

## Ordinary Meeting

**Meeting Date:** Tuesday, 22 August, 2017  
**Location:** Auditorium, Ulladulla Civic Centre  
**Time:** 5.00pm

**Membership** (Quorum - 7)  
All Councillors

**Please note:** Council's Code of Meeting Practice permits the electronic recording and broadcast of the proceedings of meetings of the Council which are open to the public. Your attendance at this meeting is taken as consent to the possibility that your image and/or voice may be recorded and broadcast to the public.

## Agenda

1. **Acknowledgement of Traditional Custodians**
2. **Opening Prayer**
3. **Australian National Anthem**
4. **Apologies / Leave of Absence**
5. **Confirmation of Minutes**
  - Ordinary Meeting - 25 July 2017
6. **Declarations of Interest**
7. **Presentation of Petitions**
8. **Mayoral Minute**
9. **Deputations and Presentations**
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#### Reports

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- There is a public interest consideration against disclosure of information as disclosure of the information could reasonably be expected to reveal commercial-in-confidence provisions of a contract, diminish the competitive commercial value of any information to any person and/or prejudice any person's legitimate business, commercial, professional or financial interests.*
- CCL17.40 Tenders - Telemetry System Upgrade Package 1: SCADA Enhancements
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- There is a public interest consideration against disclosure of information as disclosure of the information could reasonably be expected to reveal commercial-in-confidence provisions of a contract, diminish the competitive commercial value of any information to any person and/or prejudice any person's legitimate business, commercial, professional or financial interests.*
- CCL17.41 Tenders - Telemetry System Upgrade, Package 2: Supply of Hardware
- Local Government Act - Section 10A(2)(d)(i) - Commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.*
- There is a public interest consideration against disclosure of information as disclosure of the information could reasonably be expected to reveal commercial-in-confidence provisions of a contract, diminish the competitive*



*commercial value of any information to any person and/or prejudice any person's legitimate business, commercial, professional or financial interests.*

CCL17.42 Tenders - Telemetry System Upgrade, Package 3: Installation of Hardware

*Local Government Act - Section 10A(2)(d)(i) - Commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.*

*There is a public interest consideration against disclosure of information as disclosure of the information could reasonably be expected to reveal commercial-in-confidence provisions of a contract, diminish the competitive commercial value of any information to any person and/or prejudice any person's legitimate business, commercial, professional or financial interests.*



## CL17.202 Notice of Motion - Recycling of child safety seats

HPERM Ref: D17/246395

Submitted by: Cllr Andrew Guile

### Purpose / Summary

The following Notice of Motion, of which due notice has been given, is submitted for Council's consideration.

### Recommendation

That

1. Shoalhaven City Council commends the work of the Shoalhaven Flagstaff Group in trialing the recycling of child safety seats.
2. Council requests the General Manager to report on any assistance that might be provided to enable this service or others to be accessed by Shoalhaven residents.
3. Council requests the General Manager to investigate and report what waste fund funding opportunities through the NSW Government Waste Levy contributions might be available to facilitate and promote such a service.

### Background

There are garages all over the Shoalhaven cluttered with old child safety seats. Some will be handed on to friends and family, although many just end up in a tip run. Some agencies recommend that these seats are not used after ten years due to possible wear and tear as well as design and safety improvements in new products. Unfortunately landfill is the destination of many of them.

Child safety in cars has come a long way in recent years which is laudable, however there is a waste stream that results from our desire to do all we can to protect our children. Flagstaff suggests that over 90% of a child safety seat is recyclable including fabrics, plastics and metal components. Shoalhaven City Council has a comparatively poor record of diverting waste from landfill. Providing recycling options for bulky items like child safety seats is just another initiative to address this challenge.

### Note by the General Manager

Child car safety seats are manufactured in many different styles using many different materials such as hard plastics, foam, steel and fabric. The key to recovery of the recyclables is the dismantling process, which is the subject of the current trial being conducted by Flagstaff.

Waste Services have developed a close working relationship with Flagstaff and are ready to support their recycling efforts. However the recycling of child safety seats is in its infancy and being trialled. Once the results of the trial are published and if it is considered by Flagstaff to be successful and will continue, then Council will be able to partner with Flagstaff by providing drop off points for the public at all ten recycling and waste facilities and then transport the seats to Flagstaff for recycling.

CL17.202



Recycling (diverting waste from landfill) at the Shoalhaven City Council's facilities is at the forefront in NSW, with recycling of scrap steel, white goods, non-ferrous metals, batteries (both automotive and cell batteries), fluorescent globes, paints, smoke alarms, gas bottles, fire extinguishers, oils, electronic waste, mobile phones, pens, tyres, mattresses, garden green waste and timber pallets as well as the traditional paper and cardboard, glass bottles, plastic containers and cans. We also provide a resale opportunity for goods that are reusable.

Waste Services are available to take any interested Councillors on a tour of one or some of the recycling and waste facilities, to view the efforts made to recycle.



## CL17.203 Notice of Motion - Wood Smoke Compliance across the Shoalhaven LGA

HPERM Ref: D17/255901

Submitted by: Cllr Nina Cheyne

### Purpose / Summary

The following Notice of Motion, of which due notice has been given, is submitted for Council's consideration.

### Recommendation

That

1. Council enhance awareness of the impact of excessive Wood Smoke on the wellbeing of residents through education on their website and make available the policy on excessive Wood Smoke according to the Local Government Act.
2. People found to be in breach of the policy be given information regarding how to burn wood and reduce toxic smoke by the rangers/ compliance team.
3. Serial offenders be fined for causing toxic pollution and they be monitored to meet their responsibility as thoughtful and caring citizens.

### Background

Wood smoke is a mixture of solids, gases, and liquids. Much like cigarette smoke, wood smoke contains hundreds of air pollutants that can cause cancer and other health problems.

One of these pollutants that is of most concern is fine particles. The particles in smoke are tiny bits of solids and liquids made of partially burned wood. When you breathe air containing wood smoke, you inhale the fine particles deeply into your lungs. The particles contain toxic substances that can remain in your lungs for months, causing changes that lead to diseases and structural damage.

Breathing wood smoke can have short and long term effects.

Some of the short-term effects may be:

- irritated eyes, throat, sinuses, and lungs;
- headaches;
- reduced lung function, especially in children;
- lung inflammation or swelling;
- increased risk of lower respiratory diseases;
- more severe or frequent symptoms from existing lung diseases (such as asthma, emphysema, pneumonia, and bronchitis);
- risk of heart attack and stroke.

Some long-term effects can be:

- chronic lung disease including bronchitis and emphysema;
- chemical and structural changes in lungs; and
- cancer.

CL17.203



Adults with normal health generally have better resistance to most effects of wood smoke. However, they may feel short of breath and notice it is more difficult to exercise.

They may also notice irritated eyes, sore throats, phlegm, chest tightness, headaches, and allergy symptoms. Although anyone can have health effects from wood smoke, those most likely to be affected even at low levels are:

- infants and children,
- the elderly, and
- adults with existing heart or lung conditions.

#### *Environmental effects of wood smoke*

The particles in wood smoke can reduce visibility (haze) and create environmental and aesthetic damage in our communities and scenic areas – such as national parks

#### References:

[https://www.google.com.au/?gws\\_rd=ssl#q=adverse+health+effects+of+wood+smoke&spf=1500807597477](https://www.google.com.au/?gws_rd=ssl#q=adverse+health+effects+of+wood+smoke&spf=1500807597477)

<https://fortress.wa.gov/ecy/publications/documents/91br023.pdf>

See link about reducing wood smoke - <http://epa.nsw.gov.au/woodsmoke/>

#### **Note by the General Manager**

Council does not have a policy to provide direction on the control of smoke across the LGA.

However, smoke is regulated under the Protection of the Environment Operations Act where by authorised officers may issue Smoke Abatement Notices where excessive smoke is observed.

In the case of wood heaters in a residential premises this is quite prescriptive where excessive smoke is defined as being the emission of a visible plume of smoke from a chimney for a continuous period of not less than 10 minutes, including a period of not less than 30 seconds when the plume extends at least 10 metres from the point at which the smoke is emitted from the chimney.

Where the nuisance relates to back yard burning people have a legal obligation under the Protection of the Environment Operations (Clean Air) Regulations to burn off in such a way as it minimises smoke nuisances. Such things as wind directions, making sure materials are dry and well ventilated should be taken into account. The Regulations also prohibit the burning of specified articles, including tyres, coated wire, paint and solvent containers and certain treated timbers.

Exemptions are provided for burning off authorised by bushfire hazard reduction certificates issued by the NSW Rural Fire Service.

In regards to back yard burning, Council previously resolved to be listed in Schedule 8 Part 3 of the Protection of the Environment Operations (Clean Air) Regulations which means that all burning (other than burning of vegetation) is prohibited except with approval or in relation to certain domestic waste.

Council can resolve to change listing to one of the other categories as follows:

Part 1 - Burning (including burning of vegetation and domestic waste) is prohibited except with approval

Part 2 - Burning of vegetation is prohibited except with approval

Part 3 - Burning (other than burning of vegetation) is prohibited except with approval or in relation to certain domestic waste. (Current listing).



## CL17.204 Notice of Motion - Privacy Screens

HPERM Ref: D17/265863

Submitted by: Cllr Bob Proudfoot

### Purpose / Summary

The following Notice of Motion, of which due notice has been given, is submitted for Council's consideration.

### Recommendation

That Council staff prepare a report on “privacy screens” regarding how their necessity is determined and the type of screen that is mandated. There appears to be an apparent inconsistency in the application of the current policy, which may well be historical, and should form a part of the report

### Note by the General Manager

It should be noted that Information on privacy screens is consistent across the residential Chapters in the Shoalhaven DCP 2014.

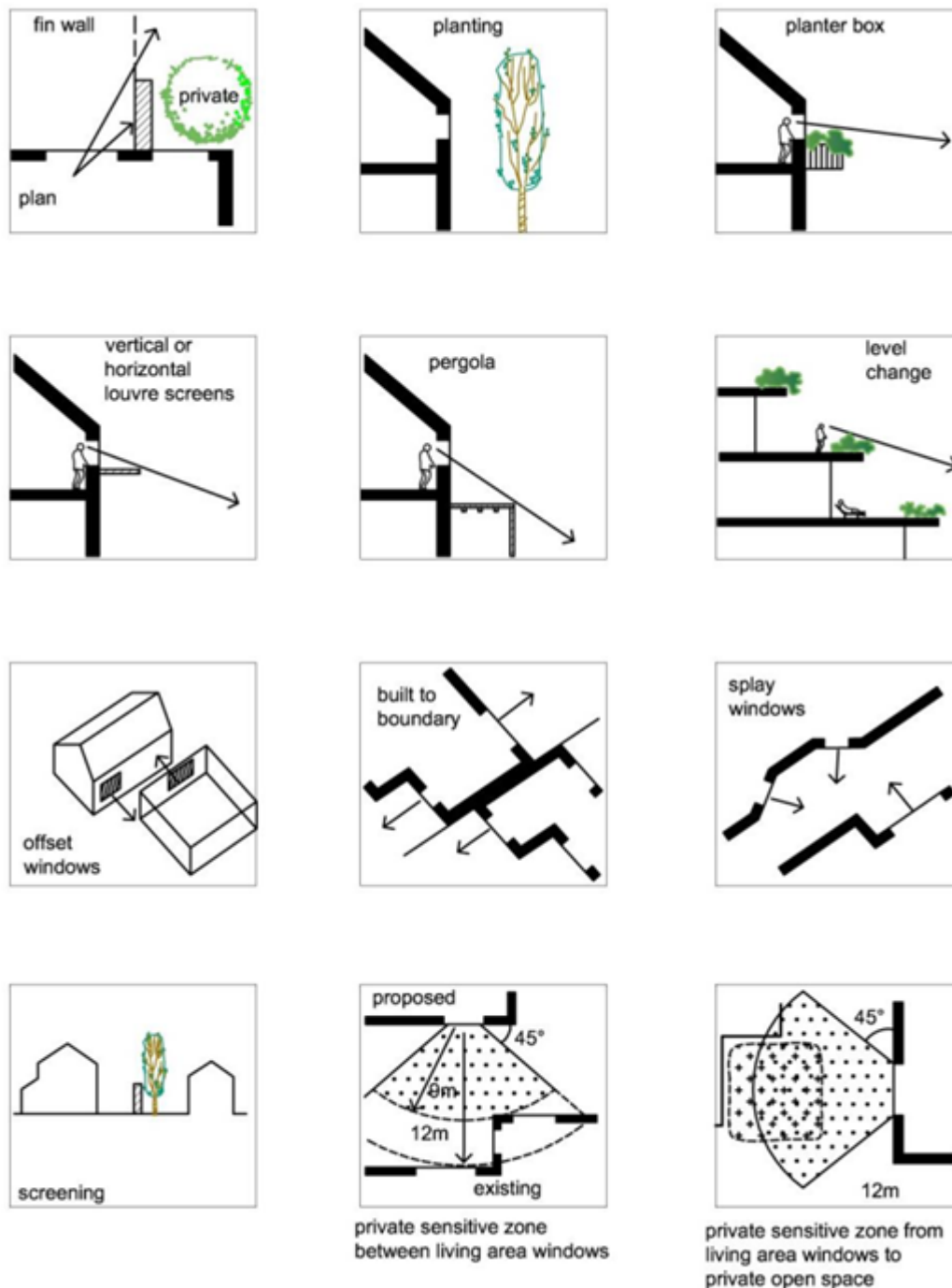
The impact on privacy is a matter for consideration when undertaking the S79C assessment of the development proposal. This assessment requires consideration of the privacy provisions of Shoalhaven DCP 2014 Chapter G12 and the NSW Planning Principle for Privacy. Where the application for the development proposal does not provide a sufficient level of detail to demonstrate how the development will meet the acceptable solutions for a minimum level of privacy as specified in Chapter G12 of Shoalhaven DCP 2014 rather than hold the approval for further details the consent is provided subject to a condition that requires the provision of privacy screens that meet the specifications of Chapter G12, namely:

*Direct views may be obscured by one of the following measures:*

- *1.8 metre high solid fence or wall between ground floor level windows or between a dwelling and open space.*
- *Screening that has a maximum area of 25% openings, is permanently fixed and is made of durable materials; and / or*
- *Screening devices incorporating opaque materials and/or vertical or horizontal fixed louvers or the like that provide an effective screen; and/or*
- *Landscape screening either by existing dense vegetation or new planting that can achieve sufficient screening effectiveness within three (3) years.*

*See Figure 7 for examples of minimising privacy issues.*





CL17.204

It may be construed that an apparent inconsistency exists due to the adoption of landscaping privacy screens in some circumstances and constructed privacy screens in other circumstances along with the size, height and style that needs to be designed for the particular circumstances. As the zone of visual influence is the area from which a development or other structure is theoretically visible the impact does not immediately cease at 9m or 12m. There is a distinct relationship between the type/intensity of occupancy and the distance from the privacy sensitive area with a gradual diminution of impact based on the distance.

The privacy provision of Councils DCP are consistent with the NSW Land and Environment Court Planning Principle and the Australian Model code for Residential Development (AMCORD). The NSW Planning Principle specifies that where proposed landscaping is the main safeguard against overlooking, it should be given minor weight.



*AMCORD commentary*

*“Attitudes to privacy are, to some extent, affected by cultural factors and personal preferences. However, there are some shared perceptions of a range of privacy boundaries that should be protected. It is recognised that complete protection of privacy in closely developed areas is not always possible. Also, some people are happy to trade-off a high level of privacy for increased opportunities for the social contact associated with higher-density living. Standards of privacy therefore need to balance the need for more intensive housing with the attainment of a reasonable level of privacy. This approach places an onus on adjacent residents to take supplementary action to secure their required level of privacy rather than requiring a new development to provide total protection of a neighbour’s privacy. A greater emphasis is placed on maintaining privacy between and in living areas and private open space than for bedrooms. The hours of occupancy of bedrooms and the ability to screen with curtains offset priority for privacy.*

*Close, intimate views can often be effectively screened although, for above-ground viewpoints, fixed screening can be difficult. Residents are also able to exercise some control over the extent of overlooking when indoors, through their choice of such window screening as curtains or blinds. Where privacy is achieved through remoteness rather than screening, there is no exact distance at which it can be assured. A judgement must be made about issues such as the intimacy and frequency of the activities being overlooked, the likely frequency and ease of overlooking, other distracting views, the obliqueness of the line of view, and cultural expectations. Privacy is particularly important for infill developments, where the protection of privacy of existing residents is critical. Within multi-unit developments privacy levels may be reduced to some extent, given that prospective purchasers will be able to assess whether the development meets their privacy expectations. Careful attention must be given to the combination of design techniques used to protect overlooking from upper-level windows, due to the need to create habitable rooms with reasonable levels of amenity. Consideration also needs to be given to the longevity, maintenance requirements and aesthetic treatment of screens and windows.”*



## CL17.205 Notice of Motion - Development in Flood Prone Areas

HPERM Ref: D17/265865

Submitted by: Cllr Bob Proudfoot

### Purpose / Summary

The following Notice of Motion, of which due notice has been given, is submitted for Council's consideration.

