

## Strategy and Assets Committee

**Meeting Date:** Tuesday, 16 May, 2017

**Location:** Council Chambers, City Administrative Centre, Bridge Road, Nowra

## Attachments (Under Separate Cover)

### Index

#### 8. Reports

SA17.120	March 2017 Quarterly Budget Review	
	Attachment 1 March 2017 Quarterly Budget Review .....	2
SA17.122	Improvements to Nowra Showground - Nowra Ideas Day	
	Attachment 2 Management Committee Guidelines .....	98
SA17.126	Local Government Remuneration Tribunal - Determination - Councillor and Mayoral Fees, and the Categorisation of Councils 2017/18	
	Attachment 1 2017 Annual Determination - Local Government Remuneration Tribunal .....	145



# Quarterly Budget Review

31 March 2017

---



[shoalhaven.nsw.gov.au](http://shoalhaven.nsw.gov.au)  


SA17.120 - Attachment 1

**Shoalhaven City Council  
Quarterly Budget Review Statement  
for the Quarter Ended 31st March 2017**

<b>Table of Contents</b>	<b>Page</b>
<b>1. Responsible Accounting Officer's Statement</b>	<b>1</b>
<b>2. General Fund Budget Review Statements</b>	
Income Statement	2
Statement of Financial Position	3
Statement of Cash Flows	4
Transfer to and from Reserves	5
Program Report	6
<b>3. Water Fund Budget Review Statements</b>	
Income Statement	19
Statement of Financial Position	20
Statement of Cash Flows	21
Program Report	22
<b>4. Sewer Fund Budget Review Statements</b>	
Income Statement	23
Statement of Financial Position	24
Statement of Cash Flows	25
Program Report	26
<b>5. Cash and Investments</b>	<b>27</b>
<b>6. Key Performance Indicators Budget Review Statement</b>	<b>29</b>
<b>7. Contracts and Other Expenses Budget Review Statement</b>	<b>30</b>
<b>8. Capital Projects Listing</b>	<b>32</b>
<b>9. Expanded Primary Financial Statements</b>	
General Fund	78
Water Fund	85
Sewer Fund	90

The following statement is made in accordance with clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Shoalhaven City Council for the quarter ended 31/3/2017 indicates that Council's projected financial position at 31/3/2017 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:  Date: 5th May 2017

Michael Pennisi  
Responsible Accounting Officer, Shoalhaven City Council



**Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Income Statement - General Fund**

	Estimated Result For the Year Ending 30th June 2017				2016/17	%
	Original Budget	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Current Budget
	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Income from Continuing Operations</b>						
<b>Revenue:</b>						
Rates and Annual Charges	76,943	77,606	0	77,606	77,546	99.9%
User Charges and Fees	44,229	46,147	162	46,309	35,925	77.8%
Interest and Investment Revenue	1,991	4,863	309	5,172	3,300	67.9%
Other Revenues	3,181	3,575	308	3,883	2,856	79.9%
Internal Revenue	51,826	52,092	811	52,903	39,812	76.4%
Grants and Contributions provided for Operating Purposes	18,863	22,748	(853)	21,895	13,716	60.3%
Grants and Contributions provided for Capital Purposes	16,769	27,942	1,980	29,922	9,640	34.5%
<b>Other Income:</b>						
Net Gains from the disposal of assets	0	0	0	0	1,167	
<b>Total Income from Continuing Operations</b>	<b>213,802</b>	<b>234,973</b>	<b>2,717</b>	<b>237,690</b>	<b>183,962</b>	
<b>Expenses from Continuing Operations</b>						
Employee Benefits and On-Costs	61,403	61,003	(115)	60,888	47,948	78.6%
Borrowing Costs	1,745	2,021	0	2,021	1,460	72.2%
Materials and Contracts	48,851	53,696	683	54,379	30,005	55.9%
Depreciation and Amortisation	40,329	39,974	0	39,974	29,540	73.9%
Other Expenses	26,517	26,093	33	26,126	18,802	72.1%
Internal Expenses	32,190	33,039	312	33,351	31,505	95.4%
Net Losses from the disposal of assets	0	0	0	0	0	
<b>Total Expenses from Continuing Operations</b>	<b>211,035</b>	<b>215,826</b>	<b>913</b>	<b>216,739</b>	<b>159,260</b>	
<b>Net Operating Result</b>	<b>2,767</b>	<b>19,147</b>	<b>1,804</b>	<b>20,951</b>	<b>24,702</b>	
<b>Net Operating Result before grants and contributions provided for capital purposes</b>	<b>(14,002)</b>	<b>(8,795)</b>	<b>(176)</b>	<b>(8,971)</b>	<b>15,062</b>	

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Statement of Financial Position - General Fund**

Estimated Result as at 30th June 2017					
	Original Budget \$'000	Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000	Actual as at 31st March \$'000
<b>ASSETS</b>					
<b>Current Assets</b>					
Cash and Cash Equivalents	15,260	26,498	3,002	29,500	7,780
Investments	22,339	38,715	0	38,715	71,902
Receivables	9,116	10,857	0	10,857	21,480
Inventories	1,510	3,766	0	3,766	4,221
Other	360	349	0	349	384
Non-current Assets Classified as 'Held for Sale'	0	0	0	0	4,277
<b>Total Current Assets</b>	<b>48,585</b>	<b>80,185</b>	<b>3,002</b>	<b>83,187</b>	<b>110,044</b>
<b>Non-Current Assets</b>					
Investments	7,994	7,788	0	7,788	22,766
Receivables	3,730	4,020	0	4,020	4,035
Inventories	8,585	7,023	(2,161)	4,862	4,741
Infrastructure, Property, Plant & Equipment	1,732,853	1,741,988	813	1,742,801	1,697,646
Investments Accounted for using the Equity Method	0	0	0	0	0
Investment Property	1,492	1,535	0	1,535	1,535
Intangible Assets	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>1,754,654</b>	<b>1,762,354</b>	<b>(1,348)</b>	<b>1,761,006</b>	<b>1,730,723</b>
<b>TOTAL ASSETS</b>	<b>1,803,239</b>	<b>1,842,539</b>	<b>1,654</b>	<b>1,844,193</b>	<b>1,840,767</b>
<b>LIABILITIES</b>					
<b>Current Liabilities</b>					
Payables	18,037	22,515	(150)	22,365	7,923
Borrowings	4,330	6,474	0	6,474	2,724
Provisions	26,452	28,705	0	28,705	35,250
<b>Total Current Liabilities</b>	<b>48,819</b>	<b>57,694</b>	<b>(150)</b>	<b>57,544</b>	<b>45,897</b>
<b>Non-Current Liabilities</b>					
Payables	0	0	0	0	0
Borrowings	34,947	33,370	0	33,370	37,840
Provisions	3,105	3,329	0	3,329	3,329
<b>Total Non-Current Liabilities</b>	<b>38,052</b>	<b>36,699</b>	<b>0</b>	<b>36,699</b>	<b>41,169</b>
<b>TOTAL LIABILITIES</b>	<b>86,871</b>	<b>94,393</b>	<b>(150)</b>	<b>94,243</b>	<b>87,066</b>
<b>NET ASSETS</b>	<b>1,716,368</b>	<b>1,748,146</b>	<b>1,804</b>	<b>1,749,950</b>	<b>1,753,701</b>
<b>EQUITY</b>					
Retained Earnings	838,535	865,756	1,804	867,560	871,311
Revaluation Reserves	877,833	882,390	0	882,390	882,390
<b>TOTAL EQUITY</b>	<b>1,716,368</b>	<b>1,748,146</b>	<b>1,804</b>	<b>1,749,950</b>	<b>1,753,701</b>

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Statement of Cash Flows - General Fund**

	Estimated Result For the Year Ending 30th June 2017				2016/17 Actual YTD	% Current Budget
	Original Budget	Current Budget	March Review Adjustment Recommended	Projected Year End Result		
	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Cash Flows from Operating Activities</b>						
<i>Receipts:</i>						
Rates and Annual Charges	76,943	76,607	0	76,607	61,284	80.0%
User Charges and Fees	44,229	46,147	162	46,309	36,864	79.9%
Interest and Investment Revenue	1,991	4,863	309	5,172	2,853	58.7%
Grants and Contributions	35,632	50,690	1,127	51,817	26,271	51.8%
Other Revenues	3,181	3,575	308	3,883	3,869	108.2%
Internal Revenues	51,826	52,092	811	52,903	39,812	76.4%
<i>Payments:</i>						
Employee Benefits and On-Costs	(61,403)	(61,003)	115	(60,888)	(41,403)	67.9%
Borrowing Costs	(1,745)	(2,021)	0	(2,021)	(1,460)	72.2%
Materials and Contracts	(48,851)	(52,878)	(639)	(53,517)	(36,735)	69.5%
Other Expenses	(26,517)	(26,093)	(33)	(26,126)	(18,629)	71.4%
Internal Expenses	(32,190)	(33,039)	(312)	(33,351)	(31,505)	95.4%
<b>Net Cash Provided from Operating Activities</b>	<b>43,096</b>	<b>58,940</b>	<b>1,848</b>	<b>60,788</b>	<b>41,221</b>	
<b>Cash Flows from Investing Activities</b>						
<i>Receipts:</i>						
Sale of Investment Securities	10,000	40,000	0	40,000	0	0.0%
Sale of Investment Property	0	0	0	0	0	
Sale of Real Estate	1,710	1,710	201	1,911	1,911	111.8%
Sale of Infrastructure, Property, Plant & Equipment	2,246	3,741	0	3,741	4,570	122.2%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	
Other						
<i>Payments:</i>						
Purchase of Investment Securities	(3,000)	(3,000)	0	(3,000)	(13,172)	439.1%
Purchase of Investment Property	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(58,100)	(82,246)	(1,007)	(83,253)	(37,188)	45.2%
Purchase of Real Estate Assets	(2,220)	(3,550)	1,960	(1,590)	(1,185)	33.4%
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	
<b>Net Cash Provided from Investing Activities</b>	<b>(49,364)</b>	<b>(43,345)</b>	<b>1,154</b>	<b>(42,191)</b>	<b>(45,064)</b>	
<b>Cash Flows from Financing Activities</b>						
<i>Receipts:</i>						
Proceeds from Borrowings & Advances	9,097	6,597	0	6,597	0	0.0%
Other Financing Activity Receipts	0	0	0	0	0	
<i>Payments:</i>						
Repayment of borrowings & Advances	(10,222)	(10,939)	0	(10,939)	(3,622)	33.1%
Repayment of Finance Lease Liabilities	0	0	0	0	0	
Other Financing Activity Payments	0	0	0	0	0	
<b>Net Cash Provided from Financing Activities</b>	<b>(1,125)</b>	<b>(4,342)</b>	<b>0</b>	<b>(4,342)</b>	<b>(3,622)</b>	
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(7,393)</b>	<b>11,253</b>	<b>3,002</b>	<b>14,255</b>	<b>(7,465)</b>	
<b>Plus: Cash &amp; Equivalents - beginning of year</b>	<b>22,653</b>	<b>15,245</b>		<b>15,245</b>	<b>15,245</b>	
<b>Cash &amp; Equivalents - end of year</b>	<b>15,260</b>	<b>26,498</b>		<b>29,500</b>	<b>7,780</b>	

General Fund Restricted Reserves Movements for the 2016/17 Financial Year

	Original Budget	Current Budget	March Review Adjustment Recommended	Projected Year End Result
	\$'000	\$'000	\$'000	\$'000
<b>Transfer To Reserve</b>				
Arts Collection	0	0	0	0
Cemeteries	(30)	(30)	0	(30)
Committed Capital Works	0	(145)	0	(145)
Communication Towers	0	(982)	0	(982)
Critical Asset Compliance	0	0	0	0
Crown Reserve Trust	0	0	0	0
Economic Development Projects	0	0	(309)	(309)
Emergency Management Centre	0	0	0	0
Employee Leave Entitlement	0	0	0	0
Events	0	0	0	0
Financial Assistance Grant	0	0	0	0
General Insurance	(1,681)	(1,686)	(68)	(1,754)
Grants	(17,438)	(32,417)	681	(31,736)
Industrial Land Development	(1,768)	(1,768)	(761)	(2,529)
Investment Writedowns	0	0	0	0
Land Decontamination	0	0	0	0
Loans	(9,097)	(6,597)	0	(6,597)
North Nowra Link Road	0	(6)	0	(6)
Plant Replacement	(7,168)	(9,111)	(507)	(9,618)
Regional Local Community Infrastructure Program	0	0	0	0
S94 Developer Contributions	(2,325)	(3,745)	(998)	(4,743)
S94 Matching Funds	0	0	0	0
S94 Recoupment	(667)	(667)	0	(667)
Self Insurance	(1,434)	(1,434)	0	(1,434)
Special Rates Variation	(2,467)	(2,467)	0	(2,467)
Sporting Facilities	(45)	(47)	0	(47)
Stormwater Levy	(1,090)	(1,093)	0	(1,093)
Strategic Projects	(2,969)	(3,235)	0	(3,235)
Strategic Property Acquisition	0	(1,518)	0	(1,518)
Waste Disposal	(43,566)	(44,564)	(257)	(44,821)
	(91,745)	(111,512)	(2,219)	(113,731)
<b>Transfer From Reserve</b>				
Arts Collection	0	0	0	0
Cemeteries	0	324	0	324
Committed Capital Works	6,106	1,850	45	1,895
Communication Towers	0	349	20	369
Critical Asset Compliance	100	160	100	260
Crown Reserve Trust	0	1,054	0	1,054
Economic Development Projects	110	1,000	(390)	610
Emergency Management Centre	0	0	0	0
Employee Leave Entitlement	0	0	0	0
Events	0	40	0	40
Financial Assistance Grant	0	0	0	0
General Insurance	1,681	1,722	98	1,820
Grants	17,438	37,154	(681)	36,473
Industrial Land Development	1,971	1,971	(400)	1,571
Investment Writedowns	0	0	0	0
Land Decontamination	0	107	0	107
Loans	9,097	14,735	0	14,735
North Nowra Link Road	121	235	0	235
Plant Replacement	8,163	11,099	1,658	12,757
Regional Local Community Infrastructure Program	0	0	0	0
S94 Developer Contributions	3,654	4,486	0	4,486
S94 Matching Funds	0	297	0	297
S94 Recoupment	116	2,045	10	2,055
Self Insurance	1,434	1,434	0	1,434
Special Rates Variation	2,467	3,196	0	3,196
Sporting Facilities	0	30	8	38
Stormwater Levy	1,090	1,569	0	1,569
Strategic Projects	2,833	9,942	(1,388)	8,554
Strategic Property Acquisition	400	663	19	682
Waste Disposal	46,587	45,677	233	45,910
	103,368	141,139	(668)	140,471

Shoalhaven City Council Budget Review for the Quarter Ended 31st March 2017 Program Report - General Fund										
	Original Budget	Approved Adjustments			Current Budget	March Review Adjustment Recommended	Projected Year End Result	2016/17 Actual YTD		Comments on Adjustments and Variances
	\$'000	Revote \$'000	September Review \$'000	December Review \$'000	Council Minutes \$'000					
<b>Revenue</b>										
<b>General Manager</b>										
Economic Development										
Economic Development	308	0	(250)	2	1,190	1,250	(272)	978	924 94%	Cashflow revenue \$750K to 17/18 for Ulladulla Harbour, in line with progress claim timing; \$308K Dividend to Economic Projects Reserve; \$400K MIN16.903 - amend as claimed by 3rd party, not Council; \$563K grant received for AATP taxiway, offset to Industrial Land reserve to reimburse expenditure from that reserve
	308	0	(250)	2	1,190	1,250	(272)	978	924 94%	
Governance and Civic										
Civic	18	0	(6)	0	0	12	0	12	10 83%	
	18	0	(6)	0	0	12	0	12	10 83%	
Internal Corporate Services										
Management and Support	127	0	(3)	5	0	129	56	185	156 84%	Internal revenue received for Legal Services and Graphics, offset by expenditure
	127	0	(3)	5	0	129	56	185	156 84%	
<b>General Manager Revenue</b>	453	0	(259)	7	1,190	1,391	(216)	1,175	1,090 93%	
<b>Finance, Corporate &amp; Community Services</b>										
Buildings and Property										
Community, Residential and Commercial Buildings	148	0	0	0	0	148	0	148	122 82%	
	148	0	0	0	0	148	0	148	122 82%	
Commercial Undertakings										
Entertainment Centre	1,361	0	41	0	0	1,402	0	1,402	1,116 80%	
Swim and Fitness	3,871	0	0	6	9	3,886	0	3,886	3,211 83%	
	5,232	0	41	6	9	5,288	0	5,288	4,327 82%	
Community and Cultural										
Arts Centre	42	0	0	0	25	67	0	67	67 100%	
Community Services	58	0	5	2	37	102	0	102	92 90%	
Family Day Care	1,519	0	0	0	0	1,519	0	1,519	1,078 71%	
Library	389	0	(1)	0	41	429	0	429	401 93%	
Tourism and Events	161	0	0	2	60	223	0	223	176 79%	
	2,169	0	4	4	163	2,340	0	2,340	1,814 78%	
Environmental Management										
Natural Areas	15	0	0	0	0	15	0	15	0 0%	
	15	0	0	0	0	15	0	15	0 0%	

	Original	Approved Adjustments				Current	March Review	Projected Year	2016/17	
	Budget	Revote	September	December	Council	Budget	Adjustment	End Result	Actual	
	\$'000	\$'000	Review	Review	Minutes	\$'000	Recommended	\$'000	YTD	\$'000
<b>Revenue - continued</b>										
<b>Finance, Corporate &amp; Community Services</b>										
Governance and Civic										
Civic	13	0	0	0	0	13	0	13	10	77%
Governance	6	0	0	0	1	7	0	7	1	14%
	<b>19</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>20</b>	<b>0</b>	<b>20</b>	<b>11</b>	<b>55%</b>
Internal Corporate Services										
Financial Planning and Management	91,846	0	3,658	404	0	95,908	998	96,906	85,626	88% Recognise section 94 payments received, offset to section 94 reserve \$998K
Human Resources and Organisation Development	42	0	0	20	0	62	0	62	26	42%
Information Technology	170	0	0	1	0	171	20	191	184	96% Printing Services internal income exceeding target
Insurance and Risk Management	3,085	0	0	5	0	3,090	68	3,158	2,355	75% Insurance excess payments received for insurable events, offset to reserve
Management and Support	137	0	0	0	0	137	(13)	124	95	77% Not receiving income
	<b>95,280</b>	<b>0</b>	<b>3,658</b>	<b>430</b>	<b>0</b>	<b>99,368</b>	<b>1,073</b>	<b>100,441</b>	<b>88,286</b>	<b>88%</b>
Land Use Planning										
Land Use Planning	109	0	0	0	0	109	0	109	76	70%
	<b>109</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>109</b>	<b>0</b>	<b>109</b>	<b>76</b>	<b>70%</b>
Open Space, Sport and Recreation										
Parks, Reserves, Sport and Recreation Areas	109	0	1	23	381	514	0	514	251	49%
	<b>109</b>	<b>0</b>	<b>1</b>	<b>23</b>	<b>381</b>	<b>514</b>	<b>0</b>	<b>514</b>	<b>251</b>	<b>49%</b>
<b>Finance, Corporate &amp; Community Services Revenue</b>	<b>103,081</b>	<b>0</b>	<b>3,704</b>	<b>463</b>	<b>554</b>	<b>107,802</b>	<b>1,073</b>	<b>108,875</b>	<b>94,887</b>	<b>87%</b>
<b>Planning, Environment &amp; Development Services</b>										
Environmental Management										
Coastal and Estuary Management	0	0	70	0	0	70	0	70	38	54%
Floodplain Management	41	0	30	1,146	0	1,217	50	1,267	30	2% Recognise grant offer from OEH for South Mollismook coastal protection, offset by expenditure
Natural Areas	95	44	19	0	0	158	0	158	109	69%
Noxious Weeds and Pests	333	0	(86)	0	0	247	0	247	190	77%
	<b>469</b>	<b>44</b>	<b>33</b>	<b>1,146</b>	<b>0</b>	<b>1,692</b>	<b>50</b>	<b>1,742</b>	<b>367</b>	<b>21%</b>
Land Use Planning										
Land Use Planning	423	0	0	0	0	423	143	566	485	86% Proponent funded works, offset by expenditure
	<b>423</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>423</b>	<b>143</b>	<b>566</b>	<b>485</b>	<b>86%</b>
Regulatory Services										
Companion Animals	424	0	0	0	0	424	0	424	237	56%
Compliance of Public Spaces	719	0	21	0	0	740	0	740	661	89%
Development, Building and Compliance	3,079	0	73	0	0	3,152	0	3,152	2,657	84%
Environmental Regulation	1,032	0	100	0	18	1,150	0	1,150	909	79%
Public Health	19	0	0	0	0	19	0	19	2	11%
	<b>5,273</b>	<b>0</b>	<b>194</b>	<b>0</b>	<b>18</b>	<b>5,485</b>	<b>0</b>	<b>5,485</b>	<b>4,466</b>	<b>81%</b>
<b>Planning, Environment &amp; Development Services Rev</b>	<b>6,165</b>	<b>44</b>	<b>227</b>	<b>1,146</b>	<b>18</b>	<b>7,600</b>	<b>193</b>	<b>7,793</b>	<b>5,318</b>	<b>68%</b>

	Original Budget \$'000	Approved Adjustments				Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000	2016/17 Actual YTD		Comments on Adjustments and Variances
		Revote \$'000	September Review \$'000	December Review \$'000	Council Minutes \$'000						
<b>Revenue - continued</b>											
<b>Assets &amp; Works</b>											
Buildings and Property											
Community, Residential and Commercial Buildings	903	285	0	(36)	0	1,152	0	1,152	699	61%	
Corporate Buildings	611	0	(170)	0	0	441	50	491	483	98%	Business unit internal income exceeding target
Property Management	395	10	113	52	0	570	0	570	496	87%	
	<b>1,909</b>	<b>295</b>	<b>(57)</b>	<b>16</b>	<b>0</b>	<b>2,163</b>	<b>50</b>	<b>2,213</b>	<b>1,678</b>	<b>76%</b>	
Commercial Undertakings											
Cemeteries	1,581	0	128	0	0	1,709	0	1,709	1,244	73%	
Mechanical Services	2,950	0	0	0	0	2,950	0	2,950	2,367	80%	
Tourist Parks	22,202	0	403	0	0	22,605	0	22,605	18,218	81%	
	<b>26,733</b>	<b>0</b>	<b>531</b>	<b>0</b>	<b>0</b>	<b>27,264</b>	<b>0</b>	<b>27,264</b>	<b>21,829</b>	<b>80%</b>	
Environmental Management											
Natural Areas	0	0	19	0	0	19	16	35	36	103%	From privately funded works, offset by expenditure
	<b>0</b>	<b>0</b>	<b>19</b>	<b>0</b>	<b>0</b>	<b>19</b>	<b>16</b>	<b>35</b>	<b>36</b>	<b>103%</b>	
Fire Protection and Emergency Services											
Fire Protection and Emergency Services	1,648	1,015	1,152	(567)	0	3,248	(25)	3,223	381	12%	Adjust to approved budget as advised by RFS, offset by a decrease in non-operating expenditure
	<b>1,648</b>	<b>1,015</b>	<b>1,152</b>	<b>(567)</b>	<b>0</b>	<b>3,248</b>	<b>(25)</b>	<b>3,223</b>	<b>381</b>	<b>12%</b>	
Internal Corporate Services											
Asset Planning and Development	3,236	0	0	433	13	3,682	78	3,760	2,397	64%	Cost recovery adjustment to offset extra position, which is being recovered from non-operating expenditure
Fleet and Plant	7,382	0	0	0	0	7,382	507	7,889	6,283	80%	Additional Fleet and Plant income, offset to reserve
	<b>10,618</b>	<b>0</b>	<b>0</b>	<b>433</b>	<b>13</b>	<b>11,064</b>	<b>585</b>	<b>11,649</b>	<b>8,680</b>	<b>75%</b>	
Open Space, Sport and Recreation											
Parks, Reserves, Sport and Recreation Areas	139	0	140	0	0	279	99	378	336	89%	Internal adjustment, based on charges to other business units for bin servicing
Tree Management	0	0	13	5	0	18	0	18	20	111%	
	<b>139</b>	<b>0</b>	<b>153</b>	<b>5</b>	<b>0</b>	<b>297</b>	<b>99</b>	<b>396</b>	<b>356</b>	<b>90%</b>	

	Original Budget	Revote	Approved Adjustments September Review	December Review	Council Minutes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	2016/17 Actual YTD	Comments on Adjustments and Variances	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Revenue - continued											
Assets & Works											
Roads and Transport											
Car Parking	2	0	0	4	0	6	0	6	6	100%	
Drainage	0	0	0	10	0	10	0	10	8	80%	
Pedestrian Facilities	330	37	(420)	1	366	314	0	314	101	32%	
Roads	7,742	1,748	749	1,497	400	12,136	0	12,136	5,267	43%	
Street Lighting	8	0	0	0	0	8	241	249	249	100%	Budget to match reimbursement from RMS
Streetscapes	0	0	18	0	0	18	0	18	18	100%	
Traffic Management	6,490	1,757	380	0	2,465	11,092	94	11,186	696	6%	Grant funded works for 17/18 commenced early, match grant to fund expenditure in current year
Waterways Infrastructure	1,549	613	11	0	120	2,293	350	2,643	42	2%	Waterways grants for Better Boating programme, offset by expenditure
	16,121	4,155	738	1,512	3,351	25,877	685	26,562	6,387	24%	
Waste and Recycling Program											
Domestic Waste Management	18,835	0	0	0	0	18,835	257	19,092	19,096	100%	Recognise Waste Levey Rebate \$230K, other incomes \$27K
Landfill and Transfer Station Operations	24,113	0	1,098	0	0	25,211	0	25,211	19,877	79%	
	42,948	0	1,098	0	0	44,046	257	44,303	38,973	88%	
Assets & Works Revenue	100,116	5,465	3,634	1,399	3,364	113,978	1,667	115,645	78,320	68%	
Shoalhaven Water											
Water and Sewer Services											
Water Services	3,987	0	215	0	0	4,202	0	4,202	3,181	76%	
	3,987	0	215	0	0	4,202	0	4,202	3,181	76%	
Shoalhaven Water Revenue	3,987	0	215	0	0	4,202	0	4,202	3,181	76%	
Total Revenue	213,802	5,509	7,521	3,015	5,126	234,973	2,717	237,690	182,796	77%	



	Original Budget	Approved Adjustments				Current Budget	March Review Adjustment Recommended	Projected Year End Result	2016/17 Actual YTD		
	\$'000	Revote \$'000	September Review \$'000	December Review \$'000	Council Minutes \$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Expenditure</b>											
<b>General Manager</b>											
Economic Development											
Economic Development	767	290	(35)	10	0	1,032	29	1,061	693	65%	\$5K Grant: Business Networking; \$20K transfer from capital for maintenance of Industrial Land; \$4K recovery of prior expenses
	<b>767</b>	<b>290</b>	<b>(35)</b>	<b>10</b>	<b>0</b>	<b>1,032</b>	<b>29</b>	<b>1,061</b>	<b>693</b>	<b>65%</b>	
Governance and Civic											
Civic	1,556	41	(188)	44	(12)	1,441	10	1,451	1,013	70%	Fund Review Committee for additional project from FCCS Governance
	<b>1,556</b>	<b>41</b>	<b>(188)</b>	<b>44</b>	<b>(12)</b>	<b>1,441</b>	<b>10</b>	<b>1,451</b>	<b>1,013</b>	<b>70%</b>	
Internal Corporate Services											
Management and Support	536	0	153	5	0	694	56	750	553	74%	Offset by revenue, works for business units expenditure (Legal Services and Graphics)
	<b>536</b>	<b>0</b>	<b>153</b>	<b>5</b>	<b>0</b>	<b>694</b>	<b>56</b>	<b>750</b>	<b>553</b>	<b>74%</b>	
<b>General Manager Operating Expenditure</b>	<b>2,859</b>	<b>331</b>	<b>(70)</b>	<b>59</b>	<b>(12)</b>	<b>3,167</b>	<b>95</b>	<b>3,262</b>	<b>2,259</b>	<b>69%</b>	
<b>Finance, Corporate &amp; Community Services</b>											
Buildings and Property											
Community, Residential and Commercial Buildings	1,060	0	(10)	0	0	1,050	0	1,050	653	62%	
	<b>1,060</b>	<b>0</b>	<b>(10)</b>	<b>0</b>	<b>0</b>	<b>1,050</b>	<b>0</b>	<b>1,050</b>	<b>653</b>	<b>62%</b>	
Commercial Undertakings											
Entertainment Centre	3,512	0	39	0	0	3,551	0	3,551	2,646	75%	
Swim and Fitness	8,840	30	319	6	9	9,204	0	9,204	6,911	75%	
	<b>12,352</b>	<b>30</b>	<b>358</b>	<b>6</b>	<b>9</b>	<b>12,755</b>	<b>0</b>	<b>12,755</b>	<b>9,557</b>	<b>75%</b>	
Community and Cultural											
Arts Centre	598	5	(8)	0	25	620	0	620	481	78%	
Community Services	906	29	(85)	2	37	889	0	889	599	67%	
Family Day Care	1,533	0	(10)	0	0	1,523	0	1,523	1,100	72%	
Library	2,587	21	(90)	30	3	2,551	0	2,551	1,879	74%	
Tourism and Events											
Tourism and Events	2,280	302	(90)	2	60	2,554	0	2,554	1,884	74%	
	<b>7,904</b>	<b>357</b>	<b>(283)</b>	<b>34</b>	<b>125</b>	<b>8,137</b>	<b>0</b>	<b>8,137</b>	<b>5,943</b>	<b>73%</b>	
Governance and Civic											
Civic	2,183	0	(41)	0	0	2,142	0	2,142	1,688	79%	
Governance	2,037	150	(10)	(24)	1	2,154	(79)	2,075	941	45%	\$10K transfer to Review Committee, \$10K for MIN SA17.6 Community Reference Panel, \$53K returned to General Fund - election total less than forecast
	<b>4,220</b>	<b>150</b>	<b>(51)</b>	<b>(24)</b>	<b>1</b>	<b>4,296</b>	<b>(79)</b>	<b>4,217</b>	<b>2,629</b>	<b>62%</b>	

	Original	Approved Adjustments				Current	March Review	Projected Year	2016/17	
	Budget	Revote	September	December	Council	Budget	Adjustment	End Result	Actual	
	\$'000	\$'000	Review	Review	Minutes	\$'000	Recommended	\$'000	YTD	Comments on Adjustments and Variances
<b>Operating Expenditure - continued</b>										
<b>Finance, Corporate &amp; Community Services</b>										
Internal Corporate Services										
Financial Planning and Management	5,834	0	352	(14)	0	6,172	57	6,229	4,816	77% \$40K for data management (transfer from non-operating expenditure), \$17K insurance claims
Human Resources and Organisation Development	2,210	190	(39)	20	0	2,381	(41)	2,340	1,395	60% Advertising savings due to e-recruit, return to General Fund
Information Technology	4,833	0	(61)	0	0	4,772	0	4,772	3,400	71%
Insurance and Risk Management	3,085	0	0	41	0	3,126	81	3,207	2,356	73% Insurance costs, funded from income & reserve
Management and Support	3,417	118	(6)	0	0	3,529	(185)	3,344	2,349	70% \$40K transfer from non-operating expenditure to fund specialised software consultants, \$225K from completed projects, return to general fund.
	<b>19,379</b>	<b>308</b>	<b>246</b>	<b>47</b>	<b>0</b>	<b>19,980</b>	<b>(88)</b>	<b>19,892</b>	<b>14,316</b>	<b>72%</b>
Land Use Planning										
Land Use Planning	1,075	218	(173)	0	(41)	1,079	(1)	1,078	668	62% Transfer to capital to fund capital purchase
	<b>1,075</b>	<b>218</b>	<b>(173)</b>	<b>0</b>	<b>(41)</b>	<b>1,079</b>	<b>(1)</b>	<b>1,078</b>	<b>668</b>	<b>62%</b>
Open Space, Sport and Recreation										
Beach Patrol	264	0	0	0	0	264	0	264	286	108%
Parks, Reserves, Sport and Recreation Areas	7,562	0	130	(1)	(35)	7,656	0	7,656	6,341	83%
	<b>7,826</b>	<b>0</b>	<b>130</b>	<b>(1)</b>	<b>(35)</b>	<b>7,920</b>	<b>0</b>	<b>7,920</b>	<b>6,627</b>	<b>84%</b>
<b>Finance, Corporate &amp; Community Services</b>	<b>53,816</b>	<b>1,063</b>	<b>217</b>	<b>62</b>	<b>59</b>	<b>55,217</b>	<b>(168)</b>	<b>55,049</b>	<b>40,393</b>	<b>73%</b>
<b>Operating Expenditure</b>										
<b>Planning, Environment &amp; Development Services</b>										
Buildings and Property										
Corporate Buildings	114	0	18	0	0	132	0	132	88	67%
	<b>114</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>0</b>	<b>132</b>	<b>0</b>	<b>132</b>	<b>88</b>	<b>67%</b>
Environmental Management										
Coastal and Estuary Management	316	806	47	0	500	1,669	(50)	1,619	1,233	76% Transfer matching grant funds to Floodplain
Floodplain Management	610	143	30	1,146	0	1,929	100	2,029	249	12% \$50K from new grant, \$50K matching from Coastal & Estuary Management
Natural Areas	545	207	29	0	0	781	0	781	446	57%
Noxious Weeds and Pests	592	30	(86)	0	0	536	(2)	534	350	66% Transfer to capital to fund capital purchase
	<b>2,063</b>	<b>1,186</b>	<b>20</b>	<b>1,146</b>	<b>500</b>	<b>4,915</b>	<b>48</b>	<b>4,963</b>	<b>2,278</b>	<b>46%</b>
Governance and Civic										
Civic	0	20	(10)	(2)	55	63	0	63	2	3%
	<b>0</b>	<b>20</b>	<b>(10)</b>	<b>(2)</b>	<b>55</b>	<b>63</b>	<b>0</b>	<b>63</b>	<b>2</b>	<b>3%</b>

	Original	Approved Adjustments				Current	March Review	Projected Year	2016/17	
	Budget	Revote	September	December	Council	Budget	Adjustment	End Result	Actual	
	\$'000	\$'000	Review	Review	Minutes	\$'000	Recommended	\$'000	YTD	Comments on Adjustments and Variances
<b>Operating Expenditure - continued</b>										
<b>Planning, Environment &amp; Development Services</b>										
Land Use Planning										
Land Use Planning	2,113	292	(42)	0	0	2,363	98	2,461	1,370	56%
	<b>2,113</b>	<b>292</b>	<b>(42)</b>	<b>0</b>	<b>0</b>	<b>2,363</b>	<b>98</b>	<b>2,461</b>	<b>1,370</b>	<b>56%</b>
Regulatory Services										
Companion Animals	630	19	(7)	0	0	642	0	642	512	80%
Compliance of Public Spaces	1,226	117	1	0	0	1,344	0	1,344	1,307	97%
Development, Building and Compliance	7,475	29	(124)	0	0	7,380	(6)	7,374	6,127	83%
Environmental Regulation	3,050	61	70	0	18	3,199	0	3,199	2,292	72%
Public Health	25	0	0	0	0	25	0	25	8	32%
	<b>12,406</b>	<b>226</b>	<b>(60)</b>	<b>0</b>	<b>18</b>	<b>12,590</b>	<b>(6)</b>	<b>12,584</b>	<b>10,246</b>	<b>81%</b>
<b>Planning, Environment &amp; Development Services</b>	<b>16,696</b>	<b>1,724</b>	<b>(74)</b>	<b>1,144</b>	<b>573</b>	<b>20,063</b>	<b>140</b>	<b>20,203</b>	<b>13,984</b>	<b>69%</b>
<b>Operating Expenditure</b>										
<b>Assets &amp; Works</b>										
Buildings and Property										
Community, Residential and Commercial Buildings	5,438	0	351	0	0	5,789	15	5,804	3,986	69%
Corporate Buildings	2,806	0	(183)	0	0	2,623	50	2,673	2,066	77%
Property Management	1,105	0	223	0	0	1,328	0	1,328	866	65%
	<b>9,349</b>	<b>0</b>	<b>391</b>	<b>0</b>	<b>0</b>	<b>9,740</b>	<b>65</b>	<b>9,805</b>	<b>6,918</b>	<b>71%</b>
Commercial Undertakings										
Cemeteries	1,548	0	88	0	0	1,636	0	1,636	1,337	82%
Mechanical Services	2,844	0	(5)	0	0	2,839	0	2,839	2,211	78%
Tourist Parks	16,690	0	(377)	(30)	0	16,283	0	16,283	12,812	79%
	<b>21,082</b>	<b>0</b>	<b>(294)</b>	<b>(30)</b>	<b>0</b>	<b>20,758</b>	<b>0</b>	<b>20,758</b>	<b>16,360</b>	<b>79%</b>
Environmental Management										
Natural Areas	0	0	19	0	0	19	16	35	37	106%
	<b>0</b>	<b>0</b>	<b>19</b>	<b>0</b>	<b>0</b>	<b>19</b>	<b>16</b>	<b>35</b>	<b>37</b>	<b>106%</b>
Fire Protection and Emergency Services										
Fire Protection and Emergency Services	3,182	0	5	(504)	0	2,683	0	2,683	1,917	71%
	<b>3,182</b>	<b>0</b>	<b>5</b>	<b>(504)</b>	<b>0</b>	<b>2,683</b>	<b>0</b>	<b>2,683</b>	<b>1,917</b>	<b>71%</b>

	Original	Approved Adjustments				Current	March Review	Projected Year	2016/17		
	Budget	Revote	September	December	Council	Budget	Adjustment	End Result	Actual		
	\$'000	\$'000	Review	Review	Minutes	\$'000	Recommended	\$'000	YTD		Comments on Adjustments and Variances
<b>Operating Expenditure - continued</b>											
<b>Assets &amp; Works</b>											
Internal Corporate Services											
Asset planning and development	10,857	17	(55)	347	23	11,189	72	11,261	8,715	77%	Expenditure offset by cost recovery and non-operating expenditure
Fleet and Plant	6,595	0	(257)	12	0	6,350	200	6,550	5,093	78%	Expenditure offset by reserve movement for Admin Officer approved by restructure, movements in estimates for plant and vehicle operations and office plant expenditures
	<b>17,452</b>	<b>17</b>	<b>(312)</b>	<b>359</b>	<b>23</b>	<b>17,539</b>	<b>272</b>	<b>17,811</b>	<b>13,808</b>	<b>78%</b>	
Open Space, Sport and Recreation											
Parks, Reserves, Sport and Recreation Areas	567	0	1,944	0	0	2,511	99	2,610	2,183	84%	Expenditure offset by additional internal revenue
Tree Management	1,211	0	(194)	5	0	1,022	200	1,222	1,207	99%	Increase to trees budget \$200K from General Fund
	<b>1,778</b>	<b>0</b>	<b>1,750</b>	<b>5</b>	<b>0</b>	<b>3,533</b>	<b>299</b>	<b>3,832</b>	<b>3,390</b>	<b>88%</b>	
Roads and Transport											
Car Parking	159	0	19	0	0	178	0	178	61	34%	
Roads	31,233	156	(1,399)	259	87	30,336	56	30,392	22,025	72%	\$60K Huskisson CBD & \$40K Comerong Ferry - Funded by plant reserve reallocation, \$3K transfer to Bus Shelters, \$40K transfer to non-operating for Clifton-Leumeah Sts, Prentice Ave & School safety projects
Street Lighting	1,898	0	(489)	0	0	1,409	111	1,520	1,140	75%	Electricity charges, offset by additional revenue
Traffic Management	247	(30)	87	0	(87)	217	0	217	265	122%	
Waterways Infrastructure	3,672	0	(185)	0	0	3,487	0	3,487	2,397	69%	
	<b>37,209</b>	<b>126</b>	<b>(1,967)</b>	<b>259</b>	<b>0</b>	<b>35,627</b>	<b>167</b>	<b>35,794</b>	<b>25,888</b>	<b>72%</b>	
Waste and Recycling Program											
Domestic Waste Management	21,037	0	(8)	0	0	21,029	0	21,029	14,519	69%	
Landfill and Transfer Station Operations	22,308	0	97	0	0	22,405	0	22,405	16,704	75%	
	<b>43,345</b>	<b>0</b>	<b>89</b>	<b>0</b>	<b>0</b>	<b>43,434</b>	<b>0</b>	<b>43,434</b>	<b>31,223</b>	<b>72%</b>	
<b>Assets &amp; Works Operating Expenditure</b>	<b>133,397</b>	<b>143</b>	<b>(319)</b>	<b>89</b>	<b>23</b>	<b>133,333</b>	<b>819</b>	<b>134,152</b>	<b>99,541</b>	<b>74%</b>	
<b>Shoalhaven Water</b>											
Water and Sewer Services											
Water Services	4,177	0	(131)	0	0	4,046	27	4,073	3,081	76%	Increase in communication tower costs from reserve
	<b>4,177</b>	<b>0</b>	<b>(131)</b>	<b>0</b>	<b>0</b>	<b>4,046</b>	<b>27</b>	<b>4,073</b>	<b>3,081</b>	<b>76%</b>	
<b>Shoalhaven Water Operating Expenditure</b>	<b>4,177</b>	<b>0</b>	<b>(131)</b>	<b>0</b>	<b>0</b>	<b>4,046</b>	<b>27</b>	<b>4,073</b>	<b>3,081</b>	<b>76%</b>	
<b>Total Operating Expenditure</b>	<b>210,945</b>	<b>3,261</b>	<b>(377)</b>	<b>1,354</b>	<b>643</b>	<b>215,826</b>	<b>913</b>	<b>216,739</b>	<b>159,258</b>	<b>73%</b>	

	Original Budget	Approved Adjustments				Current Budget	March Review Adjustment Recommended	Projected Year End Result	2016/17 Actual YTD		Comments on Adjustments and Variances
	\$'000	Revote \$'000	September Review \$'000	December Review \$'000	Council Minutes \$'000	\$'000	\$'000	\$'000	\$'000		
<b>Non-Operating Expenditure</b>											
<b>General Manager</b>											
Economic Development	2,220	0	(254)	(6)	1,590	3,550	(1,960)	1,590	1,185	75%	\$1.13M cashflowed to 17/18, \$400K non-committed returned to reserve for expenditure in 17/18, \$400K adjustment offset by revenue adjustment, \$20K to operating
Economic Development	2,220	0	(254)	(6)	1,590	3,550	(1,960)	1,590	1,185	75%	
Internal Corporate Services	0	0	9	0	0	9	0	9	0	0%	
Management and Support	0	0	9	0	0	9	0	9	0	0%	
<b>General Manager Non-Operating Expenditure</b>	<b>2,220</b>	<b>0</b>	<b>(245)</b>	<b>(6)</b>	<b>1,590</b>	<b>3,559</b>	<b>(1,960)</b>	<b>1,599</b>	<b>1,185</b>	<b>74%</b>	
<b>Finance, Corporate &amp; Community Services</b>											
<b>Buildings and Property</b>											
Community, Residential and Commercial Buildings	8	230	26	(86)	8	186	1	187	86	46%	
Property Management	0	0	0	0	0	0	5	5	5	100%	
	<b>8</b>	<b>230</b>	<b>26</b>	<b>(86)</b>	<b>8</b>	<b>186</b>	<b>6</b>	<b>192</b>	<b>91</b>	<b>47%</b>	
<b>Commercial Undertakings</b>											
Entertainment Centre	50	0	0	0	0	50	100	150	48	32%	From Asset Compliance reserve for BCA compliance works
Swim and Fitness	856	(58)	(26)	0	(114)	658	0	658	239	36%	
	<b>906</b>	<b>(58)</b>	<b>(26)</b>	<b>0</b>	<b>(114)</b>	<b>708</b>	<b>100</b>	<b>808</b>	<b>287</b>	<b>36%</b>	
<b>Community and Cultural</b>											
Community Services	350	50	0	0	0	400	0	400	23	6%	
Library	454	8	(1)	(30)	30	461	0	461	263	57%	
	<b>804</b>	<b>58</b>	<b>(1)</b>	<b>(30)</b>	<b>30</b>	<b>861</b>	<b>0</b>	<b>861</b>	<b>286</b>	<b>33%</b>	
<b>Internal Corporate Services</b>											
Human Resources and Organisation Development	65	0	0	0	0	65	0	65	35	54%	
Information Technology	658	182	0	25	0	865	0	865	437	51%	
Management and Support	636	1,206	39	14	2,019	3,914	(192)	3,722	214	6%	\$40K transfer to operating for consultancies on system improvements (Supply); \$152K return to Plant and Fleet reserve as technology improvement projects have been bundled resulting in cost benefit to Council
	<b>1,359</b>	<b>1,388</b>	<b>39</b>	<b>39</b>	<b>2,019</b>	<b>4,844</b>	<b>(192)</b>	<b>4,652</b>	<b>686</b>	<b>15%</b>	
<b>Open Space, Sport and Recreation</b>											
Parks, Reserves, Sport and Recreation Areas	9,285	1,981	385	(4,978)	1,780	8,453	0	8,453	1,176	14%	
	<b>9,285</b>	<b>1,981</b>	<b>385</b>	<b>(4,978)</b>	<b>1,780</b>	<b>8,453</b>	<b>0</b>	<b>8,453</b>	<b>1,176</b>	<b>14%</b>	

