,219			4,219	0	4,219	4,214
Inventories	9,283	8,875	0	0	8,875	0	8,875	6,497
Infrastructure, Property, Plant & Equipment	1,781,427	1,760,459	2,509	8,063	1,771,031	(8,143)	1,762,888	1,717,539
Investments Accounted for using the Equity Method	0	0			0	0	0	0
Investment Property	1,535	1,555			1,555	0	1,555	1,555
Intangible Assets	0	291			291	0	291	272
Total Non-Current Assets	1,804,053	1,794,344	2,509	8,063	1,804,916	(8,143)	1,796,773	1,763,339
TOTAL ASSETS	1,871,685	1,860,066	(5,974)	8,092	1,862,184	(1,190)	1,860,994	1,879,958

Statement of Financial Position - General Fund - Continued

	Estimated Result as at 30th June 2018							Actual as at 31st December
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result	
			September Review	Council Minutes				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
LIABILITIES								
Current Liabilities								
Payables	18,039	23,986	403	710	25,099	(402)	24,697	13,544
Borrowings	6,451	6,451		69	6,520	0	6,520	2,977
Provisions	28,705	29,555			29,555	0	29,555	31,526
Total Current Liabilities	53,195	59,992	403	779	61,174	(402)	60,772	48,047
Non-Current Liabilities								
Payables	0				0	0	0	0
Borrowings	36,874	36,891	4	0	36,895	0	36,895	34,063
Provisions	3,329	3,687			3,687	0	3,687	3,692
Total Non-Current Liabilities	40,203	40,578	4	0	40,582	0	40,582	37,755
TOTAL LIABILITIES	93,398	100,570	407	779	101,756	(402)	101,354	85,802
NET ASSETS	1,778,287	1,759,496	(6,381)	7,313	1,760,428	(788)	1,759,640	1,794,156
EQUITY								
Retained Earnings	869,812	877,834	(6,381)	7,313	878,766	(788)	877,978	912,494
Revaluation Reserves	908,475	881,662			881,662	0	881,662	881,662
TOTAL EQUITY	1,778,287	1,759,496	(6,381)	7,313	1,760,428	(788)	1,759,640	1,794,156

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Cash Flows - General Fund

	Estimated Result For the Year Ending 30th June 2018							2017/18 Actual YTD	% Current Budget
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result		
			September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Cash Flows from Operating Activities									
<i>Receipts:</i>									
Rates and Annual Charges	86,726	87,062	573	9	87,644	0	87,644	52,512	59.9%
User Charges and Fees	49,694	49,694	1,859	90	51,643	613	52,256	24,770	48.0%
Interest and Investment Revenue	3,750	3,750	(50)	0	3,700	1	3,701	1,612	43.6%
Grants and Contributions	25,959	41,122	(5,306)	7,549	43,365	309	43,674	20,820	48.0%
Other Revenues	3,452	3,452	14	(16)	3,450	31	3,481	2,181	63.2%
Internal Revenues	53,883	53,883	(91)	100	53,892	(105)	53,787	26,919	49.9%
<i>Payments:</i>									
Employee Benefits and On-Costs	(65,533)	(65,912)	(1,158)	453	(66,617)	262	(66,355)	(31,279)	47.0%
Borrowing Costs	(1,758)	(1,758)	0	0	(1,758)	0	(1,758)	(901)	51.3%
Materials and Contracts	(47,742)	(52,398)	(2,248)	(749)	(55,395)	(675)	(56,070)	(23,405)	42.3%
Other Expenses	(26,474)	(26,831)	(14)	(115)	(26,960)	(205)	(27,165)	(12,812)	47.5%
Internal Expenses	(38,455)	(38,477)	204	56	(38,217)	(100)	(38,317)	(21,664)	56.7%
Net Cash Provided from Operating Activities	43,502	53,587	(6,217)	7,377	54,747	131	54,878	38,753	
Cash Flows from Investing Activities									
<i>Receipts:</i>									
Sale of Investment Securities	0	35,000	9,000	0	44,000	0	44,000	0	0.0%
Sale of Investment Property	0	0	0	0	0	0	0	0	
Sale of Real Estate	1,800	1,800	0	0	1,800	0	1,800	721	40.1%
Sale of Infrastructure, Property, Plant & Equipment	1,940	2,051	81	0	2,132	1,521	3,653	1,947	91.3%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	0	0	0	
Other	0								