### Recommendation

That Council staff prepare a report on "development rights" of home-owners in areas that have been deemed to be "flood-prone". Conflict is arising in lower-lying areas where a property owner who desires to add a room or two to the family home, is confronted with complications that make the project too expensive or simply not to their personal liking. With this in mind the report would address the capacity of council staff to be consistently flexible in making their determination.

### Note by the General Manager

The carrying out of alterations and additions to existing dwellings in flood prone areas is currently dealt with specifically by Shoalhaven Development Control Plan Chapter G9 Development on Flood Prone Land that has been developed in accordance with the Floodplain Management Manual and incorporates the specific requirements of Floodplain Management Plans that have been adopted for specific catchments.

Chapter G9 makes specific provisions for minor alteration and additions to existing dwellings where it is not necessary to meet the current requirements for development generally in flood prone land if it meets the following requirements:

#### *Minor Development*

##### *A) Minor additions*

###### *(i) Urban and rural residential dwelling:*

*A cumulative total of habitable additions (since 1988) to an existing dwelling of no more than 50m<sup>2</sup> below the Flood Planning Level. The addition is to be at or above the originally approved habitable floor level.*

*Note: additions are a physical external addition or extension to an existing dwelling*

*Or*

*A cumulative total floor area including all habitable and nonhabitable areas on all storeys of the dwelling of 300m<sup>2</sup> (but with no more than a cumulative total habitable additions (since 1988) of 50m<sup>2</sup> below the Flood Planning Level), whichever is the larger area*

##### *B) Minor alteration:*

*Alterations to an existing dwelling comprising modifications to less than 40% of the internal and/or external walls (measured in linear metres) or 30 lineal metres*

CL17.205



*whichever is the greater. Modifications shall include removal of existing walls and the installation of windows, doors or other openings.*

*Note: alterations refer to physical changes to the internal building structure. Alterations do not allow habitable areas to be increased. The percentage change is to be calculated from the original total floor area being altered. See diagrams at the end of this Schedule.*

C) *Change of use:*

*A cumulative total of changes from non-habitable to habitable areas (since 1988) to an existing dwelling of no more than 50m<sup>2</sup> below the Flood Planning Level. Additional habitable areas must be at the originally approved habitable floor level or higher.*

*Note: change of use refers to changing an existing nonhabitable area to a habitable area. No changes to the physical structure would occur. See diagrams at the end of this Schedule.*

*To be eligible to seek approval as minor development, all of the above criteria must be met AND the cumulative total change for A, B and C, must not exceed 50m<sup>2</sup>.*

There are diagrams in the DCP chapter to demonstrate clearly the application of these requirements.

Any alterations and additions beyond these limits need to comply with the general provisions of Chapter G9 relative to the type of development and the flood hazard category of the land. These provisions are prescriptive and any further flexibility in the application of these provisions would potentially not be in accordance with the Floodplain Management Manual and therefore not include protection for assessment staff/Council under the provisions of 733 of the Local Government Act in relation to indemnity



## **CL17.206 Notice of Motion - Sanctuary Point Men's Shed - Clifton Street Sanctuary Point**

**HPERM Ref:** D17/265873

**Submitted by:** Cllr Mitchell Pakes

### **Purpose / Summary**

The following Notice of Motion, of which due notice has been given, is submitted for Council's consideration.

### **Recommendation**

That

1. Council reduce the amount the Sanctuary Point men's shed are paying on their licence for the remainder of the licence term
2. Council reduce the amount to \$1 p.a (peppercorn rent)
3. This includes the current year 2017

### **Note by the General Manager**

Rental payments under leases and/or licences for the occupation of Council land and buildings is determined in accordance with Clause 3.17 of POL16/150 – "Council Owned and Managed Land Policy". Under this Policy, Council will consider for Community Groups under exceptional circumstances a rent equivalent to the statutory minimum for Department of Primary Industries (Lands). This was the case for the Sanctuary Point Mens Shed.

The ability to waive rent and other charges has under the above Policy been delegated to the General Manager.

All Council's community tenant's pay rent in accordance with the above Policy, except the following:

- Clifton Park Community Garden – Recommendation Alteration (MIN14.273);
- Culburra Men's Shed (Culburra Progress Association) – Notice of Motion ( MIN15.31)
- Greenwell Point Men's Shed – Notice of Motion (MIN16.1007)

The above three community groups receive an annual donation via Council Donations Budget, approved via recommendations moved off the floor at Council meetings, to cover the rent payable under their current licence agreements that results in a rental equivalent of \$1pa.

Council also has before it tonight a request from the Milton Ulladulla Mens Shed, Camden Street Ulladulla for a donation of \$471 to offset their rental obligation under the proposed licence agreement.

CL17.206



## CL17.207 Report of the Development Committee - 8 August 2017

HPERM Ref: D17/262644

### DE17.56 Moss Vale Road North Urban Release Area - Resourcing and Funding

HPERM Ref:  
D17/216422

#### Recommendation

That Council:

1. Formally commence the process required under Part 6 of Shoalhaven Local Environmental Plan 2017 for Moss Vale Road North (MVRN) Urban Release Area (URA).
2. Revise the indicative development phasing plan (contained in the Nowra-Bomaderry Structure Plan) for the Nowra Bomaderry URAs as follows:
  - a. Phase 1 – Mundamia and Worrigee
  - b. Phase 2 – Moss Vale Road South and Moss Vale Road North
  - c. Phase 3 – Cabbage Tree Lane
  - d. Phase 4 – Crams Road
3. Consult with the landowners of MVRN URA regularly to ensure they are provided with opportunities to be involved in the planning process and offer feedback
4. Support the establishment of a Project Control Group to facilitate the progression of the planning for the URA and its role at the development stage to ensure satisfactory provision of public infrastructure.
5. Commit the required staff resources and set a budget of \$165,000 in 2017/18 (as per Table 1 in the report) to undertake the detailed planning requirements and delivery of infrastructure and identify a funding source in the September Quarterly Review.
6. Continue to seek opportunities for grant funding to reduce the cost of technical investigations and infrastructure, which would ordinarily be imposed on landowners/developers through Section 94 Contributions.
7. Advise all landowners within the Nowra-Bomaderry URAs of this resolution.

### DE17.59 Exhibition outcomes - Planning Proposal LP406 and DCP Chapter N16 - Falls Creek / Woollamia Deferred Areas

HPERM Ref:  
D17/187131

Clr Watson – DE17.59 - Exhibition outcomes - Planning Proposal LP406 and DCP Chapter N16 - Falls Creek / Woollamia Deferred Areas - pecuniary interest declaration – as he and his wife own a property at 23 Seasongood Road, Woollamia and the decision of the Committee may impact on the value of his property – left the room and did not take part in discussion or vote.

Clr Proudfoot – DE17.59 - Exhibition outcomes - Planning Proposal LP406 and DCP Chapter N16 - Falls Creek / Woollamia Deferred Areas – non pecuniary less than significant interest declaration – Clr Watson and he are both members of the Shoalhaven Independents – remained in the room and took part in discussion and vote.

CL17.207



Clr Guile – DE17.59 - Exhibition outcomes - Planning Proposal LP406 and DCP Chapter N16 - Falls Creek / Woollamia Deferred Areas – non pecuniary less than significant interest declaration – as he and Clr Watson were both candidates on the ticket in the 2016 Council elections – remained in the room and did not take part in discussion and vote.

Clr Kitchener – DE17.59 - Exhibition outcomes - Planning Proposal LP406 and DCP Chapter N16 - Falls Creek / Woollamia Deferred Areas – non pecuniary less than significant interest declaration – Clr Watson and he are both members of the Shoalhaven Independents – remained in the room and took part in discussion and vote.

### **Recommendation**

That:

1. Council adopt the Falls Creek / Woollamia Deferred Areas Planning Proposal (LP406) as exhibited, with the minor changes outlined in this report and issue the second (and final) invoice to landowners, subject to confirmation that:
  - a. Enable a maximum two lot subdivision at No. 111 Woollamia Road via the planning proposal by changing the exhibited 1 ha. minimum lot size to 2 ha.
  - b. Revise the DCP as follows:
    - i. Amend the suggested subdivision boundary consistent with the revised lot size
    - ii. Remove the property access road and vegetation screening details from the supporting map
    - iii. Replace acceptable solution A3.5 with a general requirement that access roads be sealed and/or screened as appropriate to mitigate impacts on adjoining residences.
  - c. The two invoices issued to landowners to recoup costs incurred by Council in preparing the planning proposal have been paid in full.
2. If part 1c is not fully resolved within 60 days of issuing the second invoice, remove the relevant properties from the LEP amendment and the draft Chapter N16 - Shoalhaven Development Control Plan (DCP) 2014 and refund any monies paid by the owner(s).
3. Subject to the outcome of parts 1 and 2:
  - a. Liaise with the NSW Department of Planning and Environment regarding the finalisation of the required amendment to the Shoalhaven Local Environmental Plan 2014.
  - b. Adopt the attached version of Chapter N16 of the Shoalhaven Development Control Plan 2014 and give public notice in the appropriate local newspaper/s to enable it to become effective upon commencement of the LEP amendment.
4. Ensure that funding improvements at the Jervis Bay Road / Seasongood Road intersection are considered in the FY18/19 budget.



## CL17.208 Report of the Strategy & Assets Committee - 15 August 2017

HPERM Ref: D17/267590

### SA17.204 Panel of Conduct Reviewers - Code of Conduct

HPERM Ref:  
D17/229143

#### Recommendation

That Council appoint the members of the Regional Panel of Conduct Reviews for a period of four (4) years, those being:

- Centium Group Pty Ltd
- O'Connell Workplace Relations Pty Ltd
- O'Connor Marsden & Associates Pty Ltd
- SINC Solutions Pty Ltd
- TressCox Lawyers
- Williams Love & Nichol Pty Ltd T/as Bradley Allen Love Lawyers
- Workplace Investigations Services P/L ices (T/A Wise Workplace)

### SA17.211 June 2017 Quarterly Budget Review

HPERM Ref:  
D17/258582

#### Recommendation

That Council:

1. Receive and endorse the June Quarterly Budget Review Report and budget "Carry Forwards";
2. Adopt the Revotes, as recommended in the June Quarterly Budget Review document

### SA17.212 Proposed Sale of Land - Lot 2 DP1217124 - Wire Lane, Berry

HPERM Ref:  
D17/220985

#### Recommendation

That Council:

1. Advertise its intention to sell Lot 2 DP1217124 Wire Lane, Berry to the adjoining land owner, Merveilleux Pty Ltd, on the condition that land is consolidated with its adjoining land in Lot 14 DP253806; and
2. Receive a further report in due course regarding the sale and finalisation of the sale terms and conditions.

CL17.208



**SA17.213 Update on Cambewarra Road properties acquired for the Shoalhaven Community & Recreational Precinct****HPERM Ref:  
D17/226920****Recommendation**

That Council:

1. Lease, at a market rental, determined by valuation in accordance with the residential tenancy Act 2010:
  - a. 109 Cambewarra Road, Bomaderry
  - b. 111 Cambewarra Road, Bomaderry
  - c. 111a Cambewarra Road, Bomaderry
  - d. 113 Cambewarra Road, Bomaderry
2. Grant authority to the General Manager to sign any documents necessary to give effect to this resolution; and
3. Engage Integrity Real Estate to manage the properties on behalf of Council.

*Note by the General Manager:*

*The ongoing rental of properties will be reviewed when current occupants vacate at a future time.*

**SA17.214 Classification of Shared Cycleway / Footpath - Lot 8 DP1214563 - Matron Porter Drive, Narrawallee****HPERM Ref:  
D17/240096****Recommendation**

That Council resolve to classify the land described as Lot 8 DP1214563 at Matron Porter Drive, Narrawallee as Operational Land.

**SA17.216 Proposed Sale of Land - 10 Jozejija Crescent, Culburra Beach****HPERM Ref:  
D17/244040****Recommendation**

That Council:

1. Advertise its intention to dispose of 10 Jozejija Crescent, Culburra Beach (Lot 1 DP579906) in accordance with Policy 16/256 (Development and/or Disposal of Council Lands), and if no objections are received, authorise the sale of the property by public auction;
2. Authorise the General Manager to set the auction reserve (based on valuation advice) and to finalise the terms of a sale within 10% of the reserve or list price in the case of a private treaty sale if the property fails to sell at auction;
3. Fund all costs associated with the sale of 10 Jozejija Crescent, Culburra Beach from Job Number 88823 and the net income from the sale be placed in the Strategic Property Reserve;
4. Resolve to extinguish the easement for water supply 2 wide and 4 wide over Lot 10 DP261880 at Culburra Beach;
5. Fund all costs associated with pipe removal and easement extinguishment of Lot 10 DP261880 from Job Number 18850; and



6. Authorise the General Manager to sign all documents required to give effect to this resolution and to affix the Common Seal of the Council of the City of Shoalhaven to all documentation required to be sealed.

**SA17.224 Acquisition of Easement for Water Supply at Parma Road, Parma****HPERM Ref:  
D17/215611****Recommendation**

That:

1. Council resolve to acquire an Easement for Water Supply 3 metres wide over Lot 3 DP612512, No 352 Parma Road Parma, as shown hatching on plan marked Attachment
2. Council pay compensation of \$2,000 and reasonable legal costs associated with the acquisition, in accordance with the Land Acquisition (Just Terms Compensation) Act 1991, from Council's Water Fund.
3. The Common Seal of the Council of the City of Shoalhaven be affixed to any documents required to be sealed.

**SA17.227 Acquisition of Easement for Water Supply - Sungrove Lane Milton****HPERM Ref:  
D17/225054****Recommendation**

That:

1. Council resolve to acquire an Easement for Water Supply 6 metres wide over Lot 12 DP807589, No. 13 Sungrove Lane Milton, as shown by hatching on plan marked Attachment 1.
2. Council pay compensation of \$16,250 and reasonable legal costs associated with the acquisition, in accordance with the Land Acquisition (Just Terms Compensation) Act 1991, from Council's Water Fund.
3. The Common Seal of the Council of the City of Shoalhaven be affixed to any documents required to be sealed.

CL17.208



## **CL17.209 Report of the Youth Advisory Committee - 26 July 2017**

HPERM Ref: D17/246807

### **YA17.19 Youth Advisory Committee - Amendment - Terms of Reference**

#### **Recommendation**

That Council amend the Terms of Reference to reflect the age to read from Year 9 and above to 24 years of age.

CL17.209



## CL17.210 Report of the Shoalhaven Traffic Committee - 8 August 2017

HPERM Ref: D17/259068

**Attachments:**

1. TRAF 2017-58 [↓](#)
2. TRAF 2017/59 [↓](#)
3. TRAF 2017/60 [↓](#)
4. TRAF 2017/61 [↓](#)
5. TRAF 2017/62 [↓](#)
6. TRAF 2017/64 [↓](#)
7. TRAF 2017/65 [↓](#)
8. TRAF 2017-66a,b,c [↓](#)

*The Shoalhaven Traffic Committee is a technical review committee not a committee of Council under the Local Government Act, 1993.*

*The Roads and Maritime Services has delegated certain powers to Council under the Transport Administration Act 1988 (Section 50). A condition of this delegation is that Council must take into account the Traffic Committee recommendations.*

### **IMPORTANT NOTE:**

*Council cannot amend a Traffic Committee recommendation. The Council can only:*

- 1. Adopt the Traffic Committee recommendation;*
- 2. Not Adopt the Traffic Committee recommendation; or*
- 3. Request the Traffic Committee reconsider the issue.*

*Other issues can be raised Additional Business at the Ordinary Meeting.*

*The full guide to the delegation to Council's for the regulation of traffic can be viewed at:*  
[RMS Website](#)

**TC17.58 Bus Zone Removal - River Road, Shoalhaven Heads (PN 834)**

**HPERM Ref:**  
**D17/250493**

### **Recommendation:**

That the General Manager (Director Assets and Works) be requested to arrange for the removal of the time restricted bus zone adjacent to 71 and 73 River Road, Shoalhaven Heads as detailed in the attached plan TRAF 2017/58.

**TC17.59 No Stopping Zone - Skiff Street, Vincentia (PN 3401)**

**HPERM Ref:**  
**D17/250511**

### **Recommendation:**

That the General Manager (Director Assets and Works) be requested to arrange for the installation of a time restricted (5:30AM-10:30AM Fri) No Stopping zone in the hammerhead turning area located at the southern end of Skiff Street, Vincentia as detailed in the attached plan TRAF2017/59.

