

Business and Employment Development Committee

Meeting Date: Monday, 13 February, 2017
Location: Jervis Bay Rooms, City Administrative Centre, Bridge Road, Nowra
Time: 4.00pm

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Agenda

1. **Apologies**
2. **Confirmation of Minutes**
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3. **Declarations of Interest**
4. **Reports**

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5. **General Business**

Membership

John Lamont – RDA – Chairperson
Clr Amanda Findley - Mayor
All Councillors
General Manager or nominee
Gareth Ward MP (or nominee Tony Emery)
Shelley Hancock MP (or nominee)
Ann Sudmalis (or nominee)
Adrian Stam / Graham Baxter – Southern Regional Business Enterprise Centre
Robbie Collins – University of Wollongong
Paul Goodwin – NSW TAFE
Megan Cleary – NSW Department of Industry
David Goodman – SBC
Representative – Milton Ulladulla BC
Angela Byron – Nowra HS
Fiona Hatcher – RDA FSC
Steven Bayer – Shoalhaven Prof. Business Assoc
Lexie Meyer – Community
James Coburn – Community
Peter Dryer - Community
SAB Representative (TBA) – Alternate Alison Chiam
Steven Bartlett – Shoalhaven Tourism Advisory Group
Representative – Defence
Representative – Manufacturing
Representative – Construction

Quorum – Six (6)

Purpose

- To assist in the implementation of the Economic Development Strategy and monitor and report on performance.
- Support the expansion of industry activities within the Shoalhaven, across all sectors.
- Encourage the location of new industries in the region which will lead to an increase in the number of employment opportunities for the residents of the region
- Grow the socio economic base of the Shoalhaven.
- Examine and review employment development strategies and report on initiatives to carry their strategies forward.

MINUTES OF THE BUSINESS AND EMPLOYMENT DEVELOPMENT COMMITTEE

Meeting Date: Wednesday, 30 November 2016
Location: Jervis Bay Rooms, City Administrative Centre, Bridge Road, Nowra
Time: 4.00 pm

The following members were present:

Mr John Lamont – Chairperson
Clr Amanda Findley – left 4.40pm
Clr Joanna Gash
Clr John Wells
Clr Patricia White
Clr John Levett
Clr Mitchell Pakes
Clr Mark Kitchener – arrived 4.05pm
Clr Greg Watson
Clr Bob Proudfoot
Mr David Goodman
Ms Teresa Bourke – for Robbie Collins
Mr Adrian Stam
Mr Steven Bayer
Ms Lexie Meyer
Ms Donna Payne – for Paul Goodwin
Mr Peter Dryer
Mr Russ Pigg – General Manager

Others Present:

Mr Greg Pullen - Economic Development Manager
Mr Tim Fletcher – Director Planning and Development Services
Ms Marianne Jones – Economic Development Officer
Ms Cathy Bern – Development Services Section Manager

Note: The Business and Employment Development Committee reaffirmed that John Lamont remain the Chairperson of the Committee.

Apologies / Leave of Absence

Apologies were received from Clr Alldrick, Clr Cheyne, Hon Shelley Hancock MP, Fiona Hatcher and James Coburn.

Confirmation of the Minutes

RESOLVED (David Goodman / Cllr Wells)

That the Minutes of the meeting of the Business and Employment Development Committee held on Wednesday 25 May 2016 be confirmed.

CARRIED

Declarations of Interest

Nil

REPORTS

BE16.8 Development in the Shoalhaven - Significant Projects

**HPERM Ref:
D16/346341**

Cathy Bern advised that the spreadsheets provided are a snapshot of all the developments that are approved and in the system. Please note that this is not necessarily what has been built or currently under construction.

The Business and Employment Development Committee requested that those that are under construction could be highlighted in a separate spreadsheet and advised that the Committee would benefit from being advised of the reasons of why those Development Applications are stalled and are remaining inactive i.e. needing further assistance. Cathy Bern advised that Commercial Developers may have in confidence reasons for not wanting to explain their reasons.

Note: Cllr Kitchener arrived, the time being 4.06pm.

The Committee asked whether it would be possible to merge the information provided with the report regarding Employment Activity e.g. at the Race track.

The Committee requested the list to be more comprehensive and include Development Applications that were activated over 20-25years old, e.g. Children's Child Care Centre at Cunjurong Point, the Community Swimming Pool, Children at Risk Developments etc.

Planning and Development Services are receiving close to 3,000 Development Applications per annum. This makes it difficult to isolate that data. This spreadsheet provided is a historic spreadsheet. The Committee were encouraged to let Development Services staff know any that they are aware of that could be added.

The Committee discussed the equity of fees and charges across Subdivision Applications in relation to 64 and 94 contributions. The Committee were advised that Developers are made aware of what the fees will be when they lodge the applications. Shoalhaven City Council also relies on the good faith of the applicant. There will be variations due to locations and individual circumstances.

Cllr Wells requested that Hawthorn Ave be clarified as the value stated is \$48mil.

Shoalhaven City Council are not advised of those that are lodged straight through the Department of Planning, however, with respect to information the Committee is seeking i.e. the Development Applications that are being stalled, most of these applications are from Manildra and most are in motion and under construction.

Future development and employment trends could be beneficial to the Committee if these could be correlated and calculated.

Recommendation (Item to be determined under delegated authority)

That:

1. The report of the General Manager (Planning and Development Services) regarding the update on development 'in the Shoalhaven be received for information.
2. Consideration be given to the information presented to the Committee with a view to informing staff accordingly.

RESOLVED (Clr Wells / Clr White)

That:

1. The report of the General Manager (Planning and Development Services) regarding the update on development 'in the Shoalhaven be received for information.
2. Staff take on board comments made for future reports.

CARRIED

BE16.1 Economic Update and Employment Land Activity**HPERM Ref:
D16/351798**

Greg Pullen, Economic Development Manager advised that these spreadsheets are provided as a snapshot of the current employment industry. There are statistics that date back to 1984 that are available.

Although the unemployment rate is consistently high, the youth unemployment statistics are not as readily available, however a reason behind our youth employment being higher than the NSW average is that Shoalhaven youth tend to remain in the area.

The Shoalhaven population growth is about 1.2%, the employment is growing at 2.1% steadily.

With Government Capex the decline shown between 2011 and 2012 was predicted 18 months prior. There is another decline that is predicted for 2019-2020, this is to be monitored.

It was advised that Shoalhaven City Council has made an application to buy Crown Land at Ulladulla, this has been stalled due to Aboriginal land claim resolution.

Greg Pullen advised that most employment land purchases are local i.e. renters that are looking to buy, others are companies from TAS, Sydney and Wollongong in the manufacturing, distribution or service industry.

The Committee enquired whether statistics are available for future trends in regard to population increases and the impact on the economy? Greg Pullen advised that between 2006 and 2008 with the GFC growth slowed, and the economy is now increasing again, and, land releases would accelerate. Tim Fletcher advised that the increased rate of lot releases within the last 12 months is drastic and has not seen before, this is reflected through the population increase. The lot release applications are higher than dwelling applications.

There are no statistics for under-employment or casual employment.

Recommendation (Item to be determined under delegated authority)

That the report by the Economic Development Manager on Economic trends and employment land activity be received for information.

RESOLVED (Peter Dryer / Lexie Meyer)

That the report by the Economic Development Manager on Economic trends and employment land activity be received for information.

CARRIED

BE16.2 Business Development Program - Economic Development Office**HPERM Ref:
D16/354490****Recommendation (Item to be determined under delegated authority)**

That the report on the Business Development Program co-ordinated by the Economic Development Office be received for information.

RESOLVED (Clr Wells / Clr Findley)

That the report on the Business Development Program co-ordinated by the Economic Development Office be received for information.

CARRIED

BE16.3 School to Work Transition Programs**HPERM Ref:
D16/354634****Recommendation (Item to be determined under delegated authority)**

That the report on the School to Work Transition Programs be received for information.

RESOLVED (Steven Bayer / Clr Wells)

That the report on the School to Work Transition Programs be received for information.

CARRIED

BE16.4 Nowra Buskers Series and Nowra CBD Street Flags in Jelly Bean Park**HPERM Ref:
D16/354599**

It was advised that the Nowra Makers Markets are not run by Shoalhaven City Council, it is run by East Nowra Pride but hosted by Shoalhaven City Council in Jelly Bean Park.

Recommendation (Item to be determined under delegated authority)

That the report on the Nowra Buskers Series in Jelly Bean Park be received for information.

RESOLVED (Clr Gash / Clr White)

That the report on the Nowra Buskers Series in Jelly Bean Park be received for information.

CARRIED

BE16.5 Major Grant Applications by Council**HPERM Ref:
D16/354555**

It was advised that following an unsuccessful application for "Beyond Nerriga" Transport for NSW sought greater detail regarding construction regime, implementation and knowledge of freight, origins and destinations. Goulburn Mulwaree Council and Shoalhaven City Council were provided advance notice of the 2017 grant rounds and were requested to submit an application.

Note: Clr Findley left the meeting, the time being, 4.40pm

Council is addressing the situation by the elimination of the 15t limit by working with Goulburn Mulwaree Council on a submission for grant funding.

There is also a new developer of an industry in the Bomaderry Region which is estimated to move

50-100t per week from the MIA.

The works on Turpentine Road are virtually complete.

Recommendation (Item to be determined under delegated authority)

That the report on HVSP, Fixing Country Roads and Fixing Country Rail be received for information.

RESOLVED (Lexie Meyer / David Goodman)

That the report on HVSP, Fixing Country Roads and Fixing Country Rail be received for information.

CARRIED

BE16.6 South Nowra Freight Corridor Upgrade

**HPERM Ref:
D16/354662**

The road works at South Nowra have experienced a major upgrade and the utility relocations by NBN or Telstra commenced last week. In 2017 construction works will increase and be completed in 2017.

Recommendation (Item to be determined under delegated authority)

That the report on the South Nowra Freight Corridor Upgrade be received for information

RESOLVED (Peter Dryer / Lexie Meyer)

That the report on the South Nowra Freight Corridor Upgrade be received for information

CARRIED

BE16.7 BioMarine 2016

**HPERM Ref:
D16/361871**

Shoalhaven City has a product that will be on the shelf in the USA in the early New Year. Most of the other countries involved are still at the developing and researching phase. The Shoalhaven however, does not have enough capacity to produce the algae. The solution is to build a larger plant further out towards Shoalhaven Heads.

It was advised that employment has increased from 1 person to 5 already at Venus Shell Systems.

John Lamont advised that two staff had jointly finished degrees, one at honours level and the other at PhD level.

It is estimated in early January product will be sent overseas and in the long-term will create 2 new jobs.

The Blue Bio Tech project is progressing significantly.

The base production is still in measurements of kilograms per month in, however, in the future this will be tonnes per month.

Note: Clr Kitchener, left the meeting, the time being 4.52pm.

Another company at South Nowra is producing tablets from algae and another in Bomaderry is polishing the tablets.

In Oslo Greg Pullen met with someone who was able to produce Omega 3 (usually in liquid form) into powder and therefore tablet form. The Blue Bio Tech Group sought to manufacture under license for the Australian and US Market. There are five people at the Essence Group.

A report will be submitted to Council within the first quarter on the progress of Blue Bio Tech.

Note: Cllr Kitchener returned to the meeting, the time being 4.54.

The result is employment growth across 4-5 businesses.

The Bank identified in the report that is interested in investing in the project is the Norwegian National Bank, this bank understands the need to invest in aquaculture.

Recommendation

Resolve that

- a.
 - i. The report of the Economic Development Manager on the attendance by representatives of Blue BioTech Shoalhaven to BioMarine 2016 in Oslo be accepted.
 - ii. Council congratulate Blue BioTech Shoalhaven on the initiative being shown to develop a new innovative industry sector based on aquatic biotechnology here in the Shoalhaven.
 - iii. The Economic Development Office submit an application to host a future BioMarine in Shoalhaven, if considered feasible to achieve a break even result.

Recommend to Council

- b.
 - i. That it adopt a "Small Business Lens" on the development of future policies and the renewal of existing policies as they fall due.

Recommendation (Cllr Wells / Lexie Meyer)

That

1. The report of the Economic Development Manager on the attendance by representatives of Blue BioTech Shoalhaven to BioMarine 2016 in Oslo be accepted.
2. Council congratulate Blue BioTech Shoalhaven on the initiative being shown to develop a new innovative industry sector based on aquatic biotechnology here in the Shoalhaven.
3. The Economic Development Office submit an application to host a future BioMarine conference in Shoalhaven, if considered feasible to achieve a break even result.
4. Council adopt a "Small Business Lens" on the development of future policies and the renewal of existing policies as they fall due.

CARRIED

BE16.8 Development In The Shoalhaven - Significant Projects

**HPERM REF:
D16/346341**

Item dealt with earlier in the meeting.

GENERAL BUSINESS

BE16.9 Motorcycle NSW

Clr Gash advised that herself and Clr White were invited and attended the Motorcycle NSW event in Penrith. The doors were closed when the capacity reached 520 people and the wait list was above the 600 mark. The ages of participants were 5years upwards. Clr Gash commented on their appearance i.e. each had a suit and neat hair. Clr Gash suggested that some of those participants be invited to the meetings regarding the Yerriyong Motor Sport Complex.

BE16.10 Shoalhaven Business Chamber Business Chamber of the Year 2016

Russ Pigg advised it was reported in the South Coast Register that the Shoalhaven Business Chamber was named Business Chamber of the Year at the 2016 State Business Gala Awards.

RESOLVED (By consent)

That the Business and Employment Development Committee congratulate the Shoalhaven Business Chamber on their efforts and that they be commended.