Statement of Cash Flows - General Fund - Continued

	For the year Ending 30th June 2018							2017/18 Actual YTD	% Current Budget
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result		
			September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Cash Flows from Investing Activities - Continued									
<i>Payments:</i>									
Purchase of Investment Securities	0	0			0	0	0	7,739	
Purchase of Investment Property	0	0	0	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(61,757)	(94,589)	(2,383)	(7,418)	(104,390)	5,301	(99,089)	(40,514)	38.8%
Purchase of Real Estate Assets	(4,060)	(4,065)	0	0	(4,065)	0	(4,065)	(164)	4.0%
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	
Net Cash Provided from Investing Activities	(62,077)	(59,803)	6,698	(7,418)	(60,523)	6,822	(53,701)	(30,271)	
Cash Flows from Financing Activities									
<i>Receipts:</i>									
Proceeds from Borrowings & Advances	9,262	9,262	0	0	9,262	0	9,262	0	0.0%
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	
<i>Payments:</i>									
Repayment of borrowings & Advances	(5,758)	(5,758)	4	69	(5,685)	0	(5,685)	(2,798)	49.2%
Repayment of Finance Lease Liabilities	0	0	0	0	0	0	0	0	
Other Financing Activity Payments	0	0	0	0	0	0	0	0	
Net Cash Provided from Financing Activities	3,504	3,504	4	69	3,577	0	3,577	(2,798)	
Net Increase/(Decrease) in Cash & Cash Equivalents	(15,071)	(2,712)	485	28	(2,199)	6,953	4,754	5,684	
Plus: Cash & Equivalents - beginning of year	28,537	12,499			12,499		12,499	12,499	
Cash & Equivalents - end of year	13,466	9,787			10,300		17,253	18,183	

General Fund Restricted Reserves Movements for the 2017/18 Financial Year

	Original Budget \$'000	Approved Adjustments			Current Budget \$'000	December Review Adjustment Recommended \$'000	Projected Year End Result \$'000
		Revote \$'000	September Review \$'000	Council Minutes \$'000			
Transfer To Reserve							
Arts Collection	0	0	0	0	0	0	0
Cemeteries	(36)	0	0	0	(36)	0	(36)
Coastal Management	(500)	0	0	0	(500)	0	(500)
Committed Capital Works	0	0	0	0	0	(25)	(25)
Communication Towers	(997)	0	0	0	(997)	0	(997)
Critical Asset Compliance	0	0	0	0	0	0	0
Economic Development Projects	(300)	0	50	0	(250)	0	(250)
Employee Leave Entitlement	0	0	0	0	0	0	0
Financial Assistance Grant	0	0	0	0	0	0	0
General Insurance	(1,678)	0	0	0	(1,678)	0	(1,678)
Grants	(10,601)	(16,450)	152	(6,714)	(33,613)	(5)	(33,618)
Industrial Land Development	(1,860)	0	0	0	(1,860)	0	(1,860)
Land Decontamination	0	0	0	0	0	0	0
Loans	(9,262)	0	0	0	(9,262)	0	(9,262)
North Nowra Link Road	0	0	0	0	0	0	0
Plant Replacement	(9,893)	0	0	0	(9,893)	0	(9,893)
S94 Developer Contributions	(3,515)	0	0	0	(3,515)	(169)	(3,684)
S94 Matching Funds	0	0	0	0	0	0	0
S94 Recoupment	505	0	(1,070)	0	(565)	0	(565)
Self Insurance	(1,448)	0	0	0	(1,448)	0	(1,448)
Special Rates Variation	(9,616)	0	0	0	(9,616)	0	(9,616)
Sporting Facilities	(45)	0	0	0	(45)	0	(45)
Stormwater Levy	(1,101)	0	(5)	0	(1,106)	0	(1,106)
Strategic Projects	(1,695)	0	0	0	(1,695)	(19)	(1,714)
Strategic Property Acquisition	(28)	0	(78)	0	(106)	(1,515)	(1,621)
Waste Disposal	(47,601)	0	(100)	0	(47,701)	(24)	(47,725)
	(99,671)	(16,450)	(1,051)	(6,714)	(123,886)	(1,757)	(125,643)