CL17.210



**TC17.60 Convert Children's Crossing to Pedestrian Refuge Treatment - Paradise Beach Rd, Sanctuary Point (PN 3421)**

**HPERM Ref: D17/250531**

**Recommendation:**

That the General Manager (Director Assets and Works) be requested to arrange for the installation of the following items on Paradise Beach Road, Sanctuary Point as detailed in the attached plan TRAF 2017/60:

1. Amend the existing children's crossing (convert to a standard pedestrian refuge) by removing the existing posts (red and white flag poles), hold line markings, pedestrian crosswalk lines and amend the existing pedestrian signage on the approaches.
2. Remove the pick up / drop off zone (time restricted No Parking zone) adjacent to the bus shelter on Paradise Beach Road.

**TC17.61 No Stopping Zone Extension - Shoalhaven Heads Rd, Shoalhaven Heads (PN 3422)**

**HPERM Ref: D17/250600**

**Recommendation:**

That the General Manager (Director Assets and Works) be requested to arrange for the extension of the existing No Stopping zone on the southern side of Shoalhaven Heads Road opposite Explorer Boulevard, Shoalhaven Heads by approximately 30m west as detailed in the attached plan TRAF 2017/61.

**TC17.62 Disabled Parking Space & Parking Restriction Amendments - McGrath Avenue, Nowra (PN 3423)**

**HPERM Ref: D17/250628**

**Recommendation:**

That the General Manager (Director Assets and Works) be requested to arrange for the installation of the following items within McGrath Avenue, Nowra, as detailed in the attached plan TRAF 2017/62:

1. Install a disabled parking space with associated shared zone and path at the western end of the existing 1 hour (1P) parking zone.
2. Amend the existing 1 hour time restricted (8:30am-6pm MON-FRI; 8:30am-12:30pm SAT) parking adjacent to the proposed disabled space, to unrestricted (all-day) parking (10 all-day parking spaces) on the northern side of McGrath Avenue.
3. Extend the existing 2 hour time restricted (8:30am-6pm MON-FRI; 8:30am-12:30pm SAT) parking for approximately 26m of parallel parking to compensate for the reduction in short-term parking (approx. four 2 hour parking spaces) on the southern side of McGrath Avenue.
4. Replace the existing hedge on the northern side of McGrath Avenue adjacent to the existing shared path with grass. This will improve sight distance for motorists and pedestrians at this location.



**TC17.63 Line Marking Amendments - Bendalong Road,  
Bendalong (PN 3425)****HPERM Ref:  
D17/250659****Recommendation:**

That the General Manager (Director Assets and Works) be advised that the Shoalhaven Traffic Committee has no objection to the proposed centre line marking changes on Bendalong Road, Bendalong, between the chainages of 4.86km and 5.09km as detailed in the attached plan TRAF 2017/64.

**TC17.64 Regulatory Signage and Line Marking - Norman  
Street, Lake Conjola (PN 3426)****HPERM Ref:  
D17/250730****Recommendation:**

That the General Manager (Director Assets and Works) be advised that the committee has no objection to the installation of a pedestrian refuge and associated signage and line marking as detailed in the attached plan TRAF2017/65, subject to the following items:

1. Provide 20m of Double Barrier (BB) centre line marking on the southern and northern legs of Norman Street
2. Extend the south western kerb (of the intersection of Lake Conjola Entrance Road and Norman Street) by approximately 10m to the transition point within Norman Street
3. Subject to review of swept paths to confirm the intersection design
4. Subject to submission of a fully dimensioned plan to ensure the proposed pedestrian refuge and associated works is compliant with current guidelines in all respects
5. Subject to review of street lighting at the pedestrian refuge to ensure compliance with AS1158
6. Subject to the full cost of the work being met by the applicant including addressing of these conditions

**TC17.65 One Way & Loading Zone - Stewart Place, Nowra  
(PN 3427)****HPERM Ref:  
D17/250746****Recommendation:**

That the General Manager (Director Assets and Works) be advised that the Shoalhaven Traffic Committee has no objection to the revised signage and line marking plan for the Stewart Place Bus Interchange and car park, Nowra, as detailed in the attached plan TRAF2017/66 a,b&c.







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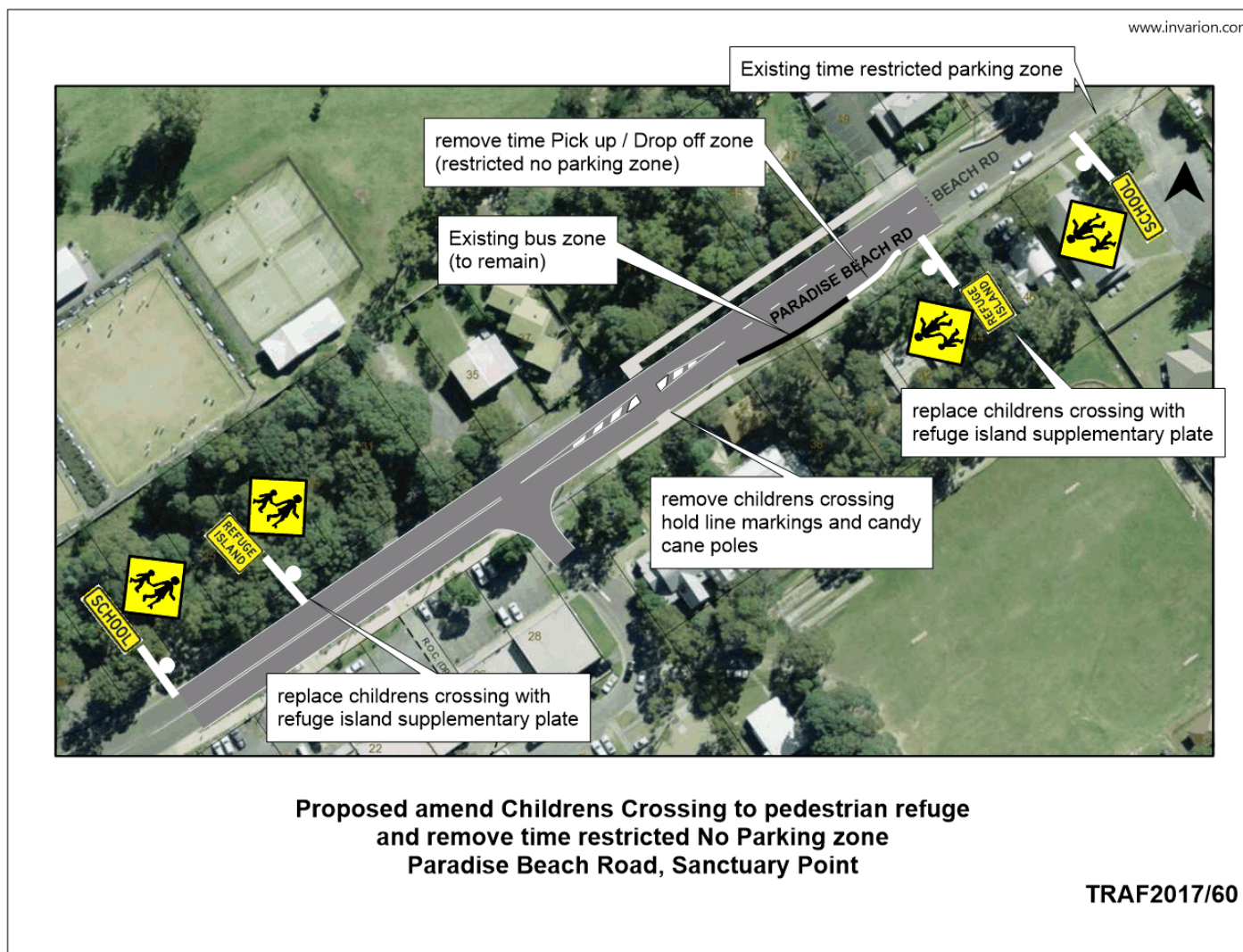


Time Restriction - Fridays 5:30AM - 10:30AM

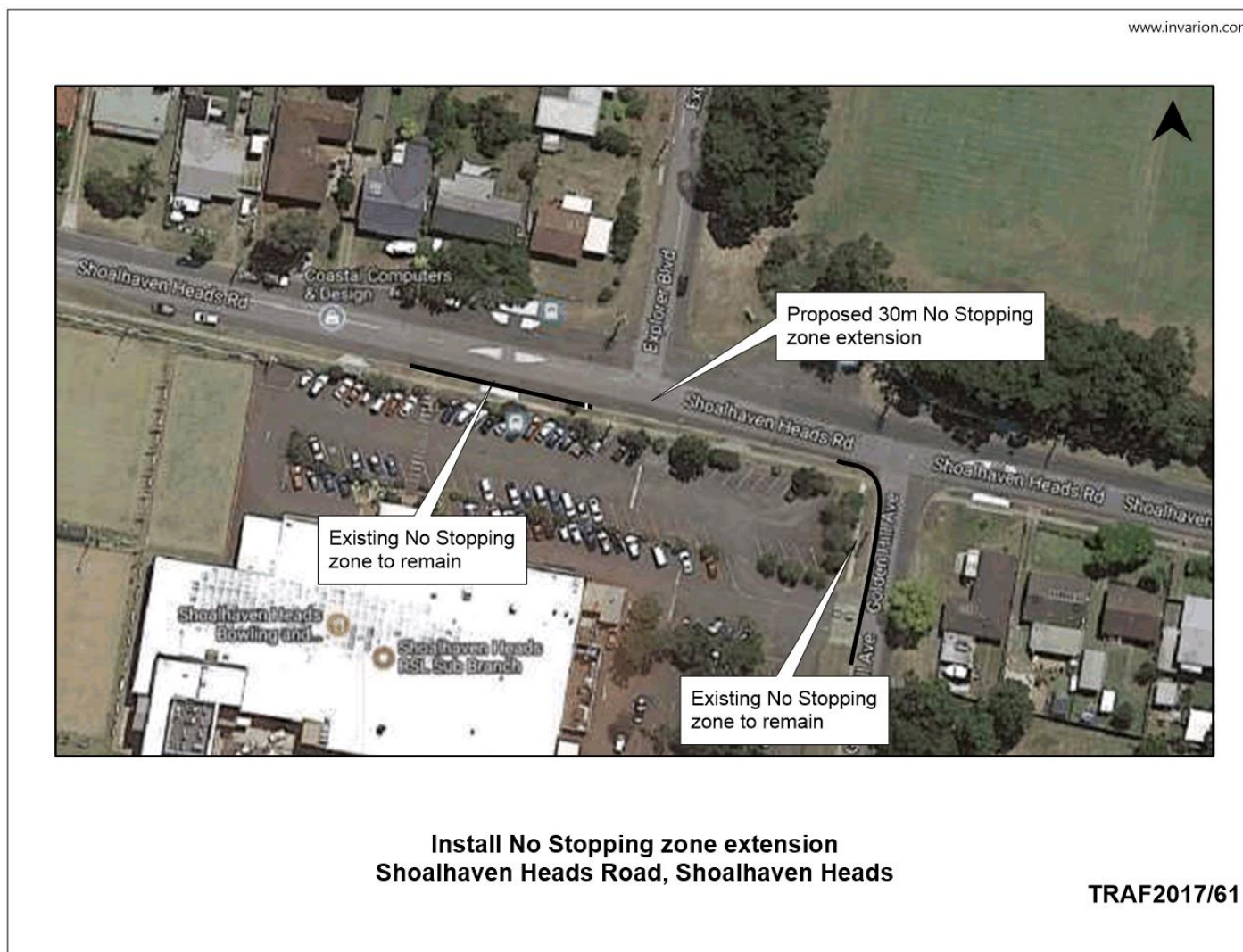
Install time restricted No Stopping zone  
Skiff Street, Vincentia