CARRIED

BE16.11 Yerriyong Motor Sport Complex Update

It was advised that the Yerriyong Motor Sport Complex would be reported back to the Joint Regional Planning Panel (JRPP) in early 2017. A meeting was held with the consultant and the Office of Environment and Heritage regarding information that the JRPP had requested in relation to the flora and fauna impact. After all the information has been received by Shoalhaven City Council staff, a supplementary report will be submitted to the JRPP including the new information and a date will be scheduled for the JRPP to make a decision.

BE16.12 Regional Development Australia - South Coast Skills Audit

Regional Development Australia (RDA) has conducted a South Coast Skills Audit. The audit provides information of the extent of current skills shortages and the future needs of the South Coast. A report will be available prior to Christmas and will be electronically sent to members of the Business and Employment Development Committee.

BE16.13 South Coast Youth Leadership Awards

The South Coast Youth Leadership Awards were held in October and were successful. John Lamont thanked the Economic Development Team including Marianne Jones who organised the meeting rooms and lunches. John Lamont also thanked the Mayor for addressing the young leaders. John believes it is a success due to the strong input from Shoalhaven City Council.

BE16.14 Changes to TAFE NSW

For 25 years regionally based TAFEs have been independent and this model is now being disbanded. There will be changes state wide. This will include a promotional campaign and rebranding of TAFE as one entity. It will be a while before significant changes seen. Private providers competed with TAFE previously and there were different courses, units etc. being provided for the same qualification. Now if an NRMA employee undertakes a TAFE training course it will be the same course and units across the state that is provided.

BE16.15 Business Development Strategy Press Release

The Deputy Premier has created a press release regarding the new/revised Business Development Strategy and this will be reported to the Business and Employment Development Committee.

Note: John Lamont, Chairperson wished members and those present a Merry Christmas and Happy New Year.

There being no further business, the meeting concluded, the time being 5.13pm.

John Lamont
CHAIRPERSON

BE17.1 REMPLAN - Economic Performance Software

HPERM Ref: D17/30213

Group: General Manager's Group

Section: Economic Development

Attachments: 1. Business and Employment Development Committee - REMPLAN Key Propulsive Sectors Report [↓](#)

Purpose / Summary

To inform the Committee and member organisations of the existence and use of a Regional Economic Software tool used by Council.

Recommendation (Item to be determined under delegated authority)

That the report on REMPLAN be received for information

Options

1. The recommendation be accepted as written
2. An alternative recommendation be proposed.

Background

Council, as well as several other regional Councils and organisations, some years ago purchased a software package that is built upon the economic databases of the various government agencies – ABS, Aust Tax Office, DEEWR, Treasury,

The datasets appear at 2 levels:

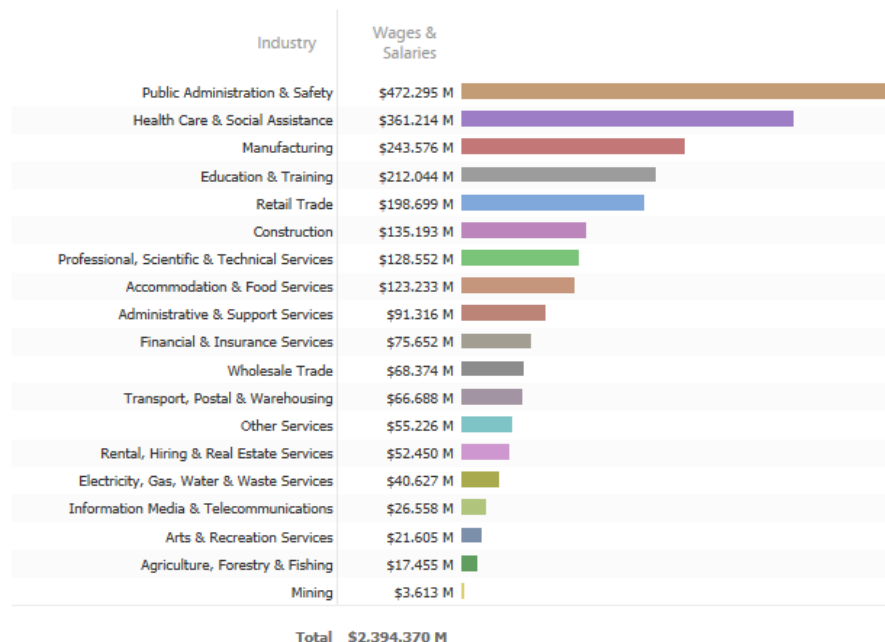
1. The public profile for Shoalhaven which appears at - <http://www.economicprofile.com.au/Shoalhaven/> , and
2. The analytical tool which can undertake more detailed economic analysis based on anticipated results and business decisions.

Examples of the public domain information are:

- Shoalhaven Gross Regional Product - \$4.895 billion an increase of \$457m over the last year and \$1.1b in the 3 year period since January 2013
- Shoalhaven Wages & Salaries

Shoalhaven Wages & Salaries by Industry

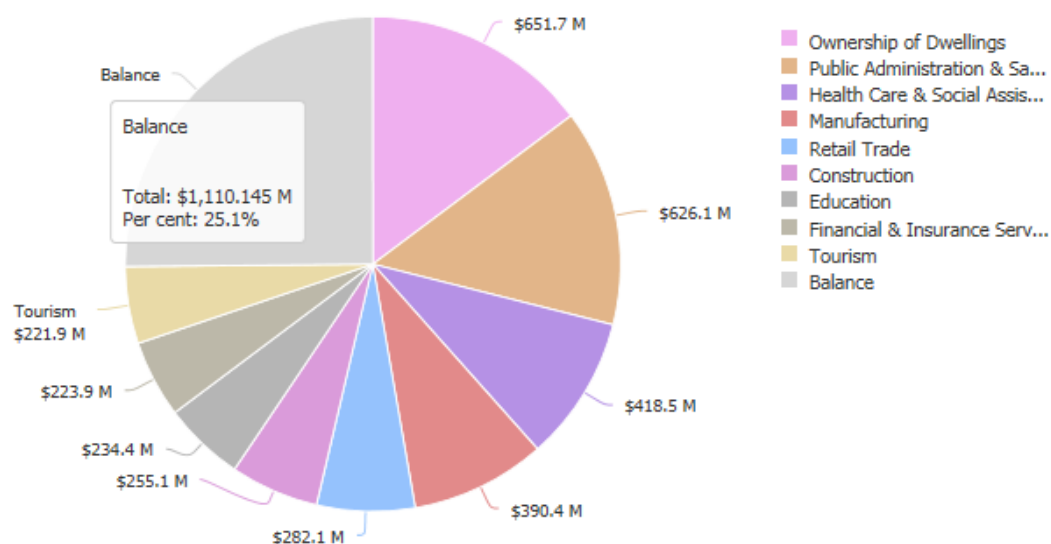
► All Industries - All Zones



- Shoalhaven Value-Added by Industry

Shoalhaven Tourism Value-Added

► All Industries

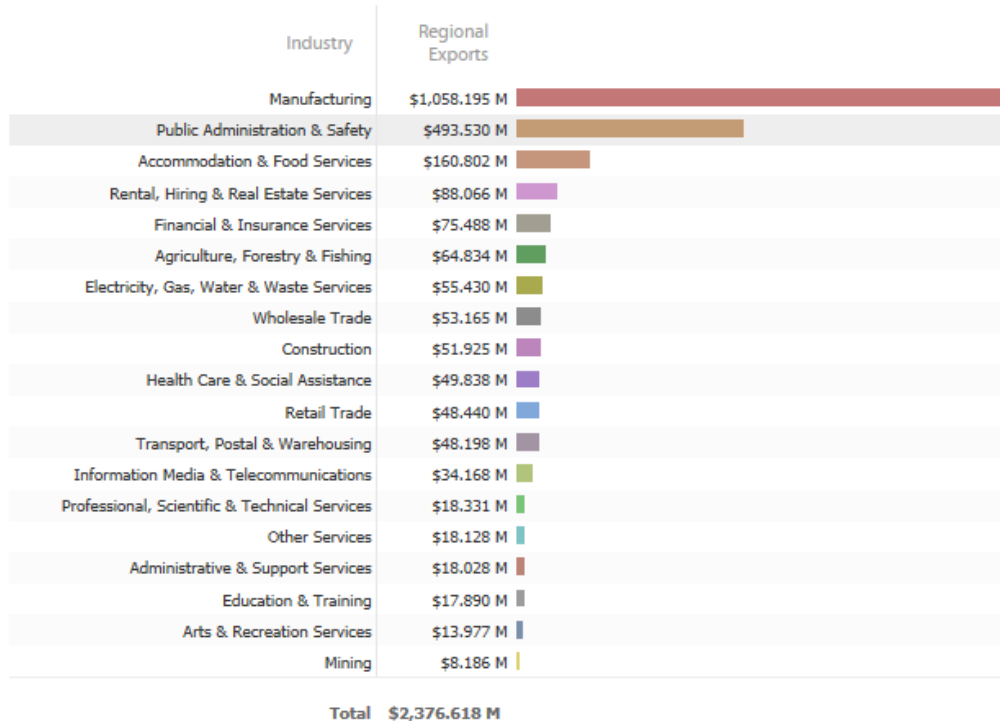


- Regional exports by Industry sector

BE17.1

Shoalhaven Regional Exports by Industry

► All Industries - All Zones

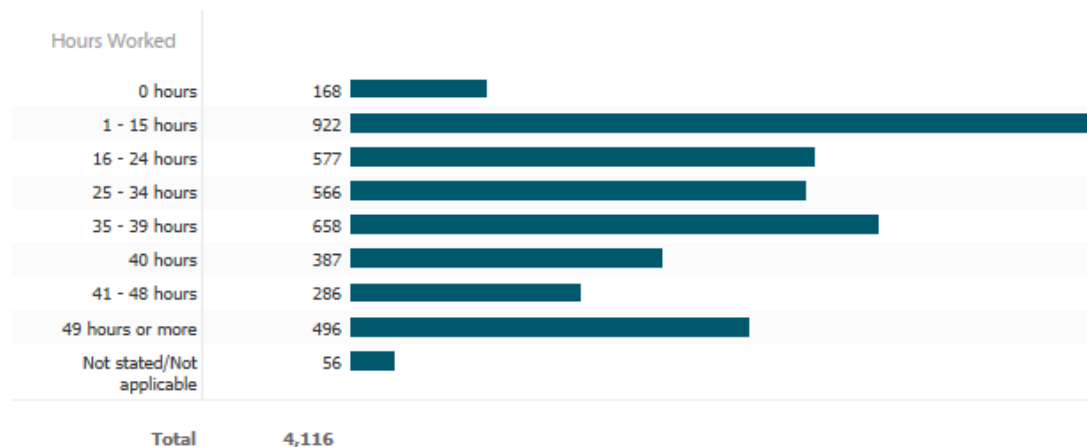


- Shoalhaven Workers in retail trade by hours worked

Shoalhaven Workers (Working in Shoalhaven) - by Hours Worked

▼ Selected Industries (1 of 19)

Industries: Retail Trade.



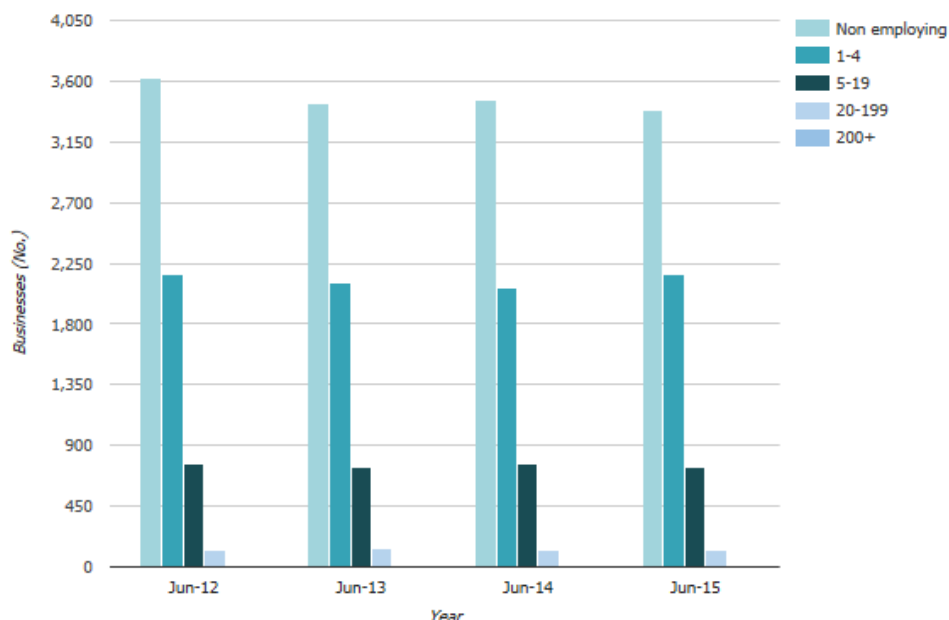
BE17.1

- Number of Shoalhaven Businesses by employment size

Shoalhaven

Business Counts (Staff)

► All Industries



As part of the analytical tool, analysis of the impact of scenarios can be examined:

- The construction of \$135m of defence hangar facilities will create 220 direct jobs, 380 industry flow-on jobs and 254 further jobs across the community totalling 854, with a total wages & salaries inflow into the economy of \$72.1m
- The creation of 100 additional jobs in the finance sector will create 78 additional jobs; for Health Care Services it will be 37 additional jobs; for manufacturing it will be 122 jobs. Similarly the reverse is applicable – for 100 jobs lost in manufacturing would create the total effect on local jobs as an additional 222 jobs lost.