	Original	Approved Adjustments				Current	March Review	Projected Year	2016/17	
	Budget	Revote	September	December	Council	Budget	Adjustment	End Result	Actual	
	\$'000	\$'000	Review	Review	Minutes	\$'000	Recommended	\$'000	YTD	\$'000
<b>Non-Operating Expenditure - continued</b>										
<b>Finance, Corporate &amp; Community Services</b>										
Roads and Transport										
Pedestrian Facilities	0	0	93	0	0	93	0	93	95	102%
	0	0	93	0	0	93	0	93	95	102%
<b>Finance, Corporate &amp; Community Services Non-Operating Expenditure</b>	<b>12,362</b>	<b>3,599</b>	<b>516</b>	<b>(5,055)</b>	<b>3,723</b>	<b>15,145</b>	<b>(86)</b>	<b>15,059</b>	<b>2,621</b>	<b>17%</b>
<b>Planning, Environment &amp; Development Services</b>										
Environmental Management										
Coastal and Estuary Management	758	431	25	0	0	1,214	0	1,214	187	15%
Floodplain Management	34	0	0	0	0	34	0	34	34	100%
Natural Areas	36	0	0	0	0	36	0	36	15	42%
	<b>828</b>	<b>431</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>1,284</b>	<b>0</b>	<b>1,284</b>	<b>236</b>	<b>18%</b>
Land Use Planning										
Land Use Planning	24	0	0	0	0	24	0	24	16	67%
	<b>24</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24</b>	<b>0</b>	<b>24</b>	<b>16</b>	<b>67%</b>
Regulatory Services										
Development, Building and Compliance	24	0	40	0	0	64	9	73	73	100%
Environmental Regulation	7	0	0	0	0	7	0	7	3	43%
	<b>31</b>	<b>0</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>71</b>	<b>9</b>	<b>80</b>	<b>76</b>	<b>95%</b>
Roads and Transport										
Stormwater	18	0	0	0	0	18	0	18	1	6%
Streetscapes	0	58	(213)	0	242	87	0	87	5	6%
	<b>18</b>	<b>58</b>	<b>(213)</b>	<b>0</b>	<b>242</b>	<b>105</b>	<b>0</b>	<b>105</b>	<b>6</b>	<b>6%</b>
<b>Planning, Environment &amp; Development Services Non-Operating Expenditure</b>	<b>901</b>	<b>489</b>	<b>(148)</b>	<b>0</b>	<b>242</b>	<b>1,484</b>	<b>9</b>	<b>1,493</b>	<b>334</b>	<b>22%</b>

Comments on Adjustments and Variances

Transfer from operating for capital purchase

	Original Budget \$'000	Approved Adjustments				Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000	2016/17 Actual YTD \$'000		Comments on Adjustments and Variances
		Revote \$'000	September Review \$'000	December Review \$'000	Council Minutes \$'000						
Non-Operating Expenditure - continued											
Assets & Works											
Buildings and Property											
Community, Residential and Commercial Buildings	923	478	(20)	21	205	1,607	0	1,607	854	53%	
Corporate Buildings	52	45	60	0	0	157	1	158	132	84%	Transfer from operating for capital purchase
Property Management	405	17	0	0	0	422	(5)	417	120	29%	Transfer to FCCS for spend on Property Management
	1,380	540	40	21	205	2,186	(4)	2,182	1,106	51%	
Commercial Undertakings											
Cemeteries	308	852	100	0	0	1,260	0	1,260	1,098	87%	
Mechanical Services	145	0	0	0	0	145	0	145	121	83%	
Tourist Parks	5,123	31	0	30	(150)	5,034	0	5,034	4,493	89%	
	5,576	883	100	30	(150)	6,439	0	6,439	5,712	89%	
Fire Protection and Emergency Services											
Fire Protection and Emergency Services	600	1,266	1,152	0	0	3,018	(25)	2,993	1,690	56%	Adjust capital according to approved expenditure as advised by RFS
	600	1,266	1,152	0	0	3,018	(25)	2,993	1,690	56%	
Internal Corporate Services											
Asset Planning and Development	36	0	0	0	0	36	0	36	0	0%	
Fleet and Plant	2,218	0	2,642	0	0	4,860	0	4,860	2,822	58%	
Management and Support	0	0	18	0	0	18	10	28	0	0%	Transfer from operating for capital purchase
	2,254	0	2,660	0	0	4,914	10	4,924	2,822	57%	
Open Space, Sport and Recreation											
Parks, Reserves, Sport and Recreation Areas	0	0	7	23	0	30	53	83	83	100%	Fund expenditure on carparking crown lands from committed capital \$45K, \$8K tennis surface refurbishment from reserve
Tree Management	67	22	0	0	0	89	0	89	43	48%	
	67	22	7	23	0	119	53	172	126	73%	

	Original	Approved Adjustments				Current	March Review	Projected Year	2016/17		
	Budget	Revote	September Review	December Review	Council Minutes	Budget	Adjustment Recommended	End Result	Actual YTD		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		Comments on Adjustments and Variances
<b>Non-Operating Expenditure - continued</b>											
<b>Assets &amp; Works</b>											
Roads and Transport											
Car Parking	400	0	10	6	100	516	0	516	24	5%	
Pedestrian Facilities	2,174	815	(256)	(65)	1,057	3,725	0	3,725	994	27%	
Roads	16,256	8,680	1,420	1,241	501	28,098	(97)	28,001	10,939	39%	\$122K Additional funding from plant and fleet reserves for Heavy Patching and Sealing projects
Stormwater	1,442	388	11	10	0	1,851	(14)	1,837	841	46%	Fund drainage spend in other roads areas
Streetscapes	550	(65)	231	0	(497)	219	0	219	85	39%	
Traffic Management	9,441	2,975	296	529	2,680	15,921	384	16,305	5,490	34%	\$94K expected grant 17/18 recognised now to match expenditure, \$44K transfer from operating for non-operating expenditure, \$346K from Roads to Recovery
Waterways Infrastructure	1,525	987	12	130	120	2,774	350	3,124	1,634	52%	Better Boating Infrastructure grant received
<b>31,788</b>	<b>13,780</b>	<b>1,724</b>	<b>1,851</b>	<b>3,961</b>	<b>53,104</b>	<b>623</b>	<b>53,727</b>	<b>20,007</b>	<b>37%</b>		
Waste and Recycling Program											
Landfill and Transfer Station Operations	3,242	80	0	0	0	3,322	233	3,555	2,773	78%	Increase in Waste plant from reserve
<b>3,242</b>	<b>80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,322</b>	<b>233</b>	<b>3,555</b>	<b>2,773</b>	<b>78%</b>	
<b>Assets &amp; Works Non-Operating Expenditure</b>	<b>44,907</b>	<b>16,571</b>	<b>5,683</b>	<b>1,925</b>	<b>4,016</b>	<b>73,102</b>	<b>890</b>	<b>73,992</b>	<b>34,236</b>	<b>46%</b>	
<b>Shoalhaven Water</b>											
Water and Sewer Services											
Water Services	7	0	0	0	0	7	0	7	0	0%	
<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0%</b>	
<b>Shoalhaven Water Non-Operating Expenditure</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0%</b>	
<b>Total Non-Operating Expenditure</b>	<b>60,397</b>	<b>20,659</b>	<b>5,806</b>	<b>(3,136)</b>	<b>9,571</b>	<b>93,297</b>	<b>(1,147)</b>	<b>92,150</b>	<b>38,376</b>	<b>42%</b>	



	Original Budget	Approved Adjustments				Current Budget	March Review Adjustment Recommended	Projected Year End Result	2016/17 Actual YTD	Comments on Adjustments and Variances
	\$'000	Revote \$'000	September Review \$'000	December Review \$'000	Council Minutes \$'000	\$'000	\$'000	\$'000	\$'000	
<b>Asset Sales</b>										
General Manager										
Economic Development										
Economic Development	1,710	0	0	0	0	1,710	201	1,911	1,911	100%
	<b>1,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,710</b>	<b>201</b>	<b>1,911</b>	<b>1,911</b>	<b>100%</b>
General Manager Asset Sales	<b>1,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,710</b>	<b>201</b>	<b>1,911</b>	<b>1,911</b>	<b>100%</b>
<b>Assets and Works</b>										
Buildings and Property										
Property Management	0	0	1,379	0	111	1,490	0	1,490	1,379	93%
	<b>0</b>	<b>0</b>	<b>1,379</b>	<b>0</b>	<b>111</b>	<b>1,490</b>	<b>0</b>	<b>1,490</b>	<b>1,379</b>	<b>93%</b>
Internal Corporate Services										
Fleet and Plant	1,729	0	0	0	0	1,729	0	1,729	1,024	59%
	<b>1,729</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,729</b>	<b>0</b>	<b>1,729</b>	<b>1,024</b>	<b>59%</b>
Waste and Recycling Program										
Landfill and Transfer Station Operations	517	0	0	0	0	517	0	517	155	30%
	<b>517</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>517</b>	<b>0</b>	<b>517</b>	<b>155</b>	<b>30%</b>
Assets and Works Asset Sales	<b>2,246</b>	<b>0</b>	<b>1,379</b>	<b>0</b>	<b>111</b>	<b>3,736</b>	<b>0</b>	<b>3,736</b>	<b>2,558</b>	<b>68%</b>
<b>Total Asset Sales</b>	<b>3,956</b>	<b>0</b>	<b>1,379</b>	<b>0</b>	<b>111</b>	<b>5,446</b>	<b>201</b>	<b>5,647</b>	<b>4,469</b>	<b>79%</b>

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Income Statement - Water Fund**

	Estimated Result For the Year Ending 30th June 2017				2016/17 Actual YTD	% Current Budget
	Original Budget \$'000	Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000		
<b>Income from Continuing Operations</b>						
<b>Revenue:</b>						
Rates and Annual Charges	4,187	4,187	0	4,187	3,249	77.6%
User Charges and Fees	15,940	15,940	136	16,076	13,898	87.2%
Interest and Investment Revenue	1,323	1,323	0	1,323	1,009	76.3%
Other Revenues	5	5	133	138	152	3040.0%
Internal Revenues	3,279	3,474	107	3,581	3,399	97.8%
Grants and Contributions provided for Operating Purposes	496	496	0	496	403	81.3%
Grants and Contributions provided for Capital Purposes	1,000	1,124	470	1,594	1,559	138.7%
<b>Other Income:</b>						
Net Gains from the disposal of assets	0	0	0	0	0	
<b>Total Income from Continuing Operations</b>	<b>26,230</b>	<b>26,549</b>	<b>846</b>	<b>27,395</b>	<b>23,669</b>	
<b>Expenses from Continuing Operations</b>						
Employee Benefits and On-Costs	6,178	5,558	0	5,558	4,499	80.9%
Borrowing Costs	0	0	0	0	0	
Materials and Contracts	3,820	4,477	5	4,482	2,581	57.7%
Depreciation and Amortisation	8,231	7,942	0	7,942	5,964	75.1%
Other Expenses	1,723	1,723	40	1,763	1,243	72.1%
Internal Expenses	5,251	5,278	50	5,328	4,159	78.8%
Net Losses from the disposal of assets	0	0	0	0	92	
<b>Total Expenses from Continuing Operations</b>	<b>25,203</b>	<b>24,978</b>	<b>95</b>	<b>25,073</b>	<b>18,538</b>	
<b>Net Operating Result</b>	<b>1,027</b>	<b>1,571</b>	<b>751</b>	<b>2,322</b>	<b>5,131</b>	
<b>Net Operating Result before grants and contributions provided for capital purposes</b>	<b>27</b>	<b>447</b>	<b>281</b>	<b>728</b>	<b>3,572</b>	

Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Statement of Financial Position - Water Fund

Estimated Result as at 30th June 2017					
	Original Budget	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual as at 31st March
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>					
<b>Current Assets</b>					
Cash and Cash Equivalents	9,046	12,552	2,509	15,061	6,468
Investments	11,667	15,453	0	15,453	24,447
Receivables	2,965	3,161	0	3,161	5,036
Inventories	865	743	0	743	26
Other	1,548	8	0	8	8
Non-current Assets Classified as 'Held for Sale'	0	0	0	0	0
<b>Total Current Assets</b>	<b>26,091</b>	<b>31,917</b>	<b>2,509</b>	<b>34,426</b>	<b>35,985</b>
<b>Non-Current Assets</b>					
Investments	4,817	3,123	0	3,123	9,129
Receivables	8,136	9,280	0	9,280	9,280
Inventories	100	0	0	0	0
Infrastructure, Property, Plant & Equipment	378,323	380,793	(1,765)	379,028	374,229
Investments Accounted for using the Equity Method	0	0	0	0	0
Investment Property	0	0	0	0	0
Intangible Assets	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>391,376</b>	<b>393,196</b>	<b>(1,765)</b>	<b>391,431</b>	<b>392,638</b>
<b>TOTAL ASSETS</b>	<b>417,467</b>	<b>425,113</b>	<b>744</b>	<b>425,857</b>	<b>428,623</b>
<b>LIABILITIES</b>					
<b>Current Liabilities</b>					
Payables	1,828	1,939	0	1,939	344
Borrowings	0	0	0	0	6
Provisions	0	0	0	0	0
<b>Total Current Liabilities</b>	<b>1,828</b>	<b>1,939</b>	<b>0</b>	<b>1,939</b>	<b>350</b>
<b>Non-Current Liabilities</b>					
Payables	0	0	0	0	0
Borrowings	104	0	0	0	(3)
Provisions	0	0	0	0	0
<b>Total Non-Current Liabilities</b>	<b>104</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3)</b>
<b>TOTAL LIABILITIES</b>	<b>1,932</b>	<b>1,939</b>	<b>0</b>	<b>1,939</b>	<b>347</b>
<b>NET ASSETS</b>	<b>415,535</b>	<b>423,174</b>	<b>744</b>	<b>423,918</b>	<b>428,276</b>
<b>EQUITY</b>					
Retained Earnings	205,852	209,342	744	210,086	214,444
Revaluation Reserves	209,683	213,832	0	213,832	213,832
<b>TOTAL EQUITY</b>	<b>415,535</b>	<b>423,174</b>	<b>744</b>	<b>423,918</b>	<b>428,276</b>

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Statement of Cash Flows - Water Fund**

	Estimated Result For the Year Ending 30th June 2017				2016/17	%
	Original Budget	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Current Budget
	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Cash Flows from Operating Activities</b>						
<i>Receipts:</i>						
Rates and Annual Charges	4,169	4,141	0	4,141	2,106	50.9%
User Charges and Fees	15,940	15,940	136	16,076	13,940	87.5%
Interest and Investment Revenue	1,323	1,323	0	1,323	895	67.6%
Grants and Contributions	1,496	1,620	470	2,090	2,084	128.6%
Other Revenues	5	5	133	138	161	3220.0%
Internal Revenues	3,279	3,474	107	3,581	3,399	97.8%
<i>Payments:</i>						
Employee Benefits and On-Costs	(6,178)	(5,558)	0	(5,558)	(4,499)	80.9%
Borrowing Costs	0	0	0	0	0	
Materials and Contracts	(4,833)	(4,393)	(5)	(4,398)	(3,420)	77.9%
Other Expenses	(1,723)	(1,723)	(40)	(1,763)	(1,135)	65.9%
Internal Expenses	(5,251)	(5,278)	(50)	(5,328)	(4,159)	78.8%
<b>Net Cash Provided from Operating Activities</b>	<b>8,227</b>	<b>9,551</b>	<b>751</b>	<b>10,302</b>	<b>9,372</b>	
<b>Cash Flows from Investing Activities</b>						
<i>Receipts:</i>						
Sale of Investment Securities	11,000	15,000	0	15,000	0	0.0%
Sale of Investment Property	0	0	0	0	0	
Sale of Real Estate	0	0	0	0	0	
Sale of Infrastructure, Property, Plant & Equipment	140	191	17	208	178	93.2%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	
Other	1,457	1,457	0	1,457	717	49.2%
<i>Payments:</i>						
Purchase of Investment Securities	0	0	0	0	0	
Purchase of Investment Property	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(21,204)	(18,337)	1,748	(16,589)	(10,033)	54.7%
Purchase of Real Estate Assets	0	0	0	0	0	
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	
<b>Net Cash Provided from Investing Activities</b>	<b>(8,607)</b>	<b>(1,689)</b>	<b>1,765</b>	<b>76</b>	<b>(9,138)</b>	
<b>Cash Flows from Financing Activities</b>						
<i>Receipts:</i>						
Proceeds from Borrowings & Advances	0	0	0	0	0	
Other Financing Activity Receipts	0	0	0	0	0	
<i>Payments:</i>						
Repayment of Borrowings & Advances	(6)	(6)	0	(6)	(3)	50.0%
Repayment of Finance Lease Liabilities	0	0	0	0	0	
Other Financing Activity Payments	(1,541)	(1,541)	(7)	(1,548)	0	0.0%
<b>Net Cash Provided from Financing Activities</b>	<b>(1,547)</b>	<b>(1,547)</b>	<b>(7)</b>	<b>(1,554)</b>	<b>(3)</b>	
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(1,927)</b>	<b>6,315</b>	<b>2,509</b>	<b>8,824</b>	<b>231</b>	
<b>Plus: Cash &amp; Equivalents - beginning of year</b>	<b>10,973</b>	<b>6,237</b>		<b>6,237</b>	<b>6,237</b>	
<b>Cash &amp; Equivalents - end of year</b>	<b>9,046</b>	<b>12,552</b>		<b>15,061</b>	<b>6,468</b>	

Shoalhaven City Council Budget Review for the Quarter Ended 31st March 2017 Program Report - Water Fund										
	Original Budget \$'000	Revote \$'000	Approved September Review \$'000	Adjustments December Review \$'000	Council Minutes \$'000	Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000	2016/17 Actual YTD \$'000	Comments on Adjustments and Variances
<b>Revenue</b>										
Shoalhaven Water										
Water and Sewer Services										
Water Services	26,230	0	25	294	0	26,549	845	27,394	23,670	86% Section 64 continues to track higher than expected \$469k, insurance claim received from storm event \$131k, increase in water connection installs \$126k, internal recoupment for resources \$106k
	26,230	0	25	294	0	26,549	845	27,394	23,670	86%
Shoalhaven Water Revenue	26,230	0	25	294	0	26,549	845	27,394	23,670	86%
<b>Total Revenue</b>	26,230	0	25	294	0	26,549	845	27,394	23,670	86%
<b>Operating Expenditure</b>										
Shoalhaven Water										
Water and Sewer Services										
Water Services	25,204	0	(264)	40	0	24,980	95	25,075	18,447	74% Contract negotiations for the communication towers (\$50k), budget transfer from non operating expenditure (\$40k) for reclassification of expenditure relating to easements
	25,204	0	(264)	40	0	24,980	95	25,075	18,447	74%
Shoalhaven Water Operating Expenditure	25,204	0	(264)	40	0	24,980	95	25,075	18,447	74%
<b>Total Operating Expenditure</b>	25,204	0	(264)	40	0	24,980	95	25,075	18,447	74%
<b>Non-Operating Expenditure</b>										
Shoalhaven Water										
Internal Corporate Services										
Management and Support	0	0	0	40	55	95	0	95	57	60%
	0	0	0	40	55	95	0	95	57	60%
Water and Sewer Services										
Water Services	21,451	1,038	0	(3,575)	0	18,914	(1,748)	17,166	10,530	61% Various reallocations of budget including the tender for the water main replacement between Burrill Lake & Lake Tabourie coming in under budget \$1M.
	21,451	1,038	0	(3,575)	0	18,914	(1,748)	17,166	10,530	61%
Shoalhaven Water Non-Operating Expenditure	21,451	1,038	0	(3,535)	55	19,009	(1,748)	17,261	10,587	61%
<b>Total Non-Operating Expenditure</b>	21,451	1,038	0	(3,535)	55	19,009	(1,748)	17,261	10,587	61%
<b>Asset Sales</b>										
Shoalhaven Water										
Water and Sewer Services										
Water Services	140	0	0	51	0	191	17	208	178	86% Proceeds from sale of assets
	140	0	0	51	0	191	17	208	178	86%
Shoalhaven Water Asset Sales	140	0	0	51	0	191	17	208	178	86%
<b>Total Asset Sales</b>	140	0	0	51	0	191	17	208	178	86%

**Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Income Statement - Sewer Fund**

	Estimated Result For the Year Ending 30th June 2017				2016/17 Actual YTD	% Current Budget
	Original Budget \$'000	Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000		
<b>Income from Continuing Operations</b>						
<i>Revenue:</i>						
Rates and Annual Charges	38,906	38,906	0	38,906	30,330	78.0%
User Charges and Fees	2,669	2,702	202	2,904	2,685	99.4%
Interest and Investment Revenue	50	540	525	1,065	1,061	196.5%
Other Revenues	0	5	3	8	8	160.0%
Internal Revenues	1,497	1,505	0	1,505	1,289	85.6%
Grants and Contributions provided for Operating Purposes	546	546	0	546	397	72.7%
Grants and Contributions provided for Capital Purposes	1,000	1,316	623	1,939	1,937	147.2%
<i>Other Income:</i>						
Net Gains from the disposal of assets	0	0	0	0	0	
<b>Total Income from Continuing Operations</b>	<b>44,668</b>	<b>45,520</b>	<b>1,353</b>	<b>46,873</b>	<b>37,707</b>	
<b>Expenses from Continuing Operations</b>						
Employee Benefits and On-Costs	7,206	6,069	0	6,069	4,935	81.3%
Borrowing Costs	2,124	2,124	0	2,124	1,340	63.1%
Materials and Contracts	5,622	6,677	(6)	6,671	3,238	48.5%
Depreciation and Amortisation	8,079	8,027	0	8,027	5,983	74.5%
Other Expenses	2,033	2,054	11	2,065	1,330	64.8%
Internal Expenses	7,357	7,357	15	7,372	6,162	83.8%
Net Losses from the disposal of assets	0	0	0	0	0	
<b>Total Expenses from Continuing Operations</b>	<b>32,421</b>	<b>32,308</b>	<b>20</b>	<b>32,328</b>	<b>22,988</b>	
<b>Net Operating Result</b>	<b>12,247</b>	<b>13,212</b>	<b>1,333</b>	<b>14,545</b>	<b>14,719</b>	
<b>Net Operating Result before grants and contributions provided for capital purposes</b>	<b>11,247</b>	<b>11,896</b>	<b>710</b>	<b>12,606</b>	<b>12,782</b>	

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Statement of Financial Position - Sewer Fund**

	Estimated Result as at 30th June 2017				Actual as at 31st March
	Original Budget	Current Budget	March Review Adjustment Recommended	Projected Year End Result	
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>					
<b>Current Assets</b>					
Cash and Cash Equivalents	4,568	14,047	31,209	45,256	5,048
Investments	708	5,365	0	5,365	59,349
Receivables	12,624	4,507	0	4,507	7,224
Inventories	0	0	0	0	0
Other	0	0	0	0	0
Non-current Assets Classified as 'Held for Sale'	0	0	0	0	0
<b>Total Current Assets</b>	<b>17,900</b>	<b>23,919</b>	<b>31,209</b>	<b>55,128</b>	<b>71,621</b>
<b>Non-Current Assets</b>					
Investments	109	2,089	0	2,089	6,105
Receivables	1,666	1,750	0	1,750	1,750
Inventories	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	534,101	533,876	(29,949)	503,927	483,394
Investments Accounted for using the Equity Method	0	0	0	0	0
Investment Property	0	0	0	0	0
Intangible Assets	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>535,876</b>	<b>537,715</b>	<b>(29,949)</b>	<b>507,766</b>	<b>491,249</b>
<b>TOTAL ASSETS</b>	<b>553,776</b>	<b>561,634</b>	<b>1,260</b>	<b>562,894</b>	<b>562,870</b>
<b>LIABILITIES</b>					
<b>Current Liabilities</b>					
Payables	5,305	4,675	0	4,675	1,536
Borrowings	4,509	4,729	0	4,729	1,440
Provisions	0	0	0	0	0
<b>Total Current Liabilities</b>	<b>9,814</b>	<b>9,404</b>	<b>0</b>	<b>9,404</b>	<b>2,976</b>
<b>Non-Current Liabilities</b>					
Payables	0	0	0	0	0
Borrowings	69,180	68,187	0	68,187	72,916
Provisions	0	0	0	0	0
<b>Total Non-Current Liabilities</b>	<b>69,180</b>	<b>68,187</b>	<b>0</b>	<b>68,187</b>	<b>72,916</b>
<b>TOTAL LIABILITIES</b>	<b>78,994</b>	<b>77,591</b>	<b>0</b>	<b>77,591</b>	<b>75,892</b>
<b>NET ASSETS</b>	<b>474,782</b>	<b>484,043</b>	<b>1,260</b>	<b>485,303</b>	<b>486,978</b>
<b>EQUITY</b>					
Retained Earnings	351,840	355,737	1,260	356,997	358,672
Revaluation Reserves	122,942	128,306	0	128,306	128,306
<b>TOTAL EQUITY</b>	<b>474,782</b>	<b>484,043</b>	<b>1,260</b>	<b>485,303</b>	<b>486,978</b>

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Statement of Cash Flows - Sewer Fund**

	Estimated Result For the Year Ending 30th June 2017				2016/17 Actual YTD	% Current Budget
	Original Budget \$'000	Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000		
<b>Cash Flows from Operating Activities</b>						
<b>Receipts:</b>						
Rates and Annual Charges	38,788	39,004	0	39,004	27,828	71.3%
User Charges and Fees	2,669	2,702	202	2,904	2,723	100.8%
Interest and Investment Revenue	50	540	525	1,065	924	171.1%
Grants and Contributions	1,546	1,862	623	2,485	2,464	132.3%
Other Revenues	0	5	3	8	24	480.0%
Internal Revenues	1,497	1,505	0	1,505	1,289	85.6%
<b>Payments:</b>						
Employee Benefits and On-Costs	(7,206)	(6,069)	0	(6,069)	(4,935)	81.3%
Borrowing Costs	(2,125)	(2,125)	0	(2,125)	(1,340)	63.1%
Materials and Contracts	(5,374)	(6,674)	6	(6,668)	(2,735)	41.0%
Other Expenses	(2,033)	(2,054)	(11)	(2,065)	(1,793)	87.3%
Internal Expenses	(7,357)	(7,357)	(15)	(7,372)	(6,162)	83.8%
<b>Net Cash Provided from Operating Activities</b>	<b>20,455</b>	<b>21,339</b>	<b>1,333</b>	<b>22,672</b>	<b>18,287</b>	
<b>Cash Flows from Investing Activities</b>						
<b>Receipts:</b>						
Sale of Investment Securities	0	15,000	0	15,000	0	0.0%
Sale of Investment Property	0	0	0	0	0	
Sale of Real Estate	0	0	0	0	0	
Sale of Infrastructure, Property, Plant & Equipment	120	191	0	191	184	96.3%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	
Other						
<b>Payments:</b>						
Purchase of Investment Securities	0	0	0	0	(43,000)	
Purchase of Investment Property	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(65,674)	(64,496)	29,949	(34,547)	(15,304)	23.7%
Purchase of Real Estate Assets	0	0	0	0	0	
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	
<b>Net Cash Provided from Investing Activities</b>	<b>(65,554)</b>	<b>(49,305)</b>	<b>29,949</b>	<b>(19,356)</b>	<b>(58,120)</b>	
<b>Cash Flows from Financing Activities</b>						
<b>Receipts:</b>						
Proceeds from Borrowings & Advances	44,000	44,000	0	44,000	44,000	100.0%
Other Financing Activity Receipts	0	0	0	0	0	
<b>Payments:</b>						
Repayment of Borrowings & Advances	(3,957)	(4,729)	0	(4,729)	(3,289)	69.5%
Repayment of Finance Lease Liabilities	0	0	0	0	0	
Other Financing Activity Payments	(1,428)	(1,428)	(73)	(1,501)	0	0.0%
<b>Net Cash Provided from Financing Activities</b>	<b>38,615</b>	<b>37,843</b>	<b>(73)</b>	<b>37,770</b>	<b>40,711</b>	
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(6,484)</b>	<b>9,877</b>	<b>31,209</b>	<b>41,086</b>	<b>878</b>	
<b>Plus: Cash &amp; Equivalents - beginning of year</b>	<b>11,052</b>	<b>4,170</b>		<b>4,170</b>	<b>4,170</b>	
<b>Cash &amp; Equivalents - end of year</b>	<b>4,568</b>	<b>14,047</b>		<b>45,256</b>	<b>5,048</b>	



Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Program Report - Sewer Fund

	Original Budget \$'000	Revote \$'000	Approved Adjustments			Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000	2016/17 Actual YTD \$'000		Comments on Adjustments and Variances
			September Review \$'000	December Review \$'000	Council Minutes \$'000						
<b>Revenue</b>											
<b>Shoalhaven Water</b>											
Water and Sewer Services											
Sewer Services	44,668	0	10	843	0	45,521	1,352	46,873	37,706	80%	Section 64 continues to track higher than expected \$622, chargeable private works & other income received from fees and charges \$55k, trade waste income increased with higher usage \$120k, interest income (disbursements occurring in later periods than originally budgeted for) \$485K
	44,668	0	10	843	0	45,521	1,352	46,873	37,706	80%	
<b>Shoalhaven Water Revenue</b>	44,668	0	10	843	0	45,521	1,352	46,873	37,706	80%	
<b>Total Revenue</b>	44,668	0	10	843	0	45,521	1,352	46,873	37,706	80%	
<b>Operating Expenditure</b>											
<b>Shoalhaven Water</b>											
Water and Sewer Services											
Sewer Services	32,421	0	(52)	(61)	0	32,308	20	32,328	22,989	71%	Budget transfer from non operating expenditure for reclassification of expenditure relating to easements
	32,421	0	(52)	(61)	0	32,308	20	32,328	22,989	71%	
<b>Shoalhaven Water Operating Expenditure</b>	32,421	0	(52)	(61)	0	32,308	20	32,328	22,989	71%	
<b>Total Operating Expenditure</b>	32,421	0	(52)	(61)	0	32,308	20	32,328	22,989	71%	
<b>Non-Operating Expenditure</b>											
<b>Shoalhaven Water</b>											
Water and Sewer Services											
Sewer Services	68,766	2,733	0	(3,365)	0	68,134	(29,949)	38,185	15,602	41%	Various reallocations of budget including reforecasting of REMs cashflow to 2017-18 \$30M - this has been included in the budget on exhibition
	68,766	2,733	0	(3,365)	0	68,134	(29,949)	38,185	15,602	41%	
<b>Shoalhaven Water Non-Operating Expenditure</b>	68,766	2,733	0	(3,365)	0	68,134	(29,949)	38,185	15,602	41%	
<b>Total Non-Operating Expenditure</b>	68,766	2,733	0	(3,365)	0	68,134	(29,949)	38,185	15,602	41%	
<b>Asset Sales</b>											
<b>Shoalhaven Water</b>											
Water and Sewer Services											
Sewer Services	120	0	0	71	0	191	0	191	184	96%	
	120	0	0	71	0	191	0	191	184	96%	
<b>Shoalhaven Water Asset Sales</b>	120	0	0	71	0	191	0	191	184	96%	
<b>Total Asset Sales</b>	120	0	0	71	0	191	0	191	184	96%	

Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Cash & Investments - Estimated Balance at Year Ending 30th June 2017

	Opening Balance	Original Budget	Amended for Opening Balances and Revotes	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	2016/17 Actual YTD	Comments on adjustment and Variances
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Externally Restricted</b>									
Specific Purpose Unexpended Grants	4,737	50	0	0	0	0	0	1,968	
Specific Purpose Unexpended Loans	8,138	0	2,700	-2,700	0	0	0	4,440	
Developer Contributions - General Fund	25,851	17,152	23,888	1,222	25,110	998	26,108	28,338	Additional income
Developer Contributions - Water Fund	13,869	13,561	14,659	124	14,783	520	15,303	15,391	Additional income
Developer Contributions - Sewer Fund	0	0	0	316	316	-316	0	0	Transfer to Sewer Services
Self Insurance Claims	1,016	1,617	1,016	0	1,016	0	1,016	1,293	
Special Rates Variation	729	0	0	0	0	0	0	675	
Stormwater Levy	476	0	0	0	0	0	0	476	
Trust - Mayors Relief Fund	100	106	100	0	100	0	100	100	
Trust - General Trust	2,887	1,657	2,887	0	2,887	0	2,887	5,282	
Domestic Waste Management	8,461	3,765	5,358	1,990	7,348	24	7,372	8,155	Additional income
Water Supplies	24,323	12,069	11,357	3,717	13,719	1,989	15,758	25,303	Transfer from Water Reserve due to reduction in non-operating spend in current year, will be spent in 17/18 financial year
<b>Sewer Services</b>	25,804	5,385	13,206	4,034	16,365	31,524	47,573	70,716	Transfer from Sewer Reserve due to reduction in non-operating spend in current year, will be spent in 17/18 financial year
	116,391	55,362	75,171	8,703	81,644	34,739	116,117	162,137	
<b>Internally Restricted</b>									
Arts Collection	25	34	25	0	25	0	25	25	
Cemeteries	354	71	60	0	60	0	60	8	
Committed Capital Works	7,163	147	458	5,000	5,458	-45	5,413	6,554	Fund spend on carparking
Communication Towers	0	75	356	277	633	-20	613	612	Fund increase in tower costs
Critical Asset Compliance	2,485	0	2,385	-60	2,325	-100	2,225	2,394	For SEC asset compliance
Economic Development Projects	1,152	64	552	-400	152	699	851	1,071	Dividend \$309K; cashflow \$389 to 17/18
Employee Leave Entitlement	8,621	8,052	8,621	0	8,621	0	8,621	8,621	
Events	40	0	0	0	0	0	0	14	
General Insurance	812	660	812	-36	776	-30	746	555	Transfer to operating expenditure
Industrial Land Development	2,727	1	2,524	0	2,524	1,161	3,685	3,163	Cashflow to 17/18
Land Decontamination	1,643	1,486	1,536	0	1,536	0	1,536	1,568	
North Nowra Link Road	662	452	433	0	433	0	433	662	
Plant Replacement	4,337	3,438	3,342	-993	2,349	-1,151	1,198	4,985	Fund various projects previously funded by Strategic Projects Reserve (Parnell Road, Prentice Ave, Green St / Pirralea, Bugong & Greenwell Pt Roads)
<b>S94 Matching Funds</b>	545	538	539	-291	248	0	248	456	
S94 Recoupment	2,353	1,210	892	82	974	-10	964	1,864	
Sporting Facilities	230	289	275	-28	247	-8	239	201	For tennis surface refurbishment
<b>Strategic Projects</b>	6,289	2,113	5,697	-6,115	-418	1,388	970	3,862	Various roads projects previously funded by this reserve, now funded by plant and fleet reserve
<b>Property Reserve</b>	2,205	775	1,788	1,272	3,060	-19	3,041	3,318	Fund MUMS project per MIN16.988
	41,643	19,405	30,295	-1,292	29,003	1,865	30,868	39,933	
<b>Total Restricted</b>	158,034	74,767	105,466	7,411	110,647	36,604	146,985	202,070	
<b>Total Cash and Investments</b>	165,723	76,508	115,464	10,166	125,630	36,720	162,350	212,994	
<b>Available Cash</b>	7,689	1,741	9,998	2,755	14,983	116	15,365	10,924	

Notes:

The available cash position excludes restricted funds. External restrictions are funds that must be spent for a specific purpose and cannot be used by council for general operations. Internal restrictions are funds that council has determined will be used for a specific future purpose.

ORIGINAL Budget +/- approved budget changes in previous quarters = REVISED Budget

REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

**Statements:**

**Investments**

The restricted funds are invested in accordance with Council's investment policy.

**Cash**

Cash was last reconciled with the bank statement for this quarterly budget review on the 31st March 2017

**Reconciliation**

Cash Reconciliation 31/03/2017

Bank Balance per statement	4,618,478
Undeposited funds	443,406
Unpresented cheques	-175,197
Cash at bank - trust	1,240
Cash on hand	55,050
<b>Total Cash on Hand Balance</b>	<b>4,942,977</b>
Term Deposits	117,026,000
AMP At Call Account	4,820,830
AMP Notice Account	9,616,342
Managed Funds	40,557,670
Bonds	0
FRN	35,850,000
CDO Portfolio (face value)	0
Restrict Invest - Trust	100,408
Fair Value adjustment	4,296
Bank Guarantee	75,000
<b>Total Investments</b>	<b>208,050,547</b>
<b>Total Cash &amp; Investments balance</b>	<b>212,993,524</b>
<b>Total Cash &amp; Investments per Ledger</b>	<b>212,993,524</b>

Signed:

*Michael Pennisi*

Date: 5th May 2017

Michael Pennisi  
Responsible Accounting Officer, Shoalhaven City Council

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Key Performance Indicators Statement**

Indicator	Target	Fund	2015/16 Results	Original Budget 2016/17	Amended for Opening Balances and Revotes	Current Budget	Projected Year End Result
Local Government Industry Indicators							
Operating Performance Ratio	Greater than 0%	General	-5.1%	-7.1%	-8.7%	-4.2%	-4.3%
		Water	18.7%	0.1%	0.1%	1.8%	2.8%
		Sewer	25.8%	25.8%	25.8%	26.9%	28.1%
Own Source Operating Revenue Ratio	Greater than 60%	General	76.1%	83.3%	81.2%	78.4%	78.2%
		Water	92.6%	94.3%	94.3%	93.9%	92.4%
		Sewer	87.6%	96.5%	96.5%	95.9%	94.7%
Unrestricted Current Ratio	Greater than 1.5	General	1.92	1.13	1.39	1.34	1.40
		Water	21.31	8.56	8.88	10.59	11.68
		Sewer	4.36	1.82	2.08	2.54	5.86
Debt Service Cover Ratio	Greater than 2.0	General	3.88	2.35	2.08	2.56	2.55
		Water	69.22	1376.33	1376.33	1398.17	1445
		Sewer	3.32	3.53	3.13	3.22	3.32
Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage	Less than 5%	General	5.0%	5.1%	6.0%	6.0%	6.0%
		Water	14.6%	12.7%	15.2%	15.2%	15.2%
		Sewer	11.4%	9.3%	10.8%	10.8%	10.8%
Cash Expense Cover Ratio	Greater than 3 months	General	6.78	4.46	3.31	3.39	3.57
		Water	28.45	20.60	17.24	20.73	22.92
		Sewer	9.35	5.49	6.00	8.30	24.44
Infrastructure Asset Performance Indicators							
Infrastructure Renewals Ratio	Greater than 100%	General	53.0%	58.3%	72.5%	73.4%	74.3%
		Water	110.5%	105.6%	109.3%	112.5%	101.4%
		Sewer	44.2%	246.1%	258.1%	225.9%	126.3%
Infrastructure Backlog Ratio	Less than 2%	General	3.1%	3.0%	3.2%	3.2%	3.2%
		Water	0.0%	0.0%	0.0%	0.0%	0.0%
		Sewer	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Maintenance Ratio	Greater than 1x	General	0.81	0.93	0.97	1.06	1.07
		Water	0.97	1.02	1.02	1.02	1.02
		Sewer	0.93	1.14	1.14	1.14	1.14

Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Contracts and Other Expenses Budget Review Statement  
Contracts Entered into During the March Quarter

Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
A & D TREE SERVICES P/L	Tree services - multiple locations	\$ 63,646	15/03/2017	1 Month	Y
Aussie Drain Pty Ltd	Drainage works at South Nowra Football Grounds	\$ 87,216	10/01/2017	8 weeks	Y
CARDNO (NSW/ACT) PTY LTD	Review of Entrance Management Policy at Lake Tabourie	\$ 58,357	18/01/2017	1 Year	Y
CARDNO (NSW/ACT) PTY LTD	Project Management Services (Construction Phase) - Wattamolla Rd	\$ 50,884	2/02/2017	6 months	Y
CARDNO (NSW/ACT) PTY LTD	Project Management Services (Construction Phase) - Browns Mountain Road	\$ 58,876	1/03/2017	6 months	Y
DOWNER EDI WORKS	Gravel - Agars Lane	\$ 62,682	15/02/2017	1 month	Y
DOWNER EDI WORKS	Spray Seal Program - March/April 2017	\$ 637,217	15/02/2017	2 months	Y
DOWNER EDI WORKS	Spray Seal Braidwood Road	\$ 50,095	17/02/2017	1 Month	Y
DOWNER EDI WORKS	Spray Seal Programme Northern and Central	\$ 268,341	13/03/2017	1 Month	Y
Environmental Mapping and Planning Consulting	Environmental Mapping and Planning Consulting	\$ 60,000	3/02/2017	1 Year	Y
Ferncroft Rural & Landscaping Pty Ltd	Relocation of Timber Fence - Matron Porter Drive	\$ 51,211	24/01/2017	6 weeks	Y
FULTON HOGAN	Local Road resurfacing	\$ 107,495	8/03/2017	1 week	Y
FUTURE ENGINEERING & COMMUNICA	Demolition of Cambewarra Tower	\$ 101,442	10/01/2017	6 months	Y
HISWAY P/L	Burrill Lake to Lake Tabourie Water Main Replacement	\$ 1,837,063	2/02/2017	8 months	Y
MHE-Demag Australia Pty Ltd	Crane inspections, various locations	\$ 61,070	7/02/2017	4 months	Y
POSITION PARTNERS	GPS units	\$ 75,972	31/01/2017	1 Week	Y
Project Co-ordination (Australia) Pty Ltd	Ison Park Football Complex Amenities Bldg	\$ 1,156,012	8/02/2017	17 Weeks	Y
PROTECTIVE FENCING SERVICES PL	Supply & install 2.1M high fencing & kerbing at Flatrock Creek Dam	\$ 110,000	6/03/2017	4 months	Y
RJ & PS SMITH P/L	Construction of Learn To Ride Facility at Thomson Street Sussex Inlet	\$ 87,670	29/03/2017	3 Months	Y
ROADWORX	Curragong Rd Pavement Rehabilitation	\$ 368,978	11/01/2017	5 Weeks	Y
ROADWORX	Beach Rd Berry - Road Rehabilitation	\$ 576,790	3/02/2017	5 Weeks	Y
ROADWORX	Culburra Rd Rehabilitation	\$ 94,257	9/02/2017	1 week	Y
ROADWORX	Albatross Road Rehabilitation	\$ 51,883	1/03/2017	1 Month	Y
ROADWORX	Greenwell Point Road Rehabilitation	\$ 52,777	1/03/2017	1 Month	Y
Royal Haskoning DHV	Coastal Management Priority Works related to East Coast Low at Curragong for Erosion Control design	\$ 91,080	7/03/2017	9 Months	Y
SELECT CIVIL PTY LTD	Bolong / Gerroa / Coolangatta Road Intersection, and Coolangatta Road Upgrade	\$ 1,461,548	3/03/2017	5 Months	Y
SOUTH COAST CONCRETE CRUSHING	Supply of Pavement material	\$ 55,651	31/01/2017	1 Month	Y
SOUTH COAST CONCRETE CRUSHING	Supply of Pavement material to various locations	\$ 209,575	24/02/2017	1 Month	Y
TERENO PTY LTD	Mollymook Beach inclusive play space and changing place	\$ 1,299,833	3/03/2017	26 weeks	Y

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Contracts and Other Expenses Budget Review Statement**  
**Consultancy and Legal Expenses**

Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	1,386,163	Yes
Legal Fees	852,576	Yes

Definition of consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from their contractors.

**NOTE:**

Where any expenses for Consultancy or Legal fees (including Code of Conduct expenses) have not been budgeted for, an explanation is to be given. Report on external expenses only (not internal expenses).