TRAF2017/59

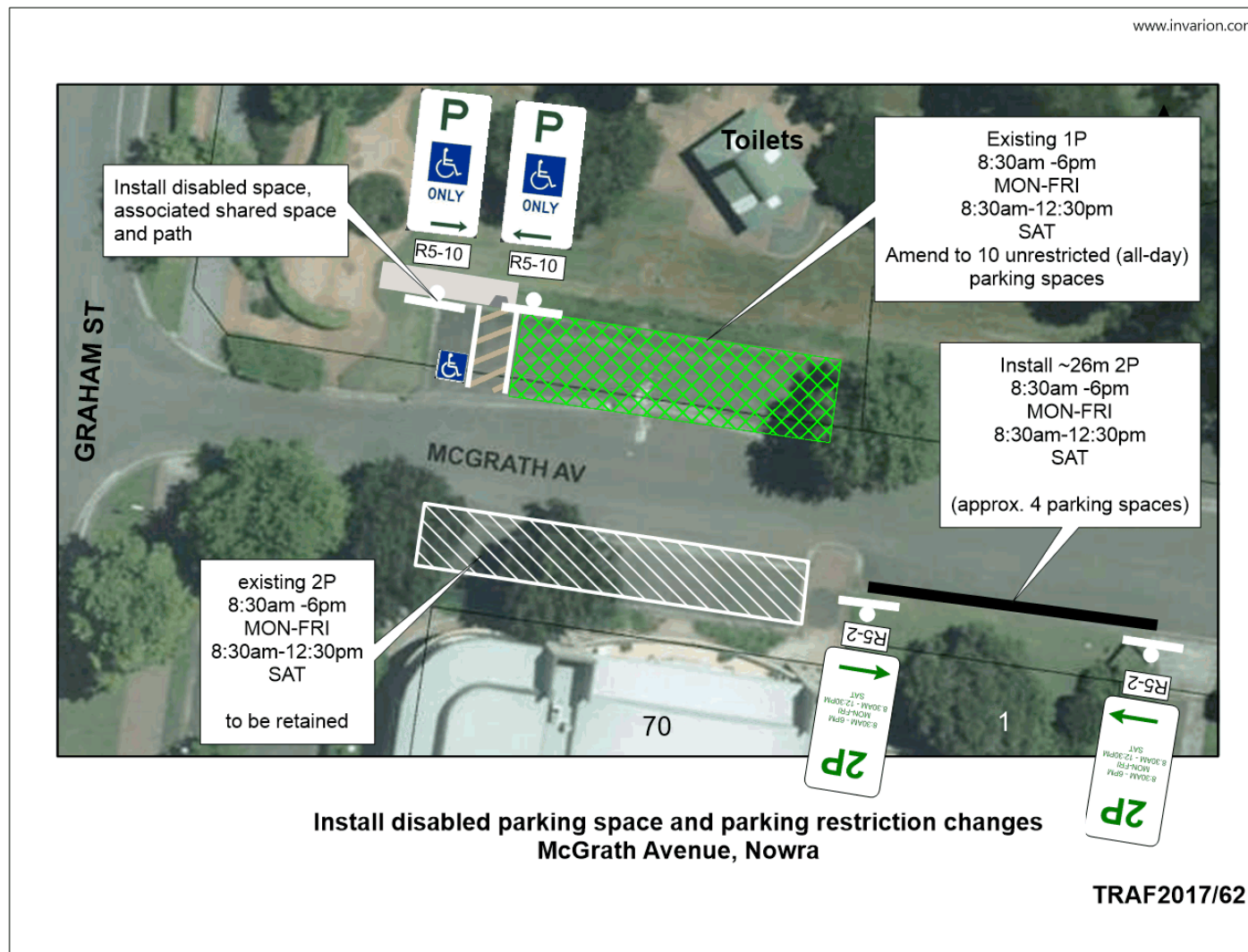




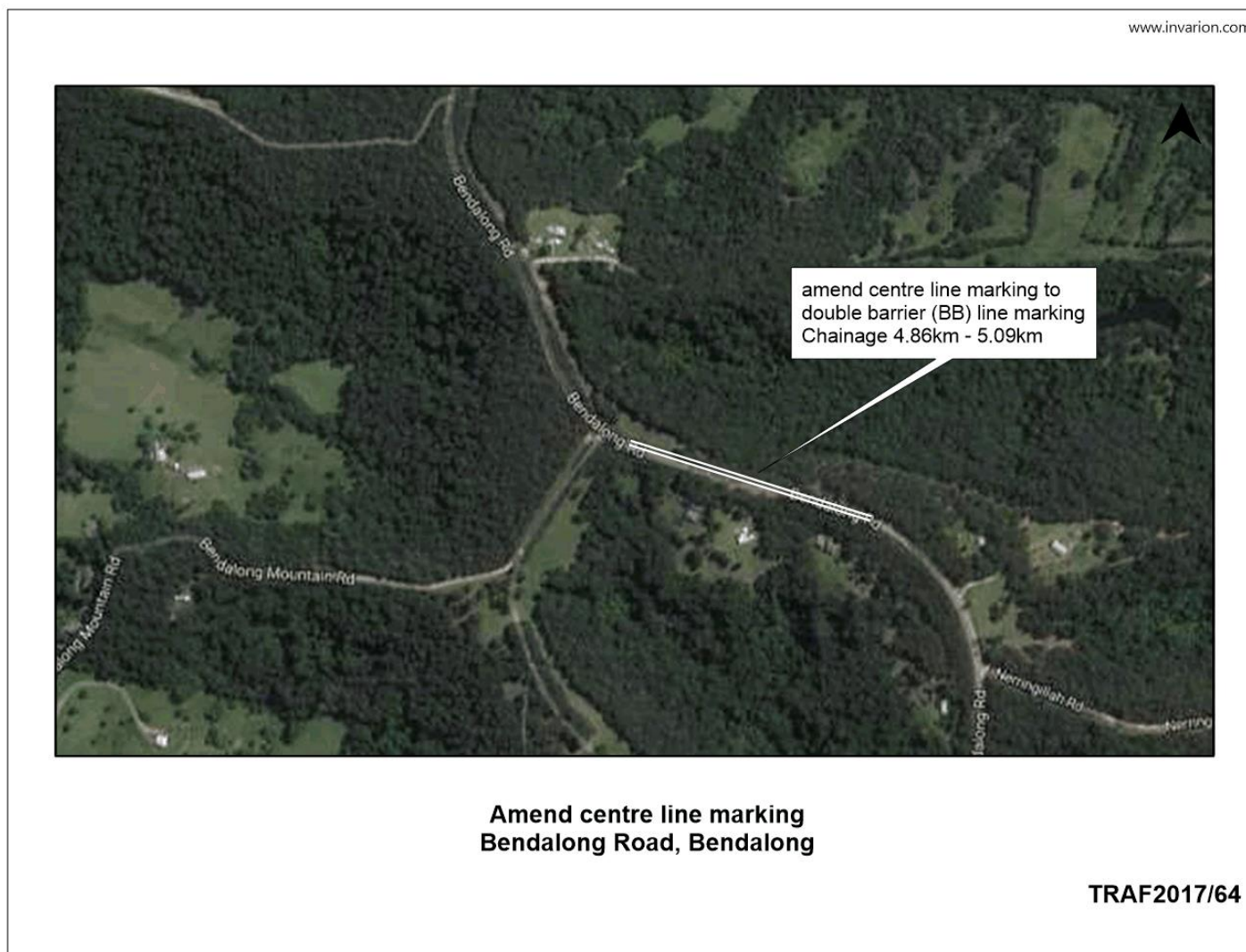




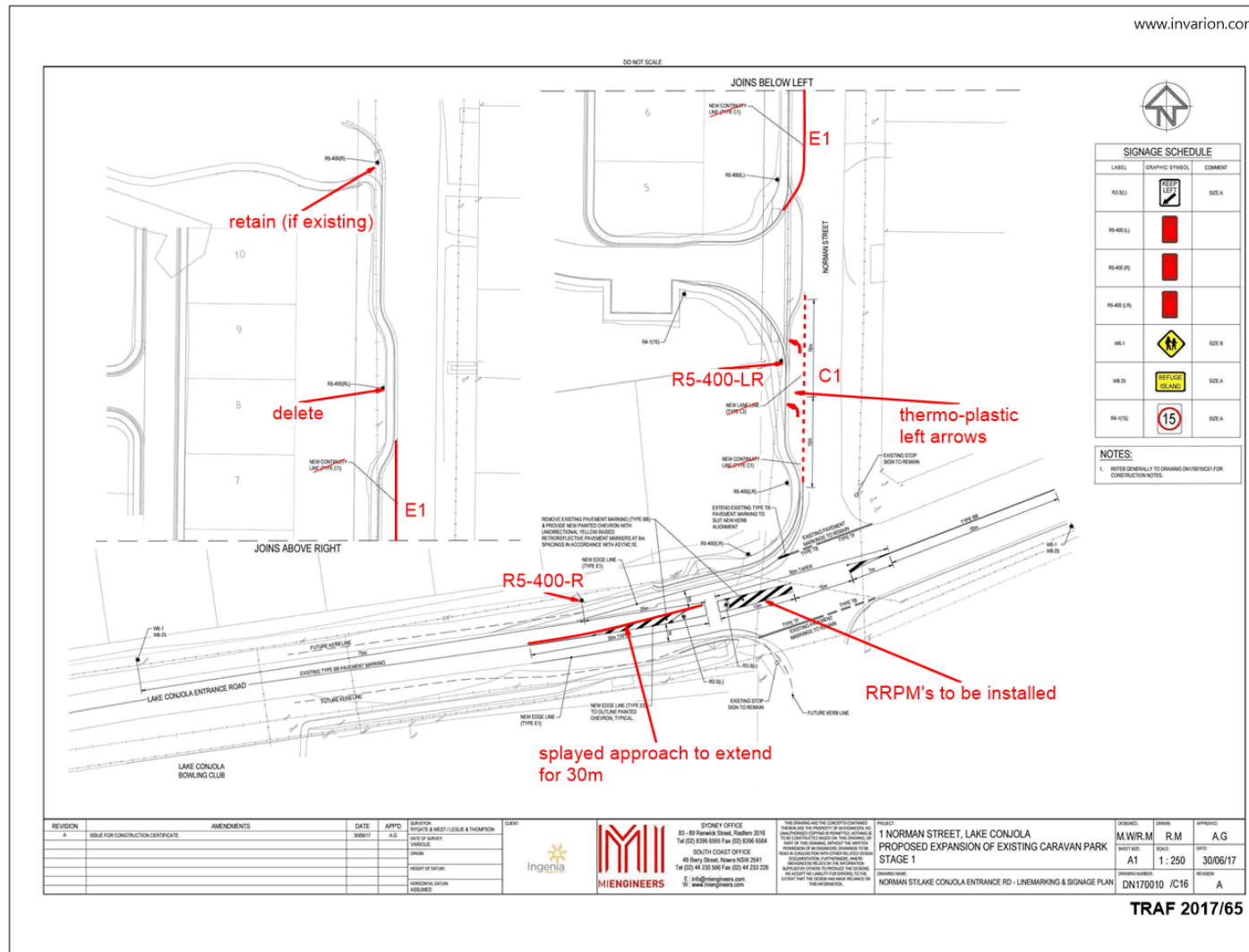




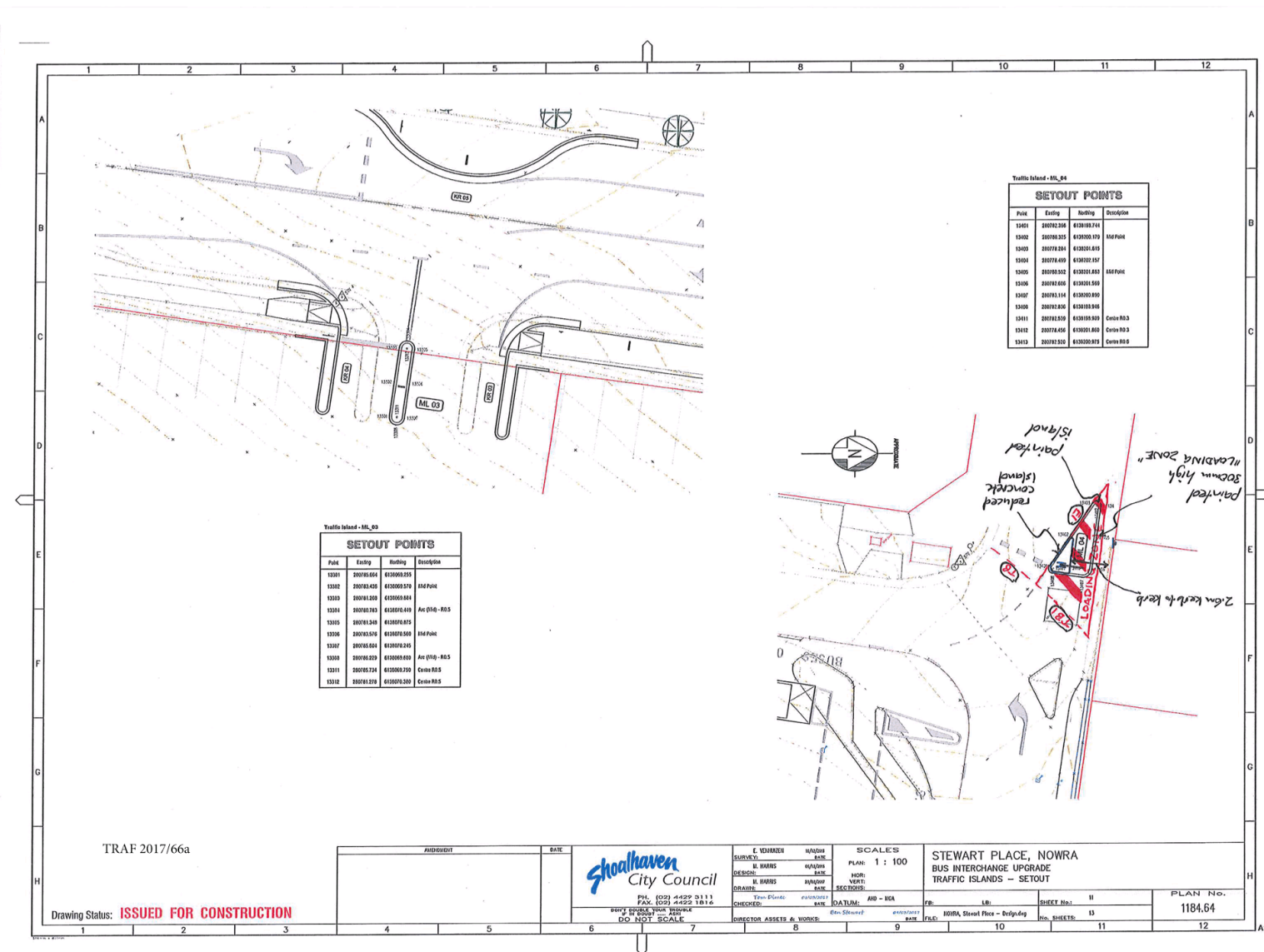




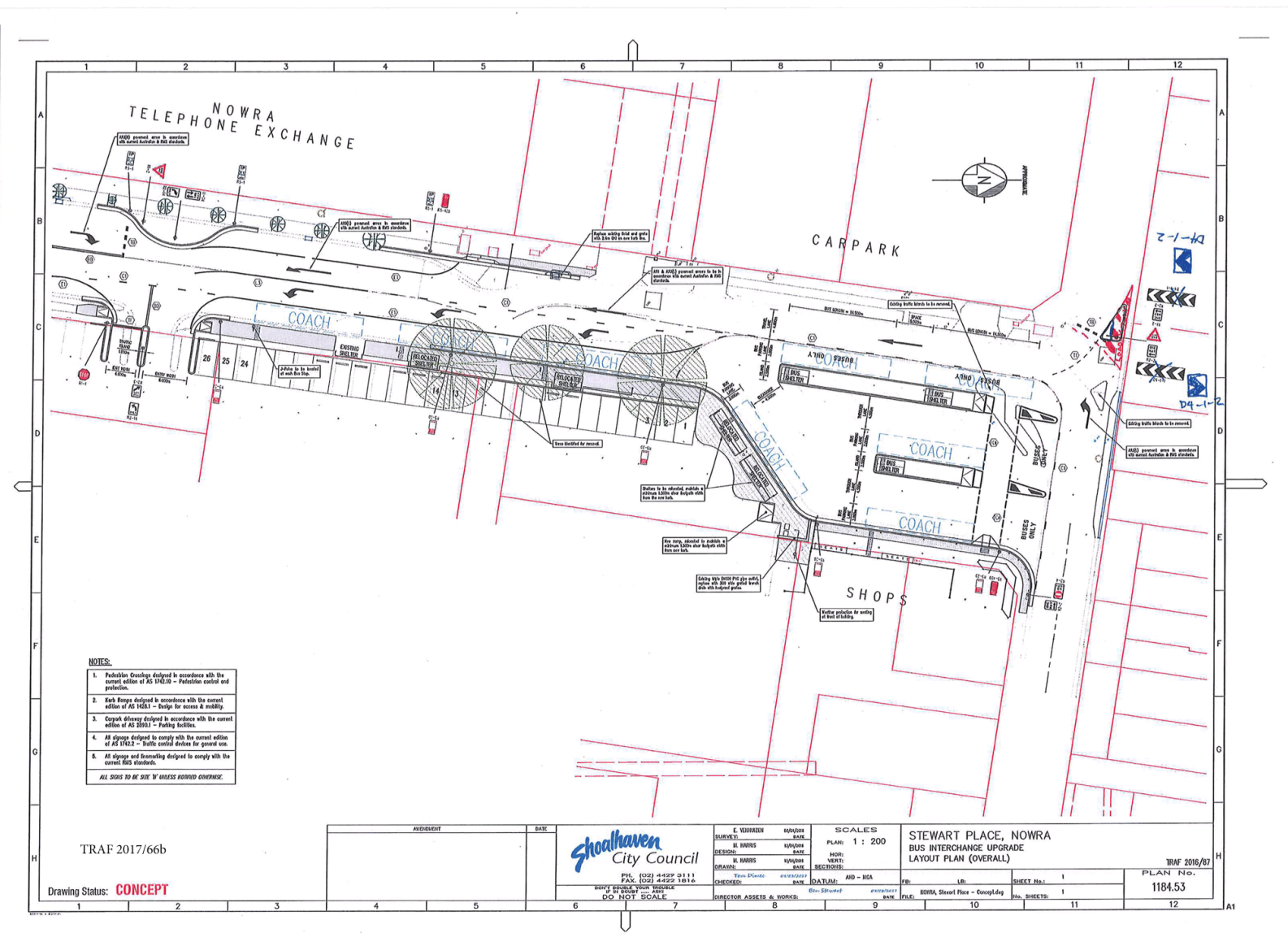




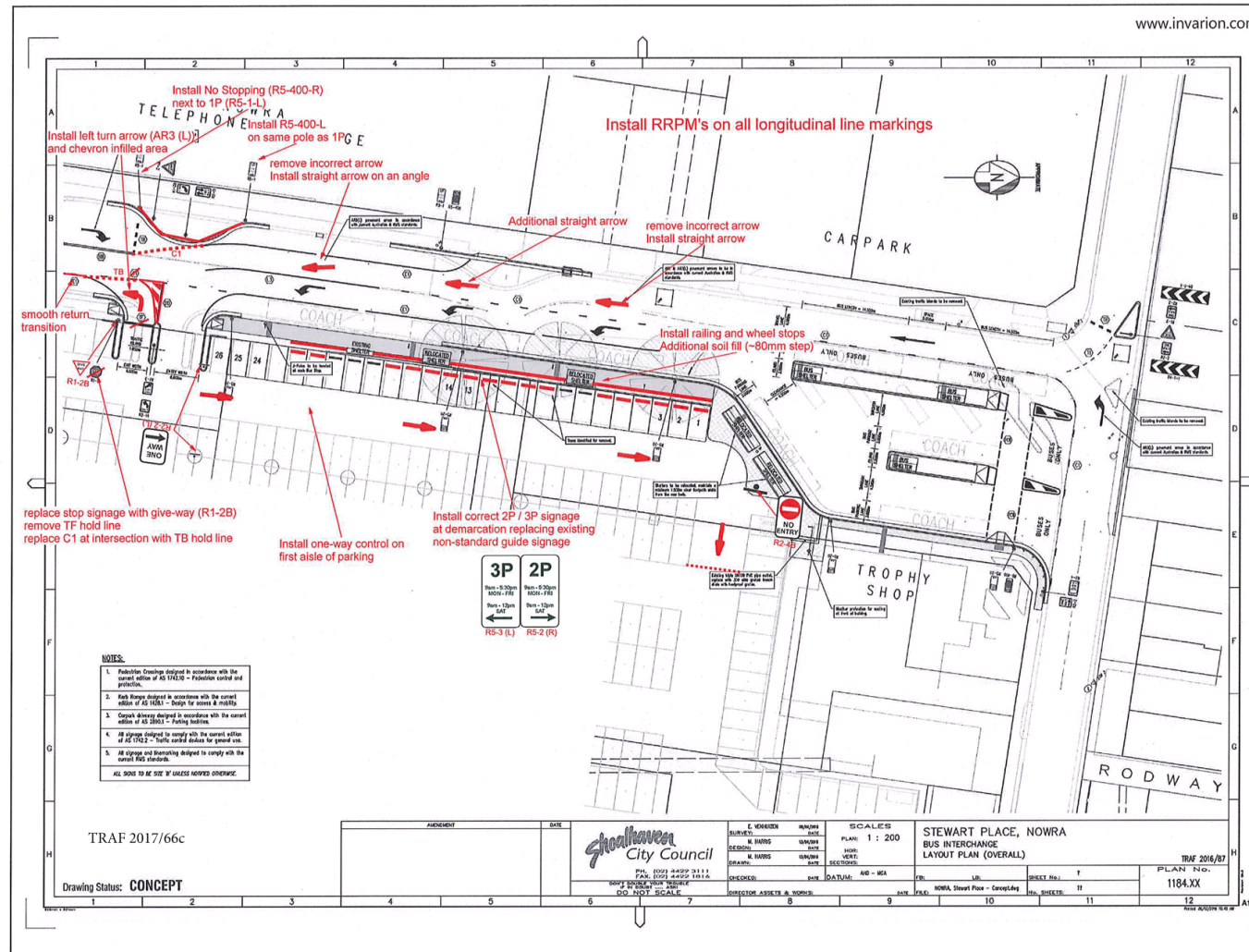














## CL17.211 Farewell to Ben Stewart, Director Assets & Works

**HPERM Ref:** D17/265073

**Group:** General Manager's Group

### Purpose / Summary

To recognise Ben's service with Council over the past 13 years particularly as Director since July 2013.