A copy of the REMPLAN report on the key propulsive sectors within the Shoalhaven economy is attached.

This economic planning tool was originally developed by La Trobe University with co-operation from the Australian Government and its agencies. It provides the opportunity for comparative data and analysis benchmarked against national, state and local data. The use of this tool can provide Council and other organisations with information to verify, support or reject economic projections provided by government agencies and developers.

REMPAN has been used by Council (and others) to support the case for economic benefits for grant submissions including:

- South Nowra Freight Services Corridor – Flinders Rd
- Motor Sports facility at Yerriyong
- Ulladulla Harbour berthing facility
- Bundanon Trust – facilities expansion
- “beyond Nerriga” road project

The report to the Business and Employment Development Committee regarding project yet to commence now includes a column for:

- the number of jobs to be created during the construction phase (buff colour)
- the number of ongoing jobs (blue column)

Economic, Social & Environmental (ESD) Considerations

In National and State grant applications there is a strong emphasis on economic growth or productivity gain. The use of REMPLAN allows Council to model outcomes with a tool that funding agencies appreciate is reflective of government financial trends and multipliers.

From the above and consistent use of REMPLAN demonstrates that it is not necessarily the quantum of any development that can benefit the community but what it can potentially deliver by way of economic outcomes.

Financial Implications

The cost of the REMPLAN software package, including regular data updates has been annually renewed in 2016 from the Economic Development budget. All sections of Council have access to the software once trained.

Key Propulsive Sectors Report

The industry sectors which are the key drivers of the Shoalhaven (C) Region's economy in terms of regional exports, employment, value-added and local expenditure on goods and services (backward linkages) are detailed below.

Industry Sectors	Backward Linkages	Exports	Employment	Value-Added	Total
Agriculture, Forestry & Fishing					0
Mining					0
Manufacturing		✓		✓	2
Electricity, Gas, Water & Waste Services	✓				1
Construction	✓				1
Wholesale Trade					0
Retail Trade			✓	✓	2
Accommodation & Food Services		✓	✓		2
Transport, Postal & Warehousing	✓				1
Information Media & Telecommunications					0
Financial & Insurance Services		✓			1
Rental, Hiring & Real Estate Services		✓		✓	2
Professional, Scientific & Technical Services	✓				1
Administrative & Support Services					0
Public Administration & Safety		✓	✓	✓	3
Education & Training			✓		1
Health Care & Social Assistance			✓	✓	2
Arts & Recreation Services	✓				1
Other Services					0

The industry sectors above which correspond to a ✓ in the table above are amongst the top 5 (of 19 sectors) contributors to economic activity in the Shoalhaven (C) Region in relation to backward linkages, exports, employment, and value-added.

Value-Added - represents the marginal economic value that is added by each industry sector in a defined region. Value-Added is calculated by subtracting local expenditure and expenditure on regional imports from the output generated by an industry sector. Value-Added by industry sector is the major element in the calculation of Gross Regional Product.

Employment - the key social outcome of economy development; employment data represents the number of people employed by businesses / organisations in each of the industry sectors in the Shoalhaven (C) Region.

Regional Exports - represents the value of goods and services exported outside of the Shoalhaven (C) Region that have been generated by local businesses / organisations. Another way of defining exports is as an inflow of money into the region, i.e. Motels have an inflow of money from people who live outside the region's boundaries thus they are earning export equivalent dollars.

Backward Linkages - details the industry sectors which spend the most on locally sourced intermediate goods and services per dollar of output. These industry sectors may not necessarily make the largest contributions to the Region's economy at present however due to well developed local supply chains these sectors have a significant capacity to deliver broad based economic benefits for the region.

Across these measures of economic activity the key propulsive drivers of the Shoalhaven (C) Region's economy, in **descending order from most significant**, are:

Industry Sectors	Total
Public Administration & Safety	3
Rental, Hiring & Real Estate Services	2
Accommodation & Food Services	2
Manufacturing	2
Retail Trade	2
Health Care & Social Assistance	2
Construction	1
Financial & Insurance Services	1
Education & Training	1

Industry Sectors	Total
Electricity, Gas, Water & Waste Services	1
Professional, Scientific & Technical Services	1
Transport, Postal & Warehousing	1
Arts & Recreation Services	1
Wholesale Trade	0
Other Services	0
Administrative & Support Services	0
Agriculture, Forestry & Fishing	0
Mining	0
Information Media & Telecommunications	0

The major key propulsive sectors in the Shoalhaven (C) Region have been identified as:

- Public Administration & Safety
- Rental, Hiring & Real Estate Services
- Accommodation & Food Services
- Manufacturing
- Retail Trade
- Health Care & Social Assistance

BE17.2 Shoalhaven Economic Development Strategy - Update

HPERM Ref: D17/31140

Group: General Manager's Group
Section: Economic Development

Purpose / Summary

To bring the Committee up to date with the review process being undertaken to update Council's 10 year Economic Development Strategy.

Recommendation (Item to be determined under delegated authority)

That the report on the update of the Council's Economic Development Strategy be received by the Business and Employment Development Committee for information.

Options

1. The recommendation be accepted as written
2. An alternative recommendation be proposed.

Background

Shoalhaven Council has had 2 prior 10 year Economic Development Strategies:

- 1996 – “Creating a Platform for Growth”
- 2006 – “Shoalhaven – an enterprising alternative”.

In 2016 the process commenced to create the next strategy to cover the period 2017-2026. A request to consultants was made in July 2016 to submit a proposal to undertake the work. These proposal was assessed by a Steering Committee comprising:

- Greg Pullen, Economic Development Manager
- Gordon Clark, Strategic Planning Manager
- John Lamont, Managing Director, NowChem; Chair of the BED Committee
- Megan Cleary, Business Development Manager – South Coast , NSW Dept of Industry
- Megan Hutchison, Economic Development Manager, Kiama Council

Locale Consulting was appointed in August/September 2016.

A draft of the document was prepared in late 2016 and was submitted to the Steering Committee in January 2017 and comprises the Shoalhaven Economic Development Strategy 2017-2026 and three internal support documents which give direction to the working activities of Council, especially the Economic Development Office.

The Economic Development Strategy has 10 chapters/sections

1. Overview
2. Strategic Context
3. Existing Economic Situation
4. Economic Drivers and Competitive Advantages
5. Achieving a Positive Future
6. Broad Based Actions
7. Key Industry Actions
8. Key Partners and Leadership
9. Implementation and Monitoring .

This Strategy provides an implementation platform for the many and varied economic development opportunities that have been identified through detailed stakeholder discussions and review of several local, regional, state and Federal level initiatives. The Strategy also builds on the Council's Community Strategic Plan's prosperity objectives to create:

- An economy with growing employment opportunities based on Shoalhaven's distinct characteristics, advantages and natural qualities;
- An economy that supports and is supported by growing, diverse and changing communities; and
- Effective promotion of Shoalhaven's investment, business and job opportunities, lifestyle attractions and vision.



The draft document is being reviewed by the Steering Committee and a Councillor briefing has been scheduled for early March. Other stakeholders involved in the process will have an opportunity to review the Strategy also in March.

The aim is to have the Strategy formally presented to Council in March (after the Councillor briefing) and placed on exhibition for a period to enable it to be formally adopted at the April round of Council meetings.

The Shoalhaven Economic Development Strategy is an overall Council document and has implications across all areas of Council but more specifically to the following sections:

- General Manager's Group
 - Economic Development Office
 - Executive Strategy Section
- Planning & Development Group

- Strategic Planning Section
 - Development Planning Section
- Community & Financial Services Group
 - Recreational Planning Section
 - Tourism Section
- Assets & Works Group
 - Project Delivery
 - Property Section

It also requires the Council/EDO to work with:

- Business Sector Groups
 - Shoalhaven Business Chamber
 - Shoalhaven Defence Industry Group
 - Shoalhaven Professional Business Association
 - Industry sector networks
- External agencies
 - Illawarra Shoalhaven Joint Organisation
 - Dept of Defence
 - NSW Industry
 - RDAs
 - Funding agencies
 - NBN
 - UoW, TAFE & other RTOs

Community Engagement

As part of the consultant's role, targeted individual stakeholder meetings were held with representatives of Council Executive, relevant Section Managers, government agency representatives (Joint Organisation, RDA, Premier and Cabinet, NSW Industry), external organisations (TAFE, UoW), business organisations (Chamber, SPBA) and others over the second half of 2016.

It is proposed that these groups/representatives will be asked to review the DRAFT Strategy and this will be reported to Council in the adoption report.

Policy Implications

As outlined in the Community Strategic Plan, the "prosperity" of the Shoalhaven is a core focus for Council.

The implications of this 10 year Economic Development Strategy will need to fold out across all Council in its delivery.

Financial Implications

Council will need to assess the Economic Development Strategy in its budget determination and provide the necessary resources to deliver as it sees fit.

BE17.3 Economic Development Industry Sector Strategies

HPERM Ref: D17/30642

Group: General Manager's Group
Section: Economic Development

Purpose / Summary

To report the status of a number of Economic Development Industry Sector strategies to the Business and Employment Development Committee.

Recommendation (Item to be determined under delegated authority)

That the report on the status of Economic Development Industry Sector strategies be received for information.

Options

1. The recommendation be accepted as written
2. An alternative recommendation be proposed.

Background

The Economic Development Office has developed a number of industry sector strategies. These strategies guide the work of the office and identify potential opportunities for economic development. The need for industry sector strategies, and the subsequent requirement for Council to produce such strategies, is identified under both Council's Delivery Program and Operational Plan, as well as Council's Economic Development strategy Shoalhaven – an enterprising alternative. The Economic Development Office is currently reviewing its 10 year strategy.

The following diagram demonstrates the relationship between Council's strategic planning documents and industry sector strategies. Each industry is studied and trends, issues and opportunities are identified. This forms the basis of the sector strategies. Each strategy contains a number of actions to address industry issues and take advantage of identified opportunities. These actions are then captured within the Delivery Program and Operational Plan process thus guiding the work of the Economic Development Office.



BE17.3

The Economic Development Office has developed the following Sector Strategies:

- Agri-business Sector Strategy (November 2010)
- Defence Sector Strategy (September 2011)
- Digital Economy Sector Strategy (January 2012)
- Medical Education Sector Strategy (December 2013)
- Aquatic Biotechnology Sector Strategy (May 2014)

The Economic Development Office has identified a number of other sectors for which a strategy could be developed being the Logistics, transport and warehousing sector and the Aged Care sector. It is expected that the new 10 year Economic Development Strategy will also identify other potential areas of opportunity that need to be explored through the strategy development process.

Agri-business Sector Strategy

The Agri-business Sector Strategy was the first in a series of industry strategies developed to further refine the work of the Economic Development Office of Shoalhaven City Council.

Developed in 2010, the purpose of the strategy is to provide clear direction for Council's involvement in the agri-business industry sector. The agricultural sector, while not one of the largest industries in the region (in terms of employment, output, wages and value added) is still significant and plays a key role in establishing the character of the area. Primary production is an important economic driver and grows the commodities needed in other industries.

The Agri-business Sector Strategy identifies a number of issues and opportunities that can be addressed/leveraged to benefit the industry and the broader Shoalhaven community.

Agri-business Sector Strategic Objectives include:

1. To provide for the on-going variability of a range of agri-business sectors through appropriate land use planning
2. To maintain the sense of rural aesthetic synonymous with the Shoalhaven
3. To ensure that growth of the agri-business can be achieved through intensification of the industry in appropriate circumstances
4. To provide opportunities for, and to promote, direct contact between consumers and producers wherever possible
5. To establish an understanding of the agri-business sector through education, training and mentoring programs
6. To provide for active support in developing and encouraging growth of new and existing agri-business enterprises

This strategy is due for review. A number of actions have been completed e.g.;

- Commence regular fortnightly or monthly twilight farmers markets under the current approval in the Shoalhaven Entertainment Centre (SEC) forecourt
- Convene and co-ordinate interested parties and establish contact and/or appropriate arrangements for inclusion in the Hawkesbury Harvest publication

While other actions are no longer relevant as progress has surpassed the outcome of the action e.g.;

- Continue to work as required with the Shoalhaven Marine and Freshwater Centre to develop and implement aquaculture opportunities within the Shoalhaven (now achieved through support of Blue BioTech Shoalhaven)
- Continue to lobby the State Government to support the establishment of aquaculture in Jervis Bay through the preparation of environmental assessment and “implementation ready” lease plots (DPI has awarded 50Ha of lease area in Jervis Bay to Blue Harvest).

As at December 2016 the Agribusiness Sector employed 575 directly but involved other businesses in the related business support areas like animal care; transport; IT etc. This business sector is becoming more technical in its implementation and is dependent on seasons but to a lesser extent with examples like irrigation for dairy productivity.

Each additional job in Agriculture creates \$229,000 in value add to the Shoalhaven economy and 0.57 additional flow on equivalent jobs

The strategy will be reviewed in 2016/2017.

Defence Sector Strategy

The Defence sector has been a key component of the Shoalhaven economy with major industries being developed around Defence activities primarily at HMAS Albatross and HMAS Creswell. Council has sought to work closely with Defence, establishing the purpose designed Albatross Aviation Technology Park (AATP) to cater for Defence related industries with direct airfield access to HMAS Albatross.

This Sector Strategy is based on a series of strategies and actions that support and address issues within the Defence sector as a whole or within individual segments of that industry. Council intends to provide on-going support for existing, established and potential new Defence sector industries and this strategy provides a basis for that support.