General Fund Restricted Reserves Movements for the 2017/18 Financial Year - Continued

	Original	Approved Adjustments			Current	December Review	Projected
	Budget	Revote	September	Council			
	\$'000	\$'000	\$'000	Minutes	\$'000	\$'000	\$'000
Transfer From Reserve							
Arts Collection	0	0	0	0	0	0	0
Cemeteries	0	0	0	0	0	0	0
Coastal Management	400	0	0	0	400	100	500
Committed Capital Works	5,000	827	0	0	5,827	(4,185)	1,642
Communication Towers	372	0	0	0	372	0	372
Critical Asset Compliance	472	122	0	0	594	0	594
Economic Development Projects	390	17	590	0	997	0	997
Employee Leave Entitlement	0	0	0	0	0	0	0
Financial Assistance Grant	0	0	5,911	0	5,911	0	5,911
General Insurance	2,254	0	0	0	2,254	0	2,254
Grants	10,601	18,361	(152)	6,714	35,524	(19)	35,505
Industrial Land Development	2,925	1	0	0	2,926	0	2,926
Land Decontamination	90	31	430	0	551	(430)	121
Loans	9,262	4,253	0	0	13,515	0	13,515
North Nowra Link Road	150	66	0	0	216	0	216
Plant Replacement	10,868	1,215	(599)	0	11,484	0	11,484
S94 Developer Contributions	417	3,308	40	21	3,786	(1,238)	2,548
S94 Matching Funds	521	94	(274)	0	341	0	341
S94 Recoupment	(606)	0	1,466	0	860	0	860
Self Insurance	1,448	0	0	0	1,448	0	1,448
Special Rates Variation	9,616	1,274	0	0	10,890	0	10,890
Sporting Facilities	50	0	0	0	50	0	50
Stormwater Levy	1,101	577	5	0	1,683	0	1,683
Strategic Projects	1,395	4,958	0	616	6,969	0	6,969
Strategic Property Acquisition	565	253	2,428	31	3,277	67	3,344
Waste Disposal	52,863	233	271	0	53,367	24	53,391
	110,154	35,590	10,116	7,382	163,242	(5,681)	157,561

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Income Statement - Water Fund