### Recommendation

That Council formally thank Ben Stewart for his excellent service to Council and the many communities that make up Shoalhaven City and wish him every success in his future career at Shellharbour City Council.

### Background

Ben has been with Council for over 13 years, commencing as an Engineer and moving to the role of Operations Manager at Shoalhaven Water and more recently being promoted to the Director's role which he has held for four years since 2013.

Ben began his local career with Shoalhaven Water in the midst of one of Australia's longest running droughts.

He helped oversee several large projects, including Lake Tabourie, Lake Conjola and Currarong sewerage schemes, the upgrades of St Georges Basin, Shoalhaven Heads and Ulladulla sewage treatment plants.

In 2012 Ben was seconded to the position of Section Manager Works & Services in the City Services Group and then in 2013 appointed as the Project Manager overseeing the Transformation Program rollout with its many projects, service reviews and restructures.

It was a career advancement in attaining the position of Director Assets & Works in mid 2013 at a time the organisation was making significant structural change and expectations for improved customer service, quality services and better asset management were high and critical to the continued success of Council.

Ben has been a high achiever. He has led his team to plan and deliver record high CAPEX expenditure on many infrastructure projects.

He worked on big-ticket items such as the new Nowra Aquatic Park, the Ulladulla Civic Centre, and many road enhancement and renewal works such as Turpentine Road, Bolong Road, Lake Conjola Entrance Road and many, many more.

In a recent media interview Ben said he was *"delighted in seeing the small wins for communities such as improved road side drainage and landslip remediation at Kangaroo Valley and Budgong, the bus stop at Lake Tabourie on the highway, Parma Road bridge replacement at Falls Creek and Jacobs Drive bridge replacement at Sussex Inlet, streetscape improvements in the Nowra CBD and the community built paths in Bawley Point, Huskisson, Shoalhaven Heads, Fisherman's Paradise, Wandandian and Callala."*



Ben is an excellent communicator with the media and also responding to and working with the many CCBs across the City to deliver improvements in local towns and villages.

He has also played a key role as Chairperson of the Local Emergency Management Committee and worked constructively with Police, SES, RFS & all supporting agencies in planning, response and recovery from numerous natural disaster events.

He was involved heavily during the 2013 Deans Gap fire emergency and 2015 and 2016 flood emergencies that impacted heavily on Shoalhaven Heads, Sussex Inlet and Lake Conjola.

It was Ben's commitment to ensure the safety of residents to see him out in the middle of the night on flooded roads or at Shoalhaven heads feeding information back to the SES.

Ben has been an integral member of the senior staff team, always thoughtful, respectful of others and a great contributor at an operational and strategic level.

On behalf of our Senior Management team and all staff I sincerely thank Ben for his efforts and wish him every success for the future.



## **CL17.212 Sale of Council Employment Land - Lot 133 DP 1124258, 5 Trim Street, South Nowra, NSW**

**HPERM Ref:** D17/246749

**Group:** General Manager's Group  
**Section:** Economic Development

### **Purpose / Summary**

To confirm and approve the sale of Council land within the Flinders Industrial Estate

### **Recommendation**

That

1. Council employment land (Lot 133 DP 1124258, 5 Trim Street, South Nowra) be sold for \$285,000 (plus GST) to Ablock Builders Pty Ltd.
2. The General Manager be authorised to sign the Contracts for Sale, and
3. The Transfer to complete the Contracts for Sale be executed under the Seal of Council

### **Options**

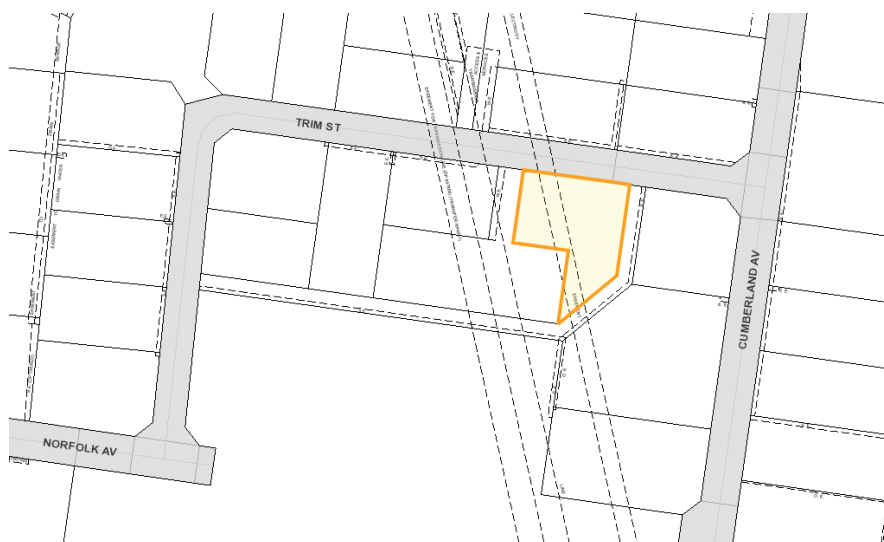
1. To sell Lot 133 DP 1124258, 5 Trim Street, South Nowra
2. Not to sell Lot 133 DP 1124258, 5 Trim Street, South Nowra

### **Background**

The sale of Lot 133 DP 1124258, 5 Trim Street, South Nowra has been negotiated and is in accordance with Council resolution MIN17.123 which set the minimum sale price for this lot as part of Council's portfolio of industrial land.

Special conditions applicable to this sale are:

- Buyback condition – 2 years to build a factory



CL17.212



### **Financial Implications**

The proceeds of the sale will be deposited into the Council's Industrial Land Development Reserve for reinvestment into future industrial land development.

CL17.212



## CL17.213 Request for Donation - Reduction of Annual Rent - Milton Ulladulla Men's Shed

HPERM Ref: D17/255349

**Group:** Finance Corporate & Community Services Group  
**Section:** Human Resources, Governance & Customer Service

### Purpose / Summary

To consider a request from the Milton Ulladulla Men's Shed to receive a donation to effectively reduce their required annual rental amount payment from \$472 to \$1 per annum.

### Recommendation

That Council decline the request from Milton Ulladulla Men's Shed for a donation of \$471 as a deduction to reduce their rent payment commitments to \$1 per annum, as such a deduction is not in accordance with the Council Owned and Managed Land Policy (POL16/150).

### Options

1. As recommended

Implications: This would result in the licence fee for the Milton Ulladulla Men's Shed being liable for the full fee remaining at the current rental figure of \$472, which the group has previously indicated is within its financial capacity to pay.

2. Provide an annual donation of \$471 to Milton Ulladulla Men's Shed for the purpose of paying their annual rental to Council for the term of the licence.

Implications: The variation in funds donation would be required to be paid from the Unallocated Donations Vote. Council should be aware that this would set precedence for similar requests from the other five men's sheds who have not sought further concession to what is already provided.

### Background

On 10 July 2017, Council provided a draft licence (rental agreement) to the Milton Ulladulla Men's Shed for the use of the building at "Part 188 Camden Street, Ulladulla". The licence document has not yet been executed and returned.

The licence period is for 5 years from 17 July 2017 to 16 July 2022 and the licence fee is set at \$472 plus GST per annum, payable yearly in advance which equates to \$9.07 per week.

Council has since received a request from Mr Tim Jamison, President of the Milton Ulladulla Men's Shed to "*make a donation of all but the annual rental fee of one dollar*".

Mr Jamison states in his request that precedence has been set where other Men's Sheds have seen the amount of rental payable by the occupant reduced to one dollar following receipt of an annual donation. He also notes that the Milton Ulladulla Men's Shed is a not for profit organisation with limited financial resources and a reduction in the rental amount would constitute financial relief.

CL17.213



In accordance with Section 3.7 of the Policy, prior to the lease being granted, the Ulladulla Men's Shed demonstrated their capacity to meet their commitments under the agreement.

Previous approvals for donations for this purpose via Council's Donations Budget have been moved off the floor at Council meetings.

All Council's community tenants pay rent in accordance with the Policy, except the following:

- Clifton Park Community Garden – Recommendation Alteration (MIN14.273);
- Culburra Men's Shed (Culburra Progress Association) – Notice of Motion ( MIN15.31)
- Greenwell Point Men's Shed – Notice of Motion (MIN16.1007)

The above three community groups receive an annual donation to cover the rent payable under their current licence agreements.

### **Policy Implications**

Council's policy, Occupation of Council Owned and Managed Land (POL16/150), first adopted in 2009, changed the way in which Shoalhaven City Council's properties were managed. This was borne by a need outlined in Council's Community Strategic Plan to enhance the Shoalhaven's community, economy and environment through good governance, public involvement and innovative use of our resources.

The policy helps Council to achieve best value service delivery and efficiency. The previous "peppercorn" rental arrangements were abolished and this has been implemented by most Councils within NSW.

### **Financial Implications**

There is currently \$16,059 available in Council's Uncommitted Donations Budget for the remainder of the 2017/ 2018 financial year.

### **Risk Implications**

Reducing the rental amount from \$472 to \$1 per annum for the Milton Ulladulla Men's Shed confirms the precedence previously set by Council with respect to the Greenwell Point and Culburra Men's sheds.

As Council is aware, there is a limited Donations Budget and there are currently 8 men's sheds in the Shoalhaven which lease premises from Council.



## CL17.214 Shoalhaven Community Transport Request - Utilise 2017-2018 Donation Amount to Purchase an Additional Vehicle

**HPERM Ref:** D17/263467

**Group:** Finance Corporate & Community Services Group  
**Section:** Human Resources, Governance & Customer Service

### Purpose / Summary

Council consider approving Shoalhaven Community Transport's request to put its 2017/2018 financial year donation of \$9,985 toward the purchase of another vehicle instead of fuel costs for the Community Bus.

### Recommendation

That Council approve Shoalhaven Community Transport's request to use their 2017-2018 financial year donation amount of \$9,985 for the purchase of another community transport vehicle.

### Options

1. As recommended

Implications: Approving Shoalhaven Community Transport's request will not affect the 2017/2018 Allocated Donations Budget bottom line and will assist them to provide transport to a wider range of clients in the local community.

2. Not approve Shoalhaven Community Transport's request.

Implications: Not approving the request will make it more difficult for Shoalhaven Community Transport to raise funds to purchase a vehicle outside of their Transport for NSW contract.

### Background

At its meeting on 26 February 2008, Council resolved as follows (refer MIN08.168):

*That Council's 2008/09 donation be \$8240, and all future donations to the Shoalhaven Community Transport Service Inc. towards fuel costs be increased using the Sydney All Groups Consumer Price Index as an indicator.*

As outlined within the Operational Plan for the 2017-2018 financial year, Council granted a donation of \$9,985 toward the running costs of the Community Bus.

In past years, either Shoalhaven Community Transport's fuel account was either partially paid by Council by an internal funds transfer equal to the annual donation amount, or it issued the payment directly to the organisation, which they put toward their Council fuel invoice/s. The donation does not cover the whole fuel account.

This year, Shoalhaven Community Transport have requested a direct payment of \$9,985 instead of a credit against their fuel account.

CL17.214



Shoalhaven Community Transport advise that:

*"We are trying to gather enough funding so that we can purchase a vehicle outside of the Transport for NSW (our current funding body and regulator) contract.*

*This would allow our service to provide transport to a wider range of clients within the community, win win for everyone. We would not be so hamstrung by Transport for NSW and would secure more sustainable future for Shoalhaven Community Transport.*

*With the looming changes of funding we may not receive any further funding to provide transport so we need to become more self sustaining by 2020."*

### **Financial Implications**

Council issues fuel cards to Shoalhaven Community Transport for use in all their vehicles, which includes the community bus, and this enables the organisation to take advantage of Council's government contract fuel discounted rate.

The liability of the payment to the fuel supplier is Council's responsibility and Council raises a debtor invoice each month to Shoalhaven Community Transport to recover the cost of the fuel.

Shoalhaven Community Transport will still be required to pay Council for the fuel costs for the Community Bus.



## CL17.215 Australian Government Black Spot Program - 2016/17 Variations

HPERM Ref: D17/239439

**Group:** Assets & Works Group  
**Section:** Asset Management

### Purpose / Summary

To advise Council of the 2016/17 Australian Government Black Spot Program, Regional Road Repair Fund and Heavy Vehicle Safety and Productivity variations and for Council to approve the programming and accept the additional funding.

### Recommendation

1. That Council accepts the approved variations (revised grant funding offers) and votes funds under the Australian Government Black Spot Program, Regional Road Repair Fund and Heavy Vehicle Safety and Productivity as follows:
  - a. for the Flinders Road (Roundabout) project in South Nowra, the total approved budget has been maintained at \$360,000, however the funding provision has been revised (over each consecutive financial year period) as; \$15,000 paid in 2014/15, \$100,000 paid in 2015/16, \$35,000 paid in 2016/17, and final allocation of \$210,000 is now approved to be paid in 2017/18, and authorises these adjustments to the budget on job number 86618
  - b. for the Flinders Road (upgrade full length) project, the total approved budget has been maintained at \$440,000, however the funding provision has been revised (over each consecutive financial year period) as; \$15,000 paid in 2014/15, \$100,000 paid in 2015/16, \$45,000 paid in 2016/17, and final allocation of \$280,000 is now approved to be paid in 2017/18, and authorises these adjustments to the budget on job number 86618
  - c. for the Regional Road Repair Fund (RRRF) component of the Flinders Road project, the total approved budget has been maintained at \$3,100,000, however the funding provision has been revised (over each consecutive financial year period) as; \$100,000 was paid in 2015/16, \$490,000 was paid in 2016/17, and \$2,510,000 is now approved to be paid in 2017/18, and authorises these adjustments to the budget on job number 86618
  - d. for the Heavy Vehicle Safety and Productivity (HVSPP) component of the Flinders Road project, the total approved budget of \$2,950,000 is now approved to be paid in 2017/18, and authorises this adjustment to the budget on job number 86618
  - e. for the Naval College Road project through the Jervis Bay National Park (Worworing Heights), the total approved budget has been maintained at \$2,000,000, however the funding provision has been revised (over each consecutive financial year period) as; \$30,000 paid in 2014/15, \$140,000 paid in 2015/16, \$1,330,000 paid in 2016/17, and final allocation of \$500,000 is now approved to be paid in 2017/18, and authorises these adjustments to the budget on job number 86628
  - f. for the Paradise Beach Road- Kerry Street roundabout project (Sanctuary Point), the total approved budget has been maintained at \$285,000, however the funding provision has been revised (over each consecutive financial year period) as;

CL17.215



- \$85,000 paid in 2016/17, and final allocation of \$200,000 is now approved to be paid in 2017/18, and authorises these adjustments to the budget on job number 86645
- g. for the Forest Road-Callala Beach Road intersection project, an additional \$90,000 has been approved, and the funding provision has been revised (over each consecutive financial year period) as; \$30,000 paid in 2016/17, and final allocation of \$300,000 is now approved to be paid in 2017/18 (total revised from \$240,000 to \$330,000), and authorises these adjustments to the budget on job number 86644
  - h. for the Bolong Road project (Hanigans Lane to east of the former Papermill site), an additional \$195,000 has been approved, and the funding provision has been revised (over each consecutive financial year period) as; \$210,000 paid in 2016/17, and final allocation of \$405,000 is now approved to be paid in 2017/18 (total revised from \$420,000 to \$615,000), and authorises these adjustments to the budget on job number 86638
  - i. for the Deering Street-Jubilee Avenue roundabout project (Ulladulla), an additional \$20,000 has been approved, and the funding provision has been revised (over each consecutive financial year period) as; \$40,000 paid in 2016/17, and final allocation of \$120,000 is now approved to be paid in 2017/18 (total revised from \$140,000 to \$160,000), and authorises these adjustments to the budget on job number 86643
  - j. for the St Vincent Street-Church Street roundabout project (Ulladulla), an additional \$90,000 has been approved, and the funding provision has been revised (over each consecutive financial year period) as; \$60,000 paid in 2016/17, and final allocation of \$240,000 is now approved to be paid in 2017/18 (total revised from \$210,000 to \$300,000), and authorises these adjustments to the budget on job number 86646
  - k. for the Bendalong Road project, an additional \$95,000 has been approved, and the funding provision has been revised (over each consecutive financial year period) as; \$180,000 paid in 2016/17, and final allocation of \$575,000 is now approved to be paid in 2017/18 (total revised from \$660,000 to \$755,000), and authorises these adjustments to the budget on job number 86634
2. Council writes a letter of appreciation to the NSW Roads & Maritime Services, the Local Members of State Parliament (Kiama and South Coast) and the Federal Member for Gilmore, thanking them for their ongoing support of road improvements for the Shoalhaven community. Including an acknowledgement of the excellent programs such as the Australian Government Blackspot Program and Heavy Vehicle Safety and Productivity (HVSP) and the Regional Road Repair Fund (RRRF - State). Thanks also to the RMS staff in assisting Council in the application process to obtain the grant funding and variations, for these important local road safety improvements.