The Strategy contains 6 Strategic Objectives and 14 related actions. Objectives are as follows:

1. To promote the positive relationship and history between Defence and the Shoalhaven
2. To provide for the on-going viability of Defence establishments including HMAS Albatross, HMAS Creswell and the Beecroft Peninsula through appropriate land use planning.
3. To encourage the growth of Defence capability in the region by ensuring Defence related industries are effectively catered for in the area.
4. To assist in ensuring that infrastructure of an appropriate quality and capacity are available to Defence establishments
5. To provide opportunities for, and to promote, direct contact between Defence, Defence Industry and non-Defence industry participants.
6. To encourage the growth in non-Defence aviation and other activities through a co-operative relationship between Defence, Defence industries and others where appropriate.

In 2014 it was announced that Shoalhaven City Council was to receive \$1.87M in funding over 2 years towards the cost of additional subdivision works within the AATP, the extension of the taxiway and electricity augmentation. Shoalhaven City Council received the funding via NSW Trade & Investment under the Regional Infrastructure Investment Fund.

The AATP is now a vital part of the employment landscape and provides many technical job opportunities and training places. Further expansion of the AATP is envisaged and the work with Dept of Defence and defence contractors will continue as the current and future projects unfold.

The development of industry sector strategies provides Council, via the Economic Development Office, with clear direction but also demonstrates long term and strategic commitment for industry enhancement to state and federal funding bodies.

As at December 2016 the Defence Sector employed 1445 directly but involved other businesses in the related defence support areas like aircraft maintenance; warehousing; IT etc. This sector is becoming more outsourced in its delivery and is dependent on contracting organisations that perform other business activities in the local, state and national marketplace.

Each additional job in Defence creates \$429,000 in value add to the Shoalhaven economy and 0.93 additional flow on equivalent jobs

Digital Economy Sector Strategy

The purpose of this strategy is to guide the Economic Development Office's involvement in the emerging digital economy sector and to assist business, residents and visitors in/to the area to engage with its potential. The digital economy is rapidly evolving. This strategy is different than other sector strategies in that it is a more forward looking document that investigates opportunities for a new industry sector, rather than relying on identifying trends and changes within an existing industry sector.

Strategic objectives include:

1. To enhance the capability of networks providers, such as the NBN Co, to deliver necessary infrastructure to facilitate a sustainable digital economy.

2. To ensure delivery of infrastructure by the NBN Co is undertaken in a smooth and efficient manner that has minimal impacts on the environment, community and businesses
3. To educate businesses in the economic and efficiency gains that can be made through application of broadband technologies and the digital economy
4. To educate the community as to the social, economic, employment and environmental benefits that can be achieved through technology advance
5. To ensure Council's policies and activities seek utilisation of digital advances to the collective benefit of the Shoalhaven

A separate report on the rollout of the NBN is included within the business paper to the Business & Employment Development Committee.

As at December 2016 the IT, Computer and Telecommunications Sector employed 411 directly but involved other businesses in the related areas. This sector is becoming more specialised delivering services to both business and community. Several larger organisations directly contract to the Dept of Defence.

Each additional job in Defence creates \$382,000 in value add to the Shoalhaven economy and 1.05 additional flow on equivalent jobs

Medical Education Sector Strategy

Over the last decade, one of the most significant economic trends has been the growth in health industries associated with an ageing population, increases in lifestyle related disease and changing attitudes to personal health and wellness. This strategy seeks to recognise and facilitate the medical education sector as part of this broader trend in the Shoalhaven.

Council intends to provide support and encourage the introduction of the necessary infrastructure and coordination required to ensure that medical education is one of the core focuses for tertiary education in the region. In doing so, there is greater scope to attract and retain high quality health professionals and the residents of the Shoalhaven would be rewarded with subsequent improved health care, economic diversity and employment opportunities associated with the high value of the sector.

Australia has a strong history in the area of medical training, education and research, with the Shoalhaven increasingly being exposed to the sector through historical development of the Shoalhaven District Memorial Hospital, establishment of the Shoalhaven Cancer Care Centre and presence of the University of Wollongong's Graduate School of Medicine including degree's in nursing and medicine. By strategically identifying and positioning the Shoalhaven to build on this platform, significant economic and employment opportunities exist.

Strategic objectives include:

1. To provide a clear planning rationale for coordinated development of medical education opportunities through establishment of a "Shoalhaven Medical Campus"
2. To work co-operatively with tertiary institutions to identify and pursue opportunities for growth in medical education in the Shoalhaven
3. To work with existing medical and other education providers to establish networks and opportunities within established practice
4. To identify and pursue opportunities for the medical education sector to cross-over into more established industry sectors within the Shoalhaven
5. To advocate to the community the social, economic and employment benefits that can be achieved through a proactive position in the medical education industry.

As at December 2016 the Medical Education Sector was quite small but involved various education and medical service providers.

Aquatic Biotechnology Sector Strategy

This is the latest in a series of industry sector strategies developed to guide the work of the Economic Development Office with actions designed to leverage off identified opportunities. Aquatic biotechnology involves the use of marine and freshwater based living systems (including the application and processing of bio resources linked to fresh or marine water) to develop or make useful products. Council intends to provide on-going support for existing, emerging and potential new Aquatic Biotechnology industries and this strategy provides a basis for that support.

The Aquatic Biotechnology sector is newly emerging in the Shoalhaven. A range of diverse sectors are coming together to form this industry in our region and Council looks forward to a continued positive and productive relationship with the Aquatic Biotechnology business sector and its industry participants.

Strategic objectives include:

1. To advocate for and coordinate the establishment of an Aquatic Biotechnology industry hub in the Shoalhaven
2. To work with existing leaders in the Aquatic Biotechnology industry within the Shoalhaven to establish networks and opportunities to grow the industry.
3. To work co-operatively with tertiary institutions to identify and pursue opportunities for growth in the Aquatic Biotechnology industry in the Shoalhaven
4. To educate the community as to the social, economic, employment and environmental benefits that can be achieved through establishing the Shoalhaven as an Aquatic Biotechnology industry hub
5. To undertake promotional activities, including appropriate marketing, conference attendance and trade show participation, to affirm the Shoalhaven as a key location for Aquatic Biotechnology activities
6. To maintain the sense of clean water and clean coastline synonymous with the Shoalhaven

This has been a very successful strategy and the Economic Development Office has completed a number of actions including:

- Establish an Aquatic Biotechnology sector expansion group/committee
- Through the expansion group/committee establish a clear outline of the project at that are eligible for grant funding and that could support the Industry sector and to ensure that Council is ready to make submissions whenever available
- To establish/develop the brand “Blue BioTech Shoalhaven”
- Promote Aquatic Biotechnology to relevant stakeholders, through sponsoring and attending the 5th Congress of the International Society for Applied Phycology in Sydney in June 2014
- As required, facilitate consultation between the expansion group/committee and others where opportunities exist for co-operation around various issues

- Promote Aquatic Biotechnology to relevant markets, including the growing nutraceutical market within Australia at any relevant expos of business events.
- Continue to lobby state and local government to ensure any aquaculture applications, such as the application to licence up to 50ha of Jervis Bay for the purposes of growing marine algae and shellfish, are assessed in a timely and reasonable manner.
- Promote aquaculture as part of the local agribusiness sector
- Continue to involve and educate relevant state agencies in relation to Aquatic Biotechnology practices.

As at December 2016 the Aquatic BioTechnology Sector was quite small but was expanding through local business collaborations.

Industry Sector Strategies are an important method of linking actions/work output of the Economic Development Office to the aims of the Economic Development Strategy and then the Community Strategic Plan. They are important documents that guide the strategic direction of the office and are integral in demonstrating economic outcomes to external funding bodies.

Community Engagement

Industry sector strategies have been adopted by Council after being on public display. The strategies are also available on the Economic Development website.

Policy Implications

The relationship between Industry Sector Strategies and the Community Strategic Plan is outlined in the report.

Financial Implications

The Economic Development Office engage the services of a consulting firm to develop the sector strategies. The benefit of engaging an external consultant include:

- While the Economic Development Office sets the brief and is consulted throughout the consultant is able to offer an independent perspective
- The consultant is able to gather frank feedback from relevant stakeholders
- The process is transparent
- The consultant also undertakes community consultation.

The cost of the development of each industry sector strategy is covered by the Economic Development budget.

BE17.4 Business Training and Capacity Building Opportunities

HPERM Ref: D17/29542

Group: General Manager's Group
Section: Economic Development

Purpose / Summary

To update the Business and Employment Development Committee about the variety of upcoming business training and capacity building opportunities that are co-ordinated and/or supported by the Economic Development Office

Recommendation (Item to be determined under delegated authority)

That the report on Business Training Opportunities co-ordinated and/or supported by the Economic Development Office be received for information

Options

1. The recommendation be accepted as written
2. An alternative recommendation be proposed

Background

The Economic Development Office of Shoalhaven City Council supports a number of business training and development programs for local businesses. The Economic Development Office does this through partnering with other government and non-government entities who provide business training. This partnership approach has been extremely successful and has resulted in the delivery of quality training by skilled and knowledgeable trainers as well as networking and capacity building opportunities.

In 2016, the Economic Development Office supported, either financially or in-kind, a number of groups including the Shoalhaven Business Chamber, the Shoalhaven Professional Business Association, the Southern Region and Canberra Business Enterprise Centre, The Business Sessions and the South Coast Beef Producers Association. The following outcomes were achieved.

Shoalhaven Business Chamber

Between January and June 2016 the Shoalhaven Business Chamber held:

- 3 Breakfast Bites (156 attendees),
- 4 Lunch and Learn events (75 attendees),
- 2 Women in Business Events (135 attendees) and
- 4 Business Master Class events (140 attendees).

Between July 2016 and December 2016 the Chamber held:

- 1 Breakfast Bites
- 2 Lunch and Learn events
- 3 Women in Business Events

Final numbers are yet to be received by Council and will be reported on in due course.

SPBA

In 2016 the SPBA held:

- 5 business networking breakfasts (235 attendees – 45 per event)
- The SPBA Mentor program (12 mentors and 12 mentorees)

SRCBEC

In 2016 the SRCBEC held:

- 3 workshops

SRCBEC do not provide Council with attendee numbers.

The Business Sessions

The Business Sessions held 11 training sessions in Nowra with approx. 150 attendees in total. The Business Sessions also held training sessions in Ulladulla that were supported by the Ulladulla Administration Office of Shoalhaven City Council.

South Coast Beef Producers Association

South Coast Beef Producer's Association (SCBPA) is a group of beef producers working towards a productive, sustainable and profitable beef industry in the South Coast and Southern Highlands of NSW through best practice that meets financial, environmental and social expectations. SCBPA held 5 network meetings at Council in 2016. In addition, the SCBPA Executive Officer attended the October 2016 Shoalhaven Career Advisors Network meeting to promote the ABC Mentoring – High School students program.

The South Coast Beef Producers Network will hold their next Healthy Soils Project workshop at Council on the 24th February 2017.

2017 Program Sponsored or Supported by the Economic Development Office of Shoalhaven City Council

Shoalhaven Business Chamber will hold a number of training, networking and capacity improvement sessions. Between January and July 2017, it is expected that the Chamber will hold 5 Breakfast Bites, a Women in Business event, and 4 Lunch and Learns events. This outline could change in response to demand and business needs. Shoalhaven City Council is a financial supporter of these events.

Shoalhaven Professional Business Association

The Economic Development Office of Shoalhaven City Council has entered into a MoU with the SPBA to deliver business capacity building and school to work transition programs. The Shoalhaven City Council is a financial supporter of these programs.

With support from the Economic Development Office the SPBA will deliver the following in 2017:

- 5 SPBA networking breakfasts
- SPBA Professional Mentoring Program (commenced in January 2017 and has 15 mentorees/15 Mentors)
- SPBA Professional Snapshot (65-80 students)

The SPBA will also deliver the SPBA Leadership Compass independently of Council.

Southern Region and Canberra Business Enterprise Centre (SRCBEC)

The SRCBEC is a regional organisation that delivers a comprehensive range of business and educational services to 18 LGA's, including the Shoalhaven. The SRCBEC contracts for the delivery of a number of Commonwealth and State Government services, specialises in the delivery of business advisory and consultancy services, delivers practical skill enhancement workshops for business, disseminates valuable business information and facilitates networking and commercial opportunities. The Economic Development Office of Shoalhaven City Council support this activity by providing the SRCBEC with training space at the Nowra Administration Building.

Shoalhaven City Council supports "The Business Sessions" through providing training room space. The Economic Development Office arranges space at Nowra, while the Ulladulla Council Administration team provides space at Ulladulla. The Business Sessions have supplied the Economic Development Office with a comprehensive overview of their upcoming training sessions. The outline is as follows:

<i>Workshop</i>	<i>Nowra</i>	<i>Ulladulla</i>
Creating an online presence	1st Feb	3rd Feb
Facebook 1	8th Mar	10th Mar
Facebook 2	5th Apr	6th Apr
Instagram 1	26th Apr	5th May
Instagram 2	28th Jun	23rd Jun
Instagram 1	7th Jun	9th Jun
How to create Awesome content	26th Jul	28th Jul
How to Use Google +	30th Aug	1st Sep
Digital marketing including Ad Words	20th Sep	22nd Sep
Email Marketing	25th Oct	27th Oct
Facebook 1	22nd Nov	24th Nov
Facebook 2	6th Dec	8th Dec

The Small Business Club

The aim of the Small Business Club is to encourage smaller business and to exchange ideas and be aware of other businesses that operate within the Shoalhaven. The Small Business Club will coordinate bi-monthly events (5 per year). Each event will have a guest speaker covering a topic relating to assisting business growth. The Economic Development Office will co-sponsor this program. This program is based on a successful Small Business Club previously run by Illawarra iTec and sponsored by Shoalhaven City Council.