	Estimated Result For the Year Ending 30th June 2018							2017/18 Actual YTD	% Current Budget
	Original Budget	Approved Changes			Current Budget	December Review Adjustment Recommended	Projected Year End Result		
		Revote	September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Income from Continuing Operations									
<i>Revenue:</i>									
Rates and Annual Charges	4,253	0	0	0	4,253	0	4,253	2,333	54.9%
User Charges and Fees	16,164	0	0	0	16,164	30	16,194	8,606	53.2%
Interest and Investment Revenue	1,231	0	0	400	1,631	0	1,631	902	55.3%
Other Revenues	5	0	0	0	5	20	25	20	400.0%
Internal Revenues	3,614	0	88	0	3,702	150	3,852	2,033	54.9%
Grants and Contributions provided for Operating Purposes	494	0	0	0	494	0	494	253	51.2%
Grants and Contributions provided for Capital Purposes	1,500	0	0	0	1,500	0	1,500	820	54.7%
<i>Other Income:</i>									
Net Gains from the disposal of assets	0	0	0	0	0	0	0	0	
Total Income from Continuing Operations	27,261	0	88	400	27,749	200	27,949	14,967	
Expenses from Continuing Operations									
Employee Benefits and On-Costs	5,571	0	4	0	5,575	0	5,575	2,867	51.4%
Borrowing Costs	0	0	0	0	0	0	0	0	
Materials and Contracts	4,775	0	6	0	4,781	30	4,811	1,679	35.1%
Depreciation and Amortisation	8,083	0	0	0	8,083	1,276	9,359	4,680	57.9%
Other Expenses	1,579	0	5	0	1,584	0	1,584	684	43.2%
Internal Expenses	5,146	0	38	0	5,184	0	5,184	2,755	53.1%
Net Losses from the disposal of assets	0	0	0	0	0	0	0	52	
Total Expenses from Continuing Operations	25,154	0	53	0	25,207	1,306	26,513	12,717	
Net Operating Result	2,107	0	35	400	2,542	(1,106)	1,436	2,250	
Net Operating Result before grants and contributions provided for capital purposes	607	0	35	400	1,042	(1,106)	(64)	1,430	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Financial Position - Water Fund

	Estimated Result as at 30th June 2018							Actual as at 31st December
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result	
			September Review	Council Minutes				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
ASSETS								
Current Assets								
Cash and Cash Equivalents	6,658	10,859	(85)	400	11,174	3,550	14,724	6,805
Investments	15,453	9,400	0	0	9,400	0	9,400	21,018
Receivables	3,269	3,413	0	0	3,413	0	3,413	4,333
Inventories	743	941	0	0	941	0	941	179
Other	8	9	0	0	9	0	9	9
Non-current Assets Classified as 'Held for Sale'	0	0	0	0	0	0	0	0
Total Current Assets	26,131	24,622	(85)	400	24,937	3,550	28,487	32,344
Non-Current Assets								
Investments	3,123	12,668	0	0	12,668	0	12,668	16,059
Receivables	7,634	7,878	0	0	7,878	0	7,878	7,878
Inventories	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	393,157	375,983	(120)	0	375,863	(4,671)	371,192	365,223
Investments Accounted for using the Equity Method	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0
Total Non-Current Assets	403,914	396,529	(120)	0	396,409	(4,671)	391,738	389,160
TOTAL ASSETS	430,045	421,151	(205)	400	421,346	(1,121)	420,225	421,504

Statement of Financial Position - Water Fund - Continued

	Estimated Result as at 30th June 2018							Actual as at 31st December
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result	
			September Review	Council Minutes				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
LIABILITIES								
Current Liabilities								
Payables	1,746	1,315	0	0	1,315	2	1,317	223
Borrowings	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0
Total Current Liabilities	1,746	1,315	0	0	1,315	2	1,317	223
Non-Current Liabilities								
Payables	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	1,746	1,315	0	0	1,315	2	1,317	223
NET ASSETS	428,299	419,836	(205)	400	420,031	(1,123)	418,908	421,281
EQUITY								
Retained Earnings	209,898	213,131	(205)	400	213,326	(1,123)	212,203	214,576
Revaluation Reserves	218,401	206,705	0	0	206,705	0	206,705	206,705
TOTAL EQUITY	428,299	419,836	(205)	400	420,031	(1,123)	418,908	421,281