March 2017 Quarterly Budget Review

# **Detail of Capital Projects**

SA17.120 - Attachment 1

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>General Manager</b>										
<b>Economic Development</b>										
<i>Economic Development Area Projects</i>										
<b>Economic Development Area Projects</b>										
Ulladulla Harbour Berthing Facility	0	0	1,589,742	1,589,742	-1,539,742	50,000	12,090	37,910	0	24%
	0	0	1,589,742	1,589,742	-1,539,742	50,000	12,090	37,910	0	24%
<i>Total Economic Development Area Projects</i>	0	0	1,589,742	1,589,742	-1,539,742	50,000	12,090	37,910	0	24%
<b>Industrial Land Development</b>										
<i>Industrial Land Development</i>										
<b>Industrial Land Development</b>										
AATP Taxiway	0	0	1,148,909	1,148,909	0	1,148,909	1,108,935	39,974	39,974	97%
Albatross Aviation Park	0	0	35,559	35,559	40,000	75,559	30,062	45,497	2	40%
FDAF AATP Elec Fire Provn	1,000,000	0	-1,000,000	0	0	0	0	0	0	No Bgt
Flinders	0	0	2,018	2,018	0	2,018	2,018	0	0	100%
Industrial Land Dev Unalloc	1,220,000	0	-477,065	742,935	-611,017	131,918	0	131,918	0	0%
Woollamia Estate	0	0	30,632	30,632	150,840	181,472	31,472	150,000	209	17%
	2,220,000	0	-259,947	1,960,053	-420,177	1,539,876	1,172,486	367,390	40,185	76%
<i>Total Industrial Land Development</i>	2,220,000	0	-259,947	1,960,053	-420,177	1,539,876	1,172,486	367,390	40,185	76%
<b>Total Economic Development</b>	<b>2,220,000</b>	<b>0</b>	<b>1,329,795</b>	<b>3,549,795</b>	<b>-1,959,919</b>	<b>1,589,876</b>	<b>1,184,576</b>	<b>405,300</b>	<b>40,185</b>	<b>75%</b>
<b>Management and Support</b>										
<i>Office Furniture and Equipment</i>										
<b>Office Furniture and Equipment</b>										
General Manager Capital Equipment	0	0	9,050	9,050	0	9,050	0	9,050	0	0%
	0	0	9,050	9,050	0	9,050	0	9,050	0	0%
<i>Total Office Furniture and Equipment</i>	0	0	9,050	9,050	0	9,050	0	9,050	0	0%
<b>Total Management and Support</b>	<b>0</b>	<b>0</b>	<b>9,050</b>	<b>9,050</b>	<b>0</b>	<b>9,050</b>	<b>0</b>	<b>9,050</b>	<b>0</b>	<b>0%</b>
<b>Total General Manager</b>	<b>2,220,000</b>	<b>0</b>	<b>1,338,845</b>	<b>3,558,845</b>	<b>-1,959,919</b>	<b>1,598,926</b>	<b>1,184,576</b>	<b>414,350</b>	<b>40,185</b>	<b>74%</b>

\* The commitment relates to the amount that will be funded from the current year's budget



## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Finance, Corporate &amp; Community Services</b>										
<b>Community Services</b>										
<i>Community Services - Capital</i>										
<i>Community Services - Capital</i>										
CCTV Bom/SanctPt/ENowra	0	0	0	0	0	0	0	0	0	No Bgt
CCTV renewal	350,000	50,000	0	400,000	0	400,000	22,575	377,425	24,750	6%
	350,000	50,000	0	400,000	0	400,000	22,575	377,425	24,750	6%
<i>Total Community Services - Capital</i>	350,000	50,000	0	400,000	0	400,000	22,575	377,425	24,750	6%
<b>Total Community Services</b>	<b>350,000</b>	<b>50,000</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>400,000</b>	<b>22,575</b>	<b>377,425</b>	<b>24,750</b>	<b>6%</b>
<b>Community, Residential and Commercial Buildings</b>										
<i>Public Buildings</i>										
<i>Public Buildings</i>										
Arts Centre	8,000	107,156	-15,046	100,109	0	100,109	48,090	52,019	25,476	48%
Gallery Lighting	0	0	50,000	50,000	0	50,000	0	50,000	0	0%
UCC Fitout 1	0	59,378	-59,378	0	0	0	0	0	0	No Bgt
UCC Library Visitors Centre	0	63,309	-26,902	36,407	1,499	37,906	37,906	0	0	100%
	8,000	229,843	-51,327	186,516	1,499	188,015	85,996	102,019	25,476	46%
<i>Total Public Buildings</i>	8,000	229,843	-51,327	186,516	1,499	188,015	85,996	102,019	25,476	46%
<b>Total Community, Residential and Commercial Buildin</b>	<b>8,000</b>	<b>229,843</b>	<b>-51,327</b>	<b>186,516</b>	<b>1,499</b>	<b>188,015</b>	<b>85,996</b>	<b>102,019</b>	<b>25,476</b>	<b>46%</b>
<b>Entertainment Centre</b>										
<i>SEC Capital</i>										
<i>SEC Capital</i>										
SEC Compliance	0	0	0	0	100,000	100,000	0	100,000	0	0%
Shoalhaven Entertainment Centr	50,000	0	0	50,000	0	50,000	48,181	1,819	0	96%
	50,000	0	0	50,000	100,000	150,000	48,181	101,819	0	32%
<i>Total SEC Capital</i>	50,000	0	0	50,000	100,000	150,000	48,181	101,819	0	32%
<b>Total Entertainment Centre</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>100,000</b>	<b>150,000</b>	<b>48,181</b>	<b>101,819</b>	<b>0</b>	<b>32%</b>

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Finance, Corporate &amp; Community Services</b>										
<b>Human Resources and Organisation Development</b>										
<i>Human Resources</i>										
Human Resources										
Upgrade training rooms	65,000	0	0	65,000	0	65,000	35,232	29,768	21,696	54%
	<b>65,000</b>	<b>0</b>	<b>0</b>	<b>65,000</b>	<b>0</b>	<b>65,000</b>	<b>35,232</b>	<b>29,768</b>	<b>21,696</b>	<b>54%</b>
<i>Total Human Resources</i>	65,000	0	0	65,000	0	65,000	35,232	29,768	21,696	54%
<b>Total Human Resources and Organisation Developmen</b>	<b>65,000</b>	<b>0</b>	<b>0</b>	<b>65,000</b>	<b>0</b>	<b>65,000</b>	<b>35,232</b>	<b>29,768</b>	<b>21,696</b>	<b>54%</b>
<b>Information Technology</b>										
<i>IT Capital Projects</i>										
IT Capital Projects										
Additional Disk Storage	86,000	65,260	-301	150,959	0	150,959	136,512	14,447	14,447	90%
Additional Trim Licences	30,625	0	0	30,625	0	30,625	0	30,625	0	0%
Corporate Pc Hardware	143,000	0	0	143,000	0	143,000	87,766	55,234	6,468	61%
Councillors Equipment	30,000	8,000	24,971	62,971	0	62,971	62,971	0	0	100%
Email archive	73,500	0	-12,764	60,736	0	60,736	55,440	5,296	0	91%
GIS Data Input	50,000	0	0	50,000	0	50,000	0	50,000	0	0%
It Administration Equipment	6,000	0	283	6,283	0	6,283	6,283	0	0	100%
It Network Equipment	57,000	40,899	39,356	137,255	0	137,255	25,315	111,940	125	18%
Printing Equipment	27,000	0	-27,000	0	0	0	0	0	0	No Bgt
Project Server	12,250	0	0	12,250	0	12,250	0	12,250	0	0%
Skype for business	33,000	0	0	33,000	0	33,000	1,842	31,158	0	6%
Voip upgrades	0	40,216	0	40,216	0	40,216	0	40,216	22,674	0%
	<b>548,375</b>	<b>154,375</b>	<b>24,545</b>	<b>727,295</b>	<b>0</b>	<b>727,295</b>	<b>376,130</b>	<b>351,166</b>	<b>43,714</b>	<b>52%</b>
<i>Total IT Capital Projects</i>	548,375	154,375	24,545	727,295	0	727,295	376,130	351,166	43,714	52%
<i>IT Other Development Projects</i>										
IT Other Development Projects										
Combox touch screens	30,000	0	0	30,000	0	30,000	0	30,000	0	0%
Time & Attendance system	80,000	27,204	0	107,204	0	107,204	60,614	46,589	18,432	57%
	<b>110,000</b>	<b>27,204</b>	<b>0</b>	<b>137,204</b>	<b>0</b>	<b>137,204</b>	<b>60,614</b>	<b>76,589</b>	<b>18,432</b>	<b>44%</b>

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
--	--------------------	--------	---------------------	-------------------	---	------------------------------	------------	----------	-------------	-------------------

### Finance, Corporate & Community Services

#### Information Technology

##### IT Other Development Projects

Total IT Other Development Projects	110,000	27,204	0	137,204	0	137,204	60,614	76,589	18,432	44%
<b>Total Information Technology</b>	<b>658,375</b>	<b>181,579</b>	<b>24,545</b>	<b>864,499</b>	<b>0</b>	<b>864,499</b>	<b>436,744</b>	<b>427,755</b>	<b>62,145</b>	<b>51%</b>

#### Library

##### Books & Audio Visual

##### Books & Audio Visual

Books & Audio Visual	400,000	0	-30,000	370,000	0	370,000	234,256	135,744	0	63%
	400,000	0	-30,000	370,000	0	370,000	234,256	135,744	0	63%
Total Books & Audio Visual	400,000	0	-30,000	370,000	0	370,000	234,256	135,744	0	63%

##### Library Furniture & Equipment

##### Library Furniture & Equipment

CBP Grant - Moveable Shelving (Nowra Libra	0	0	30,000	30,000	0	30,000	0	30,000	0	0%
Flood Boat Restoration Relocation 2015/16	0	0	7,727	7,727	0	7,727	0	7,727	0	0%
Library Furniture & Equip	54,000	8,470	-8,470	54,000	0	54,000	28,712	25,288	622	53%
	54,000	8,470	29,258	91,727	0	91,727	28,712	63,015	622	31%
Total Library Furniture & Equipment	54,000	8,470	29,258	91,727	0	91,727	28,712	63,015	622	31%
<b>Total Library</b>	<b>454,000</b>	<b>8,470</b>	<b>-742</b>	<b>461,727</b>	<b>0</b>	<b>461,727</b>	<b>262,969</b>	<b>198,759</b>	<b>622</b>	<b>57%</b>

#### Management and Support

##### Business Improvement

##### Business Improvement

Aquatics Point of Sale (POS)	0	0	114,000	114,000	0	114,000	0	114,000	0	0%
Asset Management	0	0	87	87	0	87	587	-500	0	675%
Collections management software	67,000	0	0	67,000	0	67,000	788	66,212	0	1%
Corporate Business System & Services	0	0	2,996,959	2,996,959	-30,000	2,966,959	29,466	2,937,493	0	1%
E-learning	36,000	0	-36,000	0	0	0	0	0	0	No Bgt
Electronic Forms Implementatn	35,000	36,250	-71,250	0	0	0	0	0	0	No Bgt

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Finance, Corporate &amp; Community Services</b>										
<b>Management and Support</b>										
<i>Business Improvement</i>										
<b>Business Improvement</b>										
E-recruitment	26,000	0	0	26,000	0	26,000	0	26,000	0	0%
Expense Management System	0	0	14,000	14,000	0	14,000	0	14,000	0	0%
Facilities Booking Project	136,000	0	0	136,000	0	136,000	5,627	130,373	0	4%
InfoCouncil	0	0	75,000	75,000	0	75,000	59,722	15,278	0	80%
Integrated Software Solution	0	1,169,463	-1,090,502	78,961	0	78,961	78,985	-24	0	100%
IPR	0	0	1,852	1,852	0	1,852	1,852	0	0	100%
Objective Connect Software Solution	0	0	30,000	30,000	0	30,000	0	30,000	0	0%
Rates, Land & Property	0	0	29,107	29,107	0	29,107	29,107	0	0	100%
Tech improv - Parks & Facilities	30,000	0	-30,000	0	8,000	8,000	0	8,000	0	0%
Tech improv - Plant & Fleet	200,000	0	0	200,000	-155,000	45,000	150	44,850	35,210	0%
Tech improv - W&S field crews	20,000	0	0	20,000	25,000	45,000	813	44,187	0	2%
	<b>550,000</b>	<b>1,205,713</b>	<b>2,033,253</b>	<b>3,788,966</b>	<b>-152,000</b>	<b>3,636,966</b>	<b>207,096</b>	<b>3,429,870</b>	<b>35,210</b>	<b>6%</b>
<i>Total Business Improvement</i>	550,000	1,205,713	2,033,253	3,788,966	-152,000	3,636,966	207,096	3,429,870	35,210	6%
<i>Office Furniture and Equipment</i>										
<b>Office Furniture and Equipment</b>										
Corp Services Equip	36,000	0	39,358	75,358	0	75,358	6,521	68,837	0	9%
	<b>36,000</b>	<b>0</b>	<b>39,358</b>	<b>75,358</b>	<b>0</b>	<b>75,358</b>	<b>6,521</b>	<b>68,837</b>	<b>0</b>	<b>9%</b>
<i>Total Office Furniture and Equipment</i>	36,000	0	39,358	75,358	0	75,358	6,521	68,837	0	9%
<i>Supply Unit Capital</i>										
<b>Supply Unit Capital</b>										
Sign Shop Relocation	20,000	0	0	20,000	-20,000	0	0	0	0	No Bgt
Supply Unit Capital	30,000	0	0	30,000	-20,000	10,000	0	10,000	0	0%
	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>-40,000</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0%</b>
<i>Total Supply Unit Capital</i>	50,000	0	0	50,000	-40,000	10,000	0	10,000	0	0%
<b>Total Management and Support</b>	<b>636,000</b>	<b>1,205,713</b>	<b>2,072,611</b>	<b>3,914,324</b>	<b>-192,000</b>	<b>3,722,324</b>	<b>213,617</b>	<b>3,508,707</b>	<b>35,210</b>	<b>6%</b>

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Finance, Corporate &amp; Community Services</b>										
<b>Parks, Reserves, Sport and Recreation Areas</b>										
<i>Active Recreation</i>										
<b>Active Recreation</b>										
Active Rec Minor Improvement	37,000	0	-36,957	43	0	43	44	0	0	101%
Berry Equestrian Grounds	31,664	323,029	337,055	691,748	0	691,748	349,272	342,476	285,844	50%
Berry Showground Roadworks	0	23,881	0	23,881	0	23,881	23,881	0	0	100%
Culburra Skate Park	0	48,904	0	48,904	0	48,904	0	48,904	0	0%
Forward Design	18,500	0	4,973	23,473	0	23,473	21,315	2,158	0	91%
Frogs Holla Sporting Complex - Wastewater	0	52,750	47,285	100,035	0	100,035	0	100,035	0	0%
Ison Park-Upgrade Amenities	500,000	56,823	578,567	1,135,390	0	1,135,390	20,455	1,114,936	1,053,876	2%
IsonParkBaseball FieldofDreams	0	0	0	0	0	0	0	0	0	No Bgt
Lighting Upgrades	0	49,444	4,685	54,129	0	54,129	54,310	-180	0	100%
Nowra Showground Pavilion Kitchen (replac	0	0	52,935	52,935	0	52,935	53,037	-101	0	100%
Plantation Point Vincentia - Exercise Equipm	0	0	59,409	59,409	0	59,409	0	59,409	59,409	0%
Shoalhaven Indoor Sport Centre	7,500,000	826,356	-5,000,000	3,326,356	0	3,326,356	78,753	3,247,602	851,267	2%
Showground Improvement Program	58,000	0	0	58,000	0	58,000	0	58,000	0	0%
Sports Capital Works Partnership Program	148,000	79,897	72,285	300,182	0	300,182	254,879	45,303	20,264	85%
Sportsfield Irrigation Program	90,000	0	-72,647	17,353	0	17,353	17,353	0	0	100%
Sportsfields Shade Provn	37,000	0	0	37,000	0	37,000	0	37,000	0	0%
Sussex Inlet Learn to Ride	0	40,000	79,000	119,000	0	119,000	1,373	117,627	79,700	1%
Tennis Minor Program	0	0	0	0	0	0	-1	1	0	No Bgt
Ulladulla Netball Resurf	125,000	3,708	150,000	278,708	0	278,708	900	277,808	0	0%
Ulladulla Sports Park AFL Field Drainage Imp	122,442	22,060	-16,641	127,861	0	127,861	127,860	0	0	100%
	<b>8,667,606</b>	<b>1,526,852</b>	<b>-3,740,051</b>	<b>6,454,408</b>	<b>0</b>	<b>6,454,408</b>	<b>1,003,431</b>	<b>5,450,977</b>	<b>2,350,361</b>	<b>16%</b>
<i>Total Active Recreation</i>	8,667,606	1,526,852	-3,740,051	6,454,408	0	6,454,408	1,003,431	5,450,977	2,350,361	16%
<i>Passive Recreation</i>										
<b>Passive Recreation</b>										
Bay & Basin Skate Park	0	45,567	150,000	195,567	0	195,567	109,201	86,366	53,383	56%
BMX Tracks	12,000	0	-12,000	0	0	0	0	0	0	No Bgt
Clifton Park Sanctuary Point	50,000	0	0	50,000	0	50,000	4,670	45,331	0	9%
Francis Ryan Youth Park	0	0	0	0	0	0	0	0	0	No Bgt

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Finance, Corporate &amp; Community Services</b>										
<b>Parks, Reserves, Sport and Recreation Areas</b>										
<i>Passive Recreation</i>										
<b>Passive Recreation</b>										
Implementation of POMS	36,000	0	-36,000	0	0	0	0	0	0	No Bgt
Jerry Bailey-Learn 2 Ride	0	0	0	0	0	0	0	0	0	No Bgt
Maintenance Design Improvement	18,500	0	-18,500	0	0	0	0	0	0	No Bgt
Manyana Skate Park	0	0	0	0	0	0	0	0	0	No Bgt
Mollymook Access Playground	0	430,578	750,000	1,180,578	0	1,180,578	34,629	1,145,949	2,396	3%
New Playgrounds	60,000	0	79,533	139,533	0	139,533	0	139,533	0	0%
Nowra Gateway Park	120,000	-22,484	15,000	112,516	0	112,516	21,807	90,709	38,781	19%
Nowra Skate Park	75,000	0	-75,000	0	0	0	0	0	0	No Bgt
Pacific City Park Bayswood Playground	0	0	100,000	100,000	0	100,000	1,781	98,219	0	2%
Park Enhancement Program	37,000	0	-37,000	0	0	0	0	0	0	No Bgt
Passive Minor Improvement Programme	0	0	10,753	10,753	0	10,753	0	10,753	0	0%
Play Equip Replace	179,000	0	0	179,000	0	179,000	0	179,000	0	0%
Skate Park Provision	0	0	30,000	30,000	0	30,000	900	29,100	0	3%
Skate Park Provision	30,000	0	-30,000	0	0	0	0	0	0	No Bgt
White Sands/Voyager Pk Upgrade	0	0	0	0	0	0	0	0	0	No Bgt
	<b>617,500</b>	<b>453,661</b>	<b>926,786</b>	<b>1,997,946</b>	<b>0</b>	<b>1,997,946</b>	<b>172,987</b>	<b>1,824,959</b>	<b>94,559</b>	<b>9%</b>
<i>Total Passive Recreation</i>	617,500	453,661	926,786	1,997,946	0	1,997,946	172,987	1,824,959	94,559	9%
<b>Total Parks, Reserves, Sport and Recreation Areas</b>	<b>9,285,106</b>	<b>1,980,513</b>	<b>-2,813,265</b>	<b>8,452,354</b>	<b>0</b>	<b>8,452,354</b>	<b>1,176,418</b>	<b>7,275,936</b>	<b>2,444,920</b>	<b>14%</b>
<b>Pedestrian Facilities</b>										
<i>Pedestrian Facilities</i>										
<b>Pedestrian Facilities</b>										
Orion Beach Walk	0	0	93,306	93,306	0	93,306	94,736	-1,430	0	102%
	<b>0</b>	<b>0</b>	<b>93,306</b>	<b>93,306</b>	<b>0</b>	<b>93,306</b>	<b>94,736</b>	<b>-1,430</b>	<b>0</b>	<b>102%</b>
<i>Total Pedestrian Facilities</i>	0	0	93,306	93,306	0	93,306	94,736	-1,430	0	102%
<b>Total Pedestrian Facilities</b>	<b>0</b>	<b>0</b>	<b>93,306</b>	<b>93,306</b>	<b>0</b>	<b>93,306</b>	<b>94,736</b>	<b>-1,430</b>	<b>0</b>	<b>102%</b>

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Finance, Corporate &amp; Community Services</b>										
<b>Property Management</b>										
<i>Property Development &amp; Disposal</i>										
<b>Property Development &amp; Disposal</b>										
Nowra - 76 Bridge Road (sale)	0	0	0	0	5,200	5,200	5,200	0	0	100%
	0	0	0	0	5,200	5,200	5,200	0	0	100%
<i>Total Property Development &amp; Disposal</i>	0	0	0	0	5,200	5,200	5,200	0	0	100%
<b>Total Property Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>0</b>	<b>0</b>	<b>100%</b>
<b>Swim and Fitness</b>										
<i>Aquatics Capital Program</i>										
<b>Aquatics Capital Program</b>										
Bay & Basin LC - Infra Renewal	0	0	35,679	35,679	0	35,679	13,209	22,470	22,470	37%
Bay & Basin LC - Oper Equipt	0	0	12,349	12,349	0	12,349	9,597	2,752	0	78%
Bomaderry Pool - Oper Equipt	0	0	42,120	42,120	0	42,120	0	42,120	0	0%
General Aquatic Programme	531,000	0	-316,235	214,765	0	214,765	130	214,635	0	0%
Nowra Pool - Oper Equipt	0	0	1,269	1,269	0	1,269	1,269	0	0	100%
Nowra Pool Design	325,000	-57,608	0	267,392	0	267,392	168,059	99,334	733	63%
Ulladulla LC - Major Mtnc	0	0	17,166	17,166	0	17,166	9,190	7,976	7,976	54%
Ulladulla LC - Oper Equipt	0	0	67,168	67,168	0	67,168	37,405	29,763	7,490	56%
	856,000	-57,608	-140,484	657,908	0	657,908	238,858	419,050	38,669	36%
<i>Total Aquatics Capital Program</i>	856,000	-57,608	-140,484	657,908	0	657,908	238,858	419,050	38,669	36%
<b>Total Swim and Fitness</b>	<b>856,000</b>	<b>-57,608</b>	<b>-140,484</b>	<b>657,908</b>	<b>0</b>	<b>657,908</b>	<b>238,858</b>	<b>419,050</b>	<b>38,669</b>	<b>36%</b>
<b>Total Finance, Corporate &amp; Community S</b>	<b>12,362,481</b>	<b>3,598,509</b>	<b>-815,356</b>	<b>15,145,634</b>	<b>-85,301</b>	<b>15,060,333</b>	<b>2,620,527</b>	<b>12,439,807</b>	<b>2,653,489</b>	<b>17%</b>

## Planning, Environment & Development Services

### Coastal and Estuary Management

#### *Coastal Programme*

##### **Coastal Programme**

Coastal Foreshore Erosion Wks	59,000	13,226	25,000	97,226	0	97,226	52,231	44,995	12,035	54%
-------------------------------	--------	--------	--------	--------	---	--------	--------	--------	--------	-----

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Planning, Environment &amp; Development Services</b>										
<b>Coastal and Estuary Management</b>										
<i>Coastal Programme</i>										
<b>Coastal Programme</b>										
Coastal F'shore Access Stratgy	48,000	35,011	0	83,011	0	83,011	25,000	58,011	0	30%
Lake Conjola Boardwalk	540,000	273,657	0	813,657	0	813,657	32,291	781,366	586,419	4%
	<b>647,000</b>	<b>321,893</b>	<b>25,000</b>	<b>993,893</b>	<b>0</b>	<b>993,893</b>	<b>109,522</b>	<b>884,372</b>	<b>598,454</b>	<b>11%</b>
<i>Total Coastal Programme</i>	647,000	321,893	25,000	993,893	0	993,893	109,522	884,372	598,454	11%
<i>Estuary Programme</i>										
<b>Estuary Programme</b>										
ASS Demo/Engagement Shoalhaven	0	101,005	0	101,005	0	101,005	50,000	51,005	49,795	50%
Implement Estuary Mgmt Plans	50,000	0	0	50,000	0	50,000	24,317	25,683	8,700	49%
Implementation Entrance Plans	61,000	8,487	0	69,487	0	69,487	2,684	66,803	42	4%
	<b>111,000</b>	<b>109,492</b>	<b>0</b>	<b>220,492</b>	<b>0</b>	<b>220,492</b>	<b>77,001</b>	<b>143,491</b>	<b>58,537</b>	<b>35%</b>
<i>Total Estuary Programme</i>	111,000	109,492	0	220,492	0	220,492	77,001	143,491	58,537	35%
<b>Total Coastal and Estuary Management</b>	<b>758,000</b>	<b>431,385</b>	<b>25,000</b>	<b>1,214,385</b>	<b>0</b>	<b>1,214,385</b>	<b>186,522</b>	<b>1,027,863</b>	<b>656,991</b>	<b>15%</b>
<b>Development, Building and Compliance</b>										
<i>Development Services Equipment</i>										
<b>Development Services Equipment</b>										
Development Serv Equip	24,000	0	40,084	64,084	8,527	72,611	72,611	0	0	100%
	<b>24,000</b>	<b>0</b>	<b>40,084</b>	<b>64,084</b>	<b>8,527</b>	<b>72,611</b>	<b>72,611</b>	<b>0</b>	<b>0</b>	<b>100%</b>
<i>Total Development Services Equipment</i>	24,000	0	40,084	64,084	8,527	72,611	72,611	0	0	100%
<b>Total Development, Building and Compliance</b>	<b>24,000</b>	<b>0</b>	<b>40,084</b>	<b>64,084</b>	<b>8,527</b>	<b>72,611</b>	<b>72,611</b>	<b>0</b>	<b>0</b>	<b>100%</b>
<b>Environmental Regulation</b>										
<i>Water Sampling Unit</i>										
<b>Water Sampling Unit</b>										
Environmental Unit Capital	7,000	0	0	7,000	-476	6,524	2,676	3,848	868	41%
	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>7,000</b>	<b>-476</b>	<b>6,524</b>	<b>2,676</b>	<b>3,848</b>	<b>868</b>	<b>41%</b>

\* The commitment relates to the amount that will be funded from the current year's budget



## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Planning, Environment &amp; Development Services</b>										
<b>Environmental Regulation</b>										
<i>Water Sampling Unit</i>										
Total Water Sampling Unit	7,000	0	0	7,000	-476	6,524	2,676	3,848	868	41%
<b>Total Environmental Regulation</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>7,000</b>	<b>-476</b>	<b>6,524</b>	<b>2,676</b>	<b>3,848</b>	<b>868</b>	<b>41%</b>
<b>Floodplain Management</b>										
<i>Floodplain Programme</i>										
Floodplain Programme										
Floodplain Program General	34,000	0	0	34,000	0	34,000	34,000	0	0	100%
	<b>34,000</b>	<b>0</b>	<b>0</b>	<b>34,000</b>	<b>0</b>	<b>34,000</b>	<b>34,000</b>	<b>0</b>	<b>0</b>	<b>100%</b>
Total Floodplain Programme	34,000	0	0	34,000	0	34,000	34,000	0	0	100%
<b>Total Floodplain Management</b>	<b>34,000</b>	<b>0</b>	<b>0</b>	<b>34,000</b>	<b>0</b>	<b>34,000</b>	<b>34,000</b>	<b>0</b>	<b>0</b>	<b>100%</b>
<b>Land Use Planning</b>										
<i>Planning Services Equipment</i>										
Planning Services Equipment										
Graphics Unit Equipment	24,000	0	0	24,000	0	24,000	15,950	8,050	0	66%
	<b>24,000</b>	<b>0</b>	<b>0</b>	<b>24,000</b>	<b>0</b>	<b>24,000</b>	<b>15,950</b>	<b>8,050</b>	<b>0</b>	<b>66%</b>
Total Planning Services Equipment	24,000	0	0	24,000	0	24,000	15,950	8,050	0	66%
<b>Total Land Use Planning</b>	<b>24,000</b>	<b>0</b>	<b>0</b>	<b>24,000</b>	<b>0</b>	<b>24,000</b>	<b>15,950</b>	<b>8,050</b>	<b>0</b>	<b>66%</b>
<b>Natural Areas</b>										
<i>Natural Areas Infrastructure</i>										
Natural Areas Infrastructure										
Walking Track Upgrades	36,000	0	0	36,000	0	36,000	14,889	21,111	0	41%
	<b>36,000</b>	<b>0</b>	<b>0</b>	<b>36,000</b>	<b>0</b>	<b>36,000</b>	<b>14,889</b>	<b>21,111</b>	<b>0</b>	<b>41%</b>
Total Natural Areas Infrastructure	36,000	0	0	36,000	0	36,000	14,889	21,111	0	41%
<b>Total Natural Areas</b>	<b>36,000</b>	<b>0</b>	<b>0</b>	<b>36,000</b>	<b>0</b>	<b>36,000</b>	<b>14,889</b>	<b>21,111</b>	<b>0</b>	<b>41%</b>

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Planning, Environment &amp; Development Services</b>										
<b>Stormwater</b>										
<i>Drainage</i>										
<i>Drainage</i>										
Strategic S/Water Catchment An	18,000	0	0	18,000	0	18,000	705	17,295	0	4%
	18,000	0	0	18,000	0	18,000	705	17,295	0	4%
<i>Total Drainage</i>	18,000	0	0	18,000	0	18,000	705	17,295	0	4%
<b>Total Stormwater</b>	<b>18,000</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>0</b>	<b>18,000</b>	<b>705</b>	<b>17,295</b>	<b>0</b>	<b>4%</b>
<b>Streetscapes</b>										
<i>Other Streetscape Program</i>										
<i>Other Streetscape Program</i>										
CBD Laneway Artwork	0	13,020	0	13,020	0	13,020	0	13,020	0	0%
Nowra CBD renewal	0	44,752	13,585	58,337	0	58,337	4,789	53,548	17,451	8%
Shop Front Improvement Program	0	0	15,000	15,000	0	15,000	0	15,000	0	0%
	0	57,772	28,585	86,357	0	86,357	4,789	81,568	17,451	6%
<i>Total Other Streetscape Program</i>	0	57,772	28,585	86,357	0	86,357	4,789	81,568	17,451	6%
<b>Total Streetscapes</b>	<b>0</b>	<b>57,772</b>	<b>28,585</b>	<b>86,357</b>	<b>0</b>	<b>86,357</b>	<b>4,789</b>	<b>81,568</b>	<b>17,451</b>	<b>6%</b>
<b>Total Planning, Environment &amp; Develop</b>	<b>901,000</b>	<b>489,157</b>	<b>93,669</b>	<b>1,483,826</b>	<b>8,051</b>	<b>1,491,878</b>	<b>332,143</b>	<b>1,159,735</b>	<b>675,310</b>	<b>22%</b>
<b>Assets and Works</b>										
<b>Asset Planning and Development</b>										
<i>Office Equipment</i>										
<i>Office Equipment</i>										
Engineers Equipment	36,000	0	0	36,000	0	36,000	0	36,000	0	0%
	36,000	0	0	36,000	0	36,000	0	36,000	0	0%
<i>Total Office Equipment</i>	36,000	0	0	36,000	0	36,000	0	36,000	0	0%
<b>Total Asset Planning and Development</b>	<b>36,000</b>	<b>0</b>	<b>0</b>	<b>36,000</b>	<b>0</b>	<b>36,000</b>	<b>0</b>	<b>36,000</b>	<b>0</b>	<b>0%</b>

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Car Parking</b>										
<i>Car Parking Construction</i>										
<i>Car Parking Construction</i>										
McGrath Avenue Parking Spaces	0	0	100,000	100,000	0	100,000	0	100,000	0	0%
Nowra CBD All Day Carparking	100,000	0	0	100,000	0	100,000	6,780	93,220	0	7%
Nowra CBD Multideck Carpark	0	0	16,068	16,068	0	16,068	16,067	1	1	100%
Sussex Inlet Car Parking	300,000	0	0	300,000	0	300,000	722	299,278	0	0%
	400,000	0	116,068	516,068	0	516,068	23,569	492,498	1	5%
<i>Total Car Parking Construction</i>	400,000	0	116,068	516,068	0	516,068	23,569	492,498	1	5%
<b>Total Car Parking</b>	<b>400,000</b>	<b>0</b>	<b>116,068</b>	<b>516,068</b>	<b>0</b>	<b>516,068</b>	<b>23,569</b>	<b>492,498</b>	<b>1</b>	<b>5%</b>
<b>Cemeteries</b>										
<i>Cemeteries Works Program</i>										
<i>Cemeteries Works Program</i>										
Cem/Crem-Plant/Equip	126,000	852,400	0	978,400	182,500	1,160,900	1,098,086	62,814	62,814	95%
Construct Second Chapel	182,500	0	0	182,500	-182,500	0	0	0	0	No Bgt
Generator	0	0	100,000	100,000	0	100,000	240	99,760	0	0%
Shoal Memorial Gardens Seg 11	0	0	0	0	0	0	0	0	0	No Bgt
	308,500	852,400	100,000	1,260,900	0	1,260,900	1,098,326	162,574	62,814	87%
<i>Total Cemeteries Works Program</i>	308,500	852,400	100,000	1,260,900	0	1,260,900	1,098,326	162,574	62,814	87%
<b>Total Cemeteries</b>	<b>308,500</b>	<b>852,400</b>	<b>100,000</b>	<b>1,260,900</b>	<b>0</b>	<b>1,260,900</b>	<b>1,098,326</b>	<b>162,574</b>	<b>62,814</b>	<b>87%</b>
<b>Coastal and Estuary Management</b>										
<i>Coastal Programme</i>										
<i>Coastal Programme</i>										
Dredging Activities	0	0	0	0	0	0	0	0	0	No Bgt
	0	0	0	0	0	0	0	0	0	No Bgt
<i>Total Coastal Programme</i>	0	0	0	0	0	0	0	0	0	No Bgt
<b>Total Coastal and Estuary Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>No Bgt</b>

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Community, Residential and Commercial Buildings</b>										
<b>Depot Improvements</b>										
Depot Improvements	223,000	0	-4,925	218,075	-3,108	214,967	133,439	81,528	3,566	62%
Emulsion Storage Tanks	0	-72,769	89,193	16,424	3,108	19,532	19,532	0	0	100%
WASIP 12/14 - Resource Recover	0	0	0	0	0	0	0	0	0	No Bgt
	<b>223,000</b>	<b>-72,769</b>	<b>84,268</b>	<b>234,499</b>	<b>0</b>	<b>234,499</b>	<b>152,971</b>	<b>81,528</b>	<b>3,566</b>	<b>65%</b>
<i>Total Depot Improvements</i>	223,000	-72,769	84,268	234,499	0	234,499	152,971	81,528	3,566	65%
<b>Public Amenities</b>										
Public Amenities										
Burrill Lk Lions Park AmenRepl	0	-10,733	0	-10,733	35,574	24,841	24,841	0	0	100%
Culburra Surf Club -Disabled Toilet	0	33,183	0	33,183	0	33,183	120	33,063	0	0%
New Ulladulla Harbour Amenity	0	71,837	40,000	111,837	5,000	116,837	112,863	3,975	3,975	97%
Public Amenities Berry CBD	0	48,400	0	48,400	0	48,400	1,600	46,800	0	3%
Public Amenities Replacement	15,000	0	-15,000	0	0	0	0	0	0	No Bgt
Public Amenity - Mollymook Bch Res - Chan	105,000	48,070	91,330	244,400	0	244,400	15,720	228,680	228,680	6%
	<b>120,000</b>	<b>190,757</b>	<b>116,330</b>	<b>427,087</b>	<b>40,574</b>	<b>467,661</b>	<b>155,144</b>	<b>312,517</b>	<b>232,655</b>	<b>33%</b>
<i>Total Public Amenities</i>	120,000	190,757	116,330	427,087	40,574	467,661	155,144	312,517	232,655	33%
<b>Public Buildings</b>										
Public Buildings										
Asbestos Mgmt Plan Bld Repairs	70,000	154,277	0	224,277	0	224,277	145,888	78,389	4,631	65%
Berry School of Arts	0	205,860	0	205,860	0	205,860	179,748	26,113	19,930	87%
Building compliance (fire)	100,000	0	0	100,000	0	100,000	80,747	19,253	8,750	81%
Community Building Equip Renew	12,000	0	0	12,000	0	12,000	0	12,000	0	0%
Community Buildings Minor Wrks	159,000	0	-29,490	129,510	-40,574	88,936	69,991	18,945	1,548	79%
East Nowra Community Centre	0	0	0	0	0	0	0	0	0	No Bgt
IEMC Capital Works	0	0	50,000	50,000	0	50,000	49,115	885	0	98%
IEMC Padmount Substation	0	0	135,000	135,000	0	135,000	11,951	123,050	31,450	9%
Kids Korner Building / Carpark Repairs	77,000	0	0	77,000	0	77,000	0	77,000	0	0%
Ulladulla Admin Build Upgrade	12,000	0	0	12,000	0	12,000	8,143	3,857	3,485	68%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Community, Residential and Commercial Buildings</b>										
<i>Public Buildings</i>										
<i>Public Buildings</i>										
Vincentia Community Centre Library	150,000	0	-150,000	0	0	0	0	0	0	No Bgt
	580,000	360,137	5,510	945,647	-40,574	905,073	545,582	359,491	69,794	60%
<i>Total Public Buildings</i>	580,000	360,137	5,510	945,647	-40,574	905,073	545,582	359,491	69,794	60%
<b>Total Community, Residential and Commercial Buildin</b>	<b>923,000</b>	<b>478,125</b>	<b>206,108</b>	<b>1,607,233</b>	<b>0</b>	<b>1,607,233</b>	<b>853,697</b>	<b>753,536</b>	<b>306,014</b>	<b>53%</b>
<b>Corporate Buildings</b>										
<i>Administrative Building Management - Capital</i>										
<i>Administrative Building Management - Capital</i>										
Admin Building Capital	52,000	0	0	52,000	-7,911	44,089	18,960	25,129	1,510	43%
Contact Centre Implementation	0	0	59,996	59,996	607	60,603	60,603	0	0	100%
Contact Centre Upgrade & BCA	0	45,000	0	45,000	7,911	52,911	52,911	0	0	100%
	52,000	45,000	59,996	156,996	607	157,603	132,474	25,129	1,510	84%
<i>Total Administrative Building Management - Capital</i>	52,000	45,000	59,996	156,996	607	157,603	132,474	25,129	1,510	84%
<b>Total Corporate Buildings</b>	<b>52,000</b>	<b>45,000</b>	<b>59,996</b>	<b>156,996</b>	<b>607</b>	<b>157,603</b>	<b>132,474</b>	<b>25,129</b>	<b>1,510</b>	<b>84%</b>
<b>Fire Protection and Emergency Services</b>										
<i>Rural Fire Service Buildings</i>										
<i>Rural Fire Service Buildings</i>										
Basin View - Station Upgrade	0	5,000	0	5,000	-5,000	0	0	0	0	No Bgt
Beaumont - Station Upgrade	0	5,000	0	5,000	0	5,000	2,273	2,727	0	45%
Broughton Vale / Berry	0	50,000	0	50,000	0	50,000	434	49,566	4,850	1%
Conjola - Station Upgrade	0	5,000	0	5,000	-5,000	0	0	0	0	No Bgt
Curarong Station - Additions	0	10,000	265,000	275,000	0	275,000	2,727	272,273	0	1%
Fire Stations Unallocated	600,000	0	-600,000	0	0	0	0	0	0	No Bgt
Greenwell Point	0	229,896	-219,560	10,336	-10,336	0	0	0	0	No Bgt
IEMC Grp Support Brigade Fac	0	55,230	0	55,230	0	55,230	101,450	-46,220	0	184%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Fire Protection and Emergency Services</b>										
<i>Rural Fire Service Buildings</i>										
<b>Rural Fire Service Buildings</b>										
IEMC Masterplan	0	0	30,000	30,000	0	30,000	44,482	-14,482	0	148%
IEMC Operations Rm Extension	0	28,604	268,007	296,611	0	296,611	299,063	-2,452	0	101%
K/Valley-Amenit & Facilities	0	155,000	245,000	400,000	0	400,000	26,613	373,387	23,110	7%
Kioloa - Station Extensions	0	5,000	215,000	220,000	0	220,000	28,520	191,480	23,210	13%
Milton - Station Upgrade	0	35,000	0	35,000	0	35,000	0	35,000	0	0%
Shoalhaven Hds - Extensions	0	230,000	170,000	400,000	0	400,000	26,567	373,433	23,660	7%
Tabourie - Station Upgrade	0	80,000	100,000	180,000	0	180,000	23,307	156,693	27,310	13%
TLS Facility	0	0	0	0	0	0	0	0	0	No Bgt
Wandandian - Station Upgrade	0	5,000	0	5,000	-5,000	0	0	0	0	No Bgt
West Nowra Fire Station	0	340,809	678,585	1,019,394	0	1,019,394	1,134,103	-114,709	0	111%
	600,000	1,239,540	1,152,032	2,991,572	-25,336	2,966,236	1,689,538	1,276,697	102,140	57%
<i>Total Rural Fire Service Buildings</i>	600,000	1,239,540	1,152,032	2,991,572	-25,336	2,966,236	1,689,538	1,276,697	102,140	57%
<i>SES Station</i>										
<b>SES Station</b>										
SES Strategic Facilities	0	26,087	0	26,087	0	26,087	837	25,250	11,259	3%
	0	26,087	0	26,087	0	26,087	837	25,250	11,259	3%
<i>Total SES Station</i>	0	26,087	0	26,087	0	26,087	837	25,250	11,259	3%
<b>Total Fire Protection and Emergency Services</b>	<b>600,000</b>	<b>1,265,627</b>	<b>1,152,032</b>	<b>3,017,659</b>	<b>-25,336</b>	<b>2,992,323</b>	<b>1,690,375</b>	<b>1,301,948</b>	<b>113,399</b>	<b>56%</b>
<b>Fleet and Plant</b>										
<i>Purchase / Sale of Plant</i>										
<b>Purchase / Sale of Plant</b>										
Multifunction machine purchase	50,000	0	0	50,000	0	50,000	33,926	16,074	13,829	68%
Plant Purchases	928,000	0	1,077,000	2,005,000	0	2,005,000	968,699	1,036,301	1,036,301	48%
Plotter Purchase	0	0	0	0	0	0	0	0	0	No Bgt
	978,000	0	1,077,000	2,055,000	0	2,055,000	1,002,625	1,052,375	1,050,130	49%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Fleet and Plant</b>										
<i>Purchase / Sale of Plant</i>										
Total Purchase / Sale of Plant	978,000	0	1,077,000	2,055,000	0	2,055,000	1,002,625	1,052,375	1,050,130	49%
<i>Purchase / Sale of Vehicles</i>										
<i>Purchase / Sale of Vehicles</i>										
Vehicle Purchases	1,240,000	0	1,565,000	2,805,000	0	2,805,000	1,818,909	986,091	354,124	65%
	1,240,000	0	1,565,000	2,805,000	0	2,805,000	1,818,909	986,091	354,124	65%
Total Purchase / Sale of Vehicles	1,240,000	0	1,565,000	2,805,000	0	2,805,000	1,818,909	986,091	354,124	65%
<b>Total Fleet and Plant</b>	<b>2,218,000</b>	<b>0</b>	<b>2,642,000</b>	<b>4,860,000</b>	<b>0</b>	<b>4,860,000</b>	<b>2,821,534</b>	<b>2,038,466</b>	<b>1,404,254</b>	<b>58%</b>
<b>Landfill and Transfer Station Operations</b>										
<i>Vehicle / Plant Replacement Program</i>										
<i>Vehicle / Plant Replacement Program</i>										
Waste Plant Purchases	2,180,000	0	0	2,180,000	233,267	2,413,267	2,210,267	203,000	141,390	92%
	2,180,000	0	0	2,180,000	233,267	2,413,267	2,210,267	203,000	141,390	92%
Total Vehicle / Plant Replacement Program	2,180,000	0	0	2,180,000	233,267	2,413,267	2,210,267	203,000	141,390	92%
<i>Waste Management - Capital Expenditure</i>										
<i>Waste Management - Capital Expenditure</i>										
Community Recycling Ctr Const	0	79,804	18,754	98,558	8,400	106,958	106,957	0	0	100%
Waste Management Capital	1,061,958	0	-326,714	735,244	-8,400	726,844	423,710	303,134	274,276	58%
Waste Recovery Resource Plant	0	0	307,960	307,960	0	307,960	32,491	275,469	3,175	11%
	1,061,958	79,804	0	1,141,762	0	1,141,762	563,158	578,604	277,451	49%
Total Waste Management - Capital Expenditure	1,061,958	79,804	0	1,141,762	0	1,141,762	563,158	578,604	277,451	49%
<b>Total Landfill and Transfer Station Operations</b>	<b>3,241,958</b>	<b>79,804</b>	<b>0</b>	<b>3,321,762</b>	<b>233,267</b>	<b>3,555,029</b>	<b>2,773,425</b>	<b>781,603</b>	<b>418,841</b>	<b>78%</b>