CL17.215

### Options

1. Adopt the recommendation
2. Not accept the recommendation

Implications: This will lead to additional costs for Council to complete the projects

### Background

Given the relatively late advice on funding and complexity of designs and the increased number and size of the projects, 14 projects were programmed over multiple years. A large number of projects have been outsourced for external design and delivery and this has led to increased costs in design and construction.

Accordingly, applications were submitted seeking time extensions and additional funding.



On 14 July 2017 Council received advice that all variations have now been approved by the Federal Government, which includes time extensions and an additional \$490,000 to allow the successful completion of the 2016-17 projects in the first half of 2017-18.

Following the approval of the variations for the 2016-17 projects, the total revised budget for these projects is;

- \$1,685,000 in the 2016-17 year, and;
- \$7,790,000 in the 2017-18 year

This is separate to the new 2017-18 blackspot program (just announced), which will be subject of a separate report to Council in September 2017. Unfortunately the late timing of this grant funding makes it difficult to program delivery of works in the same financial year.

### **Community Engagement**

Community engagement has been undertaken for all of the projects.

### **Financial Implications**

Australian Government Blackspot Projects are 100% funded by the Federal Government.

Some Federal Road to Recovery Funding will also be required to fund the shortfall on some of the blackspot projects, however the amount required has been significantly reduced as a result of these approved variations.



## CL17.216 State Government Active Transport Program - 2016/17 Approved Variations

HPERM Ref: D17/239451

Group: Assets & Works Group  
Section: Asset Management

### Purpose / Summary

To advise Council of the 2016/17 State Government Active Transport Program approved variations and for Council to accept this funding.

### Recommendation

1. That Council accepts the approved variations (revised grant funding offers) under the NSW Active Transport Program as follows:
  - a. for the Matron Porter Drive shared user path project (Milton - Mollymook), an additional \$200,000 has been approved (total revised from \$200,000 to \$400,000), and authorises this adjustment to the budget on job number 85583
  - b. for the West Birriley Street - North Tarawal Street (Bomaderry) pedestrian improvements project, the revised scope of the project has been approved (construction of a raised pedestrian crossing treatment in lieu of the former proposed pedestrian refuge), and the budget adjusted accordingly (total revised from \$70,000 down to \$50,000) reflecting the reduced scope of works, and authorises these adjustments to the budget on job number 86654
2. Council writes to the NSW Roads & Maritime Services, and the Local Members of State Parliament (Kiama and South Coast), thanking them for their ongoing support of the Shoalhaven Community through the NSW Active Transport Program. Council also pass on appreciation to RMS staff for support in assisting Council in the process to approve the grant funding for the NSW Active Transport Program and the variations for these important safety and accessibility projects.

### Options

1. Adopt the recommendation
2. Not accept the recommendation.

Implications: This is likely to result in the works not proceeding, affecting local safety and accessibility. Both projects are currently in progress.

### Background

#### Matron Porter Drive shared user path

The approved variation (additional funding) means the project can continue to the east of Sungrove Lane.

CL17.216



Additional funds will be required to complete the path to Garside Road and beyond, and Council is currently working with the State Government on a package of grant funding to allow that work to be completed in 2017-18 (subject of a later report to Council).

#### West Birriley Street – North Tarawal Street pedestrian crossing

The alternative design approved as part of the variation involved a raised pedestrian crossing to be constructed in lieu of a pedestrian refuge.

The reduced scope of work also resulted in a lower cost and reduced Council's and the RMS contributions towards the works

### **Community Engagement**

Community engagement has previously been undertaken for all of the projects.

### **Financial Implications**

NSW Active Transport Projects are 50% funded by the State Government.

Council's share of funding was already committed to the project from operational funds (pedestrian crossing improvements budget). The savings in Council funds have been allocated to other crossing improvements citywide.



## CL17.217 Ratepayer Advance Kerb & Gutter Construction - Turner St Mollymook

HPERM Ref: D17/256066

**Group:** Assets & Works Group  
**Section:** Works & Services

### Purpose / Summary

The purpose of this report is to advise and gain Council's approval for the amount of contribution to be recovered, from the owner of land adjoining a public road, towards the costs incurred by Council in constructing kerb and guttering along a public road adjacent to the land, in accordance with Section 217 of the Roads Act 1993.

Council has in place a policy, POL16/155, whereby Ratepayers can pay the full cost of the provision of kerb and gutter along a public road adjacent to their land, where the work is not identified in Council's Capital Works program. This Policy accommodates ratepayers who wish to have kerb and gutter ahead of Council's planned program. Under the program Council enters into a formal agreement with the ratepayer, for them to advance to Council the full cost of the work and for Council to repay Council's component of cost, after a period of 5 years. The costs are in line with Councils adopted Fees and Charges.

### Recommendation

That Council enter into a Ratepayers Advance Agreement with:

1. V Parszuto of 4 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$9,683.50 (advance) of which \$3,099.82 (excluding GST) is the contribution, \$6,583.68 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$8,229.60.
2. E D Ellis of 6 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$6,455.66 (advance) of which \$2,066.54 (excluding GST) is the contribution, \$4,389.12 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$5,486.40.
3. G F Sullivan & A M Kimbell of 8 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$9,376.39 (advance) of which \$3,001.51 (excluding GST) is the contribution, \$6,374.88 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$7,968.60.
4. S & M Luboya of 9 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$3,984.66 (advance) of which \$1,275.54 (excluding GST) is the contribution, \$2,709.12 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$3,386.40.
5. I A Wooden of 10 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$9,683.50 (advance) of which \$3,099.82 (excluding GST) is the contribution, \$6,583.68 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$8,229.60.
6. J & D Kouris of 11 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$6,455.66 (advance) of which \$2,066.54 (excluding GST) is the contribution, \$4,389.12 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$5,486.40.

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7. BL & JP Kemp of 15 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$4,267.06 (advance) of which \$1,365.94 (excluding GST) is the contribution, \$2,901.12 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$3,626.40.
8. SD & JA Donohue of 17 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$5,535.51 (advance) of which \$1,771.99 (excluding GST) is the contribution, \$3,763.52 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$4,704.40.
9. T & E Donnellan of 19 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$6,455.66 (advance) of which \$2,066.54 (excluding GST) is the contribution, \$4,389.12 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$5,486.40.
10. B L Clarke of 21 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$6,455.66 (advance) of which \$2,066.54 (excluding GST) is the contribution, \$4,389.12 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$5,486.40.
11. R W Orr of 23 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$6,455.66 (advance) of which \$2,066.54 (excluding GST) is the contribution, \$4,389.12 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$5,486.40.
12. A Krlevski of 25 Turner St Mollymook in respect of Kerb and Gutter construction to the value of \$6,455.66 (advance) of which \$2,066.54 (excluding GST) is the contribution, \$4,389.12 is the loan and the amount to be repaid to the Ratepayer in 5 years at 5% interest per annum is \$5,486.40.
13. The Common Seal of Council of the City of Shoalhaven be affixed to any documentation required to be sealed otherwise the General Manager be authorised to sign any documentation necessary to give effect to the resolution.
14. The additional funds of \$12,903 for works associated with the kerb and gutter to be constructed be funded from the FY17/18 Kerb and Gutter Program.

## Options

1. Council accept the recommendation as presented.

Implications: Council will be contractually bound to repay contributions plus interest as per the Policy. The ratepayers and Council will benefit from the proactive efforts of ratepayers to improve drainage, appearance and access to properties and it may minimise erosion of the existing road verge.

2. Council not accept the recommendation, giving reasons and propose an alternative resolution.

Implications: Residents will be without kerb & gutter infrastructure and may be dissatisfied in the outcome.

CL17.217



## **CL17.218 Tender - Holiday Haven Tourist Parks - Management & Operation - Lake Tabourie Holiday Park**

**HPERM Ref:** D17/256179

**Group:** Assets & Works Group  
**Section:** Business & Property

### **Purpose / Summary**

The tender process for the contract for the management and operation of Council's Holiday Haven Tourist Park at Lake Tabourie is to be considered in the confidential report.

### **Recommendation**

That Council, in accordance with Section 10A(2)(d)(i) of the Local Government Act, considers a separate confidential report on this matter.

### **Options**

1. Committee accept the recommendation as presented.  
Implications: Consider a separate confidential report on the matter.
2. Provide further direction to staff and propose an alternative.

### **Background**

Tenders for the management and operation of the Lake Tabourie Holiday Park were advertised on 24 May 2017, closing on 14 June 2017.

At the closing date, three (3) tenders had been received and were then assessed the outcome of the evaluation is in the confidential report.

### **Community Engagement**

The Tender process for the appointment of a management contractor to Council's Holiday Haven Tourist Park at Lake Tabourie has been followed within the requirements of the provisions of the Local Government Act.

### **Financial Implications**

Financial aspects of the management contracts for Council's commercially operated Tourist Parks is a balance between sufficient funds for the contractor to provide a prudent level of staffing and equipment to effectively operate these complex properties and the need for Council to obtain the best value for money. Holiday Haven considers the cost of operating these properties carefully in order to maintain an adequate business benefit to Council and a return to the Contractor that ensures the properties are operated and maintained for Council to the required industry standards.



## **CL17.219 Tenders - Telemetry System Upgrade Package 1: SCADA Enhancements**

**HPERM Ref:** D17/225103

**Group:** Shoalhaven Water Group  
**Section:** Shoalwater Operations & Maintenance

### **Purpose / Summary**

To inform Council of the tender process for “Telemetry System Upgrade Package 1: SCADA Enhancements”.

In accordance with Section 10A(2)(d)(i) of the Local Government Act 1993, some information should remain confidential as it would, if disclosed, prejudice the commercial position of the person who supplied it. It is not in the public interest to disclose this information as it may reveal commercial-in-confidence provisions of a contract, diminish the competitive commercial value of any information to any person and/or prejudice any person’s legitimate business, commercial, professional or financial interests. This information will be considered under a separate confidential report.

This report is submitted directly to the Ordinary Council Meeting pursuant to Clause 3 of Council’s “Acceptance of Tenders – Reports to Council” Policy.

### **Recommendation**

That Council consider a separate confidential report in accordance with Section 10A(2)(d)(i) of the Local Government Act 1993.

### **Options**

1. Council accept the recommendation as presented (preferred option). Further details are provided in the confidential report.
2. Council amend the recommendation.
3. Council not accept the recommendation, giving reasons, and propose an alternative resolution.

### **Details**

Shoalhaven Water (SW) has, for over 30 years operated a Radtel-based radio frequency remote telemetry system to supervise, manage and control our Water and Wastewater assets. With approximately 300 Water and Wastewater sites, this telemetry system is critical to provide 24/7 monitoring and support of SW’s assets. The current age of each of the sites devices ranges between 5-30 years, with some of the existing hardware having already reached the end of its design life.

As part of an ongoing program to update, replace and improve the obsolete control systems, Council recently converted the telemetry control management system from Radtel to ClearScada. The next stage of the proposed system improvement is to upgrade sites with new software and hardware that will progressively enhance the current management and



reporting systems. This will dramatically improve management control, response and ability to plan for future events and infrastructure requirements. These improvements will be undertaken by way of three (3) separate tenders (Packages). Outlined as:

**Package 1: SCADA Software Enhancements**

**Package 2: SCADA Hardware Supply**

**Package 3: SCADA Hardware Installation**

This report deals with Package 1: SCADA Software Enhancements.

A number of software enhancements are proposed to the SCADA system including intuitive displays, alarm and emergency response management, as well as user-friendly data analytics (e.g. map-based overviews and dashboards). SW have identified a basic outline for the design concepts and report requirements. A collaborative approach shall be utilised between SW and the selected system integrator (SI) to develop an enhanced SCADA system; including user-friendly design features in accordance with current industry practices. SW intend to identify a highly capable, experienced and flexible SI to work with them over the term of the upgrade program. The SI will also be required to work with the Principal to ensure the integration of all hardware purchased and installed as per Packages 2 and 3.

**Tenders Received**

Tenders were received from the following:

<b>Tenderer</b>	<b>Location</b>
360 Engineering Pty Ltd	Parkes, NSW 2870
Alliance Automation	Murarie, QLD 4172
Aquatex Maxcon Pty Ltd	St Mary's, NSW 2760
Downer Edi Engineering Power Pty Ltd	Newcastle, NSW 2285
Hunter H2O Holdings Pty Ltd	Newcastle, NSW 2310
Itech Corporation Pty Ltd	Enfield, NSW 2136
R & D Technology Pty Ltd	Warners Bay, NSW 2285
SAFEgroup Automation Pty Ltd	Morpeth, NSW 2321

Details relating the evaluation of the tenders are contained in the confidential report.

**Policy Implications**

Purchasing Policy – POL16/103

The tender for this project has been undertaken and in accordance with Council's Purchasing Policy. The recommendations for this report are consistent with the provision of Council's Purchasing Policy. The Local Preference Policy was considered but none of the tenderers were from the local area.

**Financial Implications:**

\$1.7 million has been allocated in the budget for the 2017/18 financial year for the initial scope of works in year 1 (the budget is for all three tender packages). Contract management will be provided by Shoalhaven Water Engineering staff. Additional programming and site management will be provided by Shoalhaven Water electricians and communications staff. Additional further funds have been allocated for the 18/19 and 19/20 financial years.

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It is proposed to start the project as soon as possible. Completion of the first stages of the project are proposed during this financial year. Completion of the contract will be within 3 years of commencement, as per conditions of tender.

**Conclusion**

Shoalhaven Water have undertaken a comprehensive tender evaluation in accordance with the approved tender evaluation & probity plan. It is recommended that a contract be awarded in accordance with the details included in the separate confidential report.



## CL17.220 Tenders - Telemetry System Upgrade Package 2: Supply of Hardware

**HPERM Ref:** D17/225349

**Group:** Shoalhaven Water Group  
**Section:** Shoalwater Operations & Maintenance

### Purpose / Summary

To inform Council of the tender process for “Telemetry System Upgrade Package 2: Supply of Hardware”.

In accordance with Section 10A(2)(d)(i) of the Local Government Act 1993, some information should remain confidential as it would, if disclosed, prejudice the commercial position of the person who supplied it. It is not in the public interest to disclose this information as it may reveal commercial-in-confidence provisions of a contract, diminish the competitive commercial value of any information to any person and/or prejudice any person’s legitimate business, commercial, professional or financial interests. This information will be considered under a separate confidential report.

This report is submitted directly to the Ordinary Council Meeting pursuant to Clause 3 of Council’s “Acceptance of Tenders – Reports to Council” Policy.

### Recommendation

That Council consider a separate confidential report in accordance with Section 10A(2)(d)(i) of the Local Government Act 1993.

### Options

1. Council accept the recommendation as presented (preferred option) Further details are provided in the confidential report.
2. Council amend the recommendation.
3. Council not accept the recommendation, giving reasons, and propose an alternative resolution.

### Details

Shoalhaven Water (SW) has, for over 30 years operated a Radtel-based radio frequency remote telemetry system to supervise, manage and control our Water and Wastewater assets. With approximately 300 Water and Wastewater sites, this telemetry system is critical to provide 24/7 monitoring and support of SW’s assets. The current age of each of the sites devices ranges between 5-30 years, with some of the existing hardware having already reached the end of its design life.

As part of an ongoing program to update, replace and improve the obsolete control systems, Council recently converted the telemetry control management system from Radtel to ClearScada. The next stage of the proposed system improvement is to upgrade sites with new software and hardware that will progressively enhance the current management and

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reporting systems. This will dramatically improve management control, response and ability to plan for future events and infrastructure requirements. These improvements will be undertaken by way of three (3) separate tenders (Packages). Outlined as:

**Package 1: SCADA Software Enhancements**

**Package 2: SCADA Hardware Supply**

**Package 3: SCADA Hardware Installation**

This report deals with Package 2: SCADA Software Enhancements.