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Cash Flows - Water Fund

	Estimated Result For the Year Ending 30th June 2018							2017/18 Actual YTD	% Current Budget
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result		
			September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Cash Flows from Operating Activities									
<i>Receipts:</i>									
Rates and Annual Charges	4,243	4,275	0	0	4,275	0	4,275	2,372	55.5%
User Charges and Fees	16,164	16,164	0	0	16,164	30	16,194	8,712	53.9%
Interest and Investment Revenue	1,231	1,231	0	400	1,631	0	1,631	847	51.9%
Grants and Contributions	1,994	1,994	0	0	1,994	0	1,994	1,349	67.7%
Other Revenues	5	5	0	0	5	20	25	31	620.0%
Internal Revenues	3,614	3,614	88	0	3,702	150	3,852	2,033	54.9%
<i>Payments:</i>									
Employee Benefits and On-Costs	(5,571)	(5,571)	(4)	0	(5,575)	0	(5,575)	(2,867)	51.4%
Borrowing Costs	0	0	0	0	0	0	0	0	
Materials and Contracts	(4,756)	(4,870)	(6)	0	(4,876)	(28)	(4,904)	(2,320)	47.6%
Other Expenses	(1,579)	(1,579)	(5)	0	(1,584)	0	(1,584)	(579)	36.6%
Internal Expenses	(5,146)	(5,146)	(38)	0	(5,184)	0	(5,184)	(2,755)	53.1%
Net Cash Provided from Operating Activities	10,199	10,117	35	400	10,552	172	10,724	6,823	
Cash Flows from Investing Activities									
<i>Receipts:</i>									
Sale of Investment Securities	0	15,000	0	0	15,000	0	15,000	0	0.0%
Sale of Investment Property	0	0	0	0	0	0	0	0	
Sale of Real Estate	0	0	0	0	0	0	0	0	
Sale of Infrastructure, Property, Plant & Equipment	182	182	0	0	182	0	182	105	57.7%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	0	0	0	
Other	1,548	1,548	0	0	1,548	0	1,548	762	49.2%

Statement of Cash Flows - Water Fund - Continued

	Estimated Result For the Year Ending 30th June 2018								
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result	2017/18 Actual YTD	% Current Budget
			September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Cash Flows from Investing Activities - Continued									
<i>Payments:</i>									
Purchase of Investment Securities	0	0	0	0	0	0	0	0	
Purchase of Investment Property	0	0	0	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(16,277)	(19,036)	(120)	0	(19,156)	3,395	(15,761)	(5,485)	28.6%
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	
Net Cash Provided from Investing Activities	(14,547)	(2,306)	(120)	0	(2,426)	3,395	969	(4,618)	
Cash Flows from Financing Activities									
<i>Receipts:</i>									
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	
<i>Payments:</i>									
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	
Repayment of Finance Lease Liabilities	0	0	0	0	0	0	0	0	
Other Financing Activity Payments	(1,552)	(1,552)	0	0	(1,552)	(17)	(1,569)	0	0.0%
Net Cash Provided from Financing Activities	(1,552)	(1,552)	0	0	(1,552)	(17)	(1,569)	0	
Net Increase/(Decrease) in Cash & Cash Equivalents	(5,900)	6,259	(85)	400	6,574	3,550	10,124	2,205	
Plus: Cash & Equivalents - beginning of year	12,558	4,600			4,600		4,600	4,600	
Cash & Equivalents - end of year	6,658	10,859			11,174		14,724	6,805	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Income Statement - Sewer Fund

	Estimated Result For the Year Ending 30th June 2018							2017/18 Actual YTD	% Current Budget
	Original Budget	Approved Changes			Current Budget	December Review Adjustment Recommended	Projected Year End Result		
		Revote	September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Income from Continuing Operations									
<i>Revenue:</i>									
Rates and Annual Charges	41,351	0	0	0	41,351	0	41,351	21,122	51.1%
User Charges and Fees	2,967	0	70	0	3,037	100	3,137	1,965	64.7%
Interest and Investment Revenue	50	0	0	800	850	350	1,200	712	83.8%
Other Revenues	0	0	0	0	0	0	0	4	
Internal Revenues	1,633	0	0	0	1,633	0	1,633	840	51.4%
Grants and Contributions provided for Operating Purposes	515	0	0	0	515	0	515	250	48.5%
Grants and Contributions provided for Capital Purposes	1,500	0	0	0	1,500	0	1,500	1,041	69.4%
<i>Other Income:</i>									
Net Gains from the disposal of assets	0	0	0	0	0	0	0	0	
Total Income from Continuing Operations	48,016	0	70	800	48,886	450	49,336	25,934	
Expenses from Continuing Operations									
Employee Benefits and On-Costs	6,294	0	0	0	6,294	0	6,294	3,193	50.7%
Borrowing Costs	3,529	0	0	0	3,529	0	3,529	1,789	50.7%
Materials and Contracts	7,096	0	0	0	7,096	(7)	7,089	2,029	28.6%
Depreciation and Amortisation	9,456	0	0	0	9,456	712	10,168	5,084	53.8%
Other Expenses	2,191	0	0	0	2,191	0	2,191	993	45.3%
Internal Expenses	7,520	0	0	0	7,520	10	7,530	3,704	49.3%
Net Losses from the disposal of assets	0	0	0	0	0	0	0	26	
Total Expenses from Continuing Operations	36,086	0	0	0	36,086	715	36,801	16,818	
Net Operating Result	11,930	0	70	800	12,800	(265)	12,535	9,116	
Net Operating Result before grants and contributions provided for capital purposes	10,430	0	70	800	11,300	(265)	11,035	8,075	