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Management and Support</b>										
<i>Office Furniture and Equipment</i>										
<i>Office Furniture and Equipment</i>										
Assets & Works Capital Equipment	0	0	18,346	18,346	10,277	28,623	0	28,623	0	0%
	0	0	18,346	18,346	10,277	28,623	0	28,623	0	0%
<i>Total Office Furniture and Equipment</i>	0	0	18,346	18,346	10,277	28,623	0	28,623	0	0%
<b>Total Management and Support</b>	<b>0</b>	<b>0</b>	<b>18,346</b>	<b>18,346</b>	<b>10,277</b>	<b>28,623</b>	<b>0</b>	<b>28,623</b>	<b>0</b>	<b>0%</b>
<b>Mechanical Services</b>										
<i>Mechanical Services Equipment</i>										
<i>Mechanical Services Equipment</i>										
Mechanical Workshop Capital	145,000	0	0	145,000	0	145,000	121,034	23,966	10,774	83%
	145,000	0	0	145,000	0	145,000	121,034	23,966	10,774	83%
<i>Total Mechanical Services Equipment</i>	145,000	0	0	145,000	0	145,000	121,034	23,966	10,774	83%
<b>Total Mechanical Services</b>	<b>145,000</b>	<b>0</b>	<b>0</b>	<b>145,000</b>	<b>0</b>	<b>145,000</b>	<b>121,034</b>	<b>23,966</b>	<b>10,774</b>	<b>83%</b>
<b>Parks, Reserves, Sport and Recreation Areas</b>										
<i>Active Recreation</i>										
<i>Active Recreation</i>										
Car Parking Active (CrownLand)	0	0	0	0	44,810	44,810	44,810	0	0	100%
	0	0	0	0	44,810	44,810	44,810	0	0	100%
<i>Total Active Recreation</i>	0	0	0	0	44,810	44,810	44,810	0	0	100%
<i>Tennis Courts Capital</i>										
<i>Tennis Courts Capital</i>										
Tennis Courts Capital	0	0	29,827	29,827	8,471	38,298	38,298	0	0	100%
	0	0	29,827	29,827	8,471	38,298	38,298	0	0	100%
<i>Total Tennis Courts Capital</i>	0	0	29,827	29,827	8,471	38,298	38,298	0	0	100%
<b>Total Parks, Reserves, Sport and Recreation Areas</b>	<b>0</b>	<b>0</b>	<b>29,827</b>	<b>29,827</b>	<b>53,281</b>	<b>83,108</b>	<b>83,109</b>	<b>-1</b>	<b>0</b>	<b>100%</b>

\* The commitment relates to the amount that will be funded from the current year's budget



## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Pedestrian Facilities</b>										
<i>Pedestrian Facilities</i>										
<b>Pedestrian Facilities</b>										
Bicycle Racks	0	0	21,420	21,420	0	21,420	15,814	5,606	0	74%
Bolong Rd footpath r'about apron	0	0	47,558	47,558	0	47,558	0	47,558	0	0%
Callala Bch-Myola SUP	0	53,792	0	53,792	0	53,792	53,334	458	0	99%
Cycleways - community projects	110,000	0	0	110,000	0	110,000	81,087	28,913	8,130	74%
Footpath Forward Investigation	13,000	0	64,211	77,211	4,502	81,713	81,713	0	0	100%
Footpaths - Replace	55,000	0	-54,000	1,000	8,155	9,155	9,155	0	0	100%
Jacobs Dr, Sussex Inlet	401,614	0	0	401,614	0	401,614	25,794	375,820	0	6%
Judith Dr Nth Nowra	0	53,088	-43,528	9,560	0	9,560	9,561	0	0	100%
Kerb Ramps	10,000	6,197	4,490	20,687	0	20,687	20,688	0	0	100%
Kingsford Smith Cres Sanctuary Point	80,000	0	0	80,000	0	80,000	57,611	22,389	0	72%
Matron Porter Drive SUP - SRVP	320,000	301,524	-160,000	461,525	0	461,525	272,139	189,386	48,180	59%
Mollymook Beach Res Cycleway - Mitchell P	65,000	0	65,000	130,000	0	130,000	0	130,000	0	0%
Park Rd Nowra	30,000	0	0	30,000	0	30,000	19,953	10,047	0	67%
Pedestrian Infrastructure Around Schools	0	0	30,000	30,000	0	30,000	0	30,000	0	0%
Pedestrian Signals Princes Hwy/Junction St	0	0	300,000	300,000	0	300,000	0	300,000	7,009	0%
Pine Forest Rd - Tomerong	200,000	0	0	200,000	0	200,000	3,150	196,850	0	2%
Prov Pedestrian Crossings	39,000	24,117	-63,117	0	0	0	0	0	0	No Bgt
River Rd Lake Tabourie	0	-4,333	0	-4,333	4,483	150	150	0	0	100%
RTB Walk Callala Bay	0	230,278	-129,706	100,572	0	100,572	2,440	98,132	4,091	2%
St Vincent Street SUP	0	0	0	0	0	0	0	0	0	No Bgt
SUP Bridges ( Moona . Chris )	220,000	44,095	-190,000	74,095	0	74,095	12,485	61,610	0	17%
SUP Sydney St Tomerong St, Huskisson	0	0	90,000	90,000	0	90,000	4,698	85,302	0	5%
Tallwood Ave Mollymook Bch	0	0	0	0	0	0	0	0	0	No Bgt
Tallwood Avenue Pedestrian Crossing	0	0	61,200	61,200	0	61,200	4,280	56,920	0	7%
Ulladulla South Shared Pathway	0	27,539	49,695	77,234	0	77,234	51,280	25,954	460	66%
Ulladulla Traffic & Pedest Imp	480,000	0	0	480,000	0	480,000	195,821	284,179	284,179	41%
Various Pathway upgrades	150,000	0	0	150,000	-17,613	132,387	23,182	109,205	0	18%
Walsh Cres to Philip Dr N/Nowr	0	60,697	-60,644	53	0	53	53	0	0	100%

\* The commitment relates to the amount that will be funded from the current year's budget

Page 50

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Pedestrian Facilities</b>										
<i>Pedestrian Facilities</i>										
<b>Pedestrian Facilities</b>										
Wason Street Milton	0	17,743	30,215	47,958	473	48,431	48,430	0	0	100%
West Birriley/North Tarawal Pedestrian Cros	0	0	143,000	143,000	0	143,000	855	142,145	0	1%
Worrige St path - Kinghorne-Lawrence	0	0	530,500	530,500	0	530,500	0	530,500	0	0%
	<b>2,173,614</b>	<b>814,738</b>	<b>736,294</b>	<b>3,724,646</b>	<b>0</b>	<b>3,724,646</b>	<b>993,674</b>	<b>2,730,972</b>	<b>352,048</b>	<b>27%</b>
<i>Total Pedestrian Facilities</i>	2,173,614	814,738	736,294	3,724,646	0	3,724,646	993,674	2,730,972	352,048	27%
<b>Total Pedestrian Facilities</b>	<b>2,173,614</b>	<b>814,738</b>	<b>736,294</b>	<b>3,724,646</b>	<b>0</b>	<b>3,724,646</b>	<b>993,674</b>	<b>2,730,972</b>	<b>352,048</b>	<b>27%</b>
<b>Property Management</b>										
<i>Acquisitions - Current</i>										
<b>Acquisitions - Current</b>										
Acquisitions Funding	200,000	0	0	200,000	0	200,000	0	200,000	0	0%
Bomaderry - 4 McIntyre Way	0	0	0	0	0	0	0	0	0	No Bgt
	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0%</b>
<i>Total Acquisitions - Current</i>	200,000	0	0	200,000	0	200,000	0	200,000	0	0%
<b>Gas Works Site Rehabilitation</b>										
<i>Gas Works Site Rehabilitation</i>										
Gasworks Land Decontamination	4,862	0	0	4,862	0	4,862	0	4,862	0	0%
	<b>4,862</b>	<b>0</b>	<b>0</b>	<b>4,862</b>	<b>0</b>	<b>4,862</b>	<b>0</b>	<b>4,862</b>	<b>0</b>	<b>0%</b>
<i>Total Gas Works Site Rehabilitation</i>	4,862	0	0	4,862	0	4,862	0	4,862	0	0%
<b>Property Development &amp; Disposal</b>										
<i>Property Development &amp; Disposal</i>										
<b>Property Development &amp; Disposal</b>										
Archer Racecourse Subdivision	0	0	1,218	1,218	0	1,218	1,218	0	0	100%
Chisholm St Callala	0	0	0	0	0	0	0	0	0	No Bgt
Egans Lane Redevelopment	0	0	2,421	2,421	5,625	8,046	8,046	0	0	100%
Mundamia - George Evans Road	0	0	25,477	25,477	438	25,915	25,915	1	0	100%
Nowra - Pleasant Way - No 10	0	0	17,880	17,880	1,837	19,717	19,717	0	0	100%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Property Management</b>										
<i>Property Development &amp; Disposal</i>										
<b>Property Development &amp; Disposal</b>										
Piscator Rd Closure Currarong	0	0	1,000	1,000	47	1,047	1,047	0	0	100%
Property Develop General	200,000	0	-75,971	124,029	-25,645	98,384	19,005	79,379	0	19%
Proposed Land Sale - 50 Shoalhaven Heads	0	6,223	0	6,223	0	6,223	0	6,223	0	0%
Proposed Sale - Lot 25A DP5996, Bryces Rd,	0	3,248	0	3,248	0	3,248	545	2,703	0	17%
Road Closure/Sale - Battys Rd, Uppr Kangaro	0	1,600	0	1,600	3,951	5,551	5,551	0	0	100%
Ulladulla - Camden St - Old STP - Redevelop	0	0	27,975	27,975	3,100	31,075	31,075	0	0	100%
Wattamolla Road Closure	0	0	0	0	5,447	5,447	5,447	0	0	100%
Wire Lane, Lot 1 Berry	0	6,109	0	6,109	0	6,109	2,388	3,721	0	39%
	<b>200,000</b>	<b>17,180</b>	<b>0</b>	<b>217,180</b>	<b>-5,200</b>	<b>211,980</b>	<b>119,952</b>	<b>92,028</b>	<b>0</b>	<b>57%</b>
<i>Total Property Development &amp; Disposal</i>	200,000	17,180	0	217,180	-5,200	211,980	119,952	92,028	0	57%
<b>Total Property Management</b>	<b>404,862</b>	<b>17,180</b>	<b>0</b>	<b>422,042</b>	<b>-5,200</b>	<b>416,842</b>	<b>119,952</b>	<b>296,889</b>	<b>0</b>	<b>29%</b>
<b>Roads</b>										
<i>Bridge Program</i>										
<b>Bridge Program</b>										
Bugong Fire Trail Bridge Replacement	250,000	0	0	250,000	0	250,000	855	249,145	510	0%
Croziers Rd Bridge Replacement	200,000	0	0	200,000	0	200,000	457	199,543	0	0%
Design-Bridge Replacement	28,000	0	0	28,000	0	28,000	15,034	12,966	12,966	54%
Yarramunmun Ck Bridge Replacement	250,000	0	-250,000	0	0	0	0	0	0	No Bgt
	<b>728,000</b>	<b>0</b>	<b>-250,000</b>	<b>478,000</b>	<b>0</b>	<b>478,000</b>	<b>16,347</b>	<b>461,653</b>	<b>13,476</b>	<b>3%</b>
<i>Total Bridge Program</i>	728,000	0	-250,000	478,000	0	478,000	16,347	461,653	13,476	3%
<i>Comerong Ferry</i>										
<b>Comerong Ferry</b>										
Comerong Ferry Overhaul	0	0	0	0	0	0	0	0	0	No Bgt
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>No Bgt</b>
<i>Total Comerong Ferry</i>	0	0	0	0	0	0	0	0	0	No Bgt

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
Assets and Works										
Roads										
Kerb & Guttering Programme										
Kerb & Guttering Programme										
10-16 Gooramba Drive Cambewarra K & G	0	0	37,600	37,600	0	37,600	48,478	-10,878	0	129%
14-22 Myrniong Gr Berrara - K & G RPA	0	0	32,384	32,384	0	32,384	0	32,384	0	0%
17-23 Illfracombe Ave Vincentia - K & G RP	0	0	20,678	20,678	0	20,678	25,894	-5,216	0	125%
2 Mitchell Road Callala Bay - K & G RPA	0	0	22,005	22,005	0	22,005	19,388	2,618	2,618	88%
2 Morris Street Ulladulla K & G	0	0	23,071	23,071	0	23,071	31,684	-8,613	0	137%
209-221 Walmer Ave S/Point - K & G RPA	0	0	43,714	43,714	0	43,714	58,059	-14,345	0	133%
22 - 24 Fishery Rd Currarong - K&G RPA	0	30,376	8,220	38,596	0	38,596	48,983	-10,388	0	127%
35-39 Greenwell Point Rd (Access Rd) Nowr	0	0	21,150	21,150	0	21,150	18,394	2,756	0	87%
35-43 Tradewinds Ave Sussex Inlet K & G	0	0	32,244	32,244	0	32,244	32,606	-362	0	101%
58-64 & 68 Basin View Pde, Basin View - K &	0	0	33,914	33,914	0	33,914	0	33,914	0	0%
6-8 Plantation Point Pde Vincentia - K & G R	0	0	16,329	16,329	0	16,329	24,981	-8,652	0	153%
8-18 Elizabeth Drive Vincentia - K & G RPA	0	0	31,240	31,240	0	31,240	36,807	-5,567	0	118%
Cont To Ratepayers Adv	15,000	0	-15,000	0	0	0	0	0	0	No Bgt
Island Point Rd St Georges Bsn	0	40,759	39,950	80,709	0	80,709	5,702	75,008	4,545	7%
Kerb & Gutter Replace Prog	160,000	0	-160,000	0	0	0	2,523	-2,523	0	No Bgt
Vendetta St Nowra KG replace	0	0	482	482	0	482	496	-14	0	103%
Walmer Ave S/Point - K & G RPA	0	0	0	0	0	0	0	0	0	No Bgt
	175,000	71,135	187,983	434,117	0	434,117	353,994	80,123	7,163	82%
Total Kerb & Guttering Programme	175,000	71,135	187,983	434,117	0	434,117	353,994	80,123	7,163	82%
Local Road Repair Program										
Local Road Repair Program										
Agars Lane Sealing SRV	300,000	0	0	300,000	-100,000	200,000	112,564	87,436	60,783	56%
Alexandra/Albert Intsctn Berry	0	0	0	0	0	0	0	0	0	No Bgt
Beach Road Berry	500,000	0	0	500,000	0	500,000	16,549	483,451	483,451	3%
Boree St Ulladulla	0	0	291,906	291,906	0	291,906	197,183	94,723	0	68%
Brogers Creek Rd NDRA	0	0	10,000	10,000	0	10,000	0	10,000	0	0%
Browns Mountain Road	0	0	208,414	208,414	0	208,414	0	208,414	53,524	0%
Browns Rd South Nowra	0	0	0	0	0	0	0	0	0	No Bgt

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Roads</b>										
<i>Local Road Repair Program</i>										
<b>Local Road Repair Program</b>										
Bunkers Hills Rd	0	0	220,570	220,570	0	220,570	0	220,570	0	0%
Burrier Rd	0	0	47,215	47,215	0	47,215	0	47,215	0	0%
Callala Beach Rd - Stage 1	200,000	0	0	200,000	0	200,000	17,831	182,169	34,462	9%
Camden St Ulladulla SRVP	0	0	0	0	0	0	0	0	0	No Bgt
Cashman Road - SAC Seal	0	0	147,600	147,600	0	147,600	47,394	100,206	0	32%
Central Ave/Bellevue St Inters	286,000	254,783	0	540,783	0	540,783	494,500	46,283	9,961	91%
Coolangatta Road	1,200,000	0	0	1,200,000	100,000	1,300,000	328,482	971,518	971,518	25%
Culburra Rd Rehabilitation	0	558,579	340,000	898,579	0	898,579	216,213	682,365	167,063	24%
Currarong Rd	500,000	0	0	500,000	0	500,000	248,139	251,861	146,616	50%
Emmett St (Chisholm-Hunter)	0	0	0	0	0	0	0	0	0	No Bgt
Fletchers Lane NDRA	0	0	10,000	10,000	0	10,000	0	10,000	0	0%
Foremans Rd	0	0	56,189	56,189	0	56,189	1,375	54,814	0	2%
Forster Drive Bawley Point	0	0	0	0	0	0	0	0	0	No Bgt
Gerringong Creek Rd NDRA	0	0	90,000	90,000	0	90,000	0	90,000	13,020	0%
Golf Ave Mollymook SRVP	0	0	0	0	0	0	0	0	0	No Bgt
Green St / Pirralea Rd Ulladulla	356,000	0	0	356,000	-130,000	226,000	225,975	25	0	100%
Green Valley Rd	0	0	21,252	21,252	0	21,252	0	21,252	0	0%
Greenbank Grove Culburra Beach	0	0	100,000	100,000	0	100,000	12,057	87,943	11,794	12%
Kangaroo Valley Rd	0	0	33,327	33,327	0	33,327	0	33,327	0	0%
Local Road Repair Program	530,081	0	-355,000	175,081	19,903	194,984	134,284	60,699	21,329	69%
Local Road Resheet	550,000	0	-544,995	5,005	0	5,005	0	5,005	0	0%
Local Road Resurface	3,056,000	0	-2,668,519	387,481	90,000	477,481	167,137	310,344	260,189	35%
Mt Scanzi Rd Embankment Remediation	150,000	0	0	150,000	0	150,000	0	150,000	0	0%
Naval College Road - SRVP	1,360,000	151,848	-700,000	811,848	0	811,848	185,894	625,954	14,771	23%
Old Princes Highway - Low Cost Seal	0	0	20,369	20,369	0	20,369	1,600	18,769	18,769	8%
Old Southern Rd Roundabout	0	0	0	0	0	0	-24,911	24,911	0	No Bgt
Paradise Bch Rd Sanct Pt	0	75,355	0	75,355	143,101	218,456	218,456	0	0	100%
Pitt St Road Restoration	0	0	0	0	0	0	0	0	0	No Bgt

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Roads</b>										
<i>Local Road Repair Program</i>										
<b>Local Road Repair Program</b>										
Pritchard Avenue, Woollamia	0	0	0	0	0	0	0	0	0	No Bgt
Resheet/Reseal - Basin	0	0	743,271	743,271	0	743,271	519,958	223,313	55,815	70%
Resheet/Reseal - Central	0	0	447,298	447,298	0	447,298	145,231	302,067	87,346	32%
Resheet/Reseal - Northern	0	0	947,849	947,849	0	947,849	692,684	255,165	203,266	73%
Resheet/Reseal - Southern	0	0	907,127	907,127	0	907,127	820,666	86,461	22,814	90%
Upper Kangaroo River Road - Site 3	0	0	181,930	181,930	0	181,930	4,313	177,617	8,627	2%
Wallace St Nowra	0	2,830	0	2,830	0	2,830	0	2,830	0	0%
Wattamolla Rd	0	0	198,620	198,620	0	198,620	1,177	197,443	46,258	1%
White Gum Rd Ulladulla SAC	0	0	0	0	0	0	0	0	0	No Bgt
	<b>8,988,081</b>	<b>1,043,395</b>	<b>754,423</b>	<b>10,785,899</b>	<b>123,004</b>	<b>10,908,903</b>	<b>4,784,751</b>	<b>6,124,152</b>	<b>2,691,375</b>	<b>44%</b>
<i>Total Local Road Repair Program</i>	8,988,081	1,043,395	754,423	10,785,899	123,004	10,908,903	4,784,751	6,124,152	2,691,375	44%
<i>Regional Road Repair Program</i>										
<b>Regional Road Repair Program</b>										
General Regional Road Repair P	660,000	0	-660,000	0	0	0	0	0	0	No Bgt
Greenwell Pt Rd 4.94 - 5.87km	0	0	700,000	700,000	0	700,000	7,429	692,571	119,200	1%
Jacobs Drive Creek Bridge Upgr	0	480,406	0	480,406	0	480,406	367,820	112,586	112,586	77%
Mayfield Road (Reg Rd Repair)	0	0	0	0	0	0	0	0	0	No Bgt
	<b>660,000</b>	<b>480,406</b>	<b>40,000</b>	<b>1,180,406</b>	<b>0</b>	<b>1,180,406</b>	<b>375,249</b>	<b>805,158</b>	<b>231,786</b>	<b>32%</b>
<i>Total Regional Road Repair Program</i>	660,000	480,406	40,000	1,180,406	0	1,180,406	375,249	805,158	231,786	32%
<i>Roads Strategy Projects</i>										
<b>Roads Strategy Projects</b>										
B&B Leisure Cntr AccessRd	0	45,288	24,000	69,288	-12,528	56,760	81,815	-25,056	0	144%
Guardrail Prov/Replace Prog	61,000	0	0	61,000	0	61,000	51,516	9,484	9,484	84%
Jerbera Estate Rd Construction	2,700,000	3,034,576	-2,625,138	3,109,438	0	3,109,438	105,627	3,003,811	2,934	3%
Jerberra Estate Fire Trails	0	0	485	485	0	485	485	0	0	100%
Jerberra Estate Infrastructure fr 5/8/16	0	0	2,624,653	2,624,653	0	2,624,653	1,869,407	755,246	702,933	71%
Land Acquisition	70,000	0	52,500	122,500	59,261	181,761	181,761	0	0	100%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Roads</b>										
<i>Roads Strategy Projects</i>										
<b>Roads Strategy Projects</b>										
Local Roads-Survey/Design	55,000	0	0	55,000	-33,536	21,464	17,316	4,148	0	81%
NBSP Land Rezoning	100,000	39,189	0	139,189	0	139,189	14,982	124,207	23,055	11%
Nebraska Est Rd Construction	6,032	6,821	0	12,853	0	12,853	0	12,853	0	0%
North Nowra Link Road	0	35,402	0	35,402	0	35,402	1,797	33,605	0	5%
Quinns Ln/Old Stn Rd Rndabout	0	373,581	826,000	1,199,581	0	1,199,581	411,748	787,833	512,051	34%
Sth Nowra Internal Access Rd	0	0	2,306	2,306	0	2,306	2,306	0	0	100%
	<b>2,992,032</b>	<b>3,534,857</b>	<b>904,806</b>	<b>7,431,695</b>	<b>13,197</b>	<b>7,444,892</b>	<b>2,738,761</b>	<b>4,706,130</b>	<b>1,250,457</b>	<b>37%</b>
<i>Total Roads Strategy Projects</i>	2,992,032	3,534,857	904,806	7,431,695	13,197	7,444,892	2,738,761	4,706,130	1,250,457	37%
<i>Roads to Recovery Program</i>										
<b>Roads to Recovery Program</b>										
Albatross Road	600,000	0	0	600,000	0	600,000	2,487	597,514	109,844	0%
Bolong/Coolangatta Intersectn	0	338,146	0	338,146	0	338,146	32,935	305,212	290,385	10%
Boree St Ulladulla	300,000	0	-300,000	0	0	0	0	0	0	No Bgt
Flinders Rd Entrance Upgr	0	719,652	161,000	880,652	103,186	983,838	973,439	10,399	3,045	99%
Hillcrest Ave South Nowra	400,000	0	0	400,000	0	400,000	379,209	20,791	0	95%
Illaroo Road AC (R2R)	0	0	0	0	0	0	0	0	0	No Bgt
Lake Conjola Entrance Rd NBBSP	220,000	56,980	403,000	679,980	0	679,980	407,975	272,005	34,669	60%
Low Cost Seals	2,541	0	0	2,541	0	2,541	2,541	1	0	100%
Meroo Rd 0.0-0.2 km from Highway	200,000	0	0	200,000	0	200,000	10,628	189,372	0	5%
Moona Moona Ck Bridge Naval Co	0	0	750,000	750,000	0	750,000	3,400	746,600	0	0%
Naval College Rd NBBSP	0	1,461,246	503,000	1,964,246	0	1,964,246	367,771	1,596,475	1,596,475	19%
Prince Edward Ave Culburra Beach	600,000	0	0	600,000	0	600,000	86,748	513,252	94,254	14%
Turp Rd 8.6 - 10.1 BBSP\GIL/R2R	0	879,053	0	879,053	-346,265	532,788	0	532,788	0	0%
	<b>2,322,541</b>	<b>3,455,077</b>	<b>1,517,000</b>	<b>7,294,618</b>	<b>-243,079</b>	<b>7,051,539</b>	<b>2,267,132</b>	<b>4,784,407</b>	<b>2,128,672</b>	<b>32%</b>
<i>Total Roads to Recovery Program</i>	2,322,541	3,455,077	1,517,000	7,294,618	-243,079	7,051,539	2,267,132	4,784,407	2,128,672	32%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Roads</b>										
<i>Rural Road Sealing</i>										
Rural Road Sealing										
Parnell Road Sealing	390,000	0	0	390,000	0	390,000	289,703	100,297	49,775	74%
	<b>390,000</b>	<b>0</b>	<b>0</b>	<b>390,000</b>	<b>0</b>	<b>390,000</b>	<b>289,703</b>	<b>100,297</b>	<b>49,775</b>	<b>74%</b>
<i>Total Rural Road Sealing</i>	390,000	0	0	390,000	0	390,000	289,703	100,297	49,775	74%
<i>Urban Road Sealing</i>										
Urban Road Sealing										
Urban Winnima Ln Huskisson	0	95,000	8,063	103,063	10,134	113,197	113,197	0	0	100%
	<b>0</b>	<b>95,000</b>	<b>8,063</b>	<b>103,063</b>	<b>10,134</b>	<b>113,197</b>	<b>113,197</b>	<b>0</b>	<b>0</b>	<b>100%</b>
<i>Total Urban Road Sealing</i>	0	95,000	8,063	103,063	10,134	113,197	113,197	0	0	100%
<b>Total Roads</b>	<b>16,255,654</b>	<b>8,679,870</b>	<b>3,162,275</b>	<b>28,097,799</b>	<b>-96,744</b>	<b>28,001,055</b>	<b>10,939,133</b>	<b>17,061,921</b>	<b>6,372,705</b>	<b>39%</b>

## Stormwater

### Drainage

#### Drainage

Adelaide Church St G'well Pt drainage	0	0	80,000	80,000	0	80,000	3,575	76,425	0	4%
Bannisters Head Rd Mollymook	0	28,427	-27,036	1,391	0	1,391	300	1,091	1,091	22%
Bellevue St South Nowra	0	0	0	0	0	0	0	0	0	No Bgt
Bolong Rd Bomaderry Culvert upgrade	0	0	75,000	75,000	21,694	96,694	0	96,694	0	0%
Burrill St North Ulladulla	0	27,568	55,348	82,916	3,248	86,164	86,164	0	0	100%
Canal Improvements Sussex Inlt	0	140,400	33,766	174,166	45	174,211	174,211	0	0	100%
Central Ave South Nowra Drainage	245,000	0	-195,000	50,000	0	50,000	0	50,000	0	0%
Coastal erosion - Bannister Head Rd Mollym	50,000	0	0	50,000	0	50,000	3,000	47,000	0	6%
Coastal Erosion - Colliers Dr Berrara	50,000	0	0	50,000	0	50,000	38,856	11,144	0	78%
Culburra Bowling & Rec Club	0	0	0	0	0	0	0	0	0	No Bgt
Cypress St North Bendalong	0	0	0	0	0	0	0	0	0	No Bgt
Dacres St Vincentia Drainage	70,000	0	0	70,000	0	70,000	3,388	66,612	10,312	5%
Dowling St Ulladulla	0	22,781	0	22,781	-22,781	0	0	0	0	No Bgt
Drainage Elizabeth Dr (198)	0	0	0	0	0	0	0	0	0	No Bgt

\* The commitment relates to the amount that will be funded from the current year's budget



## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Stormwater</b>										
<b>Drainage</b>										
Drainage										
Drainage Investigation	28,000	0	0	28,000	-14,201	13,799	13,799	0	0	100%
Drainage Sth Nowra Industrial	0	0	0	0	1,500	1,500	1,500	0	0	100%
Gordon Street, Milton	0	0	40,000	40,000	0	40,000	0	40,000	0	0%
Greville Ave Sanctuary Point	0	15,000	0	15,000	0	15,000	4,652	10,348	0	31%
James Cres Kings Point	150,000	0	0	150,000	3,297	153,297	153,297	0	0	100%
Katela Avenue Bomaderry	0	46,600	33,953	80,553	95	80,649	80,649	0	0	100%
Lackersteen St Callala Bay	100,000	0	0	100,000	0	100,000	18,357	81,643	12,618	18%
Mollymook Creek Stage 1 Mllymk	0	25,661	0	25,661	-6,381	19,280	19,280	0	0	100%
Old Berrara Rd Sussex Inlet	0	4,569	0	4,569	-450	4,119	4,119	0	0	100%
Orient Ave Orient Point	100,000	0	-45,683	54,317	2,187	56,504	56,504	0	0	100%
Park Row Orient Point	0	0	0	0	0	0	0	0	0	No Bgt
Penguins Head Rd Culburra Bch	90,000	0	-20,000	70,000	-4,275	65,725	65,725	0	0	100%
Quinns Lane Drainage	0	0	3,093	3,093	0	3,093	3,093	0	0	100%
Rennies Beach Ulladulla	0	0	0	0	0	0	0	0	0	No Bgt
River Rd Lake Tabourie	0	-7,363	7,903	540	0	540	540	0	0	100%
River Rd Sussex Inlet Drainage	30,000	0	0	30,000	0	30,000	2,908	27,092	0	10%
St Andrews Way C'gatta Stage 2	0	146,228	0	146,228	0	146,228	0	146,228	0	0%
St Georges Rd St Georges Basin	0	0	0	0	0	0	0	0	0	No Bgt
Stormwater Manage Plan	69,000	0	0	69,000	-1,265	67,735	31,067	36,668	25,000	46%
Sunset Strip Manyana	40,000	0	0	40,000	0	40,000	1,823	38,177	0	5%
Sussex Inlet Access Rd Sussex	0	76	0	76	0	76	0	76	0	0%
Sussex Inlet Rd Sussex Inlet	200,000	0	-4,697	195,303	0	195,303	8,443	186,860	15,513	4%
The Park Dr Sanctuary Pt	150,000	-61,456	0	88,544	0	88,544	8,012	80,532	0	9%
The Park Drive Easement	30,000	0	-19,216	10,784	9	10,793	10,793	0	0	100%
Wayfarer Dr Sussex Inlet	40,000	0	0	40,000	2,456	42,456	42,456	0	0	100%
Woollamia Rd Woollamia	0	0	3,460	3,460	620	4,080	4,080	0	0	100%
	<b>1,442,000</b>	<b>388,491</b>	<b>20,891</b>	<b>1,851,382</b>	<b>-14,201</b>	<b>1,837,181</b>	<b>840,593</b>	<b>996,589</b>	<b>64,534</b>	<b>46%</b>
<b>Total Drainage</b>	<b>1,442,000</b>	<b>388,491</b>	<b>20,891</b>	<b>1,851,382</b>	<b>-14,201</b>	<b>1,837,181</b>	<b>840,593</b>	<b>996,589</b>	<b>64,534</b>	<b>46%</b>

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
--	--------------------	--------	---------------------	-------------------	---	------------------------------	------------	----------	-------------	-------------------

### Assets and Works

#### Stormwater

<b>Total Stormwater</b>	<b>1,442,000</b>	<b>388,491</b>	<b>20,891</b>	<b>1,851,382</b>	<b>-14,201</b>	<b>1,837,181</b>	<b>840,593</b>	<b>996,589</b>	<b>64,534</b>	<b>46%</b>
-------------------------	------------------	----------------	---------------	------------------	----------------	------------------	----------------	----------------	---------------	------------

#### Streetscapes

##### Other Streetscape Program

##### Other Streetscape Program

Berry Streetscape	0	7,974	-5,475	2,499	0	2,499	2,499	0	0	100%
Burton Street Mall Improvements	0	3,846	5,475	9,321	1,470	10,791	10,791	0	0	100%
Egans Lane Facade Investigation	0	0	3,000	3,000	0	3,000	2,200	800	0	73%
Huskisson Jervis Bay Rds Sign Landscape	50,000	18,478	18,182	86,660	0	86,660	45,658	41,002	41,002	53%
Island Point Rd - St Georges Basin Pathway R	0	87,680	0	87,680	-1,470	86,210	10,220	75,990	0	12%
Kinghorne St Footpath Upgrade	0	-182,490	213,000	30,510	0	30,510	13,503	17,007	0	44%
Nowra CBD renewal	500,000	0	-500,000	0	0	0	0	0	0	No Bgt
Nowra CBD signage (D & C)	0	0	0	0	0	0	0	0	0	No Bgt
Streetscape path renewal	0	0	0	0	0	0	0	0	0	No Bgt
Streetscape-Culburra Beach CBD	0	0	0	0	0	0	0	0	0	No Bgt
Village Identification Signage	0	0	0	0	0	0	0	0	0	No Bgt

<b>Total Other Streetscape Program</b>	<b>550,000</b>	<b>-64,511</b>	<b>-265,818</b>	<b>219,671</b>	<b>0</b>	<b>219,671</b>	<b>84,872</b>	<b>134,799</b>	<b>41,002</b>	<b>39%</b>
--	----------------	----------------	-----------------	----------------	----------	----------------	---------------	----------------	---------------	------------

<b>Total Streetscapes</b>	<b>550,000</b>	<b>-64,511</b>	<b>-265,818</b>	<b>219,671</b>	<b>0</b>	<b>219,671</b>	<b>84,872</b>	<b>134,799</b>	<b>41,002</b>	<b>39%</b>
---------------------------	----------------	----------------	-----------------	----------------	----------	----------------	---------------	----------------	---------------	------------

#### Tourist Parks

##### Additional Tourist Parks Capital Works

##### Additional Tourist Parks Capital Works

New Cabins - Huskisson	0	0	0	0	0	0	804	-804	0	No Bgt
	0	0	0	0	0	0	804	-804	0	No Bgt

<b>Total Additional Tourist Parks Capital Works</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>804</b>	<b>-804</b>	<b>0</b>	<b>No Bgt</b>
---	----------	----------	----------	----------	----------	----------	------------	-------------	----------	---------------

##### Annual Tourist Parks Works Program

##### Annual Tourist Parks Works Program

BBQ/Picnic Facilities	0	0	52,000	52,000	30,000	82,000	79,770	2,230	456	97%
-----------------------	---	---	--------	--------	--------	--------	--------	-------	-----	-----

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Tourist Parks</b>										
<i>Annual Tourist Parks Works Program</i>										
<b>Annual Tourist Parks Works Program</b>										
Cabins and Holiday Van Sales	0	0	16,000	16,000	-6,000	10,000	9,363	637	0	94%
Caravan Parks Renewal	4,972,618	0	-4,936,575	36,043	-3,043	33,000	2,013	30,986	0	6%
Computer Equipment	0	0	10,000	10,000	14,000	24,000	13,393	10,607	6,619	56%
Network Communication Fac.	0	0	147,255	147,255	13,745	161,000	160,866	134	62	100%
Playgrounds	0	0	54,000	54,000	7,000	61,000	60,922	78	0	100%
Security Systems	0	0	74,000	74,000	35,000	109,000	93,965	15,035	13,284	86%
Site Surveys	0	0	71,000	71,000	22,000	93,000	83,102	9,898	1,530	89%
Tree Maintenance - all parks	0	0	40,000	40,000	17,000	57,000	50,650	6,350	5,800	89%
	<b>4,972,618</b>	<b>0</b>	<b>-4,472,320</b>	<b>500,298</b>	<b>129,702</b>	<b>630,000</b>	<b>554,045</b>	<b>75,955</b>	<b>27,751</b>	<b>88%</b>
<i>Total Annual Tourist Parks Works Program</i>	4,972,618	0	-4,472,320	500,298	129,702	630,000	554,045	75,955	27,751	88%
<b>Bendalong - Capital Works</b>										
<b>Bendalong - Capital Works</b>										
Bendalong - Camp Kitchen	0	0	70,000	70,000	67,000	137,000	61,792	75,208	10,780	45%
Bendalong Point Siteworks	0	0	35,000	35,000	-22,500	12,500	12,247	253	0	98%
Bendalong Roadworks	0	0	60,000	60,000	-45,000	15,000	2,687	12,313	0	18%
Cabin Maint - Bendalong	0	0	100,000	100,000	-45,000	55,000	54,592	408	0	99%
Rec Facilities - Bendalong	0	0	120,000	120,000	-110,000	10,000	9,914	86	0	99%
Siteworks - Bendalong	0	0	25,000	25,000	37,000	62,000	61,160	840	0	99%
	<b>0</b>	<b>0</b>	<b>410,000</b>	<b>410,000</b>	<b>-118,500</b>	<b>291,500</b>	<b>202,392</b>	<b>89,108</b>	<b>10,780</b>	<b>69%</b>
<i>Total Bendalong - Capital Works</i>	0	0	410,000	410,000	-118,500	291,500	202,392	89,108	10,780	69%
<b>Burrill Lake - Capital Works</b>										
<b>Burrill Lake - Capital Works</b>										
Amenities - Burrill	0	0	1,000	1,000	-450	550	550	0	0	100%
Burrill Lake Siteworks	0	0	100,000	100,000	0	100,000	92,246	7,754	4,432	92%
Cabin Maint - Burrill	0	0	5,000	5,000	9,700	14,700	4,984	9,716	5,765	34%
Lake Burrill Cabins	0	0	3,000	3,000	-200	2,800	2,739	61	0	98%
Lake Burrill Electrical Wks	0	0	13,000	13,000	3,000	16,000	13,756	2,244	0	86%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Tourist Parks</b>										
<i>Burrill Lake - Capital Works</i>										
<b>Burrill Lake - Capital Works</b>										
New Cabins - Burrill	0	0	0	0	0	0	523	-523	0	No Bgt
Replacement Pool - Burrill Lak	0	0	292,720	292,720	11,000	303,720	295,611	8,109	7,097	97%
	0	0	414,720	414,720	23,050	437,770	410,407	27,363	17,294	94%
<i>Total Burrill Lake - Capital Works</i>	0	0	414,720	414,720	23,050	437,770	410,407	27,363	17,294	94%
<i>Crookhaven Heads - Capital Works</i>										
<b>Crookhaven Heads - Capital Works</b>										
Cabin Maint - Crookhaven	0	0	31,383	31,383	3,617	35,000	34,517	483	0	99%
Crookhaven Amenities Build	0	0	10,131	10,131	1,869	12,000	8,353	3,647	0	70%
Crookhaven Hds Electrical Wks	0	0	13,641	13,641	3,359	17,000	14,317	2,683	0	84%
Crookhaven Hds Roadworks	0	0	45,000	45,000	-23,000	22,000	21,019	981	0	96%
Crookhaven New Playground	0	0	100,000	100,000	-100,000	0	180	-180	0	No Bgt
New Cabins - Crookhaven	0	0	116,520	116,520	28,480	145,000	143,232	1,768	951	99%
Pool facility - Crookhaven Hds	0	0	5,000	5,000	25,000	30,000	13,859	16,141	0	46%
Rec Facilities - Crookhaven	0	0	360,000	360,000	40,000	400,000	399,367	633	0	100%
Siteworks - Crookhaven	0	0	83,325	83,325	61,675	145,000	134,027	10,973	0	92%
	0	0	765,000	765,000	41,000	806,000	768,871	37,129	951	95%
<i>Total Crookhaven Heads - Capital Works</i>	0	0	765,000	765,000	41,000	806,000	768,871	37,129	951	95%
<i>Currarong - Capital Works</i>										
<b>Currarong - Capital Works</b>										
Amenities - Currarong	0	0	10,000	10,000	-3,500	6,500	1,633	4,867	0	25%
Cabin Maint - Currarong	0	0	45,000	45,000	-5,000	40,000	39,691	309	237	99%
Currarong - Ensuite	0	0	62,000	62,000	0	62,000	60,813	1,187	465	98%
Currarong Camp Kitchen	0	0	10,000	10,000	-10,000	0	0	0	0	No Bgt
Currarong Electrical Wrks	0	0	13,000	13,000	3,000	16,000	15,535	465	0	97%
Currarong Roadworks	0	0	20,000	20,000	-19,300	700	0	700	605	0%
New Cabins - Currarong	0	0	130,000	130,000	18,000	148,000	147,719	282	115	100%
Siteworks - Currarong	0	0	30,000	30,000	30,000	60,000	49,648	10,352	0	83%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Tourist Parks</b>										
<i>Currarong - Capital Works</i>										
Currarong - Capital Works	0	0	320,000	320,000	13,200	333,200	315,040	18,160	1,421	95%
<i>Total Currarong - Capital Works</i>	0	0	320,000	320,000	13,200	333,200	315,040	18,160	1,421	95%
<i>Huskisson - Capital Works</i>										
<b>Huskisson - Capital Works</b>										
Amenities - Huskisson	0	0	133,002	133,002	-124,819	8,183	4,504	3,679	0	55%
Cabin Maint - Huskisson	0	0	166,000	166,000	-16,000	150,000	143,743	6,257	4,554	96%
Electrical - Huskisson	0	0	6,000	6,000	-500	5,500	5,380	120	0	98%
Ensuites - Huskisson Beach	0	0	70,000	70,000	12,500	82,500	79,923	2,577	2,227	97%
Huskisson Other Buildings	0	0	20,000	20,000	-20,000	0	0	0	0	No Bgt
Huskisson Resort Development	0	0	0	0	0	0	750	-750	0	No Bgt
Huskisson Tourist Cabin	0	0	185,000	185,000	19,500	204,500	201,643	2,857	2,545	99%
Roadworks - Huskisson	0	0	8,000	8,000	-1,500	6,500	6,282	218	0	97%
Site Works New Shed - Huskn	0	30,628	17,357	47,985	14,001	61,986	54,990	6,996	0	89%
Siteworks - Huskisson	0	0	45,284	45,284	27,716	73,000	72,923	77	0	100%
	0	30,628	650,643	681,271	-89,102	592,169	570,138	22,031	9,326	96%
<i>Total Huskisson - Capital Works</i>	0	30,628	650,643	681,271	-89,102	592,169	570,138	22,031	9,326	96%
<i>Kangaroo Valley - Capital Works</i>										
<b>Kangaroo Valley - Capital Works</b>										
Cabin Maint - Kangaroo	0	0	50,000	50,000	0	50,000	42,066	7,934	3,260	84%
Siteworks - Kangaroo	0	0	35,000	35,000	-30,000	5,000	420	4,580	0	8%
	0	0	85,000	85,000	-30,000	55,000	42,486	12,514	3,260	77%
<i>Total Kangaroo Valley - Capital Works</i>	0	0	85,000	85,000	-30,000	55,000	42,486	12,514	3,260	77%
<i>Lake Conjola - Capital Works</i>										
<b>Lake Conjola - Capital Works</b>										
Cabin Maint - Conjola	0	0	73,000	73,000	1,000	74,000	73,490	510	253	99%
Conjola Amenities	0	0	20,000	20,000	1,000	21,000	20,726	274	0	99%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Tourist Parks</b>										
<i>Lake Conjola - Capital Works</i>										
<b>Lake Conjola - Capital Works</b>										
Conjola Site Works	0	0	52,000	52,000	10,000	62,000	48,558	13,442	13,000	78%
Electrical - Conjola	0	0	20,000	20,000	8,000	28,000	19,835	8,165	0	71%
Lake Conjola - Ensuities	0	0	0	0	0	0	0	0	0	No Bgt
Lk Conjola Roadworks	0	0	10,000	10,000	-2,500	7,500	7,142	358	0	95%
New Cabins - Conjola	0	0	3,000	3,000	-500	2,500	2,296	204	0	92%
Siteworks - Conjola	0	0	135,000	135,000	40,000	175,000	147,644	27,356	5,928	84%
	<b>0</b>	<b>0</b>	<b>313,000</b>	<b>313,000</b>	<b>57,000</b>	<b>370,000</b>	<b>319,691</b>	<b>50,309</b>	<b>19,181</b>	<b>86%</b>
<i>Total Lake Conjola - Capital Works</i>	0	0	313,000	313,000	57,000	370,000	319,691	50,309	19,181	86%
<i>Lake Tabourie - Capital Works</i>										
<b>Lake Tabourie - Capital Works</b>										
Cabin Maint - Tabourie	0	0	25,000	25,000	10,000	35,000	24,949	10,051	1,718	71%
Cabin Relocation Stage 1-L/Tab	0	0	1,000	1,000	-1,000	0	93	-93	0	No Bgt
Lk Tabourie Amenities Build	0	0	10,000	10,000	-10,000	0	808	-808	0	No Bgt
Lk Tabourie Roadworks	0	0	10,000	10,000	-4,500	5,500	5,279	221	0	96%
Lk Tabourie Siteworks	0	0	219,000	219,000	-49,000	170,000	156,323	13,677	0	92%
Pool facility - Lake Tabourie	0	0	19,000	19,000	-14,000	5,000	0	5,000	0	0%
Tabourie Electrical Wks	0	0	45,000	45,000	9,500	54,500	52,747	1,753	0	97%
	<b>0</b>	<b>0</b>	<b>329,000</b>	<b>329,000</b>	<b>-59,000</b>	<b>270,000</b>	<b>240,200</b>	<b>29,800</b>	<b>1,718</b>	<b>89%</b>
<i>Total Lake Tabourie - Capital Works</i>	0	0	329,000	329,000	-59,000	270,000	240,200	29,800	1,718	89%
<i>Shoalhaven Heads - Capital Works</i>										
<b>Shoalhaven Heads - Capital Works</b>										
Cabin Maint - Shoalhaven	0	0	63,000	63,000	-23,000	40,000	16,611	23,390	32	42%
Laundry & Linen Store - S/Hds	0	0	30,000	30,000	-19,000	11,000	440	10,560	0	4%
New Cabins - Shoalhaven	0	0	190,000	190,000	45,000	235,000	230,162	4,838	1,972	98%
Rec Facilities - Shoalhaven	0	0	2,000	2,000	-350	1,650	1,650	0	0	100%
Roadworks - Shoalhaven	0	0	30,000	30,000	-21,500	8,500	8,078	422	0	95%
Shoalhaven Hds Amenities Build	0	0	25,000	25,000	-20,000	5,000	0	5,000	2,449	0%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Tourist Parks</b>										
<i>Shoalhaven Heads - Capital Works</i>										
<b>Shoalhaven Heads - Capital Works</b>										
Shoalhaven Hds Fire Svc Upgrde	0	0	75,000	75,000	-50,000	25,000	23,766	1,234	0	95%
Shoalhaven Heads Sewer Works	0	0	20,000	20,000	11,000	31,000	30,797	203	0	99%
Siteworks - Shoalhaven	0	0	60,000	60,000	34,500	94,500	77,517	16,983	14,749	82%
	0	0	495,000	495,000	-43,350	451,650	389,021	62,629	19,201	86%
<i>Total Shoalhaven Heads - Capital Works</i>	0	0	495,000	495,000	-43,350	451,650	389,021	62,629	19,201	86%
<i>Swan Lake - Capital Works</i>										
<b>Swan Lake - Capital Works</b>										
Cabin Maint - Swan Lake	0	0	50,000	50,000	-12,000	38,000	35,529	2,471	2,445	93%
Electrical - Swan Lake	0	0	7,000	7,000	-500	6,500	6,268	232	0	96%
New Cabins - Swan Lake	0	0	0	0	0	0	75	-75	0	No Bgt
Rec Facilities - Swan Lake	0	0	2,000	2,000	1,500	3,500	1,575	1,925	1,671	45%
Roadworks - Swan Lake	0	0	30,000	30,000	6,000	36,000	27,391	8,609	0	76%
Siteworks - Swan Lake	0	0	20,000	20,000	-1,300	18,700	18,679	21	0	100%
Swan Lake Electrical Wks	0	0	1,000	1,000	3,800	4,800	4,719	81	0	98%
Swan Lake Siteworks	150,000	0	-110,000	40,000	-15,000	25,000	25,460	-460	0	102%
	150,000	0	0	150,000	-17,500	132,500	119,696	12,804	4,116	90%
<i>Total Swan Lake - Capital Works</i>	150,000	0	0	150,000	-17,500	132,500	119,696	12,804	4,116	90%
<i>Ulladulla - Capital Works</i>										
<b>Ulladulla - Capital Works</b>										
Amenities - Ulladulla	0	0	0	0	9,000	9,000	8,806	194	0	98%
Cabin Maint - Ulladulla	0	0	40,000	40,000	22,000	62,000	26,199	35,801	22,071	42%
Electrical - Ulladulla	0	0	5,500	5,500	7,500	13,000	9,480	3,520	0	73%
New Cabins - Ulladulla	0	0	4,500	4,500	-500	4,000	3,713	287	0	93%
Rec Facilities - Ulladulla	0	0	100,000	100,000	-53,500	46,500	46,404	96	0	100%
Siteworks - Ulladulla	0	0	100,000	100,000	10,000	110,000	104,101	5,899	0	95%
Ulladulla Electrical Works	0	0	20,000	20,000	2,500	22,500	22,184	316	0	99%
Ulladulla Roadworks	0	0	0	0	20,000	20,000	18,167	1,833	0	91%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Tourist Parks</b>										
<i>Ulladulla - Capital Works</i>										
Ulladulla - Capital Works	0	0	270,000	270,000	17,000	287,000	239,053	47,947	22,071	83%
<i>Total Ulladulla - Capital Works</i>	0	0	270,000	270,000	17,000	287,000	239,053	47,947	22,071	83%
<i>White Sands - Capital Works</i>										
White Sands - Capital Works										
Cabin Maint - White Sands	0	0	60,000	60,000	13,000	73,000	67,618	5,382	4,008	93%
Huskisson White Sands Roadwork	0	0	35,000	35,000	0	35,000	27,142	7,858	0	78%
New Cabins - White Sands	0	0	105,000	105,000	20,000	125,000	119,933	5,067	3,565	96%
Siteworks - White Sands	0	0	85,000	85,000	35,000	120,000	94,555	25,445	15,180	79%
White Sands - Office	0	0	2,000	2,000	-2,000	0	60	-60	0	No Bgt
White Sands BBQ/Camp Kitchen	0	0	2,000	2,000	0	2,000	1,816	184	0	91%
White Sands Electrical Wks	0	0	11,000	11,000	10,500	21,500	10,520	10,980	9,351	49%
	0	0	300,000	300,000	76,500	376,500	321,645	54,855	32,104	85%
<i>Total White Sands - Capital Works</i>	0	0	300,000	300,000	76,500	376,500	321,645	54,855	32,104	85%
<b>Total Tourist Parks</b>	<b>5,122,618</b>	<b>30,628</b>	<b>-119,957</b>	<b>5,033,289</b>	<b>0</b>	<b>5,033,289</b>	<b>4,493,488</b>	<b>539,800</b>	<b>169,175</b>	<b>89%</b>
<b>Traffic Management</b>										
<i>Traffic Facilities Program</i>										
Traffic Facilities Program										
Bendalong Rd Ch 0.0 - 5.6km NBSP	0	0	660,000	660,000	0	660,000	11,904	648,096	4,010	2%
Bolong Rd - 1.5Km Section East of Askeaton	0	0	0	0	19,662	19,662	19,662	0	0	100%
Bolong Rd - 750m Section East of Jennings N	0	0	0	0	13,419	13,419	13,419	0	0	100%
Bolong Rd - 800m Section East of Broughton	0	0	5,000	5,000	13,542	18,542	18,542	0	0	100%
Bolong Rd - 900m Length at Hanigans Lane	0	0	420,000	420,000	0	420,000	45,444	374,556	0	11%
Bolong Rd - Coolangatta to Gerroa NBSP	0	0	5,000	5,000	0	5,000	0	5,000	0	0%
Bolong Rd Hanigans to Jennings	0	2,110	0	2,110	0	2,110	150	1,960	0	7%
Boree St Ulladulla LATM	0	8,266	-7,906	360	0	360	360	0	0	100%
Bunberrra-Coomea Int. NBSP	0	30,012	0	30,012	0	30,012	28,577	1,436	1,436	95%