Community Engagement

This report to the Shoalhaven Business & Employment Development Committee is part of the community consultative process and its purpose is to inform. The Economic Development Office does circulate notice of these training sessions to its business networks.

Policy Implications

The “*Shoalhaven – an enterprising alternative Economic Development Strategy*” identify these activities as achieving *Industry Growth and Capability* outcomes.

Financial Implications

Shoalhaven City Council has provided funding to the Shoalhaven Business Chamber to run a number of business development sessions. This funding is allocated from the Economic Development Office budget.

Shoalhaven City Council has provided funding to the SPBA to run a number of business networking and capacity building sessions. This funding is allocated from the Economic Development Office budget.

The SRCBEC, The Business Sessions and the South Coast Beef Producers Network receive support through the use of Council training rooms. This has minimal cost to Council but is again met through the ED budget.

Shoalhaven City Council will provide funding for the Small Business Club in 2017 to run a number of business networking and educational sessions. This funding is allocated from the Economic Development Office budget.

BE17.5 NBN Rollout Progress

HPERM Ref: D17/30101

Group: General Manager's Group
Section: Economic Development

Purpose / Summary

To bring the Committee up to date with the NBN rollout in the Shoalhaven.

Recommendation (Item to be determined under delegated authority)

That

1. The Business & Employment Development Committee accept the report on the NBN Rollout for information
2. The NBN's Community Affairs Manager – NSW be invited to a future meeting of the BED Committee in mid 2017 to update the Committee and others on the NBN Rollout.

Options

1. The recommendation be accepted as written.
2. The Committee made other recommendations.

Background

Residents in parts of Shoalhaven City and its surround have entered a new era of fast broadband with the switch on of the NBN network in the area. More than 21,700 families and businesses are now able to connect to the NBN network.

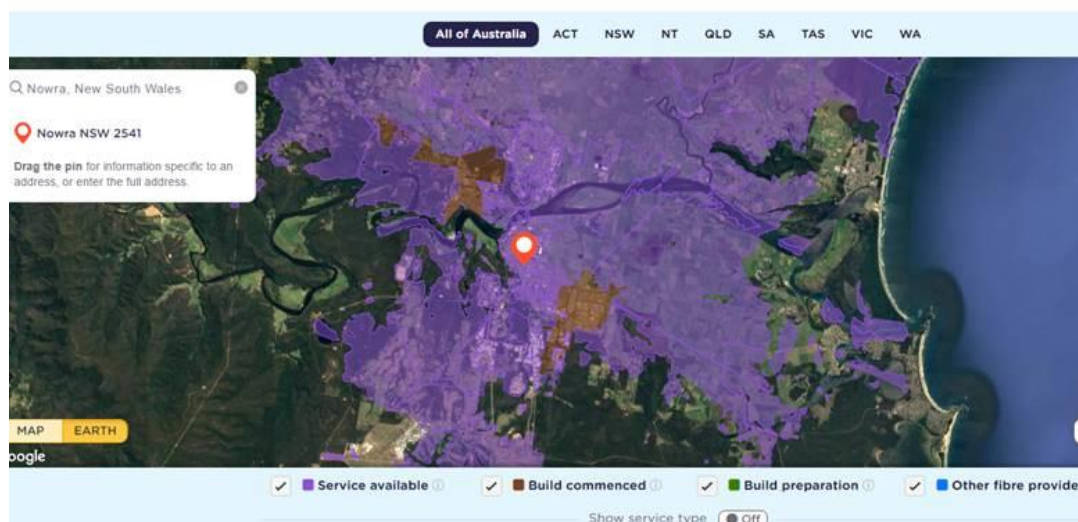
Details of the fixed line rollout, as at mid December 2016 were:

Anticipated Technology	Area(s) covered or parts thereof	Premises	Forecast Ready for service
Fibre to the Premises/Node (FTTP/FTTN)	Worrigea, South Nowra, Nowra, Nowra Hill, West Nowra, North Nowra, Terara, Bomaderry, Cambewarra Village, Tapitallee and Bangalee	15, 700	Live
Fibre to the Node (FTTN)	Cudmirrah, Sussex Inlet, Berrara Callala Beach, Comberton, Myola, Callala Bay	6, 200	Due to be ready for service between February and April 2017
Fibre to the Node (FTTN)	Burrill Lake, Dolphin Point, Kings Point, Milton, Mollymook, Ulladulla	10, 900	Construction to start before the

	and Bawley Point, Mollymook Beach and Narrawallee		end of January 2017
	Huskisson, Vincentia Basin View, Sanctuary Point, St Georges Basin, Bream Beach, Erowal Bay, Hyams Beach, Old Erowal Bay, Sanctuary Point, Worrowing Heights, Shoalhaven Heads Currarong Bendalong, Cunjurong Point and Manyana	14, 900	Construction to start progressively throughout 2017

Currently, the Shoalhaven region has 15 live fixed wireless sites that provide more than 6,000 homes and business on the outskirts of town with the ability to connect to the NBN network via fixed wireless technology.

The NBN Fixed Wireless technology uses advanced technology, commonly referred to as LTE or 4G, and provides wholesale speeds of up to 50Mbps download and up to 20Mbps upload. It's engineered to deliver services to a fixed number of premises within each coverage area. This means that the bandwidth per household is designed to be more consistent than mobile wireless, even in peak times.



For a detailed view on what's happening can be viewed on our rollout map <http://www.NBNco.com.au/learn-about-the-NBN/rollout-map.html>

NBN's Community Affairs Manager – NSW is available to brief Council and the Committee at a future meeting should the Committee desire.

Economic, Social & Environmental (ESD) Considerations

The availability of broadband services is essential to a community in the 21st century. The rollout of the NBN service is providing both business and the residential community with a reliable platform. Teething problems have been encountered but these are being solved by the NBN co-ordination team.

The issue now is that the community needs to take up the offer to connect to the NBN during the rollout or a legacy may be inherited by subsequent property owners to connect to the

NBN when the rollout team has left their area and a contractor will need to be engaged to provide connection at a cost to the property owner.

Financial Implications

Council staff are involved in the approval process for deploying fibre and the installation of towers. A special process has been organised to expedite this.

BE17.7 Key Grant Funded Projects Update - Economic Development Office

HPERM Ref: D17/29690

Group: General Manager's Group
Section: Economic Development

Purpose / Summary

To inform the Business and Employment Development Committee about the progress of the “Mind the Gap” and “Ulladulla Harbour Berthing Facility”

Recommendation (Item to be determined under delegated authority)

That the report on the progress of the “Mind the Gap” and “Ulladulla Harbour Berthing Facility” projects be received for information.

Options

1. The recommendation be accepted as written
2. An alternative recommendation be proposed.

Background

The Economic Development Office of Shoalhaven City Council actively pursues external funding for project that will lead to the economic enhancement of the Shoalhaven.

Mind the GaP

In 2015, Shoalhaven City Council, in partnership with the University of Wollongong, applied for funding under Round 2 of the National Stronger Regions Fund to construct the Mind the Gap facility. The funding request was successful and Shoalhaven City Council was awarded \$1,229,554 toward the \$2,459,110 project. The University of Wollongong will contribute the other \$1,229,554 toward the project.

MIND the GaP (Mental Illness Nowra District – Goals & Prevention) is a unique facility to be established at the University of Wollongong, Shoalhaven Campus. The Shoalhaven City Council and University's \$2.5M MIND the GaP facility will be a purpose designed building where education, translational research and service provision can intersect through collaborations with Lifeline, Coordinaire, Illawarra Shoalhaven Local Health District and Noah's Shoalhaven. The economic and social impacts of poor mental health are significant for regional communities. MIND the GaP will provide improved community-driven mental health interventions for the Shoalhaven and other regions around Australia.

This project will deliver a new free-standing building on the Shoalhaven Campus of the University of Wollongong at Mundamia. This will be the seventh building developed on the Shoalhaven Campus since it was established in 2000 to provide higher education services to the Shoalhaven community. The 750 sq. m. building will accommodate the MIND the GaP

facility providing a purpose-designed, integrated centre incorporating spaces for education, translational research and support services focussed on mental health and wellbeing for the Shoalhaven, wider Illawarra-South Coast and rural and regional Australia. The building has been designed in accordance with the long established design principles and style for the Shoalhaven Campus continuing the crescent arc of buildings along a north-south axis (all linked by a covered pedestrian promenade). The new building will make use of existing the broad-scale car parking to the east and will be connected to trunk utility infrastructure previously provided to the site by Shoalhaven Council and already supplying the existing buildings and will support this and other future buildings.

Shoalhaven City Council entered into a funding agreement with the Australian Government via the Department of Infrastructure and Regional Development in March 2016.

Shoalhaven City Council has submitted the first of five Progress Reports in August 2016. The project is progressing well with the University of Wollongong needing to address some outstanding Development Application conditions prior to construction.

It is expected that the project will be completed by mid 2018.

The \$2.5M project will employ 12 FTE during construction and 11 FTE post construction.

Ulladulla Harbour Berthing Facility

Shoalhaven City Council applied to Round 3 of the National Stronger Regions Fund for funding to create additional berthing facilities within Ulladulla Harbour. This application was reassigned to the Community Development Grants programme for assessment. The project was successful and Council will receive \$789,742 from the Australian Government via the Department of Infrastructure and Regional Development to complete this project.

This project has been identified as an economic driver for many years. One of the key stumbling blocks to further development on this site was the need for rock shelf removal and dredging. Shoalhaven City Council has been working with NSW Crown Lands since 2009 to obtain funds under the NSW Dredging Program. In 2015 the NSW Minister for Lands and Water advised Council that funding had been allocated for this task. The NSW government is contributing \$400,000 in rock shelf removal and dredging toward this project. This project would not be able to proceed without this contribution.

The harbour is an important feature of the town centre and its relationship to the commercial area gives Ulladulla its unique character and is its greatest visual asset. The project consists of the installation of a floating pontoon system creating approximately 20 berths for fishing charter boats as well as visiting vessels. Some of the berths will be used by vessels waiting to access the slipway.

The berths set aside for visiting craft are expected to be heavily utilised. Marine cruising is becoming increasingly more popular and having a safe refuge adjacent to a major town is seen as a positive tourist attraction. These vessels do currently utilise the Harbour but the berthing facilities are not suited to the smaller non-trailerable recreation/commercial vessels but rather the ocean going trawlers.

The commercial berths will be for craft seeking to be chartered for game fishing and general charter fishing. It is known that game fishing boats, that operate in Nth Queensland during the August-December game fishing season, move south during the cyclone season (January-May) each year and operate from NSW ports along the coast (e.g. Narooma, Bermagui..) Providing berthing facilities will open up this market in Ulladulla. To provide financial sustainability to the project, half of the berths will be available for leasing by "locals"

for recreational craft. The demand for these is expected to be strong and widespread – Nowra/Wollongong, Canberra, Batemans Bay.

Land ownership at the land water interface can be complicated. At Ulladulla Harbour the primary land owners are Shoalhaven City Council and Crown Lands. The floating pontoon will be constructed on a land water interface controlled by Crown Lands. Crown Lands have advised that Council will be granted a licence or lease over the area within the Harbour and the adjoining land envelope (for ramps and other bracing structures). This will give Council tenure, a common practice between the Crown and local government, to construct, own and manage the facility.

This project has come to fruition through the close working relationship between Council and Crown Lands. This \$1.59M project will create 18 FTE (12 direct) and should be complete by December 2017.

Community Engagement

The Mind the Gap facility has been through the Development Application process.

Community Consultation on the Ulladulla Harbour project has commenced with a public meeting scheduled for 4pm on the 15th February 2017.

Policy Implications

These projects fit within the Community Strategic Plan and the Shoalhaven Economic Development Strategy.

Financial Implications

Mind the Gap Project Costs

National Stronger Region Funding	\$1,229,556
University of Wollongong	\$1,229,556
Total project cost	\$2,459,110

Shoalhaven City Council will incur some administration costs. These will be minimal.

Increased berths at Ulladulla Harbour

Community Development Grant	\$789,742
NSW Crown Lands (NSW Dredging Program)	\$400,000
Shoalhaven City Council	\$400,000
Total project cost	\$1,589,742

Council's contribution comes from within the Economic Development budget.

BE17.8 Development in the Shoalhaven - Significant Projects

HPERM Ref: D17/17268

Group: Planning & Development Services Group
Section: Development Services

Attachments: 1. Development- Investments and jobs - January 2017 [↓](#)

Purpose / Summary

Reports on larger development applications have been reported to the Business and Employment Committee detailing applications that have been lodged, approved, approved but not yet physically commenced and applications that have had physical commencement confirmed.

Since the November 2016 meeting of the Business and Employment Committee, the spreadsheet has been reviewed.

It contains a list of:

- development approvals that have issued that have not progressed further. This also includes relatively recent approvals;
- State significant projects as excised from the State government's website; and
- larger applications under assessment.

Recommendation (Item to be determined under delegated authority)

That:

1. The report of the General Manager (Planning and Development Services) regarding the update on development 'in the Shoalhaven be received for information.

Options

1. Receive the report for information.

Implications: the report will be noted.

2. Resolve and alternate resolution and direct staff accordingly.

Implications: this would be dependent on the decision.

Background

This is a regular report to inform the Committee of larger developments under assessment and list applications that appear to have been stalled / not progress (noting also that the list would contain relatively recent approvals).

Details

Refer to attachment.