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Financial Position - Sewer Fund

Estimated Result as at 30th June 2018

	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Total Transfers	Current Budget	December Review Adjustment Recommended	Projected Year End Result	Actual as at 31st December
			September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS									
Current Assets									
Cash and Cash Equivalents	5,882	7,459	70		870	8,329	465	8,794	2,960
Investments	1,349	2,617	0		0	2,617	0	2,617	32,347
Receivables	4,787	6,230	0		0	6,230	0	6,230	4,759
Inventories	0	0	0		0	0	0	0	0
Other	0	0	0		0	0	0	0	0
Non-current Assets Classified as 'Held for Sale'	0	0	0		0	0	0	0	0
Total Current Assets	12,018	16,306	70	0	870	17,176	465	17,641	40,066
Non-Current Assets									
Investments	1,105	387	0		0	387	0	387	679
Receivables	1,750	1,948	0		0	1,948	0	1,948	1,948
Inventories	0	0	0		0	0	0	0	0
Infrastructure, Property, Plant & Equipment	611,812	601,907	0		0	601,907	(732)	601,175	528,223
Investments Accounted for using the Equity Method	0	0	0		0	0	0	0	0
Investment Property	0	0	0		0	0	0	0	0
Intangible Assets	0	0	0		0	0	0	0	0
Total Non-Current Assets	614,667	604,242	0	0	0	604,242	(732)	603,510	530,850
TOTAL ASSETS	626,685	620,548	70	0	870	621,418	(267)	621,151	570,916

Statement of Financial Position - Sewer Fund - Continued

	Estimated Result as at 30th June 2018								Actual as at 31st December
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Total Transfers	Current Budget	December Review Adjustment Recommended	Projected Year End Result	
	\$'000	\$'000	September Review	Council Minutes	\$'000	\$'000	\$'000	\$'000	\$'000
LIABILITIES									
Current Liabilities									
Payables	7,238	6,892	0		0	6,892	0	6,892	7,217
Borrowings	4,729	5,346	0		0	5,346	0	5,346	2,714
Provisions	0	0	0		0	0	0	0	0
Total Current Liabilities	11,967	12,238	0	0	0	12,238	0	12,238	9,931
Non-Current Liabilities									
Payables	0	0	0		0	0	0	0	0
Borrowings	112,841	112,224	0		0	112,224	0	112,224	67,570
Provisions	0	0	0		0	0	0	0	0
Total Non-Current Liabilities	112,841	112,224	0	0	0	112,224	0	112,224	67,570
TOTAL LIABILITIES	124,808	124,462	0	0	0	124,462	0	124,462	77,501
NET ASSETS	501,877	496,086	70	0	870	496,956	(267)	496,689	493,415
EQUITY									
Retained Earnings	367,524	373,355	70	800	870	374,225	(267)	373,958	370,684
Revaluation Reserves	134,353	122,731			0	122,731	0	122,731	122,731
TOTAL EQUITY	501,877	496,086	70	800	870	496,956	(267)	496,689	493,415