As part of the Telemetry System Upgrade project, the field hardware will need to be replaced to enable clean accurate data to be available for the systems management control. Current field hardware is up to 30 years old and is no longer supported by the manufacturer. Spare and replacement parts are becoming difficult to obtain and the scheme reliability is becoming compromised. Radio hardware, including repeaters, need to be replaced with DNP3 digital protocol equipment. This tender is primarily a supply contract for specified goods which are commercial-off-the-shelf items.

#### Tenders Received

Tenders were received from the following:

<b>Tenderer</b>	<b>Location</b>
Alliance Automation	Murarrie, QLD 4172
Aquatec Maxcon Pty Ltd	St Mary's, NSW 2760
Hunter H2O Holdings Pty Ltd	Newcastle, NSW 2310
R & D Technology Pty Ltd	Warners Bay, NSW 2285
SAFEgroup Automation Pty Ltd	Morpeth, NSW 2321
Schneider Electric (Australia) Pty Ltd	Cardiff, NSW 2285

Details relating the evaluation of the tenders are contained in the confidential report.

#### **Policy Implications**

Purchasing Policy – POL16/103

The tender for this project has been undertaken and in accordance with Council's Purchasing Policy. The recommendations for this report are consistent with the provision of Councils Purchasing Policy. The Local Preference Policy was considered but none of the tenderers were from the local area.

#### **Financial Implications:**

\$1.7 million has been allocated in the budget for the 2017/18 financial year for the initial scope of works in year 1 (the budget is for all three tender packages). Contract management will be provided by Shoalhaven Water Engineering staff. Additional programing and site management will be provided by Shoalhaven Water electricians and communications staff. Additional further funds have been allocated for the 18/19 and 19/20 financials years.

It is proposed to start the project as soon as possible. Completion of the first stages of the project are proposed during this financial year. Completion of the contract will be within 3 years of commencement, as per conditions of tender.

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**Conclusion**

Shoalhaven Water have undertaken a comprehensive tender evaluation in accordance with the approved tender evaluation & probity plan. It is recommended that a contract be awarded in accordance with the details included in the separate confidential report.

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## CL17.221 Tenders - Telemetry System Upgrade Package 3: Installation of Hardware

**HPERM Ref:** D17/225469

**Group:** Shoalhaven Water Group  
**Section:** Shoalwater Operations & Maintenance

### Purpose / Summary

To inform Council of the tender process for “Telemetry System Upgrade Package 3: Installation of Hardware”.

In accordance with Section 10A(2)(d)(i) of the Local Government Act 1993, some information should remain confidential as it would, if disclosed, prejudice the commercial position of the person who supplied it. It is not in the public interest to disclose this information as it may reveal commercial-in-confidence provisions of a contract, diminish the competitive commercial value of any information to any person and/or prejudice any person’s legitimate business, commercial, professional or financial interests. This information will be considered under a separate confidential report.

This report is submitted directly to the Ordinary Council Meeting pursuant to Clause 3 of Council’s “Acceptance of Tenders – Reports to Council” Policy.

### Recommendation

That Council consider a separate confidential report in accordance with Section 10A(2)(d)(i) of the Local Government Act 1993.

### Options

1. Council accept the recommendation as presented (preferred option). Further details are provided in the confidential report.
2. Council amend the recommendation.
3. Council not accept the recommendation, giving reasons, and propose an alternative resolution.

### Details

Shoalhaven Water (SW) has, for over 30 years operated a Radtel-based radio frequency remote telemetry system to supervise, manage and control our Water and Wastewater assets. With approximately 300 Water and Wastewater sites, this telemetry system is critical to provide 24/7 monitoring and support of SW’s assets. The current age of each of the sites devices ranges between 5-30 years, with some of the existing hardware having already reached the end of its design life.

As part of an ongoing program to update, replace and improve the obsolete control systems, Council recently converted the telemetry control management system from Radtel to ClearScada. The next stage of the proposed system improvement is to upgrade sites with new software and hardware that will progressively enhance the current management and

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reporting systems. This will dramatically improve management control, response and ability to plan for future events and infrastructure requirements. These improvements will be undertaken by way of three (3) separate tenders (Packages). Outlined as:

**Package 1: SCADA Software Enhancements**

**Package 2: SCADA Hardware Supply**

**Package 3: SCADA Hardware Installation**

This report deals with Package 3: Hardware Installation.

As part of the Telemetry System Upgrade project, the field hardware will need to be replaced to enable clean accurate data to be available for the systems management control. Current field hardware is up to 30 years old and is no longer supported by the manufacturer. Spare and replacement parts are becoming difficult to obtain and the scheme reliability is becoming compromised. Radio hardware, including repeaters, need to be replaced with DNP3 digital protocol equipment. This tender package is a contract for the installation of the commercial items as specified in SCADA package 2.

Tenders Received

Tenders were received from the following:

Tenderer	Location
Aquatec Maxcon Pty Ltd	St Mary's, NSW 2760
Downer Edi Engineering	Newcastle, NSW 2285
Process Safety & Engineering Pty Ltd	Ormeau, Qld 4208

Details relating the evaluation of the tenders are contained in the confidential report.

**Policy Implications**

Purchasing Policy – POL16/103

The tender for this project has been undertaken and in accordance with Council's Purchasing Policy. The recommendations for this report are consistent with the provision of Councils Purchasing Policy. The Local Preference Policy was considered but none of the tenderers were from the local area.

**Financial Implications:**

\$1.7 million has been allocated in the budget for the 2017/18 financial year for the initial scope of works in year 1 (the budget is for all three tender packages). Contract management will be provided by Shoalhaven Water Engineering staff. Additional programing and site management will be provided by Shoalhaven Water electricians and communications staff. Additional futher funds have been allocated for the 18/19 and 19/20 financials years.

It is proposed to start the project as soon as possible. Completion of the first stages of the project are proposed during this financial year. Completion of the contract will be within 3 years of commencement, as per conditions of tender.

**Conclusion**

Shoalhaven Water have undertaken a comprehensive tender evaluation in accordance with the approved tender evaluation plan. It is recommended that a contract be awarded in accordance with the details included in the separate confidential report.



## CL17.222 Eco-Cities Summit 2017

**HPERM Ref:** D17/266010

**Submitted by:** Cllr Mark Kitchener

**Attachments:** 1. Eco-Cities Summit Report [↓](#)

### Purpose / Summary

To provide a report (Attachment 1) from Cllr Mark Kitchener on the Eco-Cities Summit 2017 held in Melbourne on 12-14 July 2017 in accordance with Clause 3.3(e) of the Council Members – Payment of Expenses and Provision of Facilities Policy.

### Recommendation

That Council

1. Work with the Shoalhaven District Liaison Committee to identify new partnerships and collaborations for creating improved integrated approaches to emergency response during natural disaster events and to illuminate ways to further improve bushfire risk education in the Shoalhaven Community.
2. Further review its policy statements on the EMPLAN, Bushfire Fuel Reduction, Climate Adaptation Plans and any other policy connected to climate change, protecting the environment or emergency management, to identify synergies and create new co-operations to ensure there is no doubling up of responsibilities and the community further develop a wide-ranging understanding of bushfire risk in the Shoalhaven.

### Options

1. As recommended
2. Receive the report for information
3. Request further information on the conference

### Note by General Manager:

The NSW Rural Fire Service is the combat agency for bushfires and the Council provides support under an agreement with NSW Rural Fire Service commissioner including the provision of premises, maintenance and administration. The Liaison Committee is established under this agreement and reviews the performance of Council and RFS under this agreement. In addition there is the Bushfire Management Committee that is critical to the engagement and collaboration between the RFS and Council.

In relation to the broader role of Council in emergency response in natural disasters this aspect is managed through the Local Emergency Management Committee.

CL17.222



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**Report to Council**

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**Title: Eco-Cities Summit 2017**

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<b><u>Date:</u></b>	<b>12 – 14 July</b>
<b><u>Venue:</u></b>	<b>Melbourne Convention and Exhibition Centre</b>
<b><u>Theme:</u></b>	<b>Today the Challenge, Tomorrow the Ideas and Now the Action.</b>
<b><u>SCC Representatives:</u></b>	<b>Councillors Amanda Findley, Nina Cheyne, Mark Kitchener</b>
<b><u>Key Note Speakers:</u></b>	<b>Professor John Wiseman, the Hon. Al Gore</b>
<b><u>Conference Format:</u></b>	Plenary session before lunch with concurrent sessions, workshops, and group sessions after lunch.

The Hon Al Gore in his presentation 'Optimism for the Climate Crisis' specified, people of the world must change from using fossil fuel energy. He indicated people of the world can change and quantified how people of the world are changing. Mankind has the technology available to create futuristic jobs, to make the air cleaner and to save human civilization. Al Gore's message was shocking, inspiring and hopeful.

The world is dumping one hundred and ten million tons of CO<sub>2</sub> per year into the atmosphere at a faster rate than any time in the last sixty six years. The troposphere's composition can be changed in a dramatic way by emissions coming from greenhouse gases, in agriculture, burning of fossil fuels for electricity generation, motor vehicles, aviation and the like.

Changing the earth's ecological system is resulting in a rise in global surface temperature with 93% of the extra heat going into the oceans. There have been 40 consecutive years of hotter temperatures with 2016 being the hottest year ever measured. Pakistan experienced temperatures of 54 degrees, the highest recorded temperature in history.

As such, cities around the world are enduring an increased number of heat waves. Australian cities have become five times more likely to experience heat wave conditions. For each degree of warming there is an increase of 10 - 12% in lightning strikes with mega bushfires becoming commonplace.

As temperatures increase, the oceans evaporate more moisture into the sky. The warmer air holds 4% more water vapor and the hydrological cycle has formed atmospheric rivers. Record breaking downpours of water are transported from the ocean and deluged over the land, a phenomenon referred to as rain bombs. Australia is experiencing less rain overall but higher concentrations of rain falling in extreme events.



Oceans have three times as much mercury on the surface, coral reefs are experiencing the worst ever recorded bleaching and it is anticipated the world will lose up to 50% of all land based species in this century. Large icebergs, the size of Bali are breaking away from the Antarctic continent. Land based ice is melting and glaciers are literally exploding in Greenland.

Worldwide challenges of mass migration have been partially caused by the worst droughts in history. Heat stress is beginning to decrease the yield of wheat. Water scarcity affects more than 40 % of the world's population. Food and water shortages, pandemic diseases, disputes over refugees can in some way be connected to a changing climate.

Climate change has become a medical emergency. Changing climatic conditions are better suited for infectious diseases to grow and multiply. Tropical diseases are increasingly water borne, are on the move and usually arrive after extreme events. Some strains of these diseases cannot be treated with antibiotics.

Iran is in the epicenter of this climate crisis. Africa is currently experiencing the near starvation of 20 million, the worst human disaster since World War II. This crisis will make some regions in North Africa uninhabitable. Subsistence agriculture is being disrupted impacting on some of the poorest people in the world.

Continuing, Al Gore stated, human beings are “colliding” with the earth but the impacts can be changed by intervention. Coal burning peaked in 2014 and there is now a world-wide growing use of renewables to generate energy. Wind capacity, the cheapest form of renewable energy is growing rapidly. Off shore wind farms are becoming a major source of electricity generation. The United Kingdom has more wind generated electricity than coal. The costs of energy from renewables is going down while gas and electricity generated from burning fossil fuels are increasing.

Prices for batteries and solar panels will continue to drop. The world's largest lithium ion battery is being constructed in South Australia. LED lighting is growing exponentially. India and China are producing electric cars in large numbers and long range electrical vehicles are going to become available in the next ten years.

The solar energy market was anticipated to grow by one gigawatt per year by 2010 but has now surpassed that prediction seventy five times. At under 3 cents per kilowatt hour, purchasing solar electricity in the United States has reached the lowest price paid so far because solar power is half the cost of generating electricity through burning coal.

Home solar panels are being installed on bark huts in low income developing countries because parents want their children to have access to digital education through mobile technology. Mark Twindell said, “Roofs in third world countries will be used not only to keep out the elements but also to generate energy in the future. The installation of a residential commercial utility micro grid can change the diesel generated energy of an island town over a few weeks.”

India and China are on track to meet the Paris Agreement, a commitment to zero net emissions by 2050. South Australia, Tasmania, Victoria, Queensland, Australian Capital Territory, and New South Wales are all on target to meet the same commitment. Having the world unite on zero net emissions is only impossible until it is done. The business world knows it makes economic



sense to change to renewable energy. 'While there is still a long way to go, evidence indicates worldwide CO2 emissions are beginning to stabilize.'

The Hon Richard Wynne MP indicated 'the earth is increasingly being urbanized and at low densities Australia is one of the most urbanized countries on the planet.' Cities are multi-faceted complex phenomena that necessitate high quality livable spaces, numerous employment opportunities, education services, high consumption of resources, provision of housing choice and affordability, active healthy communities, employment clusters, the installation of integrated transport systems that connects people to jobs and services, new urban release areas and the delivery of more infrastructure so that the city is more economically viable. All these variables and more are dependent on all levels of government, academics, and big business to serve the interests of the people, who are the city.

Dr. Kevin Austin alleged cities are engines of growth and innovation but cities have by far the biggest impact on the environment. The Paris agreement is aiming for every city to be carbon neutral by 2050. So far cities have been harvesting the low lying fruit but the harder strategies to reduce urban sprawl, retrofit existing buildings, fundamentally remove car journeys from city centres, lower emissions coming from industry have yet to be progressed.

Cities consume two thirds of the world's energy and are in the key position to provide a solution. 'Transforming the way cities use and generate energy alone has the potential to deliver 70% of the total emissions reductions needed, while transforming the way people commute accounts for 30% of emissions.'

Minister, the Hon. Lily Ambrosio, stated 'Victoria is committed to and will deliver on the Paris agreement of attaining net zero emissions by the year 2050 and will assess and evaluate progress on a five yearly basis to meet changing targets. Victoria's cities need to deliver quality of life and happiness for now and for future generations.'

It is reasonable to infer that all cities need to have an efficient clean and renewable energy source to make a meaningful change in reducing emissions. There must be changes made to sustaining economic prosperity, to provide incentives for new energy technologies enabling transition from the burning of fossil fuels, to provide food security, to provide access to clean water, water management links and make the most of all water resources.

Aromar Revi believes, creating carbon neutral cities by 2050 will require transformative, disruptive, systematic, changes in core city sectors including building, energy management, and energy supply which create big challenges but will provide huge opportunities.

This is not a new problem, urbanization is a challenge that human cultures have grappled with since the beginning of the world. Over the generations cities have died but urbanization has been remarkably resilient.

Between 1950 and 2010, world population grew to 2.9 billion and the world economy also grew from three to thirty trillion dollars. It is estimated that by the year 2030 the population will be five billion and the economy will be ninety trillion dollars. Rapid economic consumption is the key fundamental change that is driving this growth.



Today 54% of people live in cities, by the year 2050 that figure will grow to two thirds of the world's population. Melbourne has been selected as the world's most liveable city, six years in a row but is also ranked the world's fifth most unsustainable city.

In order to sustain contemporary cities around the world there is a need to create 600 million new jobs, provide safe adequate housing and clean water, secure regional food, build sustainable transport systems, provide reliable sustainable energy, and the universal provision of public goods and services. It requires a multi-trillion dollar financial plan to build new local and multilateral partnerships coalitions and collaborations, build a new global architecture and establish new partnerships between countries, cities, enterprises and citizens.

There is a will to transform the now existing high energy consuming cities into Eco cities, self-sustaining, resilient, structures and functions of natural ecosystems. Humanity must harness expertise and build the networks needed to create a world of Eco cities. Eco cities require that we integrate all knowledge streams increasing the number of people making unconventional choices in order to help bridge the gap between the old and the new.

Marc Noyce described Eco cities as having the ability to capture water, cleanse water, reuse water, grow more in less space, recycle green waste and sustain its inhabitants. However, transitioning to a smarter greener Eco city and tackling the trials of climate change, is not without difficulties, one must consider social and economic challenges.

The challenges of infrastructure, the challenge of governance, economic turmoil, suburban development, biodiversity, impacts of increased natural disasters, human health, food, water, energy, affordable access to employment, housing, transport networks, schools, jobs, child care, traffic congestion and more must be considered in the conversion.

Regional cities, on the other hand, are much smaller than metropolitan capitals. Regional cities are less culturally diverse, have a conservative mind set, tend to be more accessible with room to move, have plenty of open space, have a 'give it a go' mentality to activate change, less diversity of population, have a strong sense of local identity and ownership, have less population, have less access to investment services, land and house prices are considerably lower, are risk averse and face different challenges to the mega-conurbations of the world.