\* The commitment relates to the amount that will be funded from the current year's budget



## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Traffic Management</b>										
<i>Traffic Facilities Program</i>										
<b>Traffic Facilities Program</b>										
Bus Shelters CPTIGS	0	51,421	0	51,421	3,368	54,789	54,789	0	0	100%
Clifton-Leumeah Int. NBBSP	0	21,485	0	21,485	34,023	55,508	55,508	0	0	100%
Coonemia Road NBSP	0	0	0	0	24,096	24,096	24,096	0	0	100%
Crooked River Rd NBBSP	0	24,426	16,000	40,426	0	40,426	9,870	30,556	30,556	24%
Culburra Road- 0.00 - 1.03Km East of Coone	0	0	0	0	0	0	0	0	0	No Bgt
Currarong Rd - Ch 7.7 11.5Km NBSP	0	0	5,000	5,000	1,810	6,810	6,810	0	0	100%
Flinders NBBSP/FCR/HVSPP/R2R	5,410,000	1,642,825	0	7,052,825	0	7,052,825	390,649	6,662,176	272,450	6%
Illaroo Road NBBSP	0	54,802	100,000	154,802	0	154,802	138,367	16,436	16,435	89%
Intersection Deering - Jubilee NBSP	0	0	140,000	140,000	0	140,000	10,357	129,643	0	7%
Intersection Forest - Callala Beach NBSP	0	0	240,000	240,000	0	240,000	20,138	219,862	445	8%
Intersection Paradise Beach - Kerry NBSP	0	0	285,000	285,000	0	285,000	9,175	275,825	0	3%
Intersection St Vincent - Church NBSP	0	0	210,000	210,000	0	210,000	10,815	199,185	35	5%
Kangaroo Valley Rd Ch 1.516 - 7.551km NBS	0	0	0	0	21,540	21,540	21,540	0	0	100%
Kinghorne/Douglas St NBBSP	0	0	0	0	0	0	0	0	0	No Bgt
Minor Road Works	250,000	0	0	250,000	0	250,000	0	250,000	0	0%
Minor Traffic Control Works	57,000	0	-42,120	14,880	0	14,880	5,229	9,651	0	35%
North-Shoalhaven Int. NBBSP	0	79,198	0	79,198	0	79,198	72,572	6,626	6,625	92%
Nowra CBD Parking, Short Term Options	0	0	0	0	0	0	-2,340	2,340	0	No Bgt
Prentice Ave	100,000	0	10,897	110,897	6,138	117,035	117,035	0	0	100%
Pyree Ln widening - land acq'n	0	0	0	0	0	0	0	0	0	No Bgt
School Traffic Safety 2015/16	0	17,651	-6,167	11,484	48	11,532	11,527	5	0	100%
School Traffic Safety Program	34,000	0	-34,000	0	0	0	0	0	0	No Bgt
Shoulder seal Princes Hwy Milton	50,000	0	0	50,000	0	50,000	41,982	8,018	0	84%
Signage Improvement Program	14,000	0	0	14,000	0	14,000	0	14,000	0	0%
Stewart Place Bus Int/Chnge Upg	0	35,708	215,000	250,708	0	250,708	58,652	192,056	625	23%
Street Lighting Programme	14,000	0	0	14,000	0	14,000	60	13,940	0	0%
Sussex Inlet Rd NBBSP	465,000	-1,953	390,000	853,047	107,682	960,729	960,729	0	0	100%
The Springs Rd NBBSP	297,000	39,075	367,958	704,033	138,583	842,616	626,673	215,943	215,943	74%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Traffic Management</b>										
<i>Traffic Facilities Program</i>										
<b>Traffic Facilities Program</b>										
TurpentineRd 8.6-12.9 NBBSPR2R	2,750,000	379,172	600	3,129,772	0	3,129,772	2,362,525	767,247	3	75%
TurpRd 4.7 - 8.6 BBSP\GIL/R2R	0	580,787	0	580,787	0	580,787	143,515	437,272	437,272	25%
Woodburn Road NBSP	0	0	510,000	510,000	0	510,000	190,427	319,573	46,797	37%
Yalwal Road NBBSP	0	9,708	15,000	24,708	0	24,708	10,986	13,722	13,722	44%
	<b>9,441,000</b>	<b>2,974,695</b>	<b>3,505,262</b>	<b>15,920,957</b>	<b>383,911</b>	<b>16,304,868</b>	<b>5,489,743</b>	<b>10,815,125</b>	<b>1,046,355</b>	<b>34%</b>
<i>Total Traffic Facilities Program</i>	9,441,000	2,974,695	3,505,262	15,920,957	383,911	16,304,868	5,489,743	10,815,125	1,046,355	34%
<b>Total Traffic Management</b>	<b>9,441,000</b>	<b>2,974,695</b>	<b>3,505,262</b>	<b>15,920,957</b>	<b>383,911</b>	<b>16,304,868</b>	<b>5,489,743</b>	<b>10,815,125</b>	<b>1,046,355</b>	<b>34%</b>
<b>Tree Management</b>										
<i>Parks</i>										
<b>Parks</b>										
Parks Tree Planting	20,000	0	0	20,000	0	20,000	7,117	12,883	28	36%
	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>	<b>7,117</b>	<b>12,883</b>	<b>28</b>	<b>36%</b>
<i>Total Parks</i>	20,000	0	0	20,000	0	20,000	7,117	12,883	28	36%
<i>Roads</i>										
<b>Roads</b>										
Roads Chart Allocate	0	0	0	0	0	0	0	0	0	No Bgt
Roads Tree Planting	47,000	21,569	0	68,569	0	68,569	35,432	33,137	1,644	52%
	<b>47,000</b>	<b>21,569</b>	<b>0</b>	<b>68,569</b>	<b>0</b>	<b>68,569</b>	<b>35,432</b>	<b>33,137</b>	<b>1,644</b>	<b>52%</b>
<i>Total Roads</i>	47,000	21,569	0	68,569	0	68,569	35,432	33,137	1,644	52%
<b>Total Tree Management</b>	<b>67,000</b>	<b>21,569</b>	<b>0</b>	<b>88,569</b>	<b>0</b>	<b>88,569</b>	<b>42,549</b>	<b>46,021</b>	<b>1,672</b>	<b>48%</b>
<b>Waterways Infrastructure</b>										
<i>Waterways Infrastructure</i>										
<b>Waterways Infrastructure</b>										
Aney St Lake Conjola	0	23,525	0	23,525	0	23,525	0	23,525	0	0%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Assets and Works</b>										
<b>Waterways Infrastructure</b>										
<i>Waterways Infrastructure</i>										
<b>Waterways Infrastructure</b>										
Bawley Pt Headland - fishing facilities	0	0	60,000	60,000	0	60,000	0	60,000	0	0%
Dent St Waterways Improvements	145,000	-3,661	0	141,339	80,000	221,339	20,150	201,188	1,104	9%
Fishermans Paradise Boatramp	0	0	0	0	0	0	-120	120	0	No Bgt
Greenwell Point - Main Wharf - Pump/Out P	0	0	60,000	60,000	0	60,000	7,589	52,412	33,582	13%
Greys Beach Boat Ramp	295,000	-355	10,980	305,625	0	305,625	47,410	258,215	20,500	16%
Havilland St Lake Conjola	75,000	0	0	75,000	0	75,000	72,323	2,677	1	96%
Huskisson Wharf	0	69,882	179,706	249,588	83,000	332,588	331,795	793	793	100%
John Williams Reserve BLR	0	540,359	0	540,359	106,000	646,359	634,332	12,026	12,026	98%
Lakehaven Dr Sussex Inlet	120,000	5,965	0	125,965	81,000	206,965	206,515	450	450	100%
Pontoons Lake Conjola	80,000	24,037	0	104,037	0	104,037	9,738	94,298	2,398	9%
Shoalhaven Riverfront - Pontoon/Electricity	0	200,000	0	200,000	0	200,000	183,431	16,569	11,500	92%
Ulladulla Harbour (North)	320,000	7,768	0	327,768	0	327,768	19,654	308,114	0	6%
Waterways Minor Improve Prog	30,000	83,807	-49,000	64,807	0	64,807	48,138	16,669	4,222	74%
Woollamia Regional Boat Ramp	460,000	36,113	0	496,113	0	496,113	53,071	443,042	13,415	11%
	<b>1,525,000</b>	<b>987,439</b>	<b>261,686</b>	<b>2,774,125</b>	<b>350,000</b>	<b>3,124,125</b>	<b>1,634,026</b>	<b>1,490,099</b>	<b>99,991</b>	<b>52%</b>
<i>Total Waterways Infrastructure</i>	1,525,000	987,439	261,686	2,774,125	350,000	3,124,125	1,634,026	1,490,099	99,991	52%
<b>Total Waterways Infrastructure</b>	<b>1,525,000</b>	<b>987,439</b>	<b>261,686</b>	<b>2,774,125</b>	<b>350,000</b>	<b>3,124,125</b>	<b>1,634,026</b>	<b>1,490,099</b>	<b>99,991</b>	<b>52%</b>
<b>Total Assets and Works</b>	<b>44,906,205</b>	<b>16,571,056</b>	<b>11,625,009</b>	<b>73,102,270</b>	<b>889,862</b>	<b>73,992,132</b>	<b>34,235,574</b>	<b>39,756,558</b>	<b>10,465,090</b>	<b>46%</b>
<b>Shoalhaven Water</b>										
<b>Management and Support</b>										
<i>Business Improvement</i>										
<b>Business Improvement</b>										
Water Billing	0	0	95,004	95,004	0	95,004	57,333	37,671	0	60%
	<b>0</b>	<b>0</b>	<b>95,004</b>	<b>95,004</b>	<b>0</b>	<b>95,004</b>	<b>57,333</b>	<b>37,671</b>	<b>0</b>	<b>60%</b>
<i>Total Business Improvement</i>	0	0	95,004	95,004	0	95,004	57,333	37,671	0	60%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Shoalhaven Water</b>										
<b>Management and Support</b>										
<b>Total Management and Support</b>	<b>0</b>	<b>0</b>	<b>95,004</b>	<b>95,004</b>	<b>0</b>	<b>95,004</b>	<b>57,333</b>	<b>37,671</b>	<b>0</b>	<b>60%</b>
<b>Sewer Services</b>										
<i>Chargeable Private Works</i>										
<i>Chargeable Private Works</i>										
ACM-Apex Pk/Lighthous Oval SPS	0	0	0	0	0	0	270	-270	0	No Bgt
Wastewater-Chargeable Works	50,000	0	5,000	55,000	22,626	77,626	66,294	11,332	9,992	85%
	<b>50,000</b>	<b>0</b>	<b>5,000</b>	<b>55,000</b>	<b>22,626</b>	<b>77,626</b>	<b>66,564</b>	<b>11,062</b>	<b>9,992</b>	<b>86%</b>
<i>Total Chargeable Private Works</i>	<b>50,000</b>	<b>0</b>	<b>5,000</b>	<b>55,000</b>	<b>22,626</b>	<b>77,626</b>	<b>66,564</b>	<b>11,062</b>	<b>9,992</b>	<b>86%</b>
<i>New Works (Asset Enhancement)</i>										
<i>New Works (Asset Enhancement)</i>										
AC Removal REMS Manildra Site	0	0	118,744	118,744	2,610	121,354	118,744	2,610	2,610	98%
Berry New SPS4	0	0	18,584	18,584	0	18,584	18,584	0	0	100%
Digital telemetry & SCADA Upgrade	1,300,000	0	-1,300,000	0	0	0	0	0	0	No Bgt
Instal SVFilterOFWeir BendSTP	0	0	0	0	0	0	0	0	0	No Bgt
K/Valley Sew Scheme-Unallocate	64,404	0	0	64,404	0	64,404	35,700	28,704	7,556	55%
KValley SPS remote monitoring trials	0	0	12,000	12,000	0	12,000	3,453	8,547	0	29%
Lk Conjola Sew Sch-Unallocated	0	0	0	0	0	0	0	0	0	No Bgt
Microwave & VOIP Upgrade	0	0	30,000	30,000	10,000	40,000	36,541	3,459	1,250	91%
Milt/Udulla Sew Sch-Unallocate	0	0	3,592	3,592	1,638	5,230	5,230	0	0	100%
Milt/Ull TP PermAlum/CL Dosing	0	0	2,324	2,324	0	2,324	2,324	1	0	100%
PPME Capital Projects	50,000	0	-50,000	0	0	0	0	0	0	No Bgt
Rems Sewer Sch-Unallocated	55,015,080	2,210,290	-4,418,118	52,807,253	-30,000,000	22,807,253	4,811,039	17,996,213	17,996,213	21%
REMS Transfer Main WP 2.2	0	0	4,500,000	4,500,000	167,754	4,667,754	1,996,692	2,671,062	2,440,480	43%
Sewer Protection Mitchell Parade Mollymoo	0	0	40,000	40,000	-1,820	38,180	38,180	0	0	100%
SHeds Admin Building	120,000	0	0	120,000	-120,000	0	0	0	0	No Bgt
Sheds STP install covers over cloth filters	12,000	0	0	12,000	0	12,000	7,080	4,920	0	59%
Shoalhaven Dump Points	20,000	0	0	20,000	0	20,000	6,019	13,981	0	30%
Var Digital Radio/RTU trial	0	0	5,828	5,828	0	5,828	5,640	188	188	97%
Var Electrical Upgrades	20,000	0	0	20,000	0	20,000	7,745	12,256	0	39%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Shoalhaven Water</b>										
<b>Sewer Services</b>										
<i>New Works (Asset Enhancement)</i>										
<b>New Works (Asset Enhancement)</b>										
Var SPS Analogue Levels 10/yr	0	0	0	0	0	0	0	0	0	No Bgt
Various CCTV STP install	50,000	0	0	50,000	0	50,000	13,685	36,315	0	27%
Various Emergency Storage	1,500,000	0	-1,495,720	4,280	1,066	5,346	5,346	0	0	100%
Various Infiltration Studies	150,000	0	0	150,000	-100,000	50,000	8,856	41,144	0	18%
Various New Valves on Mains	0	0	653	653	0	653	653	0	0	100%
Various Odour Control	25,000	0	5,000	30,000	0	30,000	16,048	13,952	10,306	53%
Various Optical Fibre Installs	18,000	0	0	18,000	0	18,000	17,408	592	0	97%
Various PS Bypass tee & valve on new diesel	50,000	0	23,131	73,131	25,000	98,131	75,608	22,523	245	77%
Various SPS Flood Bunding	0	0	540	540	0	540	540	0	0	100%
Various SPS Security Fencing	0	0	0	0	0	0	0	0	0	No Bgt
Various STP Weather Stations	0	0	30,000	30,000	0	30,000	25,754	4,246	0	86%
Various Telemetry Upgrades	0	0	72,034	72,034	3,752	75,786	75,786	0	0	100%
Various STP Centrifuge Block Wall	0	0	0	0	0	0	0	0	0	No Bgt
Var SPS Generator Connection Pts	0	0	1,327	1,327	10,000	11,327	1,356	9,971	9,000	12%
	<b>58,394,484</b>	<b>2,210,290</b>	<b>-2,400,081</b>	<b>58,204,694</b>	<b>-30,000,000</b>	<b>28,204,694</b>	<b>7,334,013</b>	<b>20,870,681</b>	<b>20,467,850</b>	<b>26%</b>
<i>Total New Works (Asset Enhancement)</i>	58,394,484	2,210,290	-2,400,081	58,204,694	-30,000,000	28,204,694	7,334,013	20,870,681	20,467,850	26%
<i>New Works Growth</i>										
<b>New Works Growth</b>										
Bom SPS 26 temp RM ext	300,000	0	-300,000	0	0	0	0	0	0	No Bgt
Milt/UI/ISPS New RM SPS Common Main	4,000,000	223,769	0	4,223,769	220,000	4,443,769	3,790,753	653,017	645,799	85%
Mundamia SPS+RM+GM	670,000	0	-670,000	0	0	0	0	0	0	No Bgt
Nowra GM Upstream of SPS 22	85,000	0	-85,000	0	0	0	0	0	0	No Bgt
Nowra GM upstream St Annes St	200,000	0	-200,000	0	0	0	0	0	0	No Bgt
Nowra St Ann St SPS3 RM	0	0	55,460	55,460	0	55,460	38,715	16,745	14,026	70%
Nowra Lyrebird Prk SPS2 Dry/Wetwel	800,000	0	-750,000	50,000	-30,000	20,000	11,124	8,876	1,345	56%
Nowra Nth Surcharg Main Upgrad Stg2	1,250,000	0	-1,200,000	50,000	-25,000	25,000	19,562	5,438	0	78%
REMs Sewer growth component	0	0	2,605,000	2,605,000	0	2,605,000	2,605,000	0	0	100%
Sth Nowra Browns Rd New SPS B	0	0	0	0	0	0	0	0	0	No Bgt

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Shoalhaven Water</b>										
<b>Sewer Services</b>										
<b>New Works Growth</b>										
<b>New Works Growth</b>										
Sth Nowra Res SPS C + RM + GM	0	0	0	0	0	0	0	0	0	No Bgt
Var Minor Development Works	50,000	0	0	50,000	-50,000	0	0	0	0	No Bgt
Var Pump Replacement	1,000,000	299,004	-300,000	999,004	-115,000	884,004	842,830	41,174	22,594	95%
Vinc Expansion Area SPS F4+RM	0	0	150,000	150,000	0	150,000	44,654	105,346	97,404	30%
	<b>8,355,000</b>	<b>522,773</b>	<b>-694,540</b>	<b>8,183,233</b>	<b>0</b>	<b>8,183,233</b>	<b>7,352,639</b>	<b>830,594</b>	<b>781,169</b>	<b>90%</b>
<i>Total New Works Growth</i>	8,355,000	522,773	-694,540	8,183,233	0	8,183,233	7,352,639	830,594	781,169	90%
<b>Other Asset Purchases</b>										
<b>Other Asset Purchases</b>										
Confined Spaces Equipment	0	0	0	0	0	0	-1	1	0	No Bgt
Land Acquisition	100,000	0	-21,049	78,951	25,000	103,951	99,997	3,954	0	96%
Mains-New Connections	0	0	0	0	0	0	0	0	0	No Bgt
Office Furniture & Equipment	95,000	0	0	95,000	0	95,000	151,028	-56,028	0	159%
Plant Purchases	462,500	0	0	462,500	-20,000	442,500	31,467	411,033	328,636	7%
Vehicle Purchases	338,500	0	0	338,500	0	338,500	164,886	173,614	0	49%
	<b>996,000</b>	<b>0</b>	<b>-21,049</b>	<b>974,951</b>	<b>5,000</b>	<b>979,951</b>	<b>447,377</b>	<b>532,574</b>	<b>328,636</b>	<b>46%</b>
<i>Total Other Asset Purchases</i>	996,000	0	-21,049	974,951	5,000	979,951	447,377	532,574	328,636	46%
<b>Renewal / Replacement Works</b>										
<b>Renewal / Replacement Works</b>										
Bom SPS 7 Manildra RM Repl	0	0	0	0	2,997	2,997	2,997	0	0	100%
Callala SPS 3 RM replacement	400,000	0	-400,000	0	0	0	0	0	0	No Bgt
Cudmirrah Bridge 300mm RM repl	50,000	0	0	50,000	0	50,000	0	50,000	0	0%
Erowal Bay Sewer Protection	20,000	0	0	20,000	0	20,000	17,800	2,200	0	89%
Husk/VinBalancePondAccessRepl	0	0	0	0	0	0	0	0	0	No Bgt
Probes to 6 SPSs	0	0	5,000	5,000	0	5,000	2,737	2,263	545	55%
Replace Telemetry Hardware	0	0	0	0	0	0	0	0	0	No Bgt
SPS VSD Replacements	0	0	40,000	40,000	-10,000	30,000	0	30,000	0	0%
Sussex Inlet Sand Dune Exfiltration Replace	0	0	0	0	20,000	20,000	10,845	9,155	0	54%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Shoalhaven Water</b>										
<b>Sewer Services</b>										
<i>Renewal / Replacement Works</i>										
<b>Renewal / Replacement Works</b>										
Var Asset Condition Assessment	50,000	0	0	50,000	-50,000	0	0	0	0	No Bgt
Various access road renewals	50,000	0	0	50,000	0	50,000	24,000	26,000	0	48%
Various Electrical Cabinets	100,000	0	0	100,000	0	100,000	30,157	69,843	63,960	30%
Various Gravity flow & level monitoring in m	20,000	0	0	20,000	0	20,000	141	19,859	0	1%
Various Internal SPS Renewals	140,000	0	100,000	240,000	70,000	310,000	283,015	26,985	17,126	91%
Various Security Fence Repl	40,000	0	0	40,000	0	40,000	18,936	21,064	0	47%
Various SPS Electrical Repl	20,000	0	0	20,000	0	20,000	0	20,000	0	0%
Various SPS Flush valve installs	51,000	0	0	51,000	0	51,000	0	51,000	0	0%
Various STP Valve Pit Grates	30,000	0	0	30,000	-10,000	20,000	10,125	9,875	0	51%
VarPressureSewerReplTrialAquat	0	0	305	305	0	305	305	0	0	100%
	971,000	0	-254,695	716,305	22,997	739,302	401,058	338,244	81,631	54%
<i>Total Renewal / Replacement Works</i>	971,000	0	-254,695	716,305	22,997	739,302	401,058	338,244	81,631	54%
<b>Total Sewer Services</b>	<b>68,766,484</b>	<b>2,733,063</b>	<b>-3,365,365</b>	<b>68,134,183</b>	<b>-29,949,377</b>	<b>38,184,806</b>	<b>15,601,650</b>	<b>22,583,155</b>	<b>21,669,279</b>	<b>41%</b>
<b>Water Services</b>										
<i>Chargeable Private Works</i>										
<b>Chargeable Private Works</b>										
Water-Chargeable Private Works	100,000	0	0	100,000	0	100,000	29,850	70,150	0	30%
	100,000	0	0	100,000	0	100,000	29,850	70,150	0	30%
<i>Total Chargeable Private Works</i>	100,000	0	0	100,000	0	100,000	29,850	70,150	0	30%
<i>Communications Infrastructure &amp; Equip</i>										
<b>Communications Infrastructure &amp; Equip</b>										
Communications Section	7,000	0	0	7,000	0	7,000	0	7,000	0	0%
	7,000	0	0	7,000	0	7,000	0	7,000	0	0%
<i>Total Communications Infrastructure &amp; Equip</i>	7,000	0	0	7,000	0	7,000	0	7,000	0	0%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Shoalhaven Water</b>										
<b>Water Services</b>										
<i>Major Maintenance Works</i>										
<b>Major Maintenance Works</b>										
Additional hydrant NSW Fire	0	0	0	0	0	0	0	0	0	No Bgt
	0	0	0	0	0	0	0	0	0	No Bgt
<i>Total Major Maintenance Works</i>	0	0	0	0	0	0	0	0	0	No Bgt
<i>New Works (Asset Enhancement)</i>										
<b>New Works (Asset Enhancement)</b>										
Asset Management Activities	0	0	0	0	0	0	0	0	0	No Bgt
Bamarang Fluoridation Plant Upgrade	0	0	50,000	50,000	-30,000	20,000	12,569	7,431	0	63%
Bamarang WTP WHS Improvements - stairs,	65,000	0	0	65,000	0	65,000	47,983	17,017	0	74%
Berringer Res provide power supply - incl de	30,000	0	0	30,000	0	30,000	2,249	27,751	5,553	7%
BewongTMAIternSupplyToTomeron	0	0	10,000	10,000	0	10,000	4,282	5,718	0	43%
Brundee WPS Overhaul pump no.2	0	0	1,462	1,462	0	1,462	1,462	0	0	100%
Burrier WPS pump monitoring upgrade	100,000	0	0	100,000	0	100,000	26,006	73,993	8,937	26%
Cambewarra Dam Management Plan	0	0	5,000	5,000	1,696	6,696	6,696	0	0	100%
Cambewarra Reservoir Chlorinator	0	0	51,000	51,000	0	51,000	29,982	21,018	21,018	59%
Coolangatta Road WM Upgrade	0	0	250,000	250,000	0	250,000	203,312	46,688	7,190	81%
Danjera Dam connect to Telemetry	50,000	0	0	50,000	0	50,000	636	49,364	0	1%
Digital telemetry & SCADA Upgrade	700,000	0	0	700,000	-500,000	200,000	85,000	115,000	12,845	42%
Instal Citect systemBamWTPStg1	0	0	10,000	10,000	0	10,000	5,746	4,254	0	57%
InstGACDosingSystemK'ValleyWTP	0	0	0	0	0	0	0	0	0	No Bgt
Microwave and VOIP upgrades	180,000	0	0	180,000	0	180,000	51,660	128,340	40,885	29%
Milton WTP Upgrade	100,000	0	-100,000	0	0	0	0	0	0	No Bgt
Minor main extension	50,000	0	50,000	100,000	0	100,000	43,287	56,713	103	43%
New Hydrants	10,000	0	0	10,000	0	10,000	4,150	5,850	0	41%
Nowra West St New PRV	7,500	0	5,000	12,500	0	12,500	9,952	2,548	0	80%
NowraAlbatrossRdToFrock	0	0	0	0	0	0	0	0	0	No Bgt
NowraSthFlindDepotElectWkshop	2,000,000	0	-1,798,980	201,020	0	201,020	1,020	200,000	0	1%
NowraSthFlindersDepotHardStand	0	0	0	0	0	0	0	0	0	No Bgt
NowraSthFlindersDepotMaterialStorageAre	0	0	20,000	20,000	-68	19,932	19,932	0	0	100%

\* The commitment relates to the amount that will be funded from the current year's budget

Page 73



## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Shoalhaven Water</b>										
<b>Water Services</b>										
<i>New Works (Asset Enhancement)</i>										
<b>New Works (Asset Enhancement)</b>										
PCD pipeline protection - Anti hammer devic	15,000	0	0	15,000	0	15,000	0	15,000	0	0%
Porters Crk Dam Remediation	8,000,000	907,745	-2,500,000	6,407,745	0	6,407,745	5,749,521	658,224	390,702	90%
Porters Crk minor Hydro Scheme	50,000	0	0	50,000	0	50,000	424	49,576	0	1%
Rep RWSupplyConnection Burrier	20,000	0	-20,000	0	0	0	0	0	0	No Bgt
R'pice Mains with 100mm Var. A	1,500,000	0	600,000	2,100,000	0	2,100,000	1,790,604	309,396	309,396	85%
Storage Area Oper'ns Depot	0	0	0	0	0	0	0	0	0	No Bgt
Ulladulla depot building	500,000	0	0	500,000	-400,000	100,000	-3,540	103,540	0	-4%
Var Reservoirs Security Upgrad	90,000	0	0	90,000	0	90,000	30,330	59,670	0	34%
Various additional valves	10,000	0	0	10,000	0	10,000	2,534	7,466	0	25%
Various Chlorinators	30,000	0	-30,000	0	0	0	0	0	0	No Bgt
Various Chlorine shut off valves - satellite ch	21,000	0	-21,000	0	0	0	0	0	0	No Bgt
Various Optical Fibre Installs	15,000	0	0	15,000	0	15,000	10,747	4,253	0	72%
Various VSD's	0	0	15,000	15,000	0	15,000	6,637	8,363	0	44%
Yalwal Tourist Upgrade	50,000	0	0	50,000	0	50,000	11,544	38,456	19,981	23%
	<b>13,593,500</b>	<b>907,745</b>	<b>-3,402,518</b>	<b>11,098,727</b>	<b>-928,372</b>	<b>10,170,355</b>	<b>8,154,729</b>	<b>2,015,626</b>	<b>816,610</b>	<b>80%</b>
<i>Total New Works (Asset Enhancement)</i>	13,593,500	907,745	-3,402,518	11,098,727	-928,372	10,170,355	8,154,729	2,015,626	816,610	80%
<i>New Works Growth</i>										
<b>New Works Growth</b>										
Minor Development Works	50,000	0	100,000	150,000	-100,000	50,000	37,388	12,612	1,556	75%
Mundamia - 150mm Feeder Main	60,000	0	0	60,000	0	60,000	0	60,000	0	0%
NW Growth Unallocated	0	0	0	0	0	0	0	0	0	No Bgt
Various Water Supply Strategy	100,000	0	-100,000	0	50,000	50,000	2,549	47,451	27,660	5%
	<b>210,000</b>	<b>0</b>	<b>0</b>	<b>210,000</b>	<b>-50,000</b>	<b>160,000</b>	<b>39,937</b>	<b>120,063</b>	<b>29,216</b>	<b>25%</b>
<i>Total New Works Growth</i>	210,000	0	0	210,000	-50,000	160,000	39,937	120,063	29,216	25%
<i>Other Asset Purchases</i>										
<b>Other Asset Purchases</b>										
Digital Radio Network	300,000	0	100,000	400,000	0	400,000	142,393	257,607	187,769	36%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Shoalhaven Water</b>										
<b>Water Services</b>										
<i>Other Asset Purchases</i>										
<b>Other Asset Purchases</b>										
Flooding Study	0	0	0	0	0	0	0	0	0	No Bgt
Land Purchases	100,000	0	-200	99,800	-40,000	59,800	65,344	-5,544	0	109%
Meter Replacement Program	316,016	0	-1,035	314,981	-60,000	254,981	102,921	152,060	394	40%
Minor Equipment	0	0	6,000	6,000	0	6,000	3,256	2,744	0	54%
Mobile Phone Towers/Telecommun	400,000	0	-400,000	0	0	0	0	0	0	No Bgt
New Services Instal & Relocate	437,112	0	0	437,112	0	437,112	394,691	42,421	10,636	90%
Office Furniture & Equipment	121,560	0	-40,000	81,560	60,000	141,560	79,201	62,359	2,696	56%
Office Refurbishment	0	0	1,035	1,035	0	1,035	1,035	0	0	100%
Plant Purchases	271,000	0	0	271,000	-5,000	266,000	428,403	-162,403	0	161%
Safety Equipment	0	0	0	0	0	0	0	0	0	No Bgt
Vehicle Purchases	698,500	0	-6,000	692,500	0	692,500	574,815	117,685	117,685	83%
Vincentia Communication Tower	0	0	400,000	400,000	0	400,000	36,563	363,437	310,570	9%
	<b>2,644,188</b>	<b>0</b>	<b>59,800</b>	<b>2,703,988</b>	<b>-45,000</b>	<b>2,658,988</b>	<b>1,828,621</b>	<b>830,367</b>	<b>629,749</b>	<b>69%</b>
<i>Total Other Asset Purchases</i>	2,644,188	0	59,800	2,703,988	-45,000	2,658,988	1,828,621	830,367	629,749	69%
<b>Redevelop Cambewarra Tower</b>										
<b>Redevelop Cambewarra Tower</b>										
Redevelop Cambewarra Tower	0	0	0	0	0	0	0	0	0	No Bgt
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>No Bgt</b>
<i>Total Redevelop Cambewarra Tower</i>	0	0	0	0	0	0	0	0	0	No Bgt
<b>Renewal / Replacement Works</b>										
<b>Renewal / Replacement Works</b>										
Bam RWPS Install VSD	0	0	50,000	50,000	0	50,000	42,971	7,029	0	86%
Bam WTP Citect upgrade ongoing	0	0	20,801	20,801	30,000	50,801	50,535	266	0	99%
Bamarang Dam New Power Pole	0	0	30,000	30,000	0	30,000	3,105	26,895	11,350	10%
Bamarang Raw Water Pumps 250v Replace	0	0	20,000	20,000	0	20,000	13,309	6,691	0	67%
Bamarang WTP Repl Bathroom	0	0	5,000	5,000	0	5,000	3,622	1,378	0	72%
BamWTPRemovalofSodaAshSystem	0	0	0	0	0	0	0	0	0	No Bgt

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Shoalhaven Water</b>										
<b>Water Services</b>										
<i>Renewal / Replacement Works</i>										
<b>Renewal / Replacement Works</b>										
Berrara - Berringer Pipeline	20,000	108,330	0	128,330	50,000	178,330	28,515	149,815	67,315	16%
Bolong Rd TM7 WM replacement	0	0	50,000	50,000	0	50,000	1,419	48,581	0	3%
BolongRd to HannigansLn WMRepl	0	0	0	0	0	0	0	0	0	No Bgt
Brundee WPS Pump no.1, pump & motor ov	120,000	0	0	120,000	0	120,000	0	120,000	0	0%
Burrier PS bridge access repl	180,000	0	-130,000	50,000	0	50,000	0	50,000	0	0%
Burrier PS Pump/Motor Overhaul	0	0	4,620	4,620	0	4,620	4,620	0	0	100%
Burrier/BrundElectSystemReview	20,000	0	0	20,000	-17,807	2,193	2,193	0	0	100%
Burrill Lk to Lk Tab WM Repl	3,500,000	0	-65,621	3,434,379	-1,000,000	2,434,379	27,842	2,406,537	1,788,579	1%
BurrillLkWM RelocTo New Bridge	50,000	0	0	50,000	0	50,000	0	50,000	0	0%
Compressor Repl KV WTP	0	0	17,081	17,081	0	17,081	17,081	0	0	100%
Croobyar Rd WPS new pumps	20,000	0	10,000	30,000	0	30,000	24,208	5,792	0	81%
Danjera Dam Spillway repairs	300,000	0	-300,000	0	0	0	0	0	0	No Bgt
Greenwell Pt Rd-Rd Rehab-150mm AC Main	0	0	0	0	150,000	150,000	0	150,000	22,031	0%
Milton WTP Access	20,000	0	80,000	100,000	0	100,000	0	100,000	0	0%
Nowra Flatrock Dam Management Plan	0	0	5,000	5,000	0	5,000	0	5,000	3,570	0%
Nowra Nth Repl 100mmACWalshCre	0	0	10,488	10,488	0	10,488	0	10,488	10,488	0%
Nth Bend/Manyana TM19 Repl	0	21,507	0	21,507	0	21,507	11,368	10,139	0	53%
Old Burrier Pump Station Roof Replacement	0	0	0	0	60,000	60,000	0	60,000	0	0%
PCD Pipeline Protection system	55,000	0	0	55,000	0	55,000	2,972	52,028	18,237	5%
Repl S/Heads TM Bolong Rd Stge	100,000	0	0	100,000	-60,000	40,000	0	40,000	0	0%
Replace switch SCA&BW B'rang	0	0	0	0	0	0	0	0	0	No Bgt
Replace Telemetry Hardware	0	0	480	480	0	480	480	0	0	100%
Shoalhaven River New Bridge Renewal	0	0	10,000	10,000	0	10,000	5,038	4,962	0	50%
TM74 Sussex Inlet Ring Main 300PVC Replac	0	0	50,000	50,000	50,000	100,000	83,580	16,420	0	84%
Var Asset Mngemnt Activities	150,000	0	-150,000	0	0	0	0	0	0	No Bgt
Various Asbestos removal	6,000	0	0	6,000	0	6,000	4,915	1,085	0	82%
Various Chlorinator Replacemen	35,000	0	0	35,000	0	35,000	12,652	22,348	0	36%
Various Electrical Repl	20,000	0	0	20,000	0	20,000	848	19,152	0	4%

\* The commitment relates to the amount that will be funded from the current year's budget

## Quarterly Budget Review - March 2017 - Capital Projects

Year Passed: 75%

	Original Budget	Revote	Approved Changes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Variance	Commitment*	% Actual Spent
<b>Shoalhaven Water</b>										
<b>Water Services</b>										
<i>Renewal / Replacement Works</i>										
<b>Renewal / Replacement Works</b>										
Various Height Safety Repl	0	0	12,444	12,444	0	12,444	12,444	0	0	100%
Various PLC & SCADA Repl	0	0	30,000	30,000	0	30,000	24,380	5,620	0	81%
Various PRV pit lid repl	30,000	0	0	30,000	0	30,000	1,375	28,625	0	5%
Various Replace Fencing	100,000	0	0	100,000	17,807	117,807	17,467	100,340	100,000	15%
Various Replace Steel Works	10,000	0	5,000	15,000	15,000	30,000	23,748	6,252	766	79%
Various Road Repl	10,000	0	0	10,000	0	10,000	3,934	6,066	0	39%
Various Stop valves	100,000	0	0	100,000	0	100,000	40,216	59,784	29,467	40%
Various Water Pump Replacements	0	0	2,508	2,508	0	2,508	2,508	0	0	100%
VarMinorDeveloperRenewals/repl	50,000	0	0	50,000	-20,000	30,000	9,628	20,372	0	32%
VarResCathodicProtectionUpgrad	0	0	0	0	0	0	0	0	0	No Bgt
Worrigee Rd PRV Repl	7,500	0	0	7,500	0	7,500	0	7,500	0	0%
	<b>4,903,500</b>	<b>129,837</b>	<b>-232,199</b>	<b>4,801,138</b>	<b>-725,000</b>	<b>4,076,138</b>	<b>476,972</b>	<b>3,599,166</b>	<b>2,051,802</b>	<b>12%</b>
<i>Total Renewal / Replacement Works</i>	4,903,500	129,837	-232,199	4,801,138	-725,000	4,076,138	476,972	3,599,166	2,051,802	12%
<b>Total Water Services</b>	<b>21,458,188</b>	<b>1,037,582</b>	<b>-3,574,917</b>	<b>18,920,853</b>	<b>-1,748,372</b>	<b>17,172,481</b>	<b>10,530,109</b>	<b>6,642,372</b>	<b>3,527,378</b>	<b>61%</b>
<b>Total Shoalhaven Water</b>	<b>90,224,672</b>	<b>3,770,645</b>	<b>-6,845,278</b>	<b>87,150,040</b>	<b>-31,697,749</b>	<b>55,452,291</b>	<b>26,189,093</b>	<b>29,263,198</b>	<b>25,196,657</b>	<b>47%</b>
<b>Total Capital Projects Expenditre</b>	<b>150,614,359</b>	<b>24,429,367</b>	<b>5,396,890</b>	<b>180,440,616</b>	<b>-32,845,056</b>	<b>147,595,560</b>	<b>64,561,912</b>	<b>83,033,648</b>	<b>39,030,731</b>	<b>44%</b>