Shoalhaven City Council
Budget Review for the Quarter Ended 31st December 2017
Statement of Cash Flows - Sewer Fund

	Estimated Result For the Year Ending 30th June 2018							2017/18 Actual YTD	% Current Budget
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result		
			September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Cash Flows from Operating Activities									
<i>Receipts:</i>									
Rates and Annual Charges	41,071	40,827	0	0	40,827	0	40,827	21,624	53.0%
User Charges and Fees	2,967	2,967	70	0	3,037	100	3,137	1,933	63.6%
Interest and Investment Revenue	50	50	0	800	850	350	1,200	724	85.2%
Grants and Contributions	2,015	2,015	0	0	2,015	0	2,015	1,565	77.7%
Other Revenues	0	0	0	0	0	0	0	25	
Internal Revenues	1,633	1,633	0	0	1,633	0	1,633	840	51.4%
<i>Payments:</i>									
Employee Benefits and On-Costs	(6,294)	(6,294)	0	0	(6,294)	0	(6,294)	(3,193)	50.7%
Borrowing Costs	(3,529)	(3,529)	0	0	(3,529)	0	(3,529)	(1,789)	50.7%
Materials and Contracts	(7,085)	(7,213)	0	0	(7,213)	7	(7,206)	(2,631)	36.5%
Other Expenses	(2,191)	(2,191)	0	0	(2,191)	0	(2,191)	(956)	43.6%
Internal Expenses	(7,520)	(7,520)	0	0	(7,520)	(10)	(7,530)	(3,704)	49.3%
Net Cash Provided from Operating Activities	21,117	20,745	70	800	21,615	447	22,062	14,438	
Cash Flows from Investing Activities									
<i>Receipts:</i>									
Sale of Investment Securities	20,000	45,000			45,000	0	45,000	15,000	33.3%
Sale of Investment Property	0	0	0	0	0	0	0	0	
Sale of Real Estate	0	0	0	0	0	0	0	0	
Sale of Infrastructure, Property, Plant & Equipment	122	122	0	0	122	0	122	44	36.1%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	0	0	0	
Other	0								

Statement of Cash Flows - Sewer Fund - Continued

	Estimated Result For the Year Ending 30th June 2018							2017/18 Actual YTD	% Current Budget
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes		Current Budget	December Review Adjustment Recommended	Projected Year End Result		
			September Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Cash Flows from Investing Activities - Continued									
<i>Payments:</i>									
Purchase of Investment Securities	0	0	0	0	0	0	0	0	
Purchase of Investment Property	0	0	0	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(108,915)	(113,283)	0	0	(113,283)	20	(113,263)	(34,254)	30.2%
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	
Net Cash Provided from Investing Activities	(88,793)	(68,161)	0	0	(68,161)	20	(68,141)	(19,210)	
Cash Flows from Financing Activities									
<i>Receipts:</i>									
Proceeds from Borrowings & Advances	50,000	50,000	0	0	50,000	0	50,000	0	0.0%
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	
<i>Payments:</i>									
Repayment of Borrowings & Advances	(5,346)	(5,346)	0	0	(5,346)	0	(5,346)	(2,632)	49.2%
Repayment of Finance Lease Liabilities	0	0	0	0	0	0	0	0	
Other Financing Activity Payments	(143)	(143)	0	0	(143)	(2)	(145)	0	0.0%
Net Cash Provided from Financing Activities	44,511	44,511	0	0	44,511	(2)	44,509	(2,632)	
Net Increase/(Decrease) in Cash & Cash Equivalents	(23,165)	(2,905)	70	800	(2,035)	465	(1,570)	(7,404)	
Plus: Cash & Equivalents - beginning of year	29,047	10,364			10,364		10,364	10,364	
Cash & Equivalents - end of year	5,882	7,459			8,329		8,794	2,960	