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
	Locality	Address	Reference No.	Description	Value	App Date	Status & Comments	Construction	Ongoing jobs	Sanity Check	Report date	Report input notes construction	Report input notes ongoing		
1	Bangalee	Lot 1433, Tallimba Rd	SF10230	23 lot residential subdivision	\$520,000	16/05/2013		4							
2	Berry	102 Queen St	DA04/2639	Commercial / Residential (3 Shops, 2 Res. Units)	\$2,500,000	28/07/2009		11	14						
3	Bomaderry	302 Princes Hwy	DA14/1511	Additions to Mc Donalds	\$319,420	4/07/2014		5	3						
4	Bomaderry	68 Bunberrra St	DA14/1511	Multi Dwelling Housing	\$1,050,000	8/10/2014	No information on file beyond the development consent. No	6							
5	Bomaderry	320 Princes Hwy	DA14/2579	Proposed Woolworths & Bulky Goods	\$13,815,000	13/05/2016	Various investigations underway. Site is contaminated and	60	115						
6	Bomaderry	Narang Rd	DA16/1737	Proposed Aldi	\$6,471,630	11/11/2016	Relatively recent approval	25	70		18/01/2017	non residential construction	Retail		
7	Bomaderry	Cook St	DA12/1775	Multi Dwelling Housing (10 x 3 bed)	\$1,450,000	22/02/2013	Originally a deferred commencement. S96 lodged to amen	8			18/01/2017	residential construction			
8	Callala Bay	212 Prince Edward Ave	DA13/2335	Internal Alterations to Existing Club	\$1,000,000	30/01/2014	CC issued for Stage 1 on 18/8/2014 for mens locker room and shed.	6	9		18/01/2017	non residential construction	Sport and recreation		
9	Greenwell Point	76&84 Greenwell Pt Rd and Goodnight Island	06_0034 (3A08/1009)	Tourist development	\$25,000,000	29/11/2009 - Dept of Planning - 5 yr approval	Council is in receipt of a CC.	68	147		18/01/2017	non residential construction			
10	Huskisson	13 Nowra St	DA14/2451	8 units - Residential Flat Building	\$1,150,000	07/12/2015		7			18/01/2017	residential construction			
11	Huskisson	12 Currambene Street, HUSKISSON	DA15/2561	New Commercial - mixed use commercial & shop top housing	\$8,000,000	17/10/2016	Relatively recent approval.	31	43		18/01/2017	non residential construction	retail 50% project cost		
12	Kangaroo Valley	369 Jacks Corner Rd	DA12/2134	Commercial Additions - Refurbishment and New Construction works of Scotts College Facility	\$4,250,000	23/04/2013	No information on file beyond the development consent.	17	48		18/01/2017	non residential construction	Pre-school, primary, secondary and special education		
13	Manyana	Berringer & Cunjarong Pt Rds Manyana	05_0059/SF9787	182 lot residential subdivision	Not available (no information on major project website)	28/07/2008 - Dept of Planning					18/01/2017				
14	Manyana	Curvers Rd	DA09/2627	New Commercial - Proposed Supermarket, Retail Shops & Professional Suites	\$3,300,000	19/10/2010	CC issued - Clearing carried out to activate the consent.	13	49		18/01/2017	non residential construction	\$3M retail, \$0.3M health care services		
15	Milton	Croobyar Dr	RA10/1005	Seniors Living Development	\$93,000,000	02/12/2010	Development consent secured (letter dated 11/12/2015) TRIM D 15/3/20201	365	0		18/01/2017	non residential construction	Residential Care & Social Assistance Services		
16	Mollymook	13D Bishop Drive	DA08/1842	Seniors Living Development Residential Care Facility	\$15,000,000	23/03/2009	Consent will lapse on 23/03/2017. Land has been sold.	59	183	45.75 Adjusted due t	18/01/2017	non residential construction			
17	Mollymook	68 Ocean St	DA11/2125	3 Storey holiday apartments	\$1,486,000	13/03/2012	Physical commencement confirmed 04/10/2016 (HPERM D16/208894)	8	9		18/01/2017	residential construction	Accommodation		
18	Mollymook	9 Augusta Pt	DA16/1670	Multi dwelling housing (8 units) & Strata	\$2,000,000	14/11/2016	Relatively recent approval.	11			18/01/2017	residential construction			
19	Mollymook	79 Residential Apartments	DA07/2052	79 Residential Apartments	\$25,000,000	05/12/2007	Consent activated by demolition and awaiting 'presales'.	98			18/01/2017	non residential construction			
20	Mollymook Beach	Ocean St	DA16/1898	'Mind the gap' University of Wollongong - mental health facility building	\$3,100,000	20/12/2016	Relatively recent approval.	12	11		18/01/2017	non residential construction	Mind the Gap business case		
21	Mundamia	160 Kinghome St	DA11/2257	Unit/flats - demolition of existing dwelling and construction of six medium density units	\$950,000	18/05/2012	No CC	5			18/01/2017	residential construction			
22	Nowra	28-30 East St	DA11/2220	Proposed Retail Commercial Building - 3 Shops	\$900,000	27/04/2012	No CC	4	1		18/01/2017	non residential construction	retail		
23	Nowra	Lot 1 Junction Street	DA05/3342	Stockland (LEDA) - Commercial Retail Shopping Complex	\$65,000,000	02/2/2007	Consent secured (activated). Received advice in 2014 that Stockland was investigating options/alternatives. Discussions in 2016 with Stockland Trust indicates that the design is being reconsidered.	256	704		18/01/2017	non residential construction	retail		
24	Nowra	4 Dryden Close	DA05/1445	Integrated Housing Development	\$3,000,000	05/06/2008	Review of file suggests that consent has been secured (activated) via earthworks.	12			18/01/2017	residential construction			
25	Nowra	148 Kinghome St	DA13/2033	Proposed 9 serviced apartments & demolish existing residence & garage	\$848,000	11/12/2013	Notes indicate a modification to the consent may be	5	5		18/01/2017	residential construction	Accommodation		
26	Nowra	9 Lawrence Avenue	DA14/1431	Regional Oral Health Care Centre	\$2,844,000	17/03/2015	S96 modification 09/02/2016	11	31		18/01/2017	non residential construction	health care services		
27	Nowra	103 Plunkett Street	DA15/2291	New Commercial development - Demolition of structures new service station with food and drink premises (McDonalds) and alterations to existing bulky goods	\$2,961,218	09/08/2016	Approved - s96 lodged.	12	32		18/01/2017	non residential construction	Food and beverage		
28	Nowra	90 Kalandar Street	DA15/2698	Commercial Additions and Alterations (Archer Hotel)	\$1,550,000.00	17/06/2016	Approved	6	17		18/01/2017	non residential construction	Food and beverage		
29	Nowra	90 Moss St	DA16/1167	Commercial Additions (High School)	\$2,114,934.00	15/07/2016	Approved. S138 issued for works in the road reserve.	8			18/01/2017	non residential construction	Extension will not lead to increase student numbers, administration or teaching staff		
30	North Nowra	164 Ilaroo Road	DA16/1011	Multi Dwelling Housing (7 Units)	\$1,050,000.00	26/09/2016	No CC	6			18/01/2017	residential construction			
31	South Nowra	244 Princes Hwy	DA04/2927	Bulky Goods Retailing/Industrial Complex	\$5,000,000	16/12/2010	Site preparatory works undertaken.	20	28		18/01/2017	non residential construction	wholesale trade	due to nature of industry and size and value of items for sale.	
32	South Nowra	202 Princes Highway	DA15/1300	Alterations to existing Service Station. Change of use of tenancy to Red Rooster and subdivision (3 lots)	\$1,150,000	20/03/2015	Consent issued 24 December 2015. CC under consideration.	5			18/01/2017	non residential construction			
33	South Nowra	82 Hillcrest Avenue	DA14/2369	11 New Units and Renovations to existing dwelling	\$1,190,000	31/10/2014	Approved 11 September 2015. s138 approval issued.	7			18/01/2017	residential construction			
34	South Nowra	128 Princes Highway	DA16/1588	Motor Vehicle Showroom	\$1,200,000	08/09/2016	No CC	5	5		18/01/2017	non residential construction	wholesale trade	due to nature of industry and size and value of items for sale.	
35	South Nowra	26 Browns Road	DA15/2274	102 place Child Care Centre	\$1,200,000	13/05/2016	Approved	5	15		18/01/2017	non residential construction	Residential Care & Social Assistance Services		
36	South Nowra	171 Old Southern Road	DA15/2553	Unit/flats staged development	\$1,200,000	02/08/2016	Approved	7			18/01/2017	residential construction			
37	South Nowra	239 Old Southern Rd	SF10494	25 Lot Residential Subdivision	\$1,500,000	29/06/2016	Approved	6			18/01/2017	heavy and civil engineering construction			
38	South Nowra	49 Hillcrest	DA16/1724	Multi dwelling housing (6 units)	\$1,200,000	10/11/2016	Relatively recent approval.	7			18/01/2017	residential construction			
39	South Nowra	24 Site Caravan Park, Amenities, Storage and BBQ area.	DA14/1236	Deferred Commencement Consent. Consent has not been converted to operational to date. Three key outstanding issues with respect to construction standards of dwelling, bushfire and effluent disposal	\$250,000	10/06/2014		1	1		18/01/2017	residential construction	Accommodation		
40	Tomerong	Bayly Road													
41	Ulladulla	90 South St	DA06/2766	Service Apartments (19) Residential Apartments (24) and ground level commercial/retail	\$5,500,000	19/03/2008	Consent secured.	22	22		18/01/2017	non residential construction	\$1.5M retail, \$1M accommodation.	No ongoing jobs created through the construction of 24 residential units (\$3M)	
42	Ulladulla	Wason St	DA06/2236	Pier 32 Commercial/Residential Development	\$14,000,000	12/12/2006	Consent secured.	55	43		18/01/2017	non residential construction	\$4M retail		
43	Ulladulla	4 Cooyoye Ct	DA16/1538	Housing / subdivision	\$2,000,000	28/11/2016	Relatively recent approval.	8			18/01/2017	heavy and civil engineering construction			
44	Ulladulla	157 Princes Highway	DA15/2488	Mortuary and Funeral Home	\$3,000,000	23/12/2016	Relatively recent approval.	12	38	6.5 Adjusted due t	18/01/2017	non residential construction	Personal Services	See ANZSIC for confirmation	
45	Ulladulla	Milard Street	DA15/2595	Construction of 11 x 3 Bedroom Villas including Roadworks to Milard Street	\$2,550,000	08/11/2016	Approved	14			18/01/2017	\$2M residential construction, \$0.55M heavy and civil construction			
46	Worrigee	Sophia Rd	DA10/1673	Unit/flats - 15 Unit Medium Density Development & Community Title Subdivision	\$1,700,000	31/08/2010	The proposal has been the subject of amendments. CC for engineering works.	10			18/01/2017	residential construction			
47	Worrigee	Isa Road	DA04/2312	DEFERRED COMMENCEMENT - Neighbourhood Retail Centre and associated car parking	\$5,680,000	10/08/2006	Operational consent issued 21/6/2010. Consent secured	22	62		18/01/2017	non residential construction	retail		
48	Worrigee	Isa Rd	DA16/1134	31 Units - Multi Dwelling Housing	\$4,180,000	30/09/2016	Approved	16			18/01/2017	non residential construction			
49	Worrigee Heights	Chr Naval College Rd & The Wool Rd.	DA06/1619	Anglican School	\$6,000,000	17/07/2007	Consent secured. No CC.	24	68		18/01/2017	non residential construction	Pre-school, primary, secondary and special education		

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
50	Note: Isa Rd shopping centre removed from list - in receipt of a new DA				\$348,530,202	Employment outcomes have been generated by using the Remplan model. The categorisation of each project is limited by the description of the project and this will have an effect on multiplier impacts for each project. Without better project descriptions and costs and other data this is the best estimate that can be achieved.		1434	1772						