\* The commitment relates to the amount that will be funded from the current year's budget

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Income Statement - General Fund**

	Estimated Result For the Year Ending 30th June 2017								2016/17 Actual YTD	% Current Budget
	Original Budget	Approved Changes				Current Budget	March Review Adjustment Recommended	Projected Year End Result		
		Revote	September Review	December Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Income from Continuing Operations										
Rates and Annual Charges	76,943	0	663	0	0	77,606	0	77,606	77,546	<div><div></div></div> 99.9%
User Charges and Fees	44,229	0	1,880	12	26	46,147	162	46,309	35,925	<div><div></div></div> 77.8%
Interest and Investment Revenue	1,991	0	2,877	(5)	0	4,863	309	5,172	3,300	<div><div></div></div> 67.9%
Other Revenues	3,181	10	164	17	203	3,575	308	3,883	2,856	<div><div></div></div> 79.9%
Internal Revenue	51,826	0	113	206	(53)	52,092	811	52,903	39,812	<div><div></div></div> 76.4%
Grants and Contributions provided for Operating Purposes	18,863	70	(81)	2,282	1,614	22,748	(853)	21,895	13,716	<div><div></div></div> 60.3%
Grants and Contributions provided for Capital Purposes	16,769	5,429	1,905	502	3,337	27,942	1,980	29,922	9,640	<div><div></div></div> 34.5%
Net Gains from the disposal of assets	0	0	0	0	0	0	0	0	1,167	
Total Income from Continuing Operations	213,802	5,509	7,521	3,014	5,127	234,973	2,717	237,690	183,962	
Expenses from Continuing Operations										
Employee Benefits and On-Costs	61,403	313	(768)	27	28	61,003	(115)	60,888	47,948	<div><div></div></div> 78.6%
Borrowing Costs	1,745	0	276	0	0	2,021	0	2,021	1,460	<div><div></div></div> 72.2%
Materials and Contracts	48,851	2,163	(28)	2,081	629	53,696	683	54,379	30,005	<div><div></div></div> 55.9%
Depreciation and Amortisation	40,329	0	(355)	0	0	39,974	0	39,974	29,540	<div><div></div></div> 73.9%
Other Expenses	26,517	777	(639)	(561)	(1)	26,093	33	26,126	18,802	<div><div></div></div> 72.1%
Internal Expenses	32,190	5	1,127	(194)	(89)	33,039	312	33,351	31,505	<div><div></div></div> 95.4%
Net Losses from the disposal of assets	0	0	0	0	0	0	0	0	0	
Total Expenses from Continuing Operations	211,035	3,258	(387)	1,353	567	215,826	913	216,739	159,260	
Net Operating Result	2,767	2,251	7,908	1,661	4,560	19,147	1,804	20,951	24,702	
Net Operating Result before grants and contributions provided for capital purposes	(14,002)	(3,178)	6,003	1,159	1,223	(8,795)	(176)	(8,971)	15,062	

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Statement of Financial Position - General Fund**

	Estimated Result as at 30th June 2017								
	Original Budget  \$'000	Amended for Opening Balances and Revotes  \$'000	Approved Changes			Current Budget  \$'000	March Review Adjustment Recommended  \$'000	Projected Year End Result  \$'000	Actual as at 31st March  \$'000
			September Review  \$'000	December Review  \$'000	Council Minutes  \$'000				
<b>ASSETS</b>									
<b>Current Assets</b>									
Cash and Cash Equivalents	15,260	24,541	626	4,409	(3,078)	26,498	3,002	29,500	7,782
Investments	22,339	38,715				38,715	0	38,715	71,902
Receivables	9,116	10,824	33	0	0	10,857	0	10,857	21,478
Inventories	1,510	3,766				3,766	0	3,766	4,221
Other	360	349				349	0	349	384
Non-current Assets Classified as 'Held for Sale'	0	0				0	0	0	4,277
<b>Total Current Assets</b>	<b>48,585</b>	<b>78,195</b>	<b>659</b>	<b>4,409</b>	<b>(3,078)</b>	<b>80,185</b>	<b>3,002</b>	<b>83,187</b>	<b>110,044</b>
<b>Non-Current Assets</b>									
Investments	7,994	7,788				7,788	0	7,788	22,766
Receivables	3,730	4,020				4,020	0	4,020	4,035
Inventories	8,585	5,693	(254)	(6)	1,590	7,023	(2,161)	4,862	4,741
Infrastructure, Property, Plant & Equipment	1,732,853	1,732,140	5,038	(3,137)	7,947	1,741,988	813	1,742,801	1,697,646
Investments Accounted for using the Equity Method	0	0				0	0	0	0
Investment Property	1,492	1,535				1,535	0	1,535	1,535
Intangible Assets	0	0				0	0	0	0
<b>Total Non-Current Assets</b>	<b>1,754,654</b>	<b>1,751,176</b>	<b>4,784</b>	<b>(3,143)</b>	<b>9,537</b>	<b>1,762,354</b>	<b>(1,348)</b>	<b>1,761,006</b>	<b>1,730,723</b>
<b>TOTAL ASSETS</b>	<b>1,803,239</b>	<b>1,829,371</b>	<b>5,443</b>	<b>1,266</b>	<b>6,459</b>	<b>1,842,539</b>	<b>1,654</b>	<b>1,844,193</b>	<b>1,840,767</b>

**Statement of Financial Position - General Fund - Continued**

	Estimated Result as at 30th June 2017								
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes			Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual as at 31st March
			September Review	December Review	Council Minutes				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>LIABILITIES</b>									
<b>Current Liabilities</b>									
Payables	18,037	20,259	980	(395)	1,671	22,515	(150)	22,365	7,923
Borrowings	4,330	6,346			128	6,474	0	6,474	2,724
Provisions	26,452	28,705				28,705	0	28,705	35,250
<b>Total Current Liabilities</b>	<b>48,819</b>	<b>55,310</b>	<b>980</b>	<b>(395)</b>	<b>1,799</b>	<b>57,694</b>	<b>(150)</b>	<b>57,544</b>	<b>45,897</b>
<b>Non-Current Liabilities</b>									
Payables	0					0	0	0	0
Borrowings	34,947	36,715	(3,445)		100	33,370	0	33,370	37,840
Provisions	3,105	3,329				3,329	0	3,329	3,329
<b>Total Non-Current Liabilities</b>	<b>38,052</b>	<b>40,044</b>	<b>(3,445)</b>	<b>0</b>	<b>100</b>	<b>36,699</b>	<b>0</b>	<b>36,699</b>	<b>41,169</b>
<b>TOTAL LIABILITIES</b>	<b>86,871</b>	<b>95,354</b>	<b>(2,465)</b>	<b>(395)</b>	<b>1,899</b>	<b>94,393</b>	<b>(150)</b>	<b>94,243</b>	<b>87,066</b>
<b>NET ASSETS</b>									
	1,716,368	1,734,017	7,908	1,661	4,560	1,748,146	1,804	1,749,950	1,753,701
<b>EQUITY</b>									
Retained Earnings	838,535	851,627	7,908	1,661	4,560	865,756	1,804	867,560	871,311
Revaluation Reserves	877,833	882,390				882,390	0	882,390	882,390
<b>TOTAL EQUITY</b>	<b>1,716,368</b>	<b>1,734,017</b>	<b>7,908</b>	<b>1,661</b>	<b>4,560</b>	<b>1,748,146</b>	<b>1,804</b>	<b>1,749,950</b>	<b>1,753,701</b>

Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Statement of Cash Flows - General Fund

	Estimated Result For the Year Ending 30th June 2017								2016/17 Actual YTD	% Current Budget
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes			Current Budget	March Review Adjustment Recommended	Projected Year End Result		
			September Review	December Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Cash Flows from Operating Activities										
Rates and Annual Charges	76,943	75,977	630	0	0	76,607	0	76,607	61,286	<div></div> 80.0%
User Charges and Fees	44,229	44,229	1,880	12	26	46,147	162	46,309	36,864	<div></div> 79.9%
Interest and Investment Revenue	1,991	1,991	2,877	(5)	0	4,863	309	5,172	2,853	<div></div> 58.7%
Grants and Contributions	35,632	41,131	1,824	2,784	4,951	50,690	1,127	51,817	26,271	<div></div> 51.8%
Other Revenues	3,181	3,191	164	17	203	3,575	308	3,883	3,869	<div></div> 108.2%
Internal Revenues	51,826	51,826	113	206	(53)	52,092	811	52,903	39,812	<div></div> 76.4%
Employee Benefits and On-Costs	(61,403)	(61,716)	768	(27)	(28)	(61,003)	115	(60,888)	(41,403)	<div></div> 67.9%
Borrowing Costs	(1,745)	(1,745)	(276)	0	0	(2,021)	0	(2,021)	(1,460)	<div></div> 72.2%
Materials and Contracts	(48,851)	(50,370)	26	(1,946)	(588)	(52,878)	(639)	(53,517)	(36,735)	<div></div> 69.5%
Other Expenses	(26,517)	(27,294)	639	561	1	(26,093)	(33)	(26,126)	(18,629)	<div></div> 71.4%
Internal Expenses	(32,190)	(32,195)	(1,127)	194	89	(33,039)	(312)	(33,351)	(31,505)	<div></div> 95.4%
Net Cash Provided from Operating Activities	43,096	45,025	7,518	1,796	4,601	58,940	1,848	60,788	41,223	
Cash Flows from Investing Activities										
Sale of Investment Securities	10,000	40,000				40,000	0	40,000	0	<div></div> 0.0%
Sale of Investment Property	0	0	0	0	0	0	0	0	0	<div></div>
Sale of Real Estate	1,710	1,710	0	0	0	1,710	201	1,911	1,911	<div></div> 111.8%
Sale of Infrastructure, Property, Plant & Equipment	2,246	2,246	1,379	5	111	3,741	0	3,741	4,570	<div></div> 122.2%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	0	0	0	0	<div></div>
Other										<div></div>



Statement of Cash Flows - General Fund - Continued

	For the year Ending 30th June 2017								2016/17 Actual YTD	% Current Budget
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes			Current Budget	March Review Adjustment Recommended	Projected Year End Result		
			September Review	December Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Cash Flows from Investing Activities - Continued										
Purchase of Investment Securities	(3,000)	(3,000)				(3,000)	0	(3,000)	(13,172)	<div><div></div></div> 439.1%
Purchase of Investment Property	0	0	0	0	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(58,100)	(73,340)	(5,080)	2,602	(6,428)	(82,246)	(1,007)	(83,253)	(37,188)	<div><div></div></div> 45.2%
Purchase of Real Estate Assets	(2,220)	(2,220)	254	6	(1,590)	(3,550)	1,960	(1,590)	(1,185)	<div><div></div></div> 33.4%
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	
Net Cash Provided from Investing Activities	(49,364)	(34,604)	(3,447)	2,613	(7,907)	(43,345)	1,154	(42,191)	(45,064)	
Cash Flows from Financing Activities										
Proceeds from Borrowings & Advances	9,097	9,097	(2,600)	0	100	6,597	0	6,597	0	0.0%
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	
Repayment of borrowings & Advances	(10,222)	(10,222)	(845)	0	128	(10,939)	0	(10,939)	(3,622)	<div><div></div></div> 33.1%
Repayment of Finance Lease Liabilities	0	0	0	0	0	0	0	0	0	
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	
Net Cash Provided from Financing Activities	(1,125)	(1,125)	(3,445)	0	228	(4,342)	0	(4,342)	(3,622)	
Net Increase/(Decrease) in Cash & Cash Equivalents	(7,393)	9,296	626	4,409	(3,078)	11,253	3,002	14,255	(7,463)	
Plus: Cash & Equivalents - beginning of year	22,653	15,245				15,245		15,245	15,245	
Cash & Equivalents - end of year	15,260	24,541				26,498		29,500	7,782	

General Fund Restricted Reserves Movements for the 2016/17 Financial Year

	Original Budget \$'000	Approved Adjustments				Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000
		Revote \$'000	September Review \$'000	December Review \$'000	Council Minutes \$'000			
<b>Transfer To Reserve</b>								
Arts Collection	0	0	0	0	0	0	0	0
Cemeteries	(30)	0	0	0	0	(30)	0	(30)
Committed Capital Works	0	0	0	0	(145)	(145)	0	(145)
Communication Towers	0	0	(626)	0	(356)	(982)	0	(982)
Critical Asset Compliance	0	0	0	0	0	0	0	0
Crown Reserve Trust	0	0	0	0	0	0	0	0
Economic Development Projects	0	0	0	0	0	0	(309)	(309)
Emergency Management Centre	0	0	0	0	0	0	0	0
Employee Leave Entitlement	0	0	0	0	0	0	0	0
Events	0	0	0	0	0	0	0	0
Financial Assistance Grant	0	0	0	0	0	0	0	0
General Insurance	(1,681)	0	0	(5)	0	(1,686)	(68)	(1,754)
Grants	(17,438)	(5,469)	(1,700)	(2,990)	(4,820)	(32,417)	681	(31,736)
Industrial Land Development	(1,768)	0	0	0	0	(1,768)	(761)	(2,529)
Investment Writedowns	0	0	0	0	0	0	0	0
Land Decontamination	0	0	0	0	0	0	0	0
Loans	(9,097)	0	2,600	0	(100)	(6,597)	0	(6,597)
North Nowra Link Road	0	0	0	0	(6)	(6)	0	(6)
Plant Replacement	(7,168)	0	(1,943)	0	0	(9,111)	(507)	(9,618)
Regional Local Community Infrastructure Program	0	0	0	0	0	0	0	0
S94 Developer Contributions	(2,325)	0	(1,002)	(328)	(90)	(3,745)	(998)	(4,743)
S94 Matching Funds	0	0	0	0	0	0	0	0
S94 Recoupment	(667)	0	0	0	0	(667)	0	(667)
Self Insurance	(1,434)	0	0	0	0	(1,434)	0	(1,434)
Special Rates Variation	(2,467)	0	(3)	3	0	(2,467)	0	(2,467)
Sporting Facilities	(45)	0	(2)	0	0	(47)	0	(47)
Stormwater Levy	(1,090)	0	0	(3)	0	(1,093)	0	(1,093)
Strategic Projects	(2,969)	0	0	(81)	(185)	(3,235)	0	(3,235)
Strategic Property Acquisition	0	0	(1,407)	0	(111)	(1,518)	0	(1,518)
Waste Disposal	(43,566)	0	(998)	0	0	(44,564)	(257)	(44,821)
	(91,745)	(5,469)	(5,081)	(3,404)	(5,813)	(111,512)	(2,219)	(113,731)

General Fund Restricted Reserves Movements for the 2016/17 Financial Year - Continued

	Original Budget \$'000	Approved Adjustments				Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000
		Revote \$'000	September Review \$'000	December Review \$'000	Council Minutes \$'000			
<b>Transfer From Reserve</b>								
Arts Collection	0	0	0	0	0	0	0	0
Cemeteries	0	324	0	0	0	324	0	324
Committed Capital Works	6,106	744	0	(5,000)	0	1,850	45	1,895
Communication Towers	0	0	349	0	0	349	20	369
Critical Asset Compliance	100	0	60	0	0	160	100	260
Crown Reserve Trust	0	1,054	0	0	0	1,054	0	1,054
Economic Development Projects	110	490	0	0	400	1,000	(390)	610
Emergency Management Centre	0	0	0	0	0	0	0	0
Employee Leave Entitlement	0	0	0	0	0	0	0	0
Events	0	40	0	0	0	40	0	40
Financial Assistance Grant	0	0	0	0	0	0	0	0
General Insurance	1,681	0	0	41	0	1,722	98	1,820
Grants	17,438	9,936	1,700	2,990	5,090	37,154	(681)	36,473
Industrial Land Development	1,971	0	0	0	0	1,971	(400)	1,571
Investment Writedowns	0	0	0	0	0	0	0	0
Land Decontamination	0	107	0	0	0	107	0	107
Loans	9,097	4,435	100	0	1,103	14,735	0	14,735
North Nowra Link Road	121	114	0	0	0	235	0	235
Plant Replacement	8,163	0	2,410	26	500	11,099	1,658	12,757
Regional Local Community Infrastructure Program	0	0	0	0	0	0	0	0
S94 Developer Contributions	3,654	724	91	17	0	4,486	0	4,486
S94 Matching Funds	0	6	295	(4)	0	297	0	297
S94 Recoupment	116	117	0	(82)	1,894	2,045	10	2,055
Self Insurance	1,434	0	0	0	0	1,434	0	1,434
Special Rates Variation	2,467	78	3	(3)	651	3,196	0	3,196
Sporting Facilities	0	0	7	23	0	30	8	38
Stormwater Levy	1,090	361	0	3	115	1,569	0	1,569
Strategic Projects	2,833	913	1,726	521	3,949	9,942	(1,388)	8,554
Strategic Property Acquisition	400	17	193	0	53	663	19	682
Waste Disposal	46,587	0	(992)	0	82	45,677	233	45,910
	103,368	19,460	5,942	(1,468)	13,837	141,139	(668)	140,471

Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Income Statement - Water Fund

	Estimated Result For the Year Ending 30th June 2017								2016/17	%
	Original Budget	Approved Changes				Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	Current Budget
	\$'000	Revote	September Review	December Review	Council Minutes	\$'000	\$'000	\$'000	\$'000	
Income from Continuing Operations										
Rates and Annual Charges	4,187	0	0	0	0	4,187	0	4,187	3,249	77.6%
User Charges and Fees	15,940	0	0	0	0	15,940	136	16,076	13,898	87.2%
Interest and Investment Revenue	1,323	0	0	0	0	1,323	0	1,323	1,009	76.3%
Other Revenues	5	0	0	0	0	5	133	138	152	3040.0%
Internal Revenues	3,279	0	25	170	0	3,474	107	3,581	3,399	97.8%
Grants and Contributions provided for Operating Purposes	496	0	0	0	0	496	0	496	403	81.3%
Grants and Contributions provided for Capital Purposes	1,000	0	0	124	0	1,124	470	1,594	1,559	138.7%
Net Gains from the disposal of assets	0	0	0	0	0	0	0	0	0	
Total Income from Continuing Operations	26,230	0	25	294	0	26,549	846	27,395	23,669	
Expenses from Continuing Operations										
Employee Benefits and On-Costs	6,178	0	(620)	0	0	5,558	0	5,558	4,499	80.9%
Borrowing Costs	0	0	0	0	0	0	0	0	0	
Materials and Contracts	3,820	0	645	12	0	4,477	5	4,482	2,581	57.7%
Depreciation and Amortisation	8,231	0	(289)	0	0	7,942	0	7,942	5,964	75.1%
Other Expenses	1,723	0	0	0	0	1,723	40	1,763	1,243	72.1%
Internal Expenses	5,251	0	0	27	0	5,278	50	5,328	4,159	78.8%
Net Losses from the disposal of assets	0	0	0	0	0	0	0	0	92	
Total Expenses from Continuing Operations	25,203	0	(264)	39	0	24,978	95	25,073	18,538	
Net Operating Result	1,027	0	289	255	0	1,571	751	2,322	5,131	
Net Operating Result before grants and contributions provided for capital purposes	27	0	289	131	0	447	281	728	3,572	

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Statement of Financial Position - Water Fund**

	Estimated Result as at 30th June 2017								
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes			Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual as at 31st March
			September Review	December Review	Council Minutes				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS									
Current Assets									
Cash and Cash Equivalents	9,046	8,720	42	3,841	(51)	12,552	2,509	15,061	6,468
Investments	11,667	15,453	0	0	0	15,453	0	15,453	24,447
Receivables	2,965	3,161	0	0	0	3,161	0	3,161	5,036
Inventories	865	743	0	0	0	743	0	743	26
Other	1,548	8	0	0	0	8	0	8	8
Non-current Assets Classified as 'Held for Sale'	0	0	0	0	0	0	0	0	0
Total Current Assets	26,091	28,085	42	3,841	(51)	31,917	2,509	34,426	35,985
Non-Current Assets									
Investments	4,817	3,123	0		0	3,123	0	3,123	9,129
Receivables	8,136	9,280	0		0	9,280	0	9,280	9,280
Inventories	100	0	0		0	0	0	0	0
Infrastructure, Property, Plant & Equipment	378,323	384,035	289	(3,586)	51	380,793	(1,765)	379,028	374,229
Investments Accounted for using the Equity Method	0	0	0		0	0	0	0	0
Investment Property	0	0	0		0	0	0	0	0
Intangible Assets	0	0	0		0	0	0	0	0
Total Non-Current Assets	391,376	396,438	289	(3,586)	51	393,196	(1,765)	391,431	392,638
TOTAL ASSETS	417,467	424,523	331	255	0	425,113	744	425,857	428,623

**Statement of Financial Position - Water Fund - Continued**

	Estimated Result as at 30th June 2017								
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes			Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual as at 31st March
			September Review	December Review	Council Minutes				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>LIABILITIES</b>									
<b>Current Liabilities</b>									
Payables	1,828	1,892	42	1	0	1,939	0	1,939	344
Borrowings	0	0	0		0	0	0	0	6
Provisions	0	0	0		0	0	0	0	0
<b>Total Current Liabilities</b>	<b>1,828</b>	<b>1,892</b>	<b>42</b>	<b>1</b>	<b>0</b>	<b>1,939</b>	<b>0</b>	<b>1,939</b>	<b>350</b>
<b>Non-Current Liabilities</b>									
Payables	0	0	0		0	0	0	0	0
Borrowings	104	0	0		0	0	0	0	(3)
Provisions	0	0	0		0	0	0	0	0
<b>Total Non-Current Liabilities</b>	<b>104</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3)</b>
<b>TOTAL LIABILITIES</b>	<b>1,932</b>	<b>1,892</b>	<b>42</b>	<b>1</b>	<b>0</b>	<b>1,939</b>	<b>0</b>	<b>1,939</b>	<b>347</b>
<b>NET ASSETS</b>	<b>415,535</b>	<b>422,631</b>	<b>289</b>	<b>254</b>	<b>0</b>	<b>423,174</b>	<b>744</b>	<b>423,918</b>	<b>428,276</b>
<b>EQUITY</b>									
Retained Earnings	205,852	208,799	289	254	0	209,342	744	210,086	214,444
Revaluation Reserves	209,683	213,832	0		0	213,832	0	213,832	213,832
<b>TOTAL EQUITY</b>	<b>415,535</b>	<b>422,631</b>	<b>289</b>	<b>254</b>	<b>0</b>	<b>423,174</b>	<b>744</b>	<b>423,918</b>	<b>428,276</b>

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Statement of Cash Flows - Water Fund**

	Estimated Result For the Year Ending 30th June 2017								2016/17	%
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes			Current Budget	March Review Adjustment Recommended	Projected Year End Result	Actual YTD	% Current Budget
			September Review	December Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Cash Flows from Operating Activities										
Rates and Annual Charges	4,169	4,141	0	0	0	4,141	0	4,141	2,106	50.9%
User Charges and Fees	15,940	15,940	0	0	0	15,940	136	16,076	13,940	87.5%
Interest and Investment Revenue	1,323	1,323	0	0	0	1,323	0	1,323	895	67.6%
Grants and Contributions	1,496	1,496	0	124	0	1,620	470	2,090	2,084	128.6%
Other Revenues	5	5	0	0	0	5	133	138	161	3220.0%
Internal Revenues	3,279	3,279	25	170	0	3,474	107	3,581	3,399	97.8%
Employee Benefits and On-Costs	(6,178)	(6,178)	620	0	0	(5,558)	0	(5,558)	(4,499)	80.9%
Borrowing Costs	0	0	0	0	0	0	0	0	0	
Materials and Contracts	(4,833)	(3,778)	(603)	(12)	0	(4,393)	(5)	(4,398)	(3,420)	77.9%
Other Expenses	(1,723)	(1,723)	0	0	0	(1,723)	(40)	(1,763)	(1,135)	65.9%
Internal Expenses	(5,251)	(5,251)	0	(27)	0	(5,278)	(50)	(5,328)	(4,159)	78.8%
Net Cash Provided from Operating Activities	8,227	9,254	42	255	0	9,551	751	10,302	9,372	
Cash Flows from Investing Activities										
Sale of Investment Securities	11,000	15,000	0		0	15,000	0	15,000	0	0.0%
Sale of Investment Property	0	0	0	0	0	0	0	0	0	
Sale of Real Estate	0	0	0	0	0	0	0	0	0	
Sale of Infrastructure, Property, Plant & Equipment	140	140	0	51	0	191	17	208	178	93.2%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	0	0	0	0	
Other	1,457	1,457	0	0	0	1,457	0	1,457	717	49.2%

Statement of Cash Flows - Water Fund - Continued

	Estimated Result For the Year Ending 30th June 2017								2016/17 Actual YTD	% Current Budget
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes			Current Budget	March Review Adjustment Recommended	Projected Year End Result		
	\$'000	\$'000	September Review	December Review	Council Minutes	\$'000	\$'000	\$'000	\$'000	
<b>Cash Flows from Investing Activities - Continued</b>										
Purchase of Investment Securities	0	0	0	0	0	0	0	0	0	
Purchase of Investment Property	0	0	0	0	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(21,204)	(21,821)	0	3,535	(51)	(18,337)	1,748	(16,589)	(10,033)	54.7%
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	
<b>Net Cash Provided from Investing Activities</b>	<b>(8,607)</b>	<b>(5,224)</b>	<b>0</b>	<b>3,586</b>	<b>(51)</b>	<b>(1,689)</b>	<b>1,765</b>	<b>76</b>	<b>(9,138)</b>	
<b>Cash Flows from Financing Activities</b>										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	
Repayment of Borrowings & Advances	(6)	(6)	0	0	0	(6)	0	(6)	(3)	50.0%
Repayment of Finance Lease Liabilities	0	0	0	0	0	0	0	0	0	
Other Financing Activity Payments	(1,541)	(1,541)	0	0	0	(1,541)	(7)	(1,548)	0	0.0%
<b>Net Cash Provided from Financing Activities</b>	<b>(1,547)</b>	<b>(1,547)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,547)</b>	<b>(7)</b>	<b>(1,554)</b>	<b>(3)</b>	
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(1,927)</b>	<b>2,483</b>	<b>42</b>	<b>3,841</b>	<b>(51)</b>	<b>6,315</b>	<b>2,509</b>	<b>8,824</b>	<b>231</b>	
Plus: Cash & Equivalents - beginning of year	10,973	6,237				6,237		6,237	6,237	
<b>Cash &amp; Equivalents - end of year</b>	<b>9,046</b>	<b>8,720</b>				<b>12,552</b>		<b>15,061</b>	<b>6,468</b>	



Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Income Statement - Sewer Fund

	Estimated Result For the Year Ending 30th June 2017								2016/17 Actual YTD	% Current Budget
	Original Budget	Approved Changes				Current Budget	March Review Adjustment Recommended	Projected Year End Result		
		Revote	September Review	December Review	Council Minutes					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Income from Continuing Operations										
Rates and Annual Charges	38,906	0	0	0	0	38,906	0	38,906	30,330	78.0%
User Charges and Fees	2,669	0	3	30	0	2,702	202	2,904	2,685	99.4%
Interest and Investment Revenue	50	0	0	490	0	540	525	1,065	1,061	196.5%
Other Revenues	0	0	2	3	0	5	3	8	8	160.0%
Internal Revenues	1,497	0	5	3	0	1,505	0	1,505	1,289	85.6%
Grants and Contributions provided for Operating Purposes	546	0	0	0	0	546	0	546	397	72.7%
Grants and Contributions provided for Capital Purposes	1,000	0	0	316	0	1,316	623	1,939	1,937	147.2%
Net Gains from the disposal of assets	0	0	0	0	0	0	0	0	0	
Total Income from Continuing Operations	44,668	0	10	842	0	45,520	1,353	46,873	37,707	
Expenses from Continuing Operations										
Employee Benefits and On-Costs	7,206	0	(1,055)	(82)	0	6,069	0	6,069	4,935	81.3%
Borrowing Costs	2,124	0	0	0	0	2,124	0	2,124	1,340	63.1%
Materials and Contracts	5,622	0	1,055	0	0	6,677	(6)	6,671	3,238	48.5%
Depreciation and Amortisation	8,079	0	(52)	0	0	8,027	0	8,027	5,983	74.5%
Other Expenses	2,033	0	0	21	0	2,054	11	2,065	1,330	64.8%
Internal Expenses	7,357	0	0	0	0	7,357	15	7,372	6,162	83.8%
Net Losses from the disposal of assets	0	0	0	0	0	0	0	0	0	
Total Expenses from Continuing Operations	32,421	0	(52)	(61)	0	32,308	20	32,328	22,988	
Net Operating Result	12,247	0	62	903	0	13,212	1,333	14,545	14,719	
Net Operating Result before grants and contributions provided for capital purposes	11,247	0	62	587	0	11,896	710	12,606	12,782	

**Shoalhaven City Council**  
**Budget Review for the Quarter Ended 31st March 2017**  
**Statement of Financial Position - Sewer Fund**

	Estimated Result as at 30th June 2017								Actual as at 31st March
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes			Current Budget	March Review Adjustment Recommended	Projected Year End Result	
			September Review	December Review	Council Minutes				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>									
<b>Current Assets</b>									
Cash and Cash Equivalents	4,568	9,670	38	4,339		14,047	31,209	45,256	5,048
Investments	708	5,365	0	0		5,365	0	5,365	59,349
Receivables	12,624	4,507	0	0		4,507	0	4,507	7,224
Inventories	0	0	0	0		0	0	0	0
Other	0	0	0	0		0	0	0	0
Non-current Assets Classified as 'Held for Sale'	0	0	0	0		0	0	0	0
<b>Total Current Assets</b>	17,900	19,542	38	4,339	0	23,919	31,209	55,128	71,621
<b>Non-Current Assets</b>									
Investments	109	2,089	0	0		2,089	0	2,089	6,105
Receivables	1,666	1,750	0	0		1,750	0	1,750	1,750
Inventories	0	0	0	0		0	0	0	0
Infrastructure, Property, Plant & Equipment	534,101	537,260	52	(3,436)		533,876	(29,949)	503,927	483,394
Investments Accounted for using the Equity Method	0	0	0	0		0	0	0	0
Investment Property	0	0	0	0		0	0	0	0
Intangible Assets	0	0	0	0		0	0	0	0
<b>Total Non-Current Assets</b>	535,876	541,099	52	(3,436)	0	537,715	(29,949)	507,766	491,249
<b>TOTAL ASSETS</b>	553,776	560,641	90	903	0	561,634	1,260	562,894	562,870

**Statement of Financial Position - Sewer Fund - Continued**

	Estimated Result as at 30th June 2017								Actual as at 31st March
	Original Budget	Amended for Opening Balances and Revotes	Approved Changes			Current Budget	March Review Adjustment Recommended	Projected Year End Result	
	\$'000	\$'000	September Review	December Review	Council Minutes	\$'000	\$'000	\$'000	\$'000
<b>LIABILITIES</b>									
<b>Current Liabilities</b>									
Payables	5,305	4,647	28	0		4,675	0	4,675	1,536
Borrowings	4,509	4,729	0	0		4,729	0	4,729	1,440
Provisions	0	0	0	0		0	0	0	0
<b>Total Current Liabilities</b>	<b>9,814</b>	<b>9,376</b>	<b>28</b>	<b>0</b>	<b>0</b>	<b>9,404</b>	<b>0</b>	<b>9,404</b>	<b>2,976</b>
<b>Non-Current Liabilities</b>									
Payables	0	0	0	0		0	0	0	0
Borrowings	69,180	68,187	0	0		68,187	0	68,187	72,916
Provisions	0	0	0	0		0	0	0	0
<b>Total Non-Current Liabilities</b>	<b>69,180</b>	<b>68,187</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,187</b>	<b>0</b>	<b>68,187</b>	<b>72,916</b>
<b>TOTAL LIABILITIES</b>	<b>78,994</b>	<b>77,563</b>	<b>28</b>	<b>0</b>	<b>0</b>	<b>77,591</b>	<b>0</b>	<b>77,591</b>	<b>75,892</b>
<b>NET ASSETS</b>	<b>474,782</b>	<b>483,078</b>	<b>62</b>	<b>903</b>	<b>0</b>	<b>484,043</b>	<b>1,260</b>	<b>485,303</b>	<b>486,978</b>
<b>EQUITY</b>									
Retained Earnings	351,840	354,772	62	903		355,737	1,260	356,997	358,672
Revaluation Reserves	122,942	128,306				128,306	0	128,306	128,306
<b>TOTAL EQUITY</b>	<b>474,782</b>	<b>483,078</b>	<b>62</b>	<b>903</b>	<b>0</b>	<b>484,043</b>	<b>1,260</b>	<b>485,303</b>	<b>486,978</b>

Shoalhaven City Council  
Budget Review for the Quarter Ended 31st March 2017  
Statement of Cash Flows - Sewer Fund

	Estimated Result For the Year Ending 30th June 2017							2016/17 Actual YTD	% Current Budget
	Original Budget	Amended for Opening Balances and Revotes	September Review	December Review	Council Minutes	Current Budget	March Review Adjustment Recommended	Projected Year End Result	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Cash Flows from Operating Activities</b>									
Rates and Annual Charges	38,788	39,004	0	0	0	39,004	0	39,004	27,828 71.3%
User Charges and Fees	2,669	2,669	3	30	0	2,702	202	2,904	2,723 100.8%
Interest and Investment Revenue	50	50	0	490	0	540	525	1,065	924 171.1%
Grants and Contributions	1,546	1,546	0	316	0	1,862	623	2,485	2,464 132.3%
Other Revenues	0	0	2	3	0	5	3	8	24 480.0%
Internal Revenues	1,497	1,497	5	3	0	1,505	0	1,505	1,289 85.6%
Employee Benefits and On-Costs	(7,206)	(7,206)	1,055	82	0	(6,069)	0	(6,069)	(4,935) 81.3%
Borrowing Costs	(2,125)	(2,125)	0	0	0	(2,125)	0	(2,125)	(1,340) 63.1%
Materials and Contracts	(5,374)	(5,647)	(1,027)	0	0	(6,674)	6	(6,668)	(2,735) 41.0%
Other Expenses	(2,033)	(2,033)	0	(21)	0	(2,054)	(11)	(2,065)	(1,793) 87.3%
Internal Expenses	(7,357)	(7,357)	0	0	0	(7,357)	(15)	(7,372)	(6,162) 83.8%
<b>Net Cash Provided from Operating Activities</b>	<b>20,455</b>	<b>20,398</b>	<b>38</b>	<b>903</b>	<b>0</b>	<b>21,339</b>	<b>1,333</b>	<b>22,672</b>	<b>18,287</b>
<b>Cash Flows from Investing Activities</b>									
Sale of Investment Securities	0	15,000				15,000	0	15,000	0 0.0%
Sale of Investment Property	0	0	0	0	0	0	0	0	0
Sale of Real Estate	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	120	120	0	71	0	191	0	191	184 96.3%
Sale of Interest in Joint Venture & Associates	0	0	0	0	0	0	0	0	0
Other									

Statement of Cash Flows - Sewer Fund - Continued

	Estimated Result For the Year Ending 30th June 2017								2016/17 Actual YTD	% Current Budget
	Original Budget \$'000	Amended for Opening Balances and Revotes \$'000	September Review \$'000	December Review \$'000	Council Minutes \$'000	Current Budget \$'000	March Review Adjustment Recommended \$'000	Projected Year End Result \$'000		
<b>Cash Flows from Investing Activities - Continued</b>										
Purchase of Investment Securities	0	0	0	0	0	0	0	0	(43,000)	
Purchase of Investment Property	0	0	0	0	0	0	0	0	0	
Purchase of Infrastructure, Property, Plant & Equipment	(65,674)	(67,861)	0	3,365	0	(64,496)	29,949	(34,547)	(15,304)	23.7%
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	
Purchase of Interest in Joint Ventures & Associates	0	0	0	0	0	0	0	0	0	
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	
<b>Net Cash Provided from Investing Activities</b>	<b>(65,554)</b>	<b>(52,741)</b>	<b>0</b>	<b>3,436</b>	<b>0</b>	<b>(49,305)</b>	<b>29,949</b>	<b>(19,356)</b>	<b>(58,120)</b>	
<b>Cash Flows from Financing Activities</b>										
Proceeds from Borrowings & Advances	44,000	44,000	0	0	0	44,000	0	44,000	44,000	100.0%
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	
Repayment of Borrowings & Advances	(3,957)	(4,729)	0	0	0	(4,729)	0	(4,729)	(3,289)	69.5%
Repayment of Finance Lease Liabilities	0	0	0	0	0	0	0	0	0	
Other Financing Activity Payments	(1,428)	(1,428)	0	0	0	(1,428)	(73)	(1,501)	0	0.0%
<b>Net Cash Provided from Financing Activities</b>	<b>38,615</b>	<b>37,843</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,843</b>	<b>(73)</b>	<b>37,770</b>	<b>40,711</b>	
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(6,484)</b>	<b>5,500</b>	<b>38</b>	<b>4,339</b>	<b>0</b>	<b>9,877</b>	<b>31,209</b>	<b>41,086</b>	<b>878</b>	
<b>Plus: Cash &amp; Equivalents - beginning of year</b>	<b>11,052</b>	<b>4,170</b>				<b>4,170</b>		<b>4,170</b>	<b>4,170</b>	
<b>Cash &amp; Equivalents - end of year</b>	<b>4,568</b>	<b>9,670</b>				<b>14,047</b>		<b>45,256</b>	<b>5,048</b>	

## Management Committee Guidelines



SA17.122 - Attachment 2

## **Management Committee Guidelines**

1. Introduction .....	5
2. Committee Roles and Functions .....	6
2.1 Planning .....	6
2.2 Managing Facility Use .....	6
2.2.1 Community Access .....	6
2.2.2 Community Use .....	6
2.2.3 User Charges .....	7
2.2.4 Exclusive Use (Sports Facilities) .....	7
2.2.5 Compliance with Planning, Health Regulations and Licensing Laws regarding the use of intoxicating liquor .....	7
2.2.6 Risk Management .....	8
2.2.7 Employment of Persons .....	8
2.2.8 Hire of Contractors .....	9
2.2.9 Volunteer Workers .....	9
2.2.10 Evacuation Procedure .....	9
2.3 Managing Facility Maintenance .....	9
2.3.1 General .....	9
2.3.2 Public Buildings .....	10
2.3.3 Outdoor Sporting Areas .....	11
3. Council Roles and Functions .....	12
3.1 Planning .....	12
3.2 Facility Use and Maintenance .....	12
3.2.1 Monitoring / Auditing .....	12
3.2.2 Maintenance Subsidies Sportsgrounds .....	12
4. Operational Guidelines and Policies .....	13
4.1 Authority / Powers .....	13
4.1.1 Appointment .....	13
4.1.2 Dissolution .....	13
4.2 Membership .....	13
4.2.1 New Members .....	13

4.2.2 Elections .....	14
4.2.3 Members Ceasing to Hold Office .....	15
4.3 Meetings .....	15
4.3.1 General .....	15
4.3.2 Minutes .....	16
4.4 Conflicts of Interest .....	17
4.4.1 Disclosure and Presence in Meetings .....	17
4.4.2 Disclosures to be Recorded .....	17
4.5 Financial Management .....	18
4.5.1 General .....	18
4.5.2 Payments to Members .....	18
4.5.3 Books of Account .....	18
4.5.4 Fixing of Fees and Charges .....	19
4.5.5 Receipting of Money .....	19
4.5.6 Disbursements .....	19
4.5.7 Banking .....	20
4.5.8 Petty Cash .....	20
4.5.9 Goods and Services Tax (GST) .....	21
4.6 Reporting .....	22
4.6.1 Treasurer's Report .....	22
4.6.2 Annual Statement of Accounts .....	22
4.6.3 Annual Report .....	23
4.7 Purchasing .....	23
4.8 Insurances .....	24
4.8.1 Public Liability and Professional Indemnity Insurances .....	24
4.8.2 Property Insurance .....	26
4.8.3 Personal Accident Insurance .....	26



APPENDIX A	
Section 355 of the Local Government Act, 1993 .....	27
APPENDIX B	
Annual General Meeting Agenda – Pro-forma .....	29
APPENDIX C	
Minutes of Meeting – Pro-forma .....	30
APPENDIX D	
Application for Hire of Facility .....	31
APPENDIX E	
Terms and Conditions of Hire.....	32
APPENDIX F	
Relevant Passages of Local Government Act .....	36
APPENDIX G	
Risk Management Policy for Managing Volunteers .....	39
APPENDIX H	
Register – Volunteer Workers .....	41
APPENDIX I	
Advising Resignation / New Committee Member.....	42
APPENDIX J	
Example format Annual Statement of Accounts .....	43
APPENDIX K	
Procedure for New Management Committee Members .....	44
APPENDIX L	
Procedure for Public Liability Insurance .....	45

## 1. Introduction

Council provides, throughout the City of Shoalhaven, a wide variety of public recreation and community facilities such as Sporting Venues, Community Centres and Public Halls.

It is difficult for Council – due to the large area of the Shoalhaven and its widely spread population – to manage these facilities to their full potential. A significant element of community-based management is therefore essential. This form of management is cost-effective for Council and, perhaps more importantly, gives local communities opportunities for developing skills, 'local ownership' and pride in achievement.

Council has the power (provided under Section 355 and 377 of the NSW Local Government Act, 1993 as detailed in Appendix A) to appoint Committees and delegate management of the facilities to local residents and / or organisations.

Management Committees provide the vehicle for these delegations. The committees are extensions of Council rather than separate entities. **The facilities and funds handled by them belong to the community through Council.** The committees are, in effect, Council when acting within the terms of their delegated authority.

Considerable care must be taken by committees in the exercise of their delegated powers. They are required to adhere to guidelines which ensure, firstly, their proper functioning in accordance with the rules and regulations which govern Council's activities and, secondly, the integration of their procedures with those of Council.

The following pages detail the essential **roles and functions** of committees and the **protocols and procedures** that they must follow in carrying out these roles. The guidelines may not, however, cover every circumstance. There will be instances where further liaison with Council will be desirable (if not essential).

On matters of membership, policy and other administrative issues, this liaison should be with the Management Committees' Liaison Officer.

The Liaison Officers can attend Management Committees' Annual General Meetings or ordinary meetings if essential issues require clarification.

### Code of Conduct

Attention is particularly drawn to Council's Code of Conduct. All Council delegates are subject to this Code and a copy will be provided to each member of Management Committees. Members are required to read this Code and, if the provisions of the Code are not clear or understood, to contact Council for clarification and advice.

## **2. Committee Roles and Functions**

### **2.1 Planning**

- (a) The Local Government Act, 1993 requires Councils and their agents (including management committees) to be more transparent, accountable and responsible in their management of public facilities. This requires, in part, the establishment of clear objectives and targets for each service provided and reports on performance against these targets.
- (b) Management Committees are required to play their part in this change by adopting and implementing sound business practices. Specifically, each committee is required to prepare a Management Plan for each of their respective facilities. Plans will incorporate the following items:
  - goals and objectives for the facility;
  - action plan for achieving the goals and objectives;
  - performance targets;
  - performance indicators;
  - budgets;
  - monitoring procedures;
  - each Management Plan is subject to an annual review.

### **2.2 Managing Facility Use**

#### **2.2.1 Community Access**

- (a) Notwithstanding the goals identified in future Management Plans, committees are required to ensure that the community has maximum access to facilities.
- (b) All legitimate users of facilities have a right of access – subject to prior bookings, unacceptable damage, legality of use, public convenience and payment of relevant fees.
- (c) Community centres / halls are designed to be versatile and adaptable for general purpose use and enjoyment by all sections of the community. The use of buildings and facilities should extend beyond the provision of social and recreational services for the active aged.
- (d) The general public may not be excluded from any ‘public open space’ sporting areas except during events which have been approved by the Management Committee or if the activity is incompatible for the approved land use.

#### **2.2.2 Community Use**

Council will monitor the use of facilities and will pay particular attention to under and over utilisation. Council reserves the right to

schedule non-committee activities at facilities controlled by committees – provided that participants pay the approved user fees.

### **2.2.3 User Charges**

- (a) Committees will control the booking of facilities subject to the schedule of fees and charges being approved by Council on an annual basis. The approved Schedule of Fees is to be prominently displayed at the facility and no discounts or waiving of fees are allowable.
- (b) Incorporated sporting groups in the Shoalhaven for the following sports will not be subject to fees - soccer, cricket, rugby league, rugby union, touch football, netball, softball, hockey, AFL, athletics. Fees may be charged for other users e.g. carnivals, fund raising events, sporting groups from outside the Shoalhaven.
- (c) Fees received will be retained by committees to cover the day to day costs of running and maintaining the facility as set out in 2.3.2(b) and carrying out improvements (subject to those improvements being identified within the approved Management Plan).
- (d) Floodlighting fees will be standardised across all grounds. The current fee fixed by Council is detailed in the current schedule of fees and charges. This fee should be charged by all committees.