Regional cities adapt to changing economic times and have a growing awareness of an economy servicing local needs. Anthony James said, 'people must optimize consumption to maximize well-being. Communities need economies that thrive irrespective of growth.' But like capital cities regional cities also experience social inequity, high unemployment, drug use and other forms of social dislocation. There is a challenge to revitalize and reestablish self-sustainability to create trading and job opportunities for jobs to trickle down to the community.

Amanda Cahill revealed, regions used to look after themselves, now they are reliant on big business. Generally, residents didn't have a lot of choices but the community had jobs, wanted less, lived satisfied lives and looked out for one another. Now regional communities are often disempowered. Interdependence is almost a lost experience but is being relearned. Society is coming full circle. There is a need for different kinds of economic practices. There is value in diversity which builds resilience at multiple levels. Collective and collaborative forms need to be revisited but it is a difficult task to achieve.



Australian regional cities like Geelong, and Toowoomba have seen much recent change. The Eco city concept is an emerging priority and each city faces different transitional challenges. Each city has proven resilience characteristics in social cohesion, adaptability and diversification. Regional cities have many opportunities to achieve desired Eco city outcomes and provide unique points of difference to large mega cities.

However, some questions that must be addressed for the transformation to Eco city status are:

How can a regional city close to an expanding metropolis maintain a separate identity, culture and unique economy?

How can a car-dependent regional city readjust its mind set to reclaim some paved areas for greening of the urban landscape?

Is it possible for growing regional cities to protect and maintain significant sacred sites, heritages sites and open spaces from encroaching development?

How can regional cities expedite interventions addressing social inequities and disadvantage to make lasting improvements?

How can regional cities shift away from continued, low density outward urban expansion through large homes on small blocks?

The City of Shoalhaven as a whole, is classified in the Illawarra-Shoalhaven Regional Plan as a Regional City. Unlike other regional cities, the physical environment of the Shoalhaven divides the city into three locations. Nowra – Bomaderry is considered to be a 'Major Regional Centre,' while Vincentia and Ulladulla are 'Regional Centre's and collectively, along with the other forty six towns and villages these separate locations comprise the 'Regional City of Shoalhaven.'

The geographical configuration of the Shoalhaven contributes to the uniqueness of local issues and the smaller population and agricultural activity of the surrounding hinterland means there is minimal smog, pollution, overcrowding, or traffic congestion when compared to other regional cities and metropolitan capitals. There are no multi-level sky scrapers or massive amounts of concrete and bitumen causing heat island effects and other urban complications.

The Shoalhaven City is a retirement and tourism destination and is defined by the collective ambition of its entire population. Consultation with the community is extensive but authentic engagement is minimal. The Shoalhaven City Council needs the community to provide a vision for the future of what is important, after all, the local neighbourhood is where residents spend about 80% of their time.

Many Shoalhaven residents have migrated from surrounding cities attracted to the unspoiled natural assets, the uncrowded townships and the pristine environment of the region. It stands to reason that most of the individuals that live here want to protect the environment because to some extent the environment is connected to their lifestyle and livelihood.

Every township in the Shoalhaven is surrounded by National Parks or State Forests which make up 75% of the local government area. During a catastrophic bushfire event every town in the Shoalhaven can be exposed to or affected by bushfire, to some degree. Sussex Inlet for example, is a high bushfire risk area with only one entrance to the township. Sussex Inlet has



lost homes to bushfire in the past and every year some residents express concern about what appears to be a lack of hazard reduction burning in the Bush Fire Asset Protection Zones.

The residents of the Shoalhaven are no strangers to bushfire, are cognizant of the social and economic impacts and through council initiatives in conjunction with the RFS are slowly becoming educated on necessary actions to take.

The Shoalhaven City Council works closely with the Rural Fire Service providing support at the Emergency Operations Centre during emergencies including engineering services, transport co-ordination, management of water supply and communications. Offers professional advice in relation to vegetation management and planning for bushfire protection and has memberships in the following committees: RFS Strategic Planning Committee, Shoalhaven District Liaison Committee and the Bushfire Management Committee.

The Rural Fire Service in the Shoalhaven is a well-resourced, well-manned voluntary emergency service that has brigades in thirty two towns and villages and three Fire and Rescue Brigades in Berry, Nowra and Ulladulla. The Shoalhaven City Council should review its policies to determine how it can better liaise, collaborate and assist the Rural Fire Service to improve efficiency during a major fire-storm event by playing a greater role in the educative process.

The dominant climate issues impacting on the Shoalhaven are linked to natural disasters of bushfires, drought, flash flooding and tidal inundation from east coast low pressure systems. It is reasonable the Shoalhaven City Council further prevent new and existing disaster risk through the implementation of integrated and inclusive measures that avert and reduce hazard exposure and vulnerability to disaster. Further educating the community being a high priority.

However, there are many additional social issues interconnected with inequity, fragmentation, isolation, and parochialism that are repeatedly articulated by the residents. Shoalhaven communities have many issues, other than climate change, in need of immediate attention.

Dr. Andy Merrifield said 'addressing issues of climate change is easier than addressing the inequities of capitalism.' Housing affordability, social housing, youth unemployment, health and well-being, public transport, roads, recreational infrastructure are some of the issues frequently raised by residents of the Shoalhaven. Citizens are consistently demanding a drive towards action to have infrastructure repaired, replaced and regularly maintained within their lifetime. While preparing for climate change is important, so too is resolving the many social issues concerning Shoalhaven constituents.

It goes without saying, if there was enough money local governments would give local communities everything requested. However, there will never be enough money so governing is about priorities and choices and striking a balance that satisfies a majority of residents.

It stands to reason the Shoalhaven City Council should focus on realistic, achievable, actions in the immediate future. It is forecast the Shoalhaven City Council will be running deficit budgets for the next ten years of approximately ten million dollars per year. Given the restraint of available funds, something that is manageable is improving policy so that when the Shoalhaven is faced increased numbers of storms, floods, and bushfires of greater intensity and duration, the Shoalhaven City Council will have done all of the necessary preparatory work to participate



and respond in a way that maximizes the protection of life and property and minimizes the number of people affected, disruption to livelihoods and economic loss. Reviewing and adjusting policy to meet the ever changing needs of a growing community would be an achievable cost effective action.

It is essential for the Shoalhaven City Council to continue consultation with the Rural Fire Service on 'Planning for Bushfire Protection' and implement policy where necessary to ensure suitable defensible space; access considerations; vegetation management; emergency management arrangements and water supply.

It is therefore recommended council further review its policy statements on the EMPLAN, Bushfire Fuel Reduction, Climate Adaptation Plans and any other policy connected to climate change, protecting the environment or emergency management, to identify synergies and create new co-operations to ensure there is no doubling up of responsibilities and the community further develop a wide-ranging understanding of bushfire risk in the Shoalhaven.

Further improving emergency management policies and resident education for natural disasters such as bushfires might not be new and glamorous and it mightn't achieve philosophical ideals for climate change into the future but it is a core responsibility of council that has a duty of care to those who live here. It is one thing to pursue national targets of zero net emissions but another to physically improve the quality of life for residents of the region.

Over the years the Shoalhaven City Council has been steadily implementing many strategies to combat climate change and protect the environment. The Shoalhaven Council understands and strengthens community capacity for resilience, improves early warning systems, increases preparedness for response, expedites recoveries, increases infrastructure resilience, ensures effective disaster response, builds back better and enhances state and national cooperation.

However, local governments don't have the financial capacity to deal with responding to and recovery from natural disasters and are totally dependent on the Federal Government. The Shoalhaven City Council's commitment to climate change is significant but delivery is more important and that is where the community perceive the Federal Government to be lacking.

The following list, while not comprehensive, gives the reader a sense of some of the strategies currently implemented by the Shoalhaven City Council to protect the environment and to prepare for possible climate change events:

- Recycled Effluent Management Scheme (REMS) originally designed to prevent pollution entering Jervis Bay contributes significantly to drought proofing Nowra. The effluent is used to grow fodder crops, to water sporting fields and to conserve water.
- The on-site sewerage management program ensures systems operate efficiently, are treated and managed on the property and not released into the surrounding catchment.
- Water quality monitoring occurs in the Shoalhaven River, estuaries, lakes and at fifteen local beaches over summer to provide information to the council and general public about the water quality at that location.



- The Shoalhaven operates four Water Filtration Plants to provide the community with clean fresh potable water.
- The Shoalhaven operates thirteen Waste Water Treatment Plants and two hundred and twenty sewerage pumping stations, to ensure sanitation throughout the city and to prevent polluting the environment.
- The Shoalhaven operates ten Waste Transfer Stations for the proper disposal of rubbish.
- Energy is extracted from methane gas released at the West Nowra Landfill Station and there is a proposed Resource Recovery Park to be constructed on site at the cost of approximately 30 million dollars.
- Reuse - Resize - Recycle - Recycling saves resources, reduces greenhouse gas emissions that contribute to climate change, reduces greenhouse gases from landfill, reduces incineration, prevents pollution and creates green and blue collar jobs. The council contracts a Bomaderry company to operate the Shoalhaven Recycling Centre in Nowra.
- Anti-litter campaigns like Report Illegal Dumping (RID), an initiative to prevent people from polluting the surrounding environment with consumer rubbish.
- Hey Tosser, an initiative to encourage smokers to dispose of cigarette butts in an appropriate manner.
- Take 3 for the Sea – encourages residents to take three pieces of rubbish away when leaving the beach to try to reduce plastic pollution of the oceans.
- Plastic free July - an initiative to build an awareness for reducing the number of single use plastic bags.
- BASIX, the building sustainability index, has been operating in NSW since 2004. The system aims at having a 40% reduction in water consumption as well as greenhouse gas emissions.
- Partially, solar powered council buildings including some leisure centres and Surf Clubs and the provision of information on solar installations for the community.
- Jelly Bean Park misting sculpture, an evaporative cooling feature for revitalizing Egan's Lane Nowra and offering shoppers some heat stress relief.
- Bushcare - six hundred and sixty three Bushcare volunteers have contributed 96 229 hours of labour, an equivalent financial contribution of \$2 886 870 to improving biodiversity conservation, controlling pest plants and animals and improving water quality.
- The Shoalhaven City Council has recently been welcomed to the Cities Power Partnership's first intake of participants, a major driver of positive climate change and energy action.
- A recent decision to provide public charge points to assist residents recharging electric vehicles.



- A newly approved Di-vestment policy not supporting banks that invest in fossil fuels.
- Paper saving initiatives – many standard procedures and initiatives are now provided by email.
- Pedestrian Access Management Plan (PAMP) the provision of infrastructure for the public to walk or cycle to destinations.
- Environmental education, mentoring in schools and tree planting days.
- Public lighting energy efficiency proposal
- The implementation of policies to encourage the revegetation of sea grass and salt marsh areas.
- Environmental building audits.

The above strategies and more are indicative of the efforts already being made by the Shoalhaven City Council in regard to renewable energy, reducing greenhouse gas emissions, protecting the city against future energy costs, energy and water efficiency, thermal comfort insulation, urban planting program and so forth.

The impact on residents of the strategies utilized by the Shoalhaven City Council in relation to climate change and protecting the environment manifests itself in the form of increased numbers of people recycling waste, conserving fuel, changing their chosen form of transport, moving to renewables and putting energy back into the grid.

Residents are moving beyond listening to warnings of future catastrophes and one can readily identify an ever increasing number of community members taking action to combat climate change. Cultural change, like climate change takes a long time but then reaches an inflection point, builds a critical mass and suddenly everything grows exponentially.

While these strategies are being implemented in isolation and in an ad hoc fashion, collectively they are starting to have a significant impact on changing the culture of the Shoalhaven to protect the environment. Laws and regulations are initially imposed on people but over the course of time, actions become habitual and people have become more willing to be part of the environmental movement for the sake of future generations.

Whether or not one believes climate change is occurring now, whether or not climate change might impact on the Shoalhaven sometime in the future, or whether one is unconvinced and considers climate change to be just a cyclical process, one thing is for sure, the climate change debate has promoted a 'climate for change.' Given the information available it would be unwise and irresponsible of council, who are in a position to do something, not to take some precautionary measures.

Climate change has emerged as a critical issue for local government which is now a leader in climate change mitigation planning. Preparing for climate change into the future is commendable and the Shoalhaven City Council has a proactive history in this arena but it must be kept in perspective. After all, everything in moderation seems to be a tried and true life strategy that works fairly well.



Preparing for climate change events must not be detrimental to equity and inclusion nor unnecessarily add further expense to building or living costs. Nor make ratepayers wait one moment longer than necessary to receive improvements in services and infrastructure that in some cases have been requested ten or twenty years ago.

Given the projected budget deficits of approximately ten million dollars per year for the next ten years, the recent residential rate increase of 13.2 %, one would expect council to live within its means and provide for the many urgent issues causing social tension in the Shoalhaven in the present day before taking on more challenges related to climate change.

One could argue, inequity needs to be addressed alongside climate change otherwise present day concerns of residents will deteriorate further into the future. Inequity often leads to discontent and protest and there are already many legitimate concerns being voiced in the Shoalhaven community.

The council should take a pragmatic view rather than a philosophical one and spend rate payers' money helping residents who live here now, to deal with the immediate impacts of severe weather events together with social inequalities, rather than spending rate payer's money now, on climate change predictions for people who might live here in the future.

It is council's responsibility to meet the diverse needs of the society it represents, to manage responsibly the earth systems the community depend on and to create socially and environmentally desirable outcomes.

Three of the major challenges facing the Shoalhaven today are inequity, inclusion and resilience. These challenges must be advanced concurrently to encourage harmony and accord and engender, amidst the community, a positive response to accepting change.

**Recommendation:**

That Council work with the Shoalhaven District Liaison Committee to identify new partnerships and collaborations for creating improved integrated approaches to emergency response during natural disaster events and to illuminate ways to further improve bushfire risk education in the Shoalhaven Community.

Councillor Mark Kitchener



## LOCAL GOVERNMENT AMENDMENT (GOVERNANCE & PLANNING) ACT 2016

### Chapter 3, Section 8A Guiding principles for councils

#### (1) Exercise of functions generally

The following general principles apply to the exercise of functions by councils:

- (a) Councils should provide strong and effective representation, leadership, planning and decision-making.
- (b) Councils should carry out functions in a way that provides the best possible value for residents and ratepayers.
- (c) Councils should plan strategically, using the integrated planning and reporting framework, for the provision of effective and efficient services and regulation to meet the diverse needs of the local community.
- (d) Councils should apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements.
- (e) Councils should work co-operatively with other councils and the State government to achieve desired outcomes for the local community.
- (f) Councils should manage lands and other assets so that current and future local community needs can be met in an affordable way.
- (g) Councils should work with others to secure appropriate services for local community needs.
- (h) Councils should act fairly, ethically and without bias in the interests of the local community.
- (i) Councils should be responsible employers and provide a consultative and supportive working environment for staff.

#### (2) Decision-making

The following principles apply to decision-making by councils (subject to any other applicable law):

- (a) Councils should recognise diverse local community needs and interests.
- (b) Councils should consider social justice principles.
- (c) Councils should consider the long term and cumulative effects of actions on future generations.
- (d) Councils should consider the principles of ecologically sustainable development.
- (e) Council decision-making should be transparent and decision-makers are to be accountable for decisions and omissions.

#### (3) Community participation

Councils should actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures.

### Chapter 3, Section 8B Principles of sound financial management

The following principles of sound financial management apply to councils:

- (a) Council spending should be responsible and sustainable, aligning general revenue and expenses.
- (b) Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.
- (c) Councils should have effective financial and asset management, including sound policies and processes for the following:
  - (i) performance management and reporting,
  - (ii) asset maintenance and enhancement,
  - (iii) funding decisions,
  - (iv) risk management practices.
- (d) Councils should have regard to achieving intergenerational equity, including ensuring the following:
  - (i) policy decisions are made after considering their financial effects on future generations,
  - (ii) the current generation funds the cost of its services



**Chapter 3, 8C Integrated planning and reporting principles that apply to councils**

The following principles for strategic planning apply to the development of the integrated planning and reporting framework by councils:

- (a) Councils should identify and prioritise key local community needs and aspirations and consider regional priorities.
- (b) Councils should identify strategic goals to meet those needs and aspirations.
- (c) Councils should develop activities, and prioritise actions, to work towards the strategic goals.
- (d) Councils should ensure that the strategic goals and activities to work towards them may be achieved within council resources.
- (e) Councils should regularly review and evaluate progress towards achieving strategic goals.
- (f) Councils should maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals.
- (g) Councils should collaborate with others to maximise achievement of strategic goals.
- (h) Councils should manage risks to the local community or area or to the council effectively and proactively.
- (i) Councils should make appropriate evidence-based adaptations to meet changing needs and circumstances.