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
	Suburb	Address	Estimated Value	Type	Lodgement Date	Application		Staff Comments	Construction	Ongoing jobs	Ongoing jobs	Sanity Check notes	Report date	Report input notes construction	Report input notes ongoing
1															
2	Bomaderry	71 Meroo Rd	\$1,900,000	Alterations & Additions to Bomaderry Hotel	06/12/2016	DA16/2440		Under Assessment							
3	Bomaderry	100 Railway Street	\$2,500,000.00	Commercial	27/10/2016	DA16/2256		Under Assessment	10	17					
4	Falls Creek	D981 Princes Highway	\$1,415,500.00	Industrial (Ext to Factory)	13/07/2016	DA16/1843		Under Assessment	6	17					
5	Huskisson	7 Beach Street	\$3,600,000.00	Residential Flat Building (12 Units)	08/09/2016	DA16/2070		Under Assessment (called in by Council)	20	21					
6	Lake Conjola	1 Norman Street Lake	\$5,375,000.00	Staged Expanion to Caravan Park	14/09/2016	DA16/2088		Under Assessment	21	32					
7	Nowra	60 Berry Street	\$15,000,000.00	Multi Level Car Park	12/06/2015	RA15/1000		November JRPP - Decision Deferred	59						
8	Nowra	69 Graham St	\$9,240,000.00	Residential Flat Building (32 Units)	05/02/2016	DA16/1123		Under Assessment - final stages	53						
9	Nowra	2 Albatross Road	\$15,197,610.00	Residential Units (57) and Commercial (Ground level)	18/04/2016	DA16/1465		Under Assessment also subject to a Planning Proposal	60	11			19/01/2017	non-residential construction	\$1M retail
10	Nowra Hill	19 BTU Road	\$2,467,080.00	New Commercial - construct animal shelter facility	02/12/2015	DA15/2567		Under Assessment (related to Planning Proposal)	10	31	10	Adjusted due to proportion of \$\$ in infrastructure vs output	19/01/2017	non-residential construction	Personal services
11	St Georges Basin	Island Point Road St	\$17,607,244.00	Residential Flat Building (58 Units)	08/07/2016	DA16/1830		Appeal lodged in Land and Environment Court	69				19/01/2017	non-residential construction	
12	South Nowra	40 Basil Street	\$1,204,000	Multi Unit Development - 8 x 3 Bedroom Units	23/12/2015	DA15/2685		Under Assessment	7				19/01/2017	residential construction	
13	South Nowra	Old Southern Road	\$10,900,000	Bulky Goods	24/10/2016	DA16/2231		Under Assessment	43	57			19/01/2017	non-residential construction	wholesale
14	South Nowra	57 Hillcrest Ave	\$1,400,000	Multi dwelling housing	05/12/206	DA16/2431		Under Assessment	8				19/01/2017	residential construction	
15	Sussex Inlet	7 Golfcourse Way	\$4,000,000	Residential - 79 Lot Subdivision with modifications to existing golf course	04/12/2014	SF10425		Under Assessment	17				19/01/2017	heavy and civil construction	
16	Sussex Inlet	18 Iverson Road	\$2,493,000	Seniors Living (alterations to Hostel)	21/10/2016	DA16/2227		Under Assessment	10	30	7.5	Adjusted due to proportion of \$\$ in infrastructure vs output	19/01/2017	non-residential construction	Residential Care and Social Assistance
17	Tapitallee	771 Illaroo Rd	\$1,920,000	64 Lot Residential subdivision (large lots)	21/12/206	SF10555		Under Assessment	8				19/01/2017	heavy and civil construction	
18	Ulladulla	Narrawallee Street	\$1,050,000	Multi Dwelling (5 Units)	17/08/2016	DA16/1995		Under Assessment	6				19/01/2017	residential construction	
19	Ulladulla	24 New Street	\$1,140,000	Multi Dwelling (6 Units)	30/09/2016	DA16/2160		Under Assessment	6				19/01/2017	residential construction	
20	Ulladulla	36 White Gum Rd	\$1,350,000	31 Lot Subdivision	07/11/2016	SF10546		Under Assessment	6				19/01/2017	heavy and civil construction	
21	Ulladulla	Parson St	\$2,450,000	3 Storey Office Bldg & Car park	29/22/2016	DA16/2412		Under Assessment	10	16			19/01/2017	non-residential construction	\$0.2M Rental, hiring & real estate, \$2M Professional, Scientific & Technical Services, \$0.25M Health Care

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
22	Ulladulla	216 Princes Hwy	\$12,505,792	Commercial - Stage 1 / masterplan - Milton / Ulladulla Exservos Club	21/11/2016	DA16/2369		Under Assessment	49	137	34	Adjusted due to proportion of \$\$ in infrastructure vs output	19/01/2017	non-residential construction	Food and beverage services
23	Ulladulla	87 Deering St	\$1,000,000	Multi dwelling housing	01/12/2016	DA16/2424		Under Assessment	6				19/01/2017	residential construction	
24	Worrigee	Isa Rd, (opposite the medical centre)	\$2,950,000	Neighbourhood Shopping Centre	15/12/2016	DA16/2477		Under Assessment. This site benefits from a secured development consent that will be superseded if approval is granted for this proposal.	12	103	25.75	Adjusted due to proportion of \$\$ in infrastructure vs output		non-residential construction	retail
25	Yerrilyong	Braidwood Rd	\$12,000,000	Motor Sports Facility	25/03/2014	RA14/1000		Under Assessment (JRPP) awaiting additional information to address JRPP resolution	50	444	111	Adjusted due to proportion of \$\$ in infrastructure vs output		heavy and civil construction	sports and recreation.
26															
27		TOTAL:	\$128,765,226	Employment outcomes have been generated by using the Remplan model. The categorisation of each project is limited by the description of the project and this will have an effect on multiplier impacts for each project. Without better project descriptions and costs and other data this is the best estimate that can be achieved.						546	916				

	A	B
1	Major Project	Status
2	Shoalhaven Starches Plant - MOD 12 - Beverage Grade Ethanol	EA Exhibition
3	Shoalhaven Starches Plant - 06_0228 MOD 9 Shoalhaven Starches Packing Plant	PPR Exhibition
4	Shoalhaven Starches Plant - Shoalhaven Starches MOD 10 - Flour Mill B	Collating Submissions
5	Shoalhaven Starches Plant - Shoalhaven Starches MOD 11 - DDGS Dryers	Collating Submissions
6	08_0141 - Subdivision - George Evans Road and Jonsson Road, Mundamia - Lot 3 DP568613 & Lot 384 DP755952 SSD transitioned from Part 3A MP08_0141 Residential Subdivision, George Evans and Jonsson Roads, Mundamia	Proponent Reviewing Submissions
7	West Culburra - West Culburra (Concept Plan)	Proponent Reviewing Submissions
8	West Nowra Resource Recovery Facility - 114 Flatrock Road, Mundamia - Landfill Expansion - General Solid Waste (putrescible)	SEARs Issued
9	South Nowra (Jellicoe Street) - Resource Recovery Facility - General Solid Waste (non-putrescible)	SEARs Issued
10	South Nowra (Trim Street) - Resource Recovery Facility - General Solid Waste (non-putrescible)	SEARs Issued
11	1 Scenic Drive Nowra - 08_0027 Proposed Hotel - 1 Scenic Drive Nowra	Revoked
12	07_0126 Sussex Inlet Golf Course Badgee Lagoon - Rezoning and redevelopment of Sussex Inlet Golf Course	Revoked
13	Hannigans Lane, Bolong - Maria's Hydroponic Farm	Revoked
14	Inyadda Drive, North Manyana - 420 lot residential subdivision	Not Declared
15	The Wool Road, St. Georges Basin - Residential Subdivision	Not Declared
16	Shoalhaven Hospital - MP 11_0069 - Project Application for Shoalhaven Cancer Care Centre	Not Declared
17	Vincentia Coastal Village - MP 06_0060 MOD 15 and MP 06_0058 MOD 15 Modification to Concept Plan & Project Application	Recommendation Made
18	Vincentia Coastal Village & District Centre - Cnr Wool Road and Naval College Road, Vincentia	Proponent Reviewing Submissions
19	Sanctuary Point Subdivision - DA 485-12-2002 MOD 1 - Modification to Residential Subdivision at Nadine Street, Sanctuary Point	Determination
20	West Nowra Resource Recovery Facility - 114 Flatrock Road, Mundamia - West Nowra Resource Recovery Facility	Determination
21	05_0024 Highview Drive, Dolphin Point - Highview Drive, Dolphin Point MP05_0024 MOD 2 170 Lot subdivision	Determination
22	06_0165 Manyana Drive, Manyana - MP 06_0165 MOD 2 - Modification to 58 Lot Residential Subdivision - Manyana	Determination
23	Shoalhaven Starches Plant - 06_0228 MOD 8 Flour Mill	Determination
24	Shoalhaven Starches Plant - 06_0228 MOD 7 Starch Dryer	Determination
25	Shoalhaven Starches Plant - 06_0228 MOD 6 Demolition	Determination
26	Shoalhaven Starches Plant - Modification to Ethanol Expansion	Determination
27	06_0165 Manyana Drive, Manyana - MP06_0165 MOD 1 Modification to 58 Lot Residential Subdivision	Determination
28	Princes Highway Upgrade - Foxground and Berry Bypass - Foxground and Berry Bypass - Modification 2	Determination
29	Princes Highway Upgrade - Foxground and Berry Bypass - Foxground and Berry Bypass - Modification 1	Determination
30	Vincentia Coastal Village - Vincentia District Town Centre - Stage 1, MP 06_0025 MOD 6	Determination
31	Jervis Bay - SSI 5657, Commercial Shellfish Aquaculture Leases Jervis Bay, NSW	Determination
32	06_0034 76 & 84 Greenwell Point Road, Greenwell Point and Goodnight Island - Modification to Tourist & Commercial Development	Determination
33	06_0135 Comberton Grange, Sth Nowra - 06_0135, Tourist and Residential Development	Determination
34	06_0090 Jamieson Rd, North Nowra - Modification to Residential Subdivision 06_0090 MOD 5	Determination
35	05_0016 Princes Hwy, Dolphin Point - Modification to Residential subdivision MP05_0016 MOD 3	Determination
36	06_0276 - Narrawallee - off Leo Drive, Narrawallee - Modification to Residential Subdivision	Determination
37	05_0016 Princes Hwy, Dolphin Point - 05_0016 MOD 2 Modification to Residential subdivision	Determination
38	Vincentia Coastal Village - MP06_0060 & MP06_0058 MOD14, Modification to Concept Plan & Project Application 06_0060 & 06_0058 MOD 14	Determination
39	Shoalhaven Starches Plant - Modification 4 to Ethanol Expansion	Determination
40	Vincentia Coastal Village - Modification to Bayswood Retirement Living Village	Determination
41	Vincentia Coastal Village - Vincentia District Town Centre - Stage 1, MP 06_0025 MOD 5	Determination

	A	B
41	06_0090 Jamieson Rd, North Nowra 06_0090 MOD4: Jamieson Rd North Nowra	Determination
42	Princes Highway Upgrade - Foxground and Berry Bypass Foxground and Berry Bypass - Project Application	Determination
43	Nowra Brickworks Quarry 07_0123 MOD1, Modification to Nowra Brickworks Quarry	Determination
44	05_0024 Highview Drive, Dolphin Point Modification to 170 Lot residential subdivision	Determination
45	Bamarang Gas-Fired Power Station Modification 5 Extension of approval lapse date	Determination
46	Vincentia Coastal Village Concept Plan MP 06_0060 & Project Application 06_0058 - Modification No. 13 to Statement of Commitment No. 59 to replace underpass with mid block signalised connection on Naval College Road, Vincentia	Determination
47	05_0016 Princes Hwy, Dolphin Point MP 05_0016 MOD 1, Modification to Residential subdivision	Determination
48	North Nowra Link Road Concept Plan Application	Determination
49	Island Point Road Subdivision Modification DA277-11-2004 - MOD 2 - 74 and 92 Island Point Road, St Georges Basin	Determination
50	Shoalhaven Starches Plant Pipeline Project MP 10_0108 (Project Application) MP 10_0144 (Concept Plan)	Determination
51	Shoalhaven Starches Plant MOD 3 Carpark Relocation	Determination
52	Shoalhaven Starches Plant Ethanol expansion project, Modification 2, Fermentation tanks and distillation columns	Determination
53	06_0090 Jamieson Rd, North Nowra Lots 118 & 119 Jamieson Road, North Nowra (MP06_0090 MOD3)	Determination
54	Vincentia Coastal Village Concept Plan and Project Approval Modification 12	Determination
55	Vincentia Coastal Village Vincentia District Town Centre - Stage 1, MP 06_0025 MOD 4	Determination
56	Shoalhaven Cancer Care Centre SSD 4952 Shoalhaven Cancer Care Centre	Determination
57	06_0090 Jamieson Rd, North Nowra MP 06_0090 MOD 2 - 35 Lot Residential Subdivision - MOD 2	Determination
58	07_0004 Owen St, Huskisson Huskisson Hotel Redevelopment Modification 2	Determination
59	Vincentia Coastal Village Vincentia Coastal Village Concept Plan and Project Approval Modification 11	Determination
60	Shoalhaven Starches Plant Ethanol Expansion - Amendment to Odour Controls	Determination
61	Bamarang Gas-Fired Power Station Modification 3 - Extension of Approval Lapse Date	Determination
62	07_0004 Owen St, Huskisson Huskisson Hotel Modification Application 1	Determination
63	Vincentia Coastal Village Vincentia District Town Centre - Stage 1, MP 06_0025 MOD 3	Determination
64	06_0090 Jamieson Rd, North Nowra 35 lot residential subdivision - MOD 1	Determination
65	Vincentia Coastal Village Vincentia Coastal Village Project Approval Modification 9	Determination
66	Vincentia Coastal Village Vincentia District Town Centre - Stage 1, MP 06_0025 MOD 2	Determination
67	Vincentia Coastal Village Vincentia Coastal Village Project Approval - Modification 10	Determination
68	06_0165 Manyana Drive, Manyana 58 Lot Residential Subdivision	Determination
69	07_0004 Owen St, Huskisson 07_0004 Huskisson Hotel	Determination
70	Bamarang Gas-Fired Power Station Modification 1 - 330kv Transmission Line Option	Determination
71	Vincentia Coastal Village Vincentia Coastal Village Project Approval Modification 8	Determination
72	Bamarang Gas-Fired Power Station MP08_0021 - MOD 2 - Expansion of Stage 2 Power Station Capacity	Determination
73	South Coast Correctional facility MP 07_0053 MOD 1 - Additional 100 beds and construction of the Community Offender Support Program Centre (MOD 1)	Determination
74	Bawley Point Caravan Park DA 170-7-2004 MOD 2	Determination
75	Vincentia Coastal Village Concept Plan and Project Approval Modification 6	Determination
76	Nowra Brickworks Quarry Nowra Brickworks Quarry	Determination
77	06_0034 76 & 84 Greenwell Point Road, Greenwell Point and Goodnight Island Tourist & Commercial Development	Determination
78	Bawley Point Caravan Park DA 170-7-2004 MOD 1	Determination
79	05_0024 Highview Drive, Dolphin Point 170 Lot residential subdivision	Determination
80	Vincentia Coastal Village Concept Plan and Project Approval Modification 5	Determination

	A	B
81	Vincentia Coastal Village Vincentia District Town Centre - Stage 1, MP 06_0025 MOD 1	Determination
82	05_0141 Kioloa Caravan Park Extension of camping/caravan Park	Determination
83	Vincentia Coastal Village Concept Plan and Project Approval Modification 4	Determination
84	Vincentia Coastal Village Concept Plan and Project Approval Modification 3	Determination
85	Shoalhaven Starches Plant Ethanol Expansion	Determination
86	Vincentia Coastal Village Bayswood Retirement Living Village	Determination
87	Island Point Road Subdivision Modification DA 277-11-2004 Mod 1 - 74 and 92 Island Point Road, St Georges Basin	Determination
88	Vincentia Coastal Village 06_0025, Vincentia District Town Centre - Stage 1	Determination
89	Vincentia Coastal Village State Significant Site Listing	Gazettal
90	Bamarang Gas-Fired Power Station MP08_0021 - Project Application - Stage 2 Facility	Determination
91	Gerroa Quarry P 05_0099	Determination
92	Vincentia Coastal Village Concept Plan and Project Approval Modification 2	Determination
93	05_0059 Berringer & Cunjurong Point Roads, Manyana 182 lot residential subdivision	Determination
94	South Coast Correctional facility Concept Plan Application - South Coast Correctional Facility	Determination
95	06_0276 - Narrawallee - off Leo Drive, Narrawallee Residential Subdivision	Determination
96	05_0016 Princes Hwy, Dolphin Point Residential subdivision	Determination
97	Shoalhaven Starches Plant 265-08-2002 Mod 1	Determination
98	06_0090 Jamieson Rd, North Nowra 33 lot residential subdivision	Determination
99	Vincentia Coastal Village Concept Plan and Project Approval Modification 1	Determination
100	Shoalhaven Starches Plant P 07_0021 (Flour Mill)	Determination
101	Shoalhaven Starches Plant MOD-74-9-2007 Standby Fermenter Tank	Determination
102	Shoalhaven Starches Plant MOD-61-7-2007 (DDG4 Dryer & Evaporator)	Determination
103	DA 150-6-2005 Princes Highway Ulladulla Mixed use proposal for residential (113) and tourist apartments (6) and commercial/office units	Determination
104	Ulladulla Units Modification Application - tourist units to residential	Determination
105	Bamarang Gas-Fired Power Station Concept Plan & Project Application - Bamarang Gas Fired Power Station	Determination
106	Vincentia Coastal Village Concept Plan & Project Application 06_0060 & 06_0058	Determination
107	Island Point Road Subdivision Development Application - 52 Lots	Determination
108	Narrawallee Subdivision Development Application - 200 lots	Determination
109	Shoalhaven Starches Plant Modification Application - PRP	Determination
110	DA 524-12-2003 Mollymook Modification Application - Amendment to car parking	Determination
111	Shoalhaven Telecommunications Facility Modification Application	Determination
112	North Nowra Master Plan Master Plan	Determination
113	Bawley Point Caravan Park Development Application DA 170-7-2004 - Improvements to caravan park	Determination
114	Shoalhaven Accommodation Modification Application - tourist units to residential	Determination
115	Shoalhaven Telecommunications Facility Development Application - CDMA mobile & RFS/ Council	Determination
116	Huskisson Tourist Accommodation Development Application	Determination
117	DA 524-12-2003 Mollymook Modification Application - changes to Levels 1 & 2	Determination
118	Sanctuary Point Subdivision	Determination
119	Development Application - 39 lots	Determination
120	5 & 7 Golf Avenue, Mollymook	Determination
121	Tourist Accommodation Facility	Determination

	A	B
122	Telecommunications - Huskisson Waste Depot Telecommunications Facility	Determination
123	191 Mitchell Parade, Mollymook Alterations and Additions to Bannisters Lodge	Determination
124	Woollamia & Willowford Rd's, Woollamia Tourist Cabin Development	Determination
125	Plantation Point Parade, Vincentia Construction of a Sailing/Yacht Club	Determination
126	Gerroa Quarry Extension	Determination
127	Shoalhaven Starches Plant Concrete Civil Works	Determination
128	Shoalhaven Starches Plant Effluent Storage Pond No.7	Determination
129	Kangaroo Valley Feedlot Upgrade and expand existing beef cattle farm	Determination
130	09_0056 - Subdivision - George Evans Road, Mundamia - Lot 1 DP1021332 & Part Lot 458 DP1063107 MP09_0056 - Residential Subdivision	Withdrawn
131	09_0056 - Subdivision - George Evans Road, Mundamia - Lot 1 DP1021332 & Part Lot 458 DP1063107 Transitioned to SSD from Part 3A MP09_0056 - Residential Subdivision	Withdrawn
132	Shoalhaven Resource Recovery Centre Shoalhaven Resource Recovery Park	Former transitional Part 3A project - Lapsed
133	09_0052 One Tree Bay, Sussex Inlet Road, Sussex Inlet Concept Plan - One Tree Bay	Former transitional Part 3A project - Lapsed
134	09_0052 One Tree Bay, Sussex Inlet Road, Sussex Inlet Project Application - Stage 1 and 2 Residential Subdivision	Former transitional Part 3A project - Lapsed
135	06_0003 Murramarang Road & Forster Drive, Bawley Point 27 lot residential subdivision and 1 lot rural subdivision	Withdrawn
136	08_0201 Ulladulla Harbour Triangle Mixed Use Development	Former transitional Part 3A project - Lapsed
137	07_0015 Garrads Lane 3 lot subdivision	Withdrawn
138	06_0306 River Rd, Sussex Inlet Tourist Facilities	Withdrawn
139	07_0019 Thrush St, Bawley Point 25 lot residential subdivision	Withdrawn
140	Jervis Bay Mussel Farm P.06_0114	Withdrawn
141	05_0031 Crooked River Rd & Beach Rd, Gerroa Golf club, tourist accommodation, sand extraction.	Former transitional Part 3A project - Lapsed
142	05_0002 South & Vincent Sts, Ulladulla Mixed use development	Withdrawn
143	Vincentia Coastal Village Modification to Vincentia District Town Centre - Stage 1	Withdrawn
144	Bamarang Gas-Fired Power Station Modification 4 - delete Conditions 1.6A and 1.6B	Withdrawn
145	Shoalhaven Starches Plant Pollution Reduction Program No.7 and Extension of Irrigation	Determination
146	Island Point Road Subdivision DA277-11-2004 MOD 3 - 74 and 92 Island Point Road, St Georges Basin	On Hold
147		
148		
149	Note list assembled from Department's Website.	

BE17.9 South Coast Youth Leadership Forum

HPERM Ref: D17/15165

Submitted by: John Lamont

Recommendation (Item to be determined under delegated authority)

That the Business and Employment Development Committee:

1. Accept the report on the South Coast Youth Leadership Forum
2. Thank John Lamont and his committee colleagues for organising the youth forum.
3. Request the Mayor write a letter of thanks to the event sponsors.

Details

John Lamont leads the South Coast Youth Leadership Forum Committee and has furnished the below for the committee's information.

Shoalhaven City Council is a major sponsor of the Youth Forum through Economic Development Office, Youth Development Services, and Shoalwater. The Mayor and if available, the General Manager also address the students.

Many students come from various backgrounds, including some from significant disadvantage.

The Forum is run in October each year to teach local year 10 and 11 students life skills required to gain employment, move onto further education and understand how they can volunteer and participate in the community.

Most mentors and trainers are Youth themselves, to bring together a community of Youth Leading Youth.

This is the third year in the current format.

Presentation

Two students who participated in the 2016 youth forum will provide a verbal report and presentation to the Business and Employment Development Committee.

BE17.10 Shoalhaven Professional Business Association - Update on Current Activities

HPERM Ref: D17/28994

Submitted by: Steven Bayer

Recommendation (Item to be determined under delegated authority)

That

1. That the report on Update of Current Activities of Shoalhaven Professional Business Association (SPBA) be received for information.

Details

History of the SPBA

In 2009 a small group of likeminded professionals met to discuss the idea of establishing a network to promote and encourage people with a professional qualification to consider the Shoalhaven as the best place to further their careers.

In the beginning it was a vague notion motivated by local businesses facing the challenge of finding, training and retaining professional staff. Today the SPBA is an incorporated entity beginning to fulfil some of its dreams. With the wholehearted support and encouragement of Shoalhaven City Council, and the Shoalhaven Campus of the University of Wollongong, SPBA has set out to build relationships with local professionals, educators and the wider community.

The "not for profit" association includes a wide variety of professionals. Our common ground is that we are passionate about the beautiful Shoalhaven and believe in the future of our businesses in this area.

We are constantly seeking interest from businesses employing professional staff and other interested people who share our aim to make the Shoalhaven the number one choice for a professional career. The SPBA believes in,

- More local jobs and careers
- More training and education

We organise social gatherings with guest speakers which enable young professionals to network and share ideas. A Young Professional Group is thriving giving support to future business leaders.

In 2016 the SPBA signed an MOU agreement to consolidate Council funding and confirm obligations of the SPBA and Council. To this end SPBA are grateful to Council for their support in allowing SPBA to generate Business and Employment opportunities for professionals in the Shoalhaven.

Objectives of the SPBA

The Objectives of the Shoalhaven Professional Business Association are to:

1. Promote the Shoalhaven as a regional force.
2. Promote the Shoalhaven as a place to work, live and raise a family.
3. Promote the development of the professional resources of New South Wales, in particular of the Shoalhaven Region.
4. Promote, encourage, maintain, support and assist the professions throughout New South Wales, particularly in the Shoalhaven Region.
5. Assist Shoalhaven businesses employ, train and retain professional staff, for example by exchange of resources and information.
6. Encourage young people, particularly school leavers, to aspire to seek meaningful professional employment in the Shoalhaven.
7. Advance the education of young people in the Shoalhaven, for example through the establishment of scholarships.
8. Advance the education and training of staff employed in Shoalhaven businesses by establishing programs to up-skill them to undertake higher professional employment.
9. Promote the Shoalhaven as the location of choice for professional staff.
10. Mentor young professionals in the Shoalhaven to help them achieve longer term and satisfying employment in the Shoalhaven
11. Lobby on behalf of Shoalhaven Regional professions
12. Create opportunities for members to share knowledge, expertise and resources and develop productive business relationships
13. Facilitate opportunities for members to enjoy social interaction for their mutual benefit and support.
14. Foster knowledge of the Shoalhaven Region nationally and internationally.
15. Provide a full range of professional business orientated consulting services and provide facilities to members
16. Foster industry, trade and commerce and the development of new business and industry for the Shoalhaven Region
17. Promote and maintain co-operation, collaboration and close relations with the Shoalhaven Business Chamber
18. Affiliate and promote liaison and co-operation with other groups representing business interests.
19. Do all things necessary to achieve these objectives

Young Professional Mentor Scheme

In line with several objectives listed above, SPBA has embarked on a program to assist in training and retaining young professionals, and in response to requests from members.

The first program was run in 2014 and is open to young professionals (Mentorees) committed to continuous learning and professionals who are undertaking a new direction, role or industry. 2017 marks the fourth year of this extremely successful program.

Mentorees are matched with their own mentor; who are, or have been, business managers and/or owners who have had a minimum of 7 years management experience and who share an enthusiasm for continuous learning and sharing knowledge and experience.

Mentors submit applications that outline their reasons and objectives for undertaking the program and specific skills they are looking to improve or learn. Mentors similarly submit applications to be involved in the program and offer skills that they have developed in their professional or business careers.

All applications are assessed by a management committee, including reference checks. Mentorees and Mentors are matched to best recognise respective goals and expertise. No Mentorees are matched with Mentors from the same industry.

The 2017 program is underway, with 15 Mentorees and matched Mentors. Mentorees come from a variety of professions, including Architects, Lawyers, Chemists, Accountants, Graphic Designers, Journalists, Marketing consultants, Environmental Scientists and financial officers.

The program runs from January until the graduation dinner on 7 July 2017, and includes the following components;

- One-on-one mentoring for a minimum of seven hours
- Mentoree and Mentor briefing/debriefing sessions at the start and end of the program
- Four Knowledge Hubs where Participants choose topics for personal and professional development and these roundtable discussions are led by a facilitator with experience and knowledge for that topic in a peer learning environment.
- Debating workshop and the Great Debate on a local topic

The program is financially supported by Council's Economic Development Office, together with provision of resources from the University of Wollongong Shoalhaven Campus and sponsorship of the program launch/graduation by Bendigo Bank.

Breakfast Events

The SPBA runs bi-monthly breakfasts, which are supported by Council, and provide the following;

- opportunity for members and guests to network
- a guest speaker to talk about their experience which will impact on professionals and professional businesses in the Shoalhaven
- a member to advise the meeting of their business in a small Cameo presentation
- our next breakfast is to be held on 9 February 2017, with the Mayor of Shoalhaven, Cllr Amanda Findley as guest speaker

Professional Snapshot

The SPBA also conducts the Professional Snapshot, in conjunction with Council's Economic Development Office. This program is aimed at advising Year 10 students of the professional vocations that exist in the Shoalhaven and that may be of interest as career choices in the future.

The program has been provided for nine years and this year is run on 1 April 2017. The Snapshot is supported by approximately 90 students from many of the local secondary schools.

Students will spend one day travelling around the Nowra CBD and spending 1.5hrs in the office of a professional business to gain some understanding of what is involved in that occupation, as well as being hosted by Council at lunch.

Streams of students will spend time in aligned professional businesses, where the students interests in future employment is strongest.