### **2.2.4 Exclusive Use (Sports Facilities)**

- (a) A club may nominate a facility as its home ground if supported by the facility committee and if warranted by club requirements / needs. If the need for use by the club diminishes, Council may implement its powers to dissolve the committee and / or the club's home ground status.
- (b) Notwithstanding the above, Council may, at its discretion, permit any sporting code within the City to develop and maintain a sporting area for its own purposes under Leasing / Licensing Agreement. Council would not normally insist on scheduling other events (other than school events) on that area.

### **2.2.5 Compliance with Planning, Health Regulations and Licensing Laws regarding the use of intoxicating liquor**

- (a) Council's buildings shall not be made available for commercial / retail activities for profit without Council

approval. All enquires should be directed to the Management Committee Liaison Officer.

- (b) Committees shall not permit facilities to be used for any purpose which may conflict with Council's Planning or Health Regulations. Council is to be contacted where any doubt exists as to what constitutes permissible use of facilities.
- (c) The erection of fencing and advertising signs on buildings or sporting areas may only be undertaken with the approval of Council.
- (d) Committees shall not, under any circumstances, permit the premises to be used for the consumption or sale of intoxicating liquor except in accordance with the law and any licensing requirements. For further information contact the Licensing Sergeant at the facilities nearest Police Station.

#### **2.2.6 Risk Management**

Management of facilities must be undertaken in accordance with the NSW Work Health and Safety Act (2011) and NSW Work Health and Safety Regulation (2011) and these Guidelines. Each committee must ensure that the premises it is responsible for (and access to and egress from) are safe and without risk to health. **A plan and description of the facility should be held by the Committee and by Council.**

Subject to specific limitations which may be imposed by Council, each committee is delegated all necessary powers, duties and authorities to achieve these ends.

#### **2.2.7 Employment of Persons**

Committees shall not enter into agreements with individuals which may be construed as employer / employee relationships without prior written Council approval. This will generally not be given without Council involvement and compliance with all relevant procedures for the appointment of staff. Extreme care should be taken as committees have no authority to employ any individual on a basis which could legally be held to be an employer / employee relationship. Serious consequences could arise from such action ranging from Work Health and Safety, taxation, workers compensation, breaches of awards and other industrial acts and regulations. **This does not preclude committees from engaging the services of bona fide contractors, such as carpenters, electricians and plumbers for maintenance works associated with the facility.**

### **2.2.8 Hire of Contractors**

Contractors engaged by Management Committees must hold public liability insurance to the value of twenty million dollars (\$20,000,000.00). This policy must be issued by an Australian Prudential Regulatory Authority (APRA). The Committee shall hold a copy of the Certificate of Currency of the public liability insurance and Workers Compensation Insurance. Where applicable, a copy of the tradesperson's license should be obtained. All contractors must complete an WHS Minor Contracts Schedule (contact your Management Committee Liaison Officer for details).

### **2.2.9 Volunteer Workers**

- (a) Volunteer workers should be registered with Council and must always work under the direction of the Management Committee. Workers should only attempt work for which they have the appropriate qualifications and training. (Appendix H – Register of volunteer workers)
- (b) Council has an adopted Risk Management Policy for Managing Volunteers (Appendix G) and Risk Management Procedure for Managing Volunteers. A copy of this document is available from the relevant Management Committee Liaison Officer upon request.

### **2.2.10 Evacuation Procedure**

Committees are responsible for developing and implementing evacuation procedures for the facility they manage. This procedure shall be submitted to Council for approval.

Committees are responsible for displaying this procedure and facility plan for reference by users and shall provide a copy of the evacuation procedure to all hirers of the facility.

## **2.3 Managing Facility Maintenance**

### **2.3.1 General**

- (a) Committees are responsible for ensuring that facilities under their control are properly maintained. This will entail regular maintenance of buildings and / or playing fields (cleaning, replacement of consumables, such as paper towels, mowing and watering) and periodic maintenance of a major nature (repainting, line-marking, replacement of worn or broken items).
- (b) In the course of their normal duties, Council staff will inspect facilities in their area. However, committees are expected to

inform Council of any substantial repair or upgrading work required on relevant facilities.

- (c) Any work costing in excess of five thousand dollars (\$5,000) must be referred to Council for advice and approval before the work is undertaken. The works should be previously identified in the Works Program and Management Plan.
- (d) Works considered necessary or desirable, but beyond the means of a committee, are to be referred to Council in writing. These will be considered for inclusion in a future Works Program.
- (e) These guidelines cover committee responsibilities in general terms. Specific requirements for particular facilities may vary from the guidelines according to particular circumstances. Such requirements will be annexed to the Management Plan.
- (f) Maintenance agreements have been negotiated with all sportsground Management Committees, these agreements detail the responsibilities of the Committee and Council, variations to the maintenance agreement may be made through negotiation between the Committee and Council.

#### **2.3.2 Public Buildings**

- (a) Generally, Council will be responsible for major maintenance and improvements, but always consistent with the availability of Council funds, such as:
  - car parks and roads
  - re-roofing
  - major plumbing / electrical repairs
  - building extensions
  - external painting
  - maintenance of fire equipment i.e. fire extinguishers

These works should be identified in the Works Program and Management Plan.
- (b) Committees will be responsible for:
  - electrical
  - water
  - gas
  - garbage and effluent disposal accounts
  - liquid or solid trade waste
  - cleaning
  - minor plumbing maintenance
  - minor electrical maintenance

- repairs such as broken windows and fittings
- installation of new fittings
- cleaning grease traps
- electrical / gas / water / telephone provision and maintenance of furniture and equipment.

The Committee will also be responsible for maintaining the external surfaces of the premises including keeping all trees, plants and lawns in a properly groomed condition.

- (c) Committees may arrange for work to be carried out by Council at committee expense.

### **2.3.3 Outdoor Sporting Areas**

- (a) Committees will be responsible for maintenance as detailed in their maintenance agreement.
- (b) Committees will be responsible for payment of water and electricity accounts. An allowance will be paid for the watering of sportsfields, the allowance is calculated to permit the efficient watering of the grounds. This allowance will be shown as a separate item in the maintenance subsidy.
- (c) With the approval of Council, committees may make improvements or alterations to playing fields. Funding for minor improvements is available through the voluntary user contributions scheme. Applications for funding through this scheme should be made by the constituent clubs through their Association / peak body.
- (d) Where buildings exist within sporting areas, committees will be responsible for such buildings as outlined under 'Public Buildings' above (unless otherwise specified by Council).
- (e) Maintenance may be carried out by Council's maintenance staff at committee cost. Requests for maintenance by Council staff should be referred to the Management Committee Liaison Officer.



### **3. Council Roles and Functions**

#### **3.1 Planning**

Council Officers will assist in the formulation of initial facility Management Plans.

#### **3.2 Facility Use and Maintenance**

##### **3.2.1 Monitoring / Auditing**

- (a) Generally speaking, committees are expected to operate with minimum Council intervention or involvement. However, Council bears ultimate responsibility for facilities (which, collectively, are valued at many millions of dollars) and monitoring procedures are, therefore, necessary.
- (b) Checking procedures are kept to a minimum in order to maximise committee autonomy. Regular liaison between committees and Council staff is, however, encouraged in order to ensure that problems are recognised and solved at an early date. Facilities will be audited on a cyclical basis and the outcomes will be discussed with the Committee.

##### **3.2.2 Maintenance Subsidies Sportsgrounds**

- (a) The cost of maintaining sporting facilities may be subsidised where there are shortfalls in funds after taking into account all income, justifiable expenditure and available volunteer services.
- (b) Any application for subsidy should satisfy Council that all income is being fully utilised, and that all maintenance is of a justifiable standard.
- (c) Management Committees may make an application to Council for subsidy in accordance with the following procedure:
  - (i) The submission to Council prior to 31 October each year, of a Playing Fields Subsidy Application in conjunction with the annual financial statements.
- (d) The Committee is required to assume total responsibility for the control and responsible management of any subsidy funding.
- (e) Maintenance works can be carried out by the following means:
  - (i) Volunteer labour – Committees must advise the Liaison Officer, in advance, of any organised volunteer working activity and all volunteer workers are to sign a

register as set out in Appendix H. The register must be maintained at all times. A copy of the signed register must be forwarded to the Liaison Officer;

- (ii) Use of contractors in accordance with 2.2.8;
- (iii) Council staff and equipment on the basis that the committee pays Council the appropriate hire rates.

## **4. Operational Guidelines and Policies**

### **4.1 Authority / Powers**

#### **4.1.1 Appointment**

- (a) Committees must be appointed by Council resolution. New members must be appointed by Council resolution or by the delegated authority of the General Manager, before being able to vote at meetings of the Committee. Nominees may, however attend meetings to familiarise themselves with meeting procedures. A Notice of New Members Form (Appendix I) must be completed and forwarded to the Liaison Officer.
- (b) Powers, duties and functions are delegated by Council to committees under Section 355 and 377 of the Local Government Act, 1993. Such committees will be acting on behalf of Council in the exercise of delegated powers.
- (c) In any resolution of Council in appointing a committee or an individual to a committee, the resolution should mention the delegation of power, authority, duty or function under Section 377.

#### **4.1.2 Dissolution**

Council retains the right to dissolve committees without notice or withdraw the membership of any individual member without notice.

### **4.2 Membership**

#### **4.2.1 New Members**

- (a) Council will actively seek members (from the community) with the potential to enhance the depth and balance of committee skills. This may be done by advertising committee elections.
- (b) Members may be appointed for subsequent terms.
- (c) From time to time it may become necessary to appoint new members to committees, either to fill vacancies or provide

additional representation. (Appendix K shows the process to be observed).

- (d) Membership of committees at all times remains in Council's control, although due consideration will be given to recommendations from committees on the matter. It is Council's usual practice to consult with committees before appointing additional members.
- (e) New members may not vote at committee meetings or be elected to executive positions until they have been officially appointed by Council resolution and advised of such appointment in writing under the hand of the General Manager.
- (f) Should vacancies or changes in status occur, committees are to inform Council in writing, regardless of whether or not they wish to recommend replacements (such replacements are to be representative of the user groups of outgoing members). All user groups are to be notified of changes. If vacancies exist, these are to be advertised on facility notice boards or in the press with a request for nominations to fill the vacant positions.
- (g) All nominations for replacement are to be forwarded to the Liaison Officer together with committee recommendations. The advice is to be in the form of Appendix I.
- (h) All user groups are entitled to have equal representation on the Committee. No one user group can have a majority of members, other than Showground Management Committees.
- (i) Each user group may exercise a maximum of two (2) votes on any matter when a vote is called at a meeting, other than Showground Management Committees.
- (j) Showground Management Committees may permit five (5) voting members from show societies and two (2) from each of the other user groups (MIN10.654).

#### **4.2.2 Elections**

- (a) Office bearers are to be elected by the Committee on the following basis to maintain continuity:  
  
Every year, in conjunction with the Annual General Meeting, all positions will be declared vacant. Executive office bearers will be elected (re-elected) before the committee members.

- (b) The Executive office bearers will comprise Chairperson, Deputy Chairperson, Secretary and Treasurer (where funds are handled).
- (c) Committees can designate additional positions (such as Booking Officer, Publicity Officer, Assistant Secretary, Assistant Treasurer, Maintenance Officer etc.) with such positions being filled by any committee member.
- (d) A committee member shall not hold more than one executive position at any one time.
- (e) If an executive office bearer ceases to hold the position, an election should be held at the next General Meeting or at a special meeting called for that purpose.

#### **4.2.3 Members Ceasing to Hold Office**

- (a) Members shall cease to hold office if they:
  - (i) Resign;
  - (ii) Fail to attend three (3) consecutive meetings of a committee without reasonable excuse.
  - (iii) Fail to attend at least half of the committee meetings in any one (1) year.
  - (iv) The group they represent withdraws their support for the member.
- (b) In respect of the above, this does not preclude such persons from being eligible to be considered for reappointment.
- (c) Where members cease to hold office as a result of the above, committees shall notify the Liaison Officer of such fact (refer Appendix I) as soon as possible after becoming aware of the situation.

### **4.3 Meetings**

#### **4.3.1 General**

- (a) Meetings of committees may be held as often as considered necessary or desirable for their purposes. However, meetings must be held at least quarterly.
- (b) The Annual General Meeting (AGM) is to be held between 1 July and 30 September.
- (c) Committees are to promote their AGM by:
  - displaying notices of intent on notice boards (internal) and on the exterior at respective facilities;

- advising all current and potential user groups in writing; and
  - placing advertisements in relevant newspapers giving details of the AGM.
- (d) The procedure for the AGM shall follow the recommended Agenda outlined in Appendix B.
- (e) A simple majority of committee members shall constitute a quorum.
- (f) Meeting procedures should adhere as much as possible to generally accepted procedures.
- (g) All decisions must be adopted by a majority of members present.
- (h) For those committees handling funds, a financial report must be submitted to each meeting.
- (i) Committees are representatives of Council. As such, they are subject to Council's requirements for transparency, accountability and responsibility. To ensure these aims are met, meetings are to be open to the public. Committees should note that public observers do not have voting rights and may only address the committee if agreed to by the committee representatives. Confidential and sensitive matters may be discussed at closed meetings.

#### **4.3.2 Minutes**

- (a) Minutes of the proceedings of all meetings of committees must be recorded in a minute book. A sample minutes format is at Appendix C.
- (b) Resolutions should be worded clearly and unambiguously to show the intent of committees.
- (c) Minutes are to be confirmed as a true and accurate record or amended appropriately by resolution at subsequent meetings.
- (d) Minute Books shall be made available on request for inspection by Council's General Manager or any Council Officer nominated by the General Manager.
- (e) Copies of minutes of previous meetings are to be placed on public display within facilities or on community notice boards with copies forwarded to Council for retention on file.
- (f) All payments are to be approved at committee meetings and included in the minutes.

- (g) The reason/s for holding any closed meeting and any decision/s reached are to be recorded in the minutes.

#### **4.4 Conflicts of Interest**

##### **4.4.1 Disclosure and Presence in Meetings**

Detailed below is an extract from Section 451 of the Local Government Act, 1993, relevant to the disclosure of interest by members of committees which have been constituted or established under the Act.

##### **451 Disclosure and Presence in Meetings**

- (1) *A councillor or a member of a council committee who has a pecuniary interest in any matter with which the council is concerned and who is present at a meeting of the council or committee at which the matter is being considered must disclose the nature of the interest to the meeting as soon as practicable.*
- (2) *The councillor or member must not be present at, or in sight of, the meeting of the council or committee:*
  - (a) *at any time during which the matter is being considered or discussed by the council or committee, or*
  - (b) *at any time during which the council or committee is voting on any question in relation to the matter.*

##### **4.4.2 Disclosures to be Recorded**

Detailed below is an extract from Section 453 of the Local Government Act, 1993, relevant to disclosures to be recorded at meetings of committees which have been constituted or established under that Act.

*“A Disclosure made at a meeting of a council or council committee must be recorded in the minutes of the meetings.”*

Persons who fail to comply with the Act in respect of declarations of pecuniary interest e.g. a relative or acquaintance of a committee member receiving payment for cleaning or working at the facilities in matters before committees are guilty of an offence under the Act and proceedings for such offences may be instituted in a court of law.

If members have any doubts as to whether disclosures of interest should be made, it is recommended that interests be declared and that such members not take part in discussions or votes on the subject matters.

It should also be noted that the interests of relatives (if known to members of committees) are deemed to be the interests of those members and, therefore, declarations of interest in the matters prescribed must be made.

#### **4.5 Financial Management**

##### **4.5.1 General**

Committees are, like Council, subject to financial accountability guidelines under the Local Government Act.

The General Manager is responsible for the financial procedures of Council and he will, from time to time, issue instructions to individual committees or all committees, on specific financial matters. Any such instructions issued must be strictly adhered to.

##### **4.5.2 Payments to Members**

No payment in the form of an honorarium shall be made by committees to any of their members. However, reasonable expenses whilst carrying out executive duties of committees may be reimbursed upon production of receipt or proof of expense.

##### **4.5.3 Books of Account**

###### **(a) Receipt Book**

- (i) Receipts must be issued for all monies received.
- (ii) Receipt books should consist of pre-numbered receipts and duplicates so that originals may be detached and the duplicates retained in the book.
- (iii) Used receipt books must be retained.
- (iv) Where errors are made in writing out receipts, the originals and the duplicates must be cancelled and copies of both retained in respective receipt books.

###### **(b) Cash Book**

- (i) A cash book shall be kept by each committee.
- (ii) If the cash book provided is not used, the cash book used must show
  - Date of transaction
  - Particulars of transaction
  - References
  - Amount of transaction
  - GST collected or paid

- Entries should be made in such a manner as to allow cross reference to the receipt and cheque books.

#### **4.5.4 Fixing of Fees and Charges**

In accordance with Section 377 of the Local Government Act, committees do not have the power to set fees and charges. All fees and charges must be set by Council resolution annually.

- (a) Fees and charges to be reviewed at the Annual General Meeting of the Management Committee each year or upon request by Council.
- (b) Committees are to forward recommended alterations to fees and charges for the ensuing year after their AGM or upon request by Council.
- (c) Each committee may recommend to Council appropriate fees and charges. However, Council at all times retains the right to set fees and charges as it sees fit.
- (d) Fees and charges should be calculated to cover the costs of managing and maintaining facilities including periodic major maintenance as identified in schedule 4 and the management plan (e.g. repainting, top dressing, furniture replacement, etc.). Users are to contribute on an equitable basis.
- (e) All fees are set in accordance with 2.2.3(b). No reduction or waiving of fees is allowable except as set out in 2.2.3(b).

#### **4.5.5 Receipting of Money**

- (a) All money received must be recorded in a cash book and a receipt issued.
- (b) Committees are required to ensure that all monies due to them are received including the full amount of any fees and charges due and payable. It should be noted that committee members may be liable for any monies that they fail to take reasonable action to recover.
- (c) Should a committee be unable to recover any monies, Council is to be notified of the details in writing.

#### **4.5.6 Disbursements**

- (a) Council resolves each year that funds collected by committees are to be spent on the care, control and management of respective facilities. Expenditure for any other purpose is not permitted except where approved by Council resolution.



- (b) All payments shall be supported by accounts for goods and / or services received and are made to order and crossed 'Not Negotiable'.
- (c) All disbursements (except petty cash) shall be made by cheque signed by any two of the following: Chairperson, Deputy Chairperson, Secretary or Treasurer.
- (d) Receipts and invoices are to be obtained for ALL payments made.
- (e) All accounts shall be submitted to respective committees for approval prior to payment being made and particulars recorded in the minutes.
- (f) Where payment must be made between meetings, payment is permitted subject to such payment being confirmed at the next meeting and the particulars recorded in the minutes.
- (g) All payments shall be recorded separately in the cash book together with the details thereof.
- (h) Committees shall not indebted themselves beyond the funds held at any one time without prior approval from Council.

#### **4.5.7 Banking**

- (a) Prior to handling any monies, committees will (with Council's approval) open a cheque account in the name of the committee at an approved bank, through which all transactions shall be made.
- (b) All monies received by committees shall be banked in the form received, preferably daily but at least weekly, in a manner which aids reconciliation of bank accounts with cash and receipt books.

#### **4.5.8 Petty Cash**

- (a) Committees may operate petty cash accounts on the imprest system.
- (b) The cash 'float' shall not exceed one hundred dollars (\$100.00) at any one time.
- (c) Only payments of less than fifty dollars (\$50.00) may be made from petty cash. All other payments shall be made by cheque. Petty cash will be normally reserved for Secretarial and Treasury expenses.
- (d) Petty cash shall at all times be kept in a locked container with the key being held by the Treasurer.

- (e) All petty cash payments must be supported by receipts which shall be placed in the petty cash container.
- (f) At any one time, the total of receipts and cash in the container shall equal the cash 'float'.
- (g) The 'float' may be replenished from time to time by drawing a cash cheque to the total amount of the receipts in the petty cash container. Such receipts may then be removed and properly recorded. The receipts should be retained.
- (h) Details of reimbursement of petty cash shall be made available to respective committees.

#### **4.5.9 Goods and Services Tax (GST)**

The GST must be collected on all income. The amount of tax is calculated as one eleventh of the total amount.

The cashbook, receipt book and monthly summary have been provided to assist with account keeping and compliance with the GST. Use of the cashbook and receipt book is not compulsory but the monthly summary must be completed and returned each month even if there is a nil return. This summary will provide information that Council requires for lodgement of the monthly business activity statement to the Australian Tax Office. Council must receive the monthly summary within seven (7) days of the end of the month (not seven (7) working days)

If the Committee has collected more GST than it has paid, a cheque for the difference between what has been collected and what has been paid should accompany the monthly summary.

If more GST has been paid than has been collected, then a refund will be issued by Council when the ATO processes Council's return.

Deposits do not attract GST but if any portion of a deposit is retained to cover damages or losses then GST should be collected on the retained amount.

The receipt books issued comply with the requirements of the Tax Invoice and should be used whenever a Tax Invoice is required.

All invoices must contain the supplier's ABN.

Any queries concerning the GST should be directed to Council's Management Accountant.

## 4.6 Reporting

### 4.6.1 Treasurer's Report

- (a) Treasurers must submit financial reports to each properly convened meeting of committees. Copies of these reports are to be displayed on facility notice boards until replaced by superseding reports.
- (b) The reports should include full details of the following:
  - Cheques written prior to the meeting
  - Cheques submitted for approval of the meeting
  - Bank reconciliation
- (c) Reports should be signed by the Treasurer and / or Chairperson or Secretary and formal adoption of reports should be noted in the minutes of the meeting.
- (d) The report should be pasted into a Minutes Book so that it cannot be removed and this then forms part of the minutes of the meeting.

### 4.6.2 Annual Statement of Accounts

- (a) The financial year for all committees shall be from 1 July to 30 June each year.
- (b) Prior to 31 October each year, each committee shall prepare and submit to Council an annual statement of accounts including:
  - (i) A statement showing all income received and payments made by the committee during the financial year just ended.
  - (ii) A bank reconciliation.
  - (iii) A certificate from the bank/s certifying the balance of funds held as at 30 June.
- (c) Before submission to Council the statements of each committee must be audited, preferably by a qualified Auditor appointed by the committees. If a qualified Auditor is not available, the person selected should be experienced and possess a sound knowledge of the principles of book keeping.
- (d) The Auditor must be provided with a copy of the current Guidelines and be required to sign the following certification:

*'I ..... hereby certify that the above statement of receipts and payments and the bank reconciliation statement of the .....Management*

*Committee have been accurately and properly prepared from the financial records maintained by the Committee and that I have inspected the Minute Book and financial records of the Committee and, as far as I can establish, these comply with Shoalhaven City Council's Guidelines in respect of all financial procedures and requirements.'*

If the Auditor is unable to make such a statement because of deficiencies then the statement should be qualified to the extent of the deficiencies.

- (e) A copy of the financial statement and attachments together with the Auditor's Certificate and any comments made by the Auditor must be submitted to Council before 31 October.
- (f) A certification by the Auditor (or the audited accounts) should be submitted to committees for formal adoption.
- (g) Council will be able to assist committees in the proper setting out of their annual statement of accounts. An example of an annual statement of accounts is set out in Appendix J.

#### **4.6.3 Annual Report**

Committees are to present to each Annual General Meeting, an Annual Report containing the following information:

- (a) Minutes of the previous Annual General Meeting.
- (b) Chairperson's Report.
- (c) Treasurer's Report.

A copy of Annual Reports shall be sent to Council.

Fees and charges to be reviewed annually and Council advised prior to 31 October of any recommended alterations. Changes shall not be implemented until ratified by Council.

#### **4.7 Purchasing**

Committees may need to purchase items to carry out their purposes. Committees may take advantage of favourable prices negotiated by Council.

To do this, such purchases should be made through the Liaison Officer. However, all assets purchased by Council on behalf of committees will remain the property of Shoalhaven City Council and be recorded on Council's asset register. Assets may not be purchased by committees without prior approval from Council.

Committees may utilise Council's stores for the purchase of items such as toilet paper, hand towels and cleaning products etc.

Payment must be made at the store at the time of purchase. A receipt will be issued.

#### **4.8 Insurances**

Council's Insurance Manager is available and authorised to discuss any matters associated with this insurance raised by a committee and to provide more specific information as required by committees.

##### **4.8.1 Public Liability and Professional Indemnity Insurances**

As committees are appointed under the provisions of the Local Government Act, the committees and their members fall within the definition of an insured party in Council's Insurance Policy.

Council has taken Public Liability insurance cover to the value of four hundred million dollars (\$400,000,000) in respect of claims happening during the period of protection for Personal Injury and / or Damage to Property (as defined), and Products Liability, caused by an occurrence in connection with the business of the member (Council). Coverage for committees and members is available when acting within the scope of their delegated duties.

Council carries a Deductible of twenty five thousand dollars (\$25,000) for each and every claim. In the event that a committee member is involved in a claim below that deductible amount, subject to the member acting within the scope of their delegated duties, Council indemnifies the committee member for the Deductible accordingly.

Council carries Professional Indemnity Insurance to the value of \$300,000,000 providing protection for claims arising out of any negligent act, error or omission in the conduct of the Member's (Council's) business and notified during the period of protection other than personal injury or property loss or damage otherwise insured above. Council carries a Deductible of twenty five thousand dollars (\$25,000.00) for each and every claim. In the event that a committee member is involved in a claim below that deductible amount, subject to the member acting within the scope of their delegated duties, Council indemnifies the committee member for the Deductible accordingly.

Council also holds a separate Public Liability Insurance policy for Casual Hirers of Council's facilities. This cover is for hirers who hire a Council facility less than 12 times per calendar year for non-commercial or non-profit making purposes. Incorporated bodies, sporting clubs, associations and commercial or profit-making ventures are specifically excluded from the policy cover and

therefore are required to provide their own cover. Cover is for \$10 million and does not apply to the hirer or his property, but indemnifies Council for any third parties claims for personal injury, property damage or products liability in connection with the hire of the facility by the Hirer.

A Deductible of \$2,000 applies to each claim, payable by the hirer in event of a claim.

The following general information applies to the Public Liability policy:

- (a) If any injury or damage to property occurs to any member of the public, committee members are not empowered to admit liability or give any information or advice in relation thereto. The admission of liability by a committee member may result in the loss of indemnity under the insurance cover.
- (b) Any member of the public who wishes to make a claim against Council or the committee should make a claim in writing setting out full details of the incident (where, when, how etc) and the grounds on which they hold Council or the committee responsible.
- (c) When a committee receives a claim in writing from a member of the public, the Secretary should investigate promptly with any or all members involved and then complete a written report with all the details involved, including a response to any specific points raised by the claimant.
- (d) The claim and report from committee should then be forwarded, without delay, together with any relevant documentation to the General Manager, Attention: Manager, Insurance & Risk Management.
- (e) Any hirer using their own machinery, devices, equipment etc. must show proof of Public Liability Insurance to the amount of ten million dollars (\$10,000,000) issued by an APRA approved insurance provider prior to use of the facility for the operation of such devices.
- (f) All hirers other than Casual Hirers as set out in (e) above must have a current Public Liability Policy for a minimum amount of twenty million dollars (\$20,000,000) cover. The Public Liability Insurance Policy must be issued by an Australian Prudential and Regulatory Authority (APRA) approved organisation. The Certificate of Currency must

have Council's interest noted and a copy must be supplied to the Booking Officer.

- (g) Community groups undertaking a meeting will be covered under Council's casual hirer's policy. (Appendix L shows the process to be observed for Public Liability Insurance requirements for all users).

#### **4.8.2 Property Insurance**

Council property is covered under a blanket Property Protection Policy. Council retains Content Insurance for items which belong to Council and are stored within Council facilities.

User Groups' property is not covered by this Policy and should be insured by the property owner(s).

Any claim is subject to a Deductible of five thousand dollars (\$5,000).

If any building is known to be unoccupied in excess of thirty (30) days please advise Council's Insurance Section prior to this period.

#### **4.8.3 Personal Accident Insurance**

Council has a Personal Accident insurance policy which provides personal accident and sickness cover to members of committees appointed under the Local Government Act, 1993.

Cover applies whilst the insured person is engaged in or on any activity connected with the business of the committee including whilst travelling to and from such activity.

Compensation is not payable to persons under the age of 10 or over the age of 90. Further compensation is not payable where person is entitled to benefits under any workers compensation scheme, statutory transport accident scheme or by reason of their employment or for expenses incurred as a result of a professional service for which a Medicare benefit is or would be payable in accordance with the Health Insurance Act 1973.

Volunteer workers are covered in the same manner as Committee members.

Any injury or event that may give rise to a claim should be reported immediately, or on the next working day to Council's Management Committee Liaison Officer or Manager, Insurance & Risk Management.

## APPENDIX A

### SECTION 355 OF THE LOCAL GOVERNMENT ACT, 1993

#### How does a council exercise its functions?

355 How does a council exercise its functions?

A function of a council may, subject to this Chapter, be exercised:

- (a) by the council by means of the councillors or employees, by its agents or contractors, by financial provision, by the provision of goods, equipment, services, amenities or facilities or by any other means, or
- (b) by a committee of the council, or
- (c) partly or jointly by the council and another person or persons, or
- (d) jointly by the council and another council or councils (including by means of a Voluntary Regional Organisation of Councils of which the councils concerned are members), or
- (e) by a delegate of the council (which may, for example, be a Voluntary Regional Organisation of Councils of which the council is a member).

### SECTION 377 OF THE LOCAL GOVERNMENT ACT, 1993

#### General power of the council to delegate

#### 377 General power of the council to delegate

- (1) A council may, by resolution, delegate to the general manager or any other person or body (not including another employee of the council) any of the functions of the council, other than the following:
  - the appointment of a general manager
  - the making of a rate
  - a determination under section 549 as to the levying of a rate
  - the making of a charge
  - the fixing of a fee
  - the borrowing of money
  - the voting of money for expenditure on its works, services or operations
  - the compulsory acquisition, purchase, sale, exchange or surrender of any land or other property (but not including the sale of items of plant or equipment)
  - the acceptance of tenders which are required under this Act to be invited by the council
  - the adoption of a management plan under section 406
  - the adoption of a financial statement included in an annual financial report



- a decision to classify or reclassify public land under Division 1 of Part 2 of Chapter 6
  - the fixing of an amount or rate for the carrying out by the council of work on private land
  - the decision to carry out work on private land for an amount that is less than the amount or rate fixed by the council for the carrying out of any such work
  - the review of a determination made by the council, and not by a delegate of the council, of an application for approval or an application that may be reviewed under section 82A of the Environmental Planning and Assessment Act 1979
  - the power of the council to authorise the use of reasonable force for the purpose of gaining entry to premises under section 194
  - a decision under section 356 to contribute money or otherwise grant financial assistance to persons
  - the making of an application, or the giving of a notice, to the Governor or Minister
  - this power of delegation
  - any function under this or any other Act that is expressly required to be exercised by resolution of the council.
- (2) A council may, by resolution, sub-delegate to the general manager or any other person or body (not including another employee of the council) any function delegated to the council by the Director-General except as provided by the instrument of delegation to the council.

## **APPENDIX B**

### **PRO-FORMA ANNUAL GENERAL MEETING AGENDA**

1. Record of Attendance
2. Minutes of Previous Annual General Meeting
3. Reports    –    Chairperson  
                  –    Treasurer  
                  –    Secretary / Booking Officer
4. Election of Executive
5. Nomination of new members
6. General Business    –    Review of Fees and Charges  
                                  –    Review of Management Plan etc.

## **APPENDIX C**

### **PRO-FORMA – MINUTES OF MEETINGS**

#### **Minutes of \* Management Committee Meeting of \*\*\*\*.**

#### **Meeting Opened:**

- Present:** Names of those Committee members present.
- Absent:** Names of those Committee members absent.
- Apologies:** Names of those Committee members who have submitted apologies.

#### **1. Minutes of Previous Meeting**

Minutes of the previous meeting read by Secretary.

Action / Resolved: Moved by \* seconded by \* that the minutes of the previous meeting be accepted as read.

#### **2. Business Arising from Previous Minutes**

#### **3. Finance**

3.1 Financial Report read by Treasurer

Action / Resolved: Moved by \* seconded by \* that the financial report be accepted.

3.2 Accounts for payment tabled by Treasurer

Action / Resolved: Moved by \* seconded by \* that the accounts be accepted for payment.

#### **4. Correspondence**

4.1 Correspondence out and in tabled / read by Secretary

Action / Resolved: Moved by \* seconded by \* that the correspondence be accepted as tabled/read.

4.2 Business arising from correspondence

#### **5. Agenda Items**

#### **6. General Business**

#### **7. Next meeting scheduled for \***

## APPENDIX D

### SHOALHAVEN CITY COUNCIL APPLICATION FOR HIRE OF FACILITY

I / We, the undersigned, have read and agree to abide by all the Terms and Conditions of Hire, applicable for hiring a Council facility / area for the function / activity. I / We are responsible for payment of the bond and hire fees as per the current schedule of fees.

Name of Applicant:			
Organisation:			
Address:			
Email Address:			
Telephone:	B/H:	A/H:	Mob:
Venue:			
Area Hired:	(eg hall, meeting room, surrounds)		
Type of Function:			
Date of Function:			
No Of Guests:			
Estimated Times: (to include set up & pack Up)	Arrival time	am/pm	Departure time am/pm
Collection of Keys:			
<p><b>NOTE: A list of Fees &amp; Charges is attached. All prices are INCLUSIVE of GST</b></p> <p><b>As per Terms &amp; Conditions, please attach copy of current Public Liability Insurance.</b>    <input type="checkbox"/> Copy attached    <input type="checkbox"/> Not applicable</p> <p><b>I certify that I have read and do agree to abide by the Terms and Conditions of Hire attached.</b></p>			
Date:	Signed:		
Booking Officer:			
<p><b>Privacy Notification</b></p> <p>The information requested on this form is being collected by Shoalhaven City Council for the hire of facilities only. The information will be used solely by Council officers for the purpose mentioned or a directly related purpose. The applicant understands that this information is provided on a voluntary basis and they may apply to Council for access or amendment of the information at any time.</p>			
<b>Office use only:</b>	hours @	\$	per hour
			Total
			\$
	Bond is compulsory, determined by hire type		Bond
			\$
			Other
			\$
			Less paid
			\$
			Balance Due
			\$

## APPENDIX E

### TERMS AND CONDITIONS OF HIRE

#### Permit

Upon confirmation of your booking, Council will issue you with a Permit for your hire of the Venue. This permit must be at the Venue during the Hire Period and must be produced on demand.

#### Hire Period

Your booking will start and end at the times set out in the Approved Hire Details. You will not have access to the Venue before or after these times, unless expressly authorised by Council. The delivery or removal of equipment, setting up or cleaning of the Venue must be completed during the Hire Period.

#### Hire Fee

You must pay the Hire Fee to Council in the amount and at the times set out in the Approved Hire Details. The Hire Fee will be charged in accordance with Council's Annual Fees and Charges.

Council may require you to pay a Deposit to secure your booking. The amount of the Deposit and the Payment Date is set out in the Approved Hire Details.

#### Bond

Council may require you to pay a Bond for use of the Venue. The amount of the Bond and the Payment Date is set out in the Approved Hire Details.

Council will inspect the Venue after the function. If the Venue has been left in a satisfactory condition, Council will refund the Bond to you within ten working days of the inspection date.

If the Venue has been left in an untidy condition or the Venue has been damaged, Council will contact you and make arrangements for cleaning or repairs to be carried out. Any costs incurred for any additional cleaning or repairs necessary to reinstate the Venue to the condition it was before the time of hire will be deducted from the Bond.

#### Cancellation by You

If you decide not to use the Venue for your function, you must immediately notify Council.

If you cancel your booking after the Cancellation Date set out in the Approved Hire Details, you must pay the Hire Fee in full.

If you cancel your booking before the Cancellation Date set out in the Approved Hire Details, and you have paid the Hire Fee, Council will refund the Hire Fee and any Bond paid within ten (10) working days from the date of cancellation.

It is recommended that you cancel all advertising relating to the function and notify any sponsors or clients.

#### Cancellation by Council

Council reserves the right to cancel your booking immediately by verbal or written notice if you are in breach of any of the hire conditions.

### **Keys**

You can collect and return the keys from the person and the times set out in the Approved Hire Details. Keys will not be handed over unless you produce proof of payment. You must not copy the keys.

### **Damage**

You will be responsible for any damage you cause to the Venue or any fixtures, furniture or equipment at the Venue, except for reasonable wear and tear. Any damage will be repaired by Council at your cost and any expenses incurred will be deducted from the Bond.


You should report any accidental damage to the Venue upon return of the keys. If not reported, the damage will be deemed as wilful and may be reported to the Police.

### **Cleanliness**

You must leave the Venue in a clean and tidy condition and return it to the condition before the time of hire. This includes returning any tables, chairs and other equipment to their original position, removing garbage and cleaning any kitchen, cutlery, crockery or glassware. If the Venue is not left in a clean condition, any cleaning costs incurred will be at your cost and may be deducted from the Bond.

### **Approvals**

You must obtain all necessary consents and approvals for your use of the Venue including any development consent required under the *Environmental Planning & Assessment Act 1979*.


 ☐ If are unsure whether your function requires development consent, contact the Development Services Section on 4429 3111.

### **No Smoking**

Council has a No Smoking Policy which applies to the Venue.

### **Alcohol**

You must not sell or serve alcohol at the Venue unless you have an appropriate licence under the *Liquor Act 2007* and the *Liquor Regulation 2008*. You must provide Council with a copy of any licence or approval at the time of booking, and if requested, on demand.

 ☐ If you wish to sell or serve alcohol, contact the NSW Office of Liquor, Gaming & Racing on 02 9995 0894.

### **Safety**

You must be aware of, and follow, the evacuation procedure for the Venue. You must ensure that you keep any fire exits clear at all times.

You must immediately report any accident or incident at the Venue to Council. An incident form must be completed and given to Council.

### **Electrical Equipment**

You must not use double adaptors at the Venue and must ensure that all electrical appliances used by you are tested and carry a current tag. All electrical devices must be protected by a Residual Current Device (RCD).

**Council's Property**



You must not interfere with any electrical wiring, switchboard or sound equipment at the Venue. Any alteration of Council property without written approval will result in the loss of the Bond.

**Offensive Noise**

Your activities must be carried out in a manner which does not cause offensive noise as defined by the *Protection of Operation of the Environment Act 1997*.

**Charitable Activities**

You must observe any requirements of the *Charitable Fundraising Act 1991*.

  If you have an enquiry about these requirements, contact the Department of Gaming and Racing on 9995 0300.

**Sub-Letting**

You must not sublet the Venue or assign your rights to any other organisation or person without Council's prior consent.

**Liability**

You must accept responsibility for any claim for damage to property or injury to persons which arises from your use and occupation of the Venue.

**Insurance & Indemnity**

Unless you are covered under Council's Casual Hiring Public Liability Policy, you must obtain and maintain public liability insurance for the amount set out in the Hire Details with an insurer approved by the Australia Prudential Regulation Authority, noting the interests of those listed in the Approved Hire Details. Proof of this Policy is to be submitted to the Director City Services & Operations for approval prior to the commencement of the Hire Period. Council's Insurance Manager must also decide to approve the insurance provider. You must provide Council with a Certificate of Currency upon request.

You agree to indemnify Council and those other individuals/organisations noted on the Approved Hire Details from and against any actions, suits, claims and demands of whatever nature and all costs, charges and expenses in respect of any accident or injury to any person or property which may arise out of the activities approved under this Permit.

**Directions**

You must comply with any direction given by an authorised officer of the Council (including Council Rangers) or a Police officer acting in the course of their duties.

**Complaints & Compliments**

If you have any complaints or compliments about your use of the Venue including the quality of the building, hiring, service or support, please put these in writing to Council

**Crowd Control**

You are responsible for crowd control during your use of the Venue.

Depending upon the type of function, Council reserves the right to request security be provided.

**Spillage of Food or Drink**

You must remove any spillage of food stuffs or drinks from the walls and floors of the Venue.

You may be requested to professionally steam clean any carpeted areas which have been stained. If so, you must provide Council with a copy of the receipt.

**Mechanical Equipment**

You must not use mechanical equipment between the hours of 8:00pm to 7:00am weekdays or 8:00pm to 8:00am on weekends and public holidays.

**Musical Instruments**


You must not use musical instruments and sound equipment between the hours of 12:00am to 8:00am everyday.

**Exits**

You must maintain clear access of not less than 1.1metres to all exit doors.

**Sale of Goods**

The sale of goods is prohibited except in accordance with Council's Market Policy.

 For further information, contact Council's Development Services section on 4429 3111.

**Police Advice**

You must advise the Police of any evening / night function (excluding meetings) held at the Venue. A safe party form (available from local police stations) must be completed by you and given to the Supervisor at the time of booking the Venue.

**Decorations**

You must not affix any decorations to the walls or floors of the venue by nails, screws, hooks, blue tack or use adhesives in any part of the Venue.

Any flammable material must be first treated with a fire retardant solution to the satisfaction of the Supervisor.

You must remove all decorations from the Venue within the Hire Period or as directed by Council.

**Alcohol**

The serving or cooling of beer in kegs by any method is not permitted in any part of the Venue. Any damage due to non-compliance will be repaired at your cost.

**Precedence**

Certain facilities are designated polling booths for Local, State or Federal elections. Council reserves the right to cancel your booking should the facility be needed for this purpose.



## APPENDIX F

### RELEVANT PASSAGES OF LOCAL GOVERNMENT ACT PERTAINING TO CLAUSE 4.4 – CONFLICTS OF INTEREST

#### LOCAL GOVERNMENT ACT 1993 - SECT 442

##### What is a “pecuniary interest”?

##### 442 What is a “pecuniary interest”?

- (1) For the purposes of this Chapter, a “pecuniary interest” is an interest that a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person or another person with whom the person is associated as provided in section 443.
- (2) A person does not have a pecuniary interest in a matter if the interest is so remote or insignificant that it could not reasonably be regarded as likely to influence any decision the person might make in relation to the matter or if the interest is of a kind specified in section 448.

#### LOCAL GOVERNMENT ACT 1993 - SECT 443

##### Who has a pecuniary interest?

##### 443 Who has a pecuniary interest?

- (1) For the purposes of this Chapter, a person has a pecuniary interest in a matter if the pecuniary interest is the interest of:
  - (a) the person, or
  - (b) another person with whom the person is associated as provided in this section.
- (2) A person is taken to have a pecuniary interest in a matter if:
  - (a) the person’s spouse or de facto partner or a relative of the person, or a partner or employer of the person, has a pecuniary interest in the matter, or
  - (b) the person, or a nominee, partner or employer of the person, is a member of a company or other body that has a pecuniary interest in the matter.
- (3) However, a person is not taken to have a pecuniary interest in a matter as referred to in subsection (2):
  - (a) if the person is unaware of the relevant pecuniary interest of the spouse, de facto partner, relative, partner, employer or company or other body, or
  - (b) just because the person is a member of, or is employed by, a council or a statutory body or is employed by the Crown, or
  - (c) just because the person is a member of, or a delegate of a council to, a company or other body that has a pecuniary interest in the matter, so long as the person has no beneficial interest in any shares of the company or body.

## **LOCAL GOVERNMENT ACT 1993 - SECT 448**

### **What interests do not have to be disclosed?**

#### **448 What interests do not have to be disclosed?**

The following interests do not have to be disclosed for the purposes of this Chapter:

- (a) an interest as an elector,
- (b) an interest as a ratepayer or person liable to pay a charge,
- (c) an interest in any matter relating to the terms on which the provision of a service or the supply of goods or commodities is offered to the public generally, or to a section of the public that includes persons who are not subject to this Part,
- (d) an interest in any matter relating to the terms on which the provision of a service or the supply of goods or commodities is offered to a relative of the person by the council in the same manner and subject to the same conditions as apply to persons who are not subject to this Part,
- (e) an interest as a member of a club or other organisation or association, unless the interest is as the holder of an office in the club or organisation (whether remunerated or not),
- (f) an interest of a member of a council committee as a person chosen to represent the community or as a member of a non-profit organisation or other community or special interest group if the committee member has been appointed to represent the organisation or group on the committee,
- (g) an interest in a proposal relating to the making, amending, altering or repeal of an environmental planning instrument other than an instrument that effects a change of the permissible uses of:
  - (i) land in which the person or another person with whom the person is associated as provided in section 443 has a proprietary interest (which, for the purposes of this paragraph, includes any entitlement to the land at law or in equity and any other interest or potential interest in the land arising out of any mortgage, lease, trust, option or contract, or otherwise), or
  - (ii) land adjoining, adjacent to or in proximity to land referred to in subparagraph (i),
 if the person or the other person with whom the person is associated would by reason of the proprietary interest have a pecuniary interest in the proposal,
- (h) an interest relating to a contract, proposed contract or other matter if the interest arises only because of a beneficial interest in shares in a company that does not exceed 10 per cent of the voting rights in the company,
- (i) an interest of a person arising from the proposed making by the council of an agreement between the council and a corporation, association or partnership, being a corporation, association or partnership that has more than 25 members, if the interest arises because a relative of the person is a shareholder (but not a director) of the corporation or is a member (but not a member of the committee) of the association or is a partner of the partnership,
- (j) an interest of a person arising from the making by the council of a contract or agreement with a relative of the person for or in relation to any of the following, but only if the proposed contract or agreement is similar in terms and conditions to such

contracts and agreements as have been made, or as are proposed to be made, by the council in respect of similar matters with other residents of the area:

- (i) the performance by the council at the expense of the relative of any work or service in connection with roads or sanitation,
- (ii) security for damage to footpaths or roads,
- (iii) any other service to be rendered, or act to be done, by the council by or under any Act conferring functions on the council or by or under any contract,
- (k) an interest relating to the payment of fees to councillors (including the mayor and deputy mayor),
- (l) an interest relating to the payment of expenses and the provision of facilities to councillors (including the mayor and deputy mayor) in accordance with a policy under section 252,
- (m) an interest relating to an election to the office of mayor arising from the fact that a fee for the following 12 months has been determined for the office of mayor,
- (n) an interest of a person arising from the passing for payment of a regular account for wages or salary of an employee who is a relative of the person,
- (o) an interest arising from being covered by, or a proposal to be covered by, indemnity insurance as a councillor or member of a council committee,
- (p) an interest arising from appointment of a councillor to a body as representative or delegate of the council, whether or not a fee or other recompense is payable to the representative or delegate.

#### **LOCAL GOVERNMENT ACT 1993 - SECT 451**

##### **Disclosure and presence in meetings**

##### **451 Disclosure and presence in meetings**

- (1) A councillor or a member of a council committee who has a pecuniary interest in any matter with which the council is concerned and who is present at a meeting of the council or committee at which the matter is being considered must disclose the nature of the interest to the meeting as soon as practicable.
- (2) The councillor or member must not be present at, or in sight of, the meeting of the council or committee:
  - (a) at any time during which the matter is being considered or discussed by the council or committee, or
  - (b) at any time during which the council or committee is voting on any question in relation to the matter.

#### **LOCAL GOVERNMENT ACT 1993 - SECT 453**

##### **Disclosures to be recorded**

##### **453 Disclosures to be recorded**

A disclosure made at a meeting of a council or council committee must be recorded in the minutes of the meeting.

## APPENDIX G

### RISK MANAGEMENT POLICY FOR MANAGING VOLUNTEERS

**Policy Number:** POL12/146 • **Adopted:** 28/09/2004 • **Amended:** 26/09/2006, 21/09/2009 • **Minute Number:** MIN04.1166, MIN06.1216, MIN09.1281 • **File:** 25218E • **Produced By:** Finance & Corporate Services Group • **Review Date:** 1/12/2016

#### PURPOSE

To provide a safe work environment for volunteers who contribute to the local community.

#### STATEMENT

Shoalhaven City Council recognises that volunteers from the community make a valuable contribution to a wide range of Council activities including, but not limited to, social or community support and environmental protection. Through their commitment and energy volunteers enrich the fabric of the community.

Contributions by volunteers to assist Shoalhaven City Council shall be conducted in a manner to comply with all relevant codes, Council Policies and Legislation.

'The Risk Management Procedure for Volunteers' has been developed to ensure that all aspects of the use of volunteers by Council are managed properly. That procedure relates to the management of volunteers by staff.

#### Definitions

For the purpose of Council's operations, the definition of a volunteer is as follows:-  
A volunteer is considered to be a person who is between the age of 10 and 90 years of age who undertakes an agreed activity on behalf of Council either directly or indirectly and is not party to an employment contract with Council in regard to that activity.

#### PROVISIONS

##### Principle of Volunteer Recruitment

The recruitment of volunteers should be on the basis that volunteers can be provided with satisfying and suitable activities and functions, within the limitations of individual physical and mental capabilities, and with due consideration being given to the personal preference and motivation of the volunteer.

##### Risk Management

Prior to any activity being undertaken by volunteers, Council will conduct a risk assessment of the activity to ensure the activity is suitable for volunteers and does not place the health and safety of volunteers at risk.

Council will ensure volunteers have the knowledge and skills to undertake the activity in a safe manner and provide any required training, supervision or personal protective equipment.

##### The Rights of the Volunteer

Volunteers have the right to

- expect a level of support and direction in relation to the task they are performing;
- be provided appropriate insurance cover for personal accident and public liability;
- be offered a system (i.e. policies, procedures, guidelines) to manage risks and perform activities in a safe manner;
- provide feedback on existing health and safety systems and practices to staff and make recommendations for improvements to such systems;
- refuse a direction that they consider unsafe or unhealthy, or for which they do not have the skills or capability to undertake.

**The Rights of Council**

Council expects volunteers to follow any codes, policies, procedures and directions provided by Council staff and to comply with legal requirements relevant to the role they are undertaking.

**IMPLEMENTATION**

The Group Directors are responsible for the overall administration of this policy in consultation with all relevant Council groups.

This policy is to be used in conjunction with the detailed 'Risk Management Procedure For Managing Volunteers' and the 'Corporate Induction Handbook for Volunteers'.

**CODE OF CONDUCT**

Council has adopted a Code of Conduct that applies to Councillors, staff and volunteers. The Code of Conduct is designed to assist volunteers in understanding the standards of conduct that are expected. It assists in maintaining Councils' reputation for integrity and fair dealing and provides a basis for making day-to-day decisions.

The Code of Conduct refers to a Conflict of Interest which is where a reasonable and informed person would perceive that you could be influenced by a private interest when carrying out your public duty.

Further information regarding the Code of Conduct is set out in the Risk Management Procedure for Managing Volunteers.

**REVIEW**

The Corporate Risk Management Committee will review this policy within the first year of a council election.

**APPLICATION OF ESD PRINCIPLES**

This Policy together with the Risk Management Procedure supports Council's commitment to ESD principles through:

- Establishment of clear written procedures which will assist in the proper and efficient management of volunteer support in a wide range of Council activities
- Provision of appropriate training and supervision to maximise the safe and productive use of volunteers
- Requiring that volunteers, as well as Council and its staff, must have regard to ESD principles in carrying out their responsibilities
- Development of strong partnerships with the community.

## REGISTER – VOLUNTEER WORKERS

[illegible]

## **APPENDIX I**

### **ADVISING RESIGNATION / NEW COMMITTEE MEMBER**

**TO:** Shoalhaven City Council  
PO Box 42  
NOWRA NSW 2541

#### **[Committee Name] Management Committee**

##### **Resignation of Member**

[Name of resigning member]                      Effective from [date]

##### **Request to Appoint New Member**

[Name of New Member]                      Effective from [date]

##### **Current Members**

[Name]	[Address]	[Telephone]
[Position Held]	[Group or Organisation Represented]	

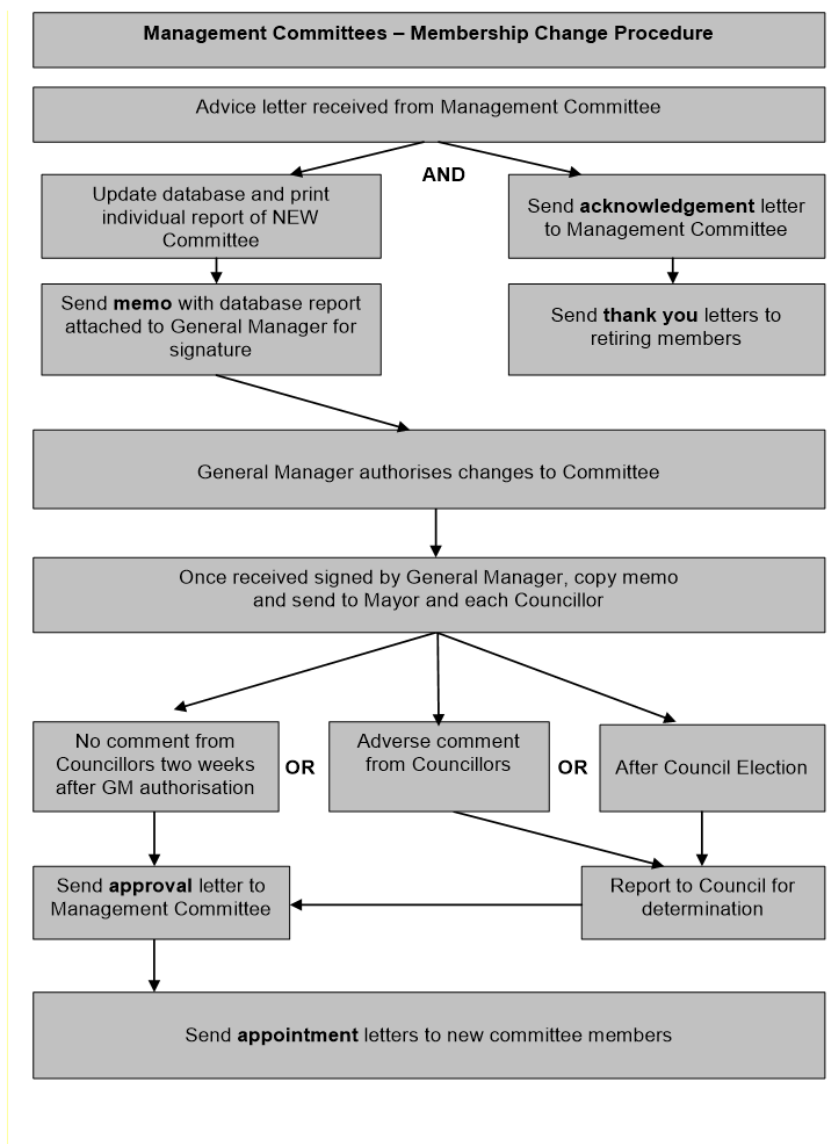
**APPENDIX J**  
**EXAMPLE FORMAT ANNUAL STATEMENT OF ACCOUNTS**  
**[COMMITTEE NAME] MANAGEMENT COMMITTEE**  
**BALANCE SHEET AS AT [DATE]**

[PREVIOUS YEAR]	ACCUMULATED FUNDS	[CURRENT YEAR]
\$	Brought Forward – [date]	\$
\$	Add: Surplus/Deficit for year	\$
\$		\$
	REPRESENTED BY:	
	CURRENT ASSETS	
	Cash at Bank	
\$	[Financial Institution Name]	\$
\$	Term Deposits	\$
\$	Interest Accrued	\$
\$	Debtors	\$
\$		\$
	LESS: CURRENT LIABILITIES	
\$	Creditors & Accruals	\$
\$	Bookings Prepaid	\$
\$		\$
\$	NET ASSETS	\$

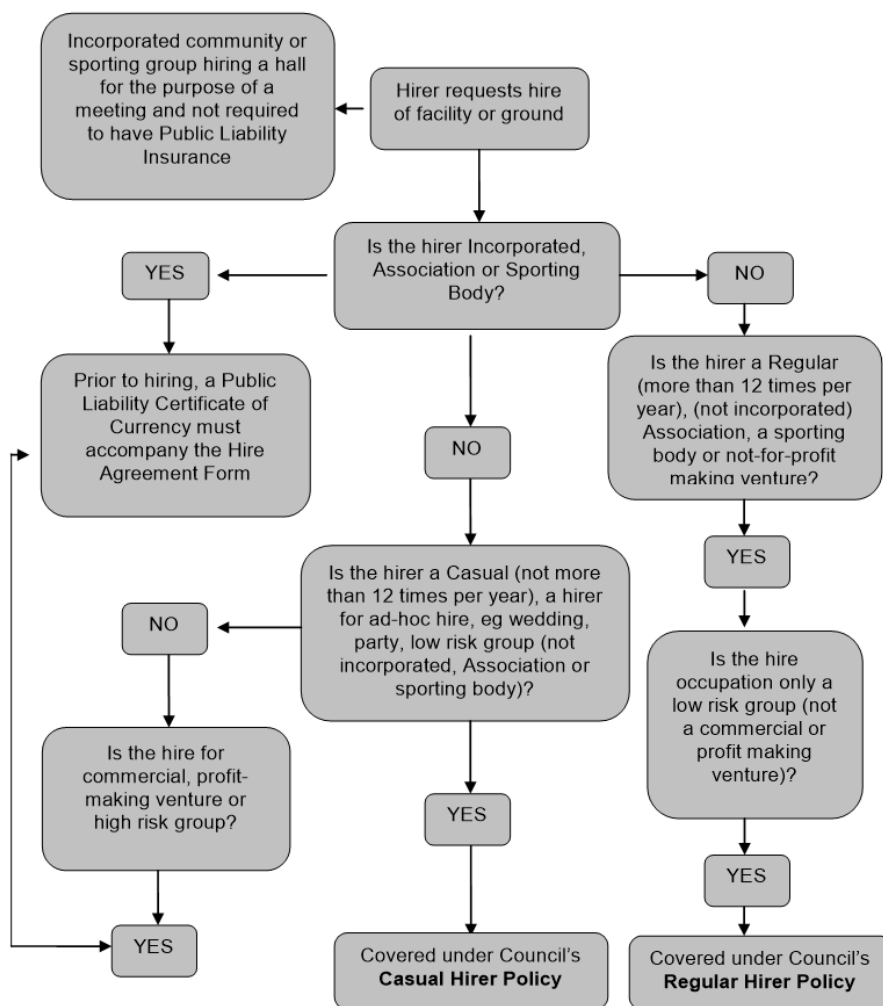


## APPENDIX K

### PROCEDURE FOR NEW MANAGEMENT COMMITTEE MEMBERS



**APPENDIX L**  
**PROCEDURE FOR PUBLIC LIABILITY INSURANCE**  
**PUBLIC LIABILITY INSURANCE REQUIREMENTS**  
**(CERTIFICATE OF CURRENCY)**





## Timetable Of Events

### **1 July – 30 June**

Financial Year

### **Between 1 July – 30 September**

Annual General Meeting

### **Prior to 31 October**

Submission of AGM Minutes and Annual  
Statements of Accounts for year ending 30 June

Register of volunteer workers and current inventory

Submission of proposed Fees and Charges  
for next financial year

Building and contents maintenance report

### **Prior to 30 May**

Facility Management Plan for next financial year

Local  
Government  
Remuneration  
Tribunal

Annual Report  
and  
Determination

12 April  
2017

[NSW Remuneration Tribunals website](#)

SA17.126 - Attachment 1

**Local Government Remuneration Tribunal**

# Contents

Contents	1
Executive Summary	2
Categories	2
Fees	3
Section 1 Introduction	4
Section 2 Local Government Reform	4
Update on council amalgamations	4
Amendments to the <i>Local Government Act 1993</i>	5
Section 3 Review of Categories	6
Scope of review	6
Submissions received - categorisation	9
Findings - categorisation	11
Criteria for categories	12
Allocation of council into categories	16
Section 4 Fees	16
Scope of review	16
Submissions received - Fees	17
Findings - Fees	18
Impact of fee increase and new categories	19
Section 5 Other matters	19
Fees for Deputy Mayors	19
Conclusion	20
Section 6 Determinations	21
Determination No. 1- Determination Pursuant to Section 239 of Categories of Councils and County Councils Effective From 1 July 2017	21
Table 1: General Purpose Councils - Metropolitan	21
Table 2: General Purpose Councils – Non-Metropolitan	22
Table 3: County Councils	23
Determination No. 2- Determination Pursuant to Section 241 of Fees for Councillors and Mayors	24
Table 4: Fees for General Purpose and County Councils	24

## Local Government Remuneration Tribunal

# Executive Summary

The Local Government Remuneration Tribunal (the Tribunal) is required to report to the Minister for Local Government by 1 May each year as to its determination of categories and the maximum and minimum amounts of fees to be paid to mayors, councillors, and chairpersons and members of county councils.

### Categories

Since the making of the 2016 determination a number of councils have been amalgamated resulting in the creation of 20 new councils. The impact of those structural changes is an overall reduction in the number of councils in NSW from 152 to 128. This significant change has prompted a review of the existing categories and the allocation of councils into each of those categories.

In undertaking the review the Tribunal examined the existing categories, a range of statistical and demographic data and considered the views of councils and Local Government NSW. Having regard to that information the Tribunal has determined a categorisation model which differentiates councils primarily on the basis of their geographic location. Other factors which differentiate councils for the purpose of categorisation include population, the sphere of the council's economic influence and the degree of regional servicing.

In accordance with section 239 of the (LG Act) the categories of general purpose councils are determined as follows:

#### Metropolitan

- Principal CBD
- Major CBD
- Metropolitan Large
- Metropolitan Medium
- Metropolitan Small

#### Non-metropolitan

- Regional City
- Regional Strategic Area
- Regional Rural
- Rural

### **Local Government Remuneration Tribunal**

The determination provides for the retention of five existing categories (some with new titles) and the creation of two new categories. Each council is allocated into one of the categories based on the criteria outlined on pages 12 to 15 of the report.

#### **Fees**

The majority of councils will receive an increase of 2.5 per cent only which is consistent with the government's wages policy. Six existing councils will be eligible for increases of more than 2.5 per cent as those councils have been categorised into a higher or new category on the basis of the revised criteria.

The 20 new councils have been placed in one of the existing or new categories. These 20 councils replaced 44 former councils. The scale of the new councils means that the majority of these new councils will be eligible for fees that are higher than those paid to the former entities. However, the significant reduction in the number of councils from 152 to 128 has resulted in an estimated maximum saving on the overall cost of councillor fees in NSW of approximately \$2.5M.



## Local Government Remuneration Tribunal

### Section 1 Introduction

---

1. Section 239 of the LG Act provides for the Tribunal to determine the categories of councils and mayoral offices and to place each council and mayoral office into one of those categories. The categories are to be determined at least once every 3 years.
2. Section 241 of the LG Act provides for the Tribunal to determine, not later than 1 May in each year, for each of the categories determined under section 239, the maximum and minimum amount of fees to be paid to mayors and councillors of councils, as well as chairpersons and members of county councils.
3. In determining the maximum and minimum fees payable in each of the categories, the Tribunal is required, pursuant to section 242A of the LG Act, to give effect to the same policies on increases in remuneration as those of the Industrial Relations Commission. The current policy on wages is that public sector wages cannot increase by more than 2.5 per cent, and this includes the maximum and minimum fees payable to councillors and mayors and chairpersons and members of county councils.
4. The Tribunal's determinations take effect from 1 July in each year. The Tribunal's Report and Determination of 2016, made on 29 March 2016, provided a general increase of 2.5 per cent which was consistent with the Government's policy on wages.
5. Since the making of the 2016 determination there has been a reduction in the number of councils in NSW from 152 to 128. In response to this significant change the Tribunal will review the categories and the allocation of each council and mayoral offices into those categories, pursuant to section 239 of the LG Act.

### Section 2 Local Government Reform

---

#### Update on council amalgamations

6. The NSW Government has been working with local councils since 2011 to create stronger councils and strengthen local communities.
7. On 12 May 2016 the NSW Government announced the formation of 19 new councils. The proclamation of the new Bayside Council occurred on 9 September 2016 following

### Local Government Remuneration Tribunal

the conclusion of legal action in the Court of Appeal. This took the total number of new councils created in 2016 to 20.

8. The decision to create new councils follows four years of extensive community and industry consultation and independent research and analysis which found a strong case for reform.
9. Detailed information on the reform process and progress to date can be found on the [Fit for the Future](#) and [Stronger Councils](#) websites.
10. On 14 February 2017, the Government announced that all merged councils in NSW will remain in place and the proposed formation of a further five new councils in Sydney would proceed, subject to the outcome of court proceedings. However, there will be no further regional council mergers.

### Amendments to the *Local Government Act 1993*

11. The LG Act was amended in July 2016 to insert sub-clauses (3) and (4) into section 242A to clarify the intent of the impact of the government's wages policy on a determination which may change the category of a council as follows:

**242A** *Tribunal to give effect to declared government policy on remuneration for public sector staff*

12. The impact of these amendments to the LG Act is outlined in section 4 of this report.

**Local Government Remuneration Tribunal**

## Section 3      Review of Categories

---

### Scope of review

13. Section 239 of the LG Act requires the Tribunal to determine the categories of councils and mayoral offices at least once every 3 years. The Tribunal last reviewed the categories during the 2015 annual review.
14. Since the making of the 2016 determination there has been an overall reduction in the number of councils from 152 to 128. This significant change has prompted a review of the existing categories and the allocation of councils into each of those categories.
15. In determining categories the Tribunal is required to have regard to the following matters that are prescribed in section 240 of the LG Act:
  - 
  - 
  - 
  - 
  - 
  - 
  - 
  - 
  -
16. The Tribunal is tasked with determining a categorisation model in which councils with the largest number of features in common can be grouped together for remuneration purposes. This is not straightforward as each council has challenges and issues which are unique.
17. The existing categories group councils primarily on the basis of their geographic location (predominantly metropolitan or rural). Categories are then further differentiated on other factors including population, the sphere of the council's economic influence and the council's degree of regional servicing.

### Local Government Remuneration Tribunal

18. The Tribunal reviewed this model having regard to a large amount of statistical material, including population and financial data, demographic indicators and indicators of regional significance. The Tribunal found that while the existing criteria continue to provide an equitable and transparent model by which to differentiate councils for the purposes of determining remuneration, there existed some scope to refine these criteria to address a number of categorisation anomalies and to better reflect the composition of councils post amalgamations.
19. In considering a new model the Tribunal sought to improve consistency and transparency in the determination of categories and the allocation of councils into each of those categories. Having considered the existing and new councils, the Tribunal identified a number of councils that specifically warranted either recategorisation into an existing category or a new category.
20. The current model provides for the councils of Newcastle, Wollongong, Central Coast (former Wyong and Gosford) and Lake Macquarie to be grouped with councils in the Sydney Metropolitan Area. These councils are not located in what is generally defined as the Sydney Metropolitan Area and the categorisation did not adequately reflect their regional status. Having assessed the characteristics of these councils the Tribunal was of the preliminary view that the categories should differentiate metropolitan and non-metropolitan councils. On that basis two new categories were proposed for the regional group to accommodate these councils.
21. In respect of the larger metropolitan councils, amalgamations in the Sydney metropolitan area have resulted in a significant number of councils with populations of greater than 200,000. The 2016 determination provided for the Council of the City of Parramatta to be categorised in the same category (Metropolitan City) as Newcastle and Wollongong City Councils. The proposal to move Newcastle and Wollongong into the non-metropolitan group necessitated a re-think of the categorisation for Parramatta City Council having regard to its status in the metropolitan region. The Tribunal found that Parramatta City Council was significantly differentiated from other large metropolitan councils on the basis of its secondary CBD status as recognised by the State Government. On this basis a new category of Major CBD was proposed for Parramatta City Council.
22. Prior to seeking the views of Local Government NSW (LGNSW) and councils the Tribunal's preliminary view was that most of the existing categories should be retained but there

### Local Government Remuneration Tribunal

should also be some new categories to reflect the evolving shape of local government in NSW. The proposed model was as follows:

#### **Metropolitan**

- Principal CBD
- Major CBD
- Metropolitan Major
- Metropolitan Centre
- Metropolitan

#### **Regional**

- Regional City
- Regional Strategic Centre
- Regional Rural
- Rural

23. To test this model the Tribunal wrote to all mayors in November 2016 advising of the commencement of the 2017 Annual Review. In doing so the Tribunal advised councils of its intention to revise the existing categorisation model following examination of the list of existing and new councils. To assist councils in making their submissions the Tribunal outlined its preliminary thinking on a proposed model for metropolitan and non-metropolitan councils as follows:

#### ***Metropolitan***

#### ***Non-metropolitan***

## Local Government Remuneration Tribunal

### County Councils

24. The Tribunal also outlined its approach to the criteria for categorising councils into the proposed metropolitan and non-metropolitan categories as follows:

25. The Tribunal invited submissions on the proposed categorisation model, criteria for the allocation of councils into the categories, fees for the proposed categories and any other matters.

26. The Tribunal also wrote to the President of LGNSW in similar terms, and subsequently met with the President and Chief Executive of LGNSW. The Tribunal wishes to place on record its appreciation to the President and Chief Executive for meeting with the Tribunal.

### Submissions received - categorisation

27. In response to this review the Tribunal received 28 submissions from individual councils and a submission from LGNSW. A summary of the key points is below.

#### Categorisation

28. Approximately half of the submissions (46 per cent) supported the proposed categories with no variation or supported the proposed categories with variations to titles or the number of categories. The balance of the submissions (54 per cent) did not express a view in respect to the proposed categorisation model.

### Local Government Remuneration Tribunal

29. In respect to variations put forward in submissions, the LGNSW requested that the proposed “Major CBD” and “Metropolitan Major” be merged and called “Metropolitan Major” and an additional category be created called “Special/Interim”. The “Metropolitan Major” category would include councils with a population of at least 250,000 and/or that met other specified indicators that set them apart from other metropolitan councils. The “Special/Interim” category would apply on an interim basis to councils that demonstrate special attributes/circumstances that are out of the ordinary, for example high population growth.
30. Council submissions requested additional categories such as a “Metropolitan Growth Centre” or “Metropolitan Major – Growth Centre” for councils dealing with high growth; “Metropolitan Gateway” for councils that connect the regions to metropolitan areas; and “Peri-Urban” for councils that interface between urban and rural areas.

#### Criteria

31. A number of submissions referred to the criteria provided in section 240 of the LG Act, either noting or stating the criteria remain relevant (18 per cent) or suggesting that additional criteria to those provided in section 240 is required (50 per cent). Other submissions explained how their individual council performed against the section 240 criteria (29 per cent). The balance of the submissions did not express a view in respect to the criteria for categorisation (18 per cent).
32. The LGNSW suggested that the criteria need to be expanded to include a wider range of factors such as the level of disadvantage an area suffers, annual growth rate of an area (relative to population) and expenditure of an area.
33. Council submissions suggested additional criteria such as status as a NSW Evocity; the nature of a council’s business, for example some do not provide water and sewerage services; level of economic activity in a local government area; specific population thresholds; resident/councillor ratio and planning significance in terms of Government targets.
34. Councils were also asked to provide submissions on the matter of fees. Comments relating to fees are outlined in section 4.

## Local Government Remuneration Tribunal

### Findings - categorisation

35. The Tribunal is appreciative of the number of submissions received and the effort made in those submissions to comment on the proposed categorisation model and to provide further suggestions for consideration. Given the broad support the Tribunal will determine the categories as proposed with a number of minor variations which in part reflect the feedback received.
36. Since seeking the views of councils the Tribunal has reconsidered the titles of the former metropolitan categories being Metropolitan Major, Metropolitan Centre and Metropolitan. The Tribunal found that these titles did not adequately describe the characteristics of the councils in those groups or articulate the difference between them. The Tribunal has determined that the three categories will be retained but that they will be re-titled Metropolitan Large, Metropolitan Medium and Metropolitan Small. The primary determinant for categorisation into these groups will be population.
37. The Tribunal also considers that the title of Regional Strategic Centre is more appropriately titled Regional Strategic Area. The two councils to be categorised into this group are local government areas which represent a large number of townships and communities of varying scale.
38. The revised model which will form the basis of this determination is as follows:

#### **Metropolitan**

- Principal CBD
- Major CBD
- Metropolitan Large
- Metropolitan Medium
- Metropolitan Small

#### **Non-metropolitan**

- Regional City
- Regional Strategic Area
- Regional Rural
- Rural

39. The criteria for each of the categories are outlined below. As with the previous categories the predominant factor to guide categorisation is population. Other common features of councils within those categories are also broadly described. These criteria



### Local Government Remuneration Tribunal

have relevance when population alone does adequately reflect the status of one council compared to others with similar characteristics. In some instances the additional criteria will be significant enough to warrant the categorisation of a council into a group with a higher population threshold.

40. There is no significant change to the categorisation of county councils. A proclamation was published in the NSW Government Gazette No 52 of 22 June 2016 dissolving the Richmond River County Council and Far North Coast and the transferring their functions and operations to Rous County Council with effect 1 July 2016. County councils continue to be categorised on the basis of whether they undertake water and/or sewerage functions or administer, control and eradicate declared noxious weeds as a specified Local Control Authority under the

### Criteria for categories

The following criteria will apply to each of the categories:

#### Principal CBD

The Council of the City of Sydney (the City of Sydney) is the principal central business district (CBD) in the Sydney Metropolitan area. The City of Sydney is home to Sydney's primary commercial office district with the largest concentration of businesses and retailers in Sydney. The City of Sydney's sphere of economic influence is the greatest of any local government area in Australia.

The CBD is also host to some of the city's most significant transport infrastructure including Central Station, Circular Quay and International Overseas Passenger Terminal. Sydney is recognised globally with its iconic harbour setting and the City of Sydney is host to the city's historical, cultural and ceremonial precincts. The City of Sydney attracts significant visitor numbers and is home to 60 per cent of metropolitan Sydney's hotels.

The role of Lord Mayor of the City of Sydney has significant prominence reflecting the CBD's importance as home to the country's major business centres and public facilities of state and national importance. The Lord Mayor's responsibilities in developing and maintaining relationships with stakeholders, including other councils, state and federal governments, community and business groups, and the media are considered greater than other mayoral roles in NSW.

## Local Government Remuneration Tribunal

### Major CBD

The Council of the City of Parramatta (City of Parramatta) is the economic capital of Greater Western Sydney and the geographic and demographic centre of Greater Sydney. Parramatta is the second largest economy in NSW (after Sydney CBD) and the sixth largest in Australia.

As an secondary CBD to metropolitan Sydney the Parramatta local government area is a major provider of business and government services with a significant number of organisations relocating their head offices to Parramatta. Public administration and safety has been a growth sector for Parramatta as the State Government has promoted a policy of moving government agencies westward to support economic development beyond the Sydney CBD.

The City of Parramatta provides a broad range of regional services across the Sydney Metropolitan area with a significant transport hub and hospital and educational facilities. The City of Parramatta is home to the Westmead Health and Medical Research precinct which represents the largest concentration of hospital and health services in Australia, servicing Western Sydney and providing other specialised services for the rest of NSW.

The City of Parramatta is also home to a significant number of cultural and sporting facilities (including Sydney Olympic Park) which draw significant domestic and international visitors to the region.

### Metropolitan Large

Councils categorised as Metropolitan Large will typically have a minimum population of 200,000.

Other features may include:

- total operating revenue exceeding \$200M per annum
- the provision of significant regional services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- significant industrial, commercial and residential centres and development corridors
- high population growth.

Councils categorised as Metropolitan Large will have a sphere of economic influence and provide regional services considered to be greater than those of other metropolitan councils.

## Local Government Remuneration Tribunal

### Metropolitan Medium

Councils categorised as Metropolitan Medium will typically have a minimum population of 100,000.

Other features may include:

- total operating revenue exceeding \$100M per annum
- services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- industrial, commercial and residential centres and development corridors
- high population growth.

The sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Large councils.

### Metropolitan Small

Councils categorised as Metropolitan Small will typically have a population less than 100,000.

Other features which distinguish them from other metropolitan councils include:

- total operating revenue less than \$150M per annum.

While these councils may include some of the facilities and characteristics of both Metropolitan Large and Metropolitan Medium councils the overall sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Medium councils.

### Regional City

Councils categorised as Regional City will typically have a population above 150,000. These councils are metropolitan in nature with major residential, commercial and industrial areas. These Councils typically host government departments, major tertiary education and health facilities and incorporate high density commercial and residential development.

These councils provide a full range of higher order services and activities along with arts, culture, recreation and entertainment facilities to service the wider community and broader region. These councils typically also contain ventures which have a broader State and national focus which impact upon the operations of the council.

Newcastle City Council and Wollongong City Councils are categorised as Regional City.

## Local Government Remuneration Tribunal

### Regional Strategic Area

Councils categorised as Regional Strategic Area are differentiated from councils in the Regional Rural category on the basis of their significant population. Councils categorised as Regional Strategic Area will typically have a population above 200,000. These councils contain a mix of urban and rural settlements. They provide a range of services and activities including business, office and retail uses, along with arts, culture, recreation and entertainment facilities to service the wider community. These councils host tertiary education campuses and health facilities.

While councils categorised as Regional Strategic Area may have populations which exceed those of Regional City, they would not typically provide the same range of regional services or have an equivalent sphere of economic influence.

Central Coast Council and Lake Macquarie Council are categorised as Regional Strategic Area.

### Regional Rural

Councils categorised as Regional Rural will typically have a minimum population of 20,000.

Other features which distinguish them from other non-metropolitan councils include:

- a major town or towns with the largest commercial component of any location in the surrounding area
- a significant urban population existing alongside a traditional farming sector, and are surrounded by smaller towns and villages or may be located on or close to the coast with high levels of population and tourist facilities
- provide a full range of higher-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- regional services to the wider community through principal referral hospitals, tertiary education services and major regional airports
- these councils may also attract large visitor numbers to established tourism ventures.

### Rural

Councils categorised as Rural will typically have a population below 20,000.

Other features which distinguish them from other non-metropolitan councils include:

- one or two significant townships combined with a considerable dispersed population spread over a large area and a long distance from a major regional centre
- a limited range of services, facilities and employment opportunities compared to Regional Rural councils
- local economies based on agricultural/resource industries.

### County Councils - Water

County councils that provide water and/or sewerage functions with a joint approach in planning and installing large water reticulation and sewerage systems.

### County Councils - Other

County councils that administer, control and eradicate declared noxious weeds as a specified Local Control Authority under the

### Local Government Remuneration Tribunal

41. These criteria will be included in future determinations as an appendix to ensure they are readily accessible.

### Allocation of council into categories

42. In accordance with section 239 of the LG Act the Tribunal is required to allocate each of the councils into one of the categories. The allocation of councils is outlined in the determination under section 6.
43. In determining the allocation of councils into these categories the Tribunal found that that there were certain councils that could warrant categorisation into another category based on additional criteria. The Tribunal notes that a number of metropolitan and non-metropolitan councils have or are expected to experience significant development and population growth in the future. A number of these local government areas have been identified in the State Government's key planning strategies and include Camden and The Hills councils. The Tribunal acknowledges the additional responsibilities these and other councils may face now and in the future, however for the initial categorisation these councils have been categorised primarily on the basis of their population. The Tribunal will continue to monitor these and other councils to determine the appropriateness of the allocation of councils and the categorisation model for future determinations.

## Section 4 Fees

### Scope of review

44. In determining the maximum and minimum fees payable in each of the categories, the Tribunal is required, pursuant to section 242A of the LG Act, to give effect to the same policies on increases in remuneration as those that the Industrial Relations Commission is required to give effect to under section 146C of the Industrial Relations Act 1996 (IR Act), when making or varying awards or orders relating to the conditions of employment of public sector employees.
45. The current policy on wages pursuant to section 146C(1)(a) of the IR Act is articulated in the Industrial Relations (Public Sector Conditions of Employment) Regulation 2014 (the Regulation). The effect of the Regulation is that public sector wages cannot increase by

### Local Government Remuneration Tribunal

more than 2.5 per cent, and this includes the maximum and minimum fees payable to councillors and mayors and chairpersons and members of county councils.

46. The LG Act was amended in July 2016 to insert sub-clauses (3) and (4) into section 242A to clarify the intent of the impact of the government's wages policy on a determination which may change the category of a council as follows:

**242A** *Tribunal to give effect to declared government policy on remuneration for public sector staff*

47. Those amendments make clear that the minimum and maximum fees applicable to the existing categories cannot be increased by more than 2.5 per cent. The Tribunal is however able to determine that a council can be placed in another existing or a new category with a higher range of fees without breaching the government's wage policy. These changes provided the Tribunal with greater flexibility in reviewing fees for existing and new councils.

### Submissions received - Fees

48. A number of submissions supported an increase in fees either by no less than 2.5 per cent or by an unspecified amount (25 per cent of responses). Several submissions suggested an alternative fee model (11 per cent) or made other general comments (29 per cent). The balance of submissions did not express a view in respect to fees (36 per cent).

### **Local Government Remuneration Tribunal**

49. The LGNSW submitted that the Tribunal must increase fees by no less than 2.5 per cent being of the view that fees have already fallen behind comparable roles. Also, that the fee structure fails to recognise the work of councillors and is often inadequate to attract and retain people with the necessary skills and expertise. The LGNSW also made reference to the changes to the LG Act that have expanded the role of the governing body (section 223) and mayors and councillors (sections 226 and 232). These points were also put forward in several council submissions along with requests that fees account for additional duties performed as members of a joint organisation.
50. In respect to alternative fee models several councils requested the Tribunal to consider a fee model similar to those applying to local governments in Victoria or Queensland; that fees are calculated as a percentage of the salary payable to members of the NSW Parliament; or that fees be benchmarked against the remuneration for the Principal CBD category.

### **Findings - Fees**

51. The Tribunal is required to have regard to the Government's wages policy when determining the increase to apply to the maximum and minimum fees that apply to councillors and mayors. The public sector wages policy currently provides for a cap on increases of 2.5 per cent.
52. The Tribunal has reviewed the key economic indicators, including the Consumer Price Index and Wage Price Index, and had regard to budgetary limitations imposed by the Government's policy of rate pegging , and finds that the full increase of 2.5 per cent is warranted. The 2.5 per cent increase will apply to the minimum and the maximum of the ranges for all existing categories.
53. The new categories have their remuneration ranges determined for the first time in this determination. As an initial determination the ranges for the new categories are not subject to the wages policy, however any future increase will be impacted in accordance with section 242A(4) of the LG Act.
54. The minimum and maximum fees for the new categories have been determined having regard to the relativities that exist between the existing groups.
55. For the category of Major CBD the maximum councillor fee is set at approximately 85 per cent of maximum councillor fee for Principal CBD. The maximum mayoral fee is set at

### Local Government Remuneration Tribunal

approximately 50 per cent of the maximum mayoral fee for Principal CBD. The minimum fees for both councillors and mayors are set at the same as that determined for the Metropolitan Large.

56. For the category of Regional City the maximum councillor fee is set at approximately 80 per cent of maximum councillor fee for Principal CBD. The maximum mayoral fee is set at approximately 45 per cent of the maximum mayoral fee for Principal CBD. The minimum fees for both councillors and mayors are set at the same as that determined for the Regional Strategic Area.
57. The minimum and maximum fees payable to the category of Regional Strategic Area will be the same as those payable to Metropolitan Large.

### Impact of fee increase and new categories

58. The majority of councils will receive an increase of 2.5 per cent only.
59. Six councils will be eligible for increases of more than 2.5 per cent as those councils have been categorised into a higher or new category on the basis of the revised criteria.
60. The twenty new councils have been placed in one of the existing or new categories. These twenty councils replaced forty-four former councils. The scale of the new councils means that the majority of these new councils will be eligible for fees that are higher than those paid to the former entities. However, the significant reduction in the number of councils from 152 to 128 has resulted in an estimated maximum saving on the overall cost of councillor fees in NSW of approximately \$2.5M.

## Section 5 Other matters

### Fees for Deputy Mayors

61. Several council submissions requested that the Tribunal review the remuneration payable to Deputy Mayors (14 per cent). It was suggested that the remuneration be increased to reflect the additional duties undertaken or that elected deputy mayors receive an allowance based on a percentage of the councillor fee.
62. Councils have raised the matter of separate fees for Deputy Mayors on previous occasions and the Tribunal notes that it has previously determined that there is no provision in the



### Local Government Remuneration Tribunal

LG Act to empower the Tribunal to determine a separate fee or fee increase for Deputy Mayors. The method for determining separate fees, if any, for a Deputy Mayor are provided in section 249 of the LG Act as follows:

**249 Fixing and payment of annual fees for the mayor**

### Conclusion

63. The Tribunal's determinations have been made with the assistance of the two Assessors - Mr Ian Reynolds and Mr Tim Hurst. The allocation of councils into each of the categories, pursuant to section 239 of the LG Act, is outlined in Determination No. 1. The maximum and minimum fees paid to councillors and mayors and members and chairpersons of county councils, pursuant to section 241 of the LG Act, is outlined in Determination No. 2.
64. On 14 February 2017, the Government announced that the proposed formation of a further five new councils in Sydney would proceed, subject to the outcome of court proceedings.
65. The Tribunal may need to consider the categorisation of further new councils following the conclusion of legal action. Should this occur prior to the making of the 2018 determination the Minister may direct the Tribunal to make a special determination(s) in accordance with section 242 of the LG Act.

### The Local Government Remuneration Tribunal

**Dr Robert Lang**

**Dated:** 12 April 2017

Local Government Remuneration Tribunal

## Section 6 Determinations

### Determination No. 1- Determination Pursuant to Section 239 of Categories of Councils and County Councils Effective From 1 July 2017

**Table 1: General Purpose Councils - Metropolitan**

Principal CBD (1)	Major CBD (1)
Sydney	Parramatta
Metropolitan Large (8)	Metropolitan Medium (9)
Blacktown	Bayside
Canterbury-Bankstown	Campbelltown
Cumberland	Georges River
Fairfield	Hornsby
Liverpool	Ku-ring-gai
Northern Beaches	Inner West
Penrith	Randwick
Sutherland	Ryde
	The Hills
Metropolitan Small (11)	
Burwood	
Camden	
Canada Bay	
Hunters Hill	
Lane Cove	
Mosman	
North Sydney	
Strathfield	
Waverley	
Willoughby	
Woollahra	

### Local Government Remuneration Tribunal

**Table 2: General Purpose Councils – Non-Metropolitan**

Regional City (2)		Regional Strategic Area (2)	
Newcastle		Central Coast	
Wollongong		Lake Macquarie	

Regional Rural (37)		Rural (57)	
Albury		Balranald	Kyogle
Armidale		Bellingen	Lachlan
Ballina		Berrigan	Leeton
Bathurst		Bland	Liverpool Plains
Bega		Blayney	Lockhart
Blue Mountains		Bogan	Moree Plains
Broken Hill		Bourke	Murray River
Byron		Brewarrina	Murrumbidgee
Cessnock		Cabonne	Muswellbrook
Clarence Valley		Carrathool	Nambucca
Coffs Harbour		Central Darling	Narrabri
Dubbo		Cobar	Narrandera
Eurobodalla		Coolamon	Narromine
Goulburn Mulwaree		Coonamble	Oberon
Griffith		Cootamundra-Gundagai	Parkes
Hawkesbury		Cowra	Snowy Valleys
Kempsey		Dungog	Temora
Kiama		Edward River	Tenterfield
Lismore		Federation	Upper Hunter
Lithgow		Forbes	Upper Lachlan
Maitland		Gilgandra	Uralla
Mid-Coast		Glen Innes Severn	Walcha
Mid-Western		Greater Hume	Walgett
Orange		Gunnedah	Warren
Port Macquarie-Hastings		Gwydir	Warrumbungle
Port Stephens		Hay	Weddin
Queanbeyan-Palerang		Hilltops	Wentworth
Richmond Valley		Inverell	Yass
Shellharbour		June	
Shoalhaven			
Singleton			
Snowy Monaro			
Tamworth			
Tweed			
Wagga Wagga			
Wingecarribee			
Wollondilly			

**Local Government Remuneration Tribunal**

**Table 3: County Councils**

Water (5)	Other (7)
Central Tablelands	Castlereagh-Macquarie
Goldenfields Water	Central Murray
Mid-Coast	Hawkesbury River
Riverina Water	New England Tablelands
Rous	Southern Slopes
	Upper Hunter
	Upper Macquarie

## Local Government Remuneration Tribunal

### Determination No. 2- Determination Pursuant to Section 241 of Fees for Councillors and Mayors

Pursuant to s.241 of the *Local Government Remuneration Tribunal Act 1973*, the annual fees to be paid in each of the categories to Councillors, Mayors, Members and Chairpersons of County Councils effective on and from 1 July 2017 are determined as follows:

**Table 4: Fees for General Purpose and County Councils**

Category		Councillor/Member Annual Fee		Mayor/Chairperson Additional Fee*	
		Minimum	Maximum	Minimum	Maximum
General Purpose Councils – Metropolitan	Principal CBD	26,310	38,580	160,960	211,790
	Major CBD	17,540	32,500	37,270	105,000
	Metropolitan Large	17,540	28,950	37,270	84,330
	Metropolitan Medium	13,150	24,550	27,940	65,230
	Metropolitan Small	8,750	19,310	18,630	42,120
General Purpose Councils – Non-metropolitan	Regional City	17,540	30,500	37,270	95,000
	Regional Strategic Area	17,540	28,950	37,270	84,330
	Regional Rural	8,750	19,310	18,630	42,120
	Rural	8,750	11,570	9,310	25,250
County Councils	Water	1,740	9,650	3,730	15,850
	Other	1,740	5,770	3,730	10,530

\*This fee must be paid in addition to the fee paid to the Mayor/Chairperson as a Councillor/Member (s.249(2)).

## The Local Government Remuneration Tribunal

**Dr Robert Lang**

**Dated:** 12 April